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July 23, 2026

To Whom It May Concern:

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Notice of Disposal of Treasury Shares as Restricted Share-Based Remuneration

Japan Cash Machine Co., Ltd. (hereinafter referred to as the "Company") hereby announces that its Board of Directors, at a meeting held today, resolved to dispose of its treasury shares as restricted share-based remuneration (hereinafter referred to as the “Disposal of Treasury Shares” or the “Disposal”), as described below.

1. Summary of the Disposal

(1) Disposal date	August 21, 2026
(2) Class and number of shares to be disposed of	43,500 shares of the Company’s common stock
(3) Disposal price	1,081 yen per share
(4) Total disposal amount	47,023,500 yen
(5) Grantees and number of shares to be allotted	Directors of the Company (excluding Directors who reside overseas, Directors who are Audit and Supervisory Committee Members, and Outside Directors): 5 Directors, 32,000 shares Executive Officers not concurrently serving as Directors of the Company (excluding those who reside overseas): 6 Executive Officers, 6,000 shares General Managers of the Company: 11 General Managers, 5,500 shares

2. Purpose and Reason for the Disposal

At the meeting of the Board of Directors held on May 14, 2019, the Company resolved to introduce a restricted share-based remuneration plan (hereinafter referred to as the "Plan") for its Directors (excluding Outside Directors) in order to provide an incentive to further enhance their motivation to contribute to the appreciation of the Company’s share price and the enhancement of corporate value, while also enabling them to share the benefits and risks of share price fluctuations with the Company’s shareholders. In addition, at the 71st Ordinary General Meeting of Shareholders held on June 25, 2024, in connection with the transition to a company with an Audit and Supervisory Committee, the Company obtained renewed approval for the allotment of restricted share to its Directors (excluding Directors who are Audit and Supervisory Committee Members and Outside Director; hereinafter referred to as the “Eligible Directors”).

In addition to the Eligible Directors, the Company also applies the Plan to Executive Officers who do not concurrently serve as Directors of the Company (hereinafter referred to as the "Eligible Executive Officers”) and General Managers of the Company (hereinafter referred to as the “Eligible General Managers) in order to share the same objectives as described above.

An overview of the Plan and other relevant details is set forth below.

(Overview of the Plan, etc.)

Under the Plan, the Eligible Directors, Eligible Executive Officers, and Eligible General Managers (hereinafter collectively referred to as the "Eligible Directors, etc.") will pay all monetary remuneration claims granted by the Company as in-kind contributions and, in return, receive the Company's common stock to be issued or disposed of by the Company.

The aggregate number of shares of the Company's common stock to be issued or disposed of under the Plan to the Eligible Directors, etc. shall not exceed 50,000 shares per year (provided, however, that if a stock split of the Company's common stock (including a gratis allotment of the Company's common stock) or a stock consolidation is implemented, the aggregate number of shares shall be adjusted within a reasonable range as necessary in accordance with the applicable split ratio, consolidation ratio, or other relevant factors). The amount to be paid in per share shall be determined by the Board of Directors based on the closing price of the Company's common stock on the Tokyo Stock Exchange on the business day immediately preceding the day of each Board resolution (or, if no trading took place on that day, the closing price on the most recent preceding trading day), provided that such amount shall not be especially favorable to the Eligible Directors, etc.

In addition, upon the issuance or disposal of the Company's common stock under the Plan, the Company and the Eligible Directors, etc. will enter into a restricted share allotment agreement, which provides, among other things, that (i) the Eligible Directors, etc. may not transfer, create any security interest in, or otherwise dispose of the Company's common stock allotted under the Allotment Agreement during the transfer restriction period determined in advance by the Board of Directors, which shall be between three and thirty years from the date of allotment, and (ii) the Company shall acquire such common stock without consideration upon the occurrence of certain events.

On this occasion, for the purpose of further enhancing the motivation of the Eligible Directors, etc. to contribute to the appreciation of the Company's share price and the enhancement of corporate value, the Company has decided to grant monetary remuneration claims totaling 47,023,500 yen (hereinafter referred to as the "Monetary Remuneration Claims") and to allot 43,500 shares of its common stock. In addition, in order to achieve the objective of the Plan of enabling the Eligible Directors, etc. to share the benefits and risks of share price fluctuations with the Company's shareholders, the transfer restriction period has been set at 30 years.

In the Disposal of Treasury Shares, pursuant to the Plan, the five Eligible Directors, six Eligible Executive Officers, and eleven Eligible General Managers who are scheduled to receive the allotment will pay all of the Monetary Remuneration Claims to the Company as in-kind contributions and, in return, receive the Company's common stock (hereinafter referred to as the "Allotted Shares") to be disposed of by the Company. The outline of the restricted share allotment agreement (hereinafter referred to as the "Allotment Agreement") to be entered into between the Company and the Eligible Directors, etc. in connection with the Disposal of Treasury Shares is set forth in 3. below.

3. Overview of the Allotment Agreement

(1) Transfer Restriction Period From August 21, 2026 to August 20, 2056

(2) Conditions for the Lifting of Transfer Restrictions

The transfer restrictions on all of the Allotted Shares shall be lifted upon the expiration of the Transfer Restriction Period, provided that the Eligible Directors, etc. have continuously served as a Director, Executive

Officer, Executive Officer not concurrently serving as a Director, Audit & Supervisory Board Member, employee, corporate advisor, counselor, or any other equivalent position of the Company or any of its subsidiaries throughout the Transfer Restriction Period.

(3) Treatment in the Event that an Eligible Director, etc. Resigns or Retires during the Transfer Restriction Period Due to Expiration of Term of Office, Mandatory Retirement, or Other Justifiable Reason

(i) Timing of the Lifting of Transfer Restrictions

If an Eligible Director, etc. resigns or retires from all of the positions specified in (2) above due to the expiration of his or her term of office, mandatory retirement, or any other justifiable reason (excluding resignation or retirement due to death), the transfer restrictions shall be lifted immediately after such resignation or retirement.

If an Eligible Director, etc. resigns or retires due to death, the transfer restrictions shall be lifted at a time separately determined by the Board of Directors after the death of such Eligible Director, etc.

(ii) Number of Shares Subject to the Lifting of Transfer Restrictions

The number of Allotted Shares subject to the lifting of transfer restrictions shall be determined by multiplying the number of Allotted Shares held at the time immediately after the resignation or retirement of the Eligible Director, etc. (or, in the case of death, at the time of death) by the number obtained by dividing the period of service during the Transfer Restriction Period (expressed in months) by 12 (if such number exceeds one, it shall be deemed to be one). Any fractional share resulting from such calculation shall be rounded down to the nearest whole share.

(4) Acquisition by the Company Without Consideration

The Company shall automatically acquire, without consideration, all Allotted Shares for which the transfer restrictions have not been lifted as of the expiration of the Transfer Restriction Period or the time the transfer restrictions are lifted pursuant to (3) above.

(5) Management of the Shares

The Allotted Shares shall be managed during the Transfer Restriction Period in dedicated accounts opened by the Eligible Directors, etc. with Nomura Securities Co., Ltd. so that the Eligible Directors, etc. may not transfer, create any security interest in, or otherwise dispose of the Allotted Shares during the Transfer Restriction Period. To ensure the effectiveness of the transfer restrictions imposed on the Allotted Shares, the Company has entered into an agreement with Nomura Securities Co., Ltd. regarding the management of the dedicated accounts in which the Allotted Shares held by the Eligible Directors, etc. are maintained. The Eligible Directors, etc. shall consent to the terms governing the management of such accounts.

(6) Treatment in the Event of Organizational Restructuring, etc.

If, during the Transfer Restriction Period, a merger agreement under which the Company will be dissolved, a share exchange agreement or share transfer plan under which the Company will become a wholly owned subsidiary, or any other matter relating to organizational restructuring is approved by the General Meeting of Shareholders of the Company (or, if approval of the General Meeting of Shareholders is not required for such organizational restructuring, by the Board of Directors), the Company shall, by resolution of the Board of Directors, lift the transfer restrictions immediately prior to the business day preceding the effective date of such organizational restructuring with respect to the number of Allotted Shares calculated by multiplying the number of Allotted Shares held at that time by the number obtained by dividing the number of months from the month including the Disposal Date through the month including the date of such approval by 12 (if such number exceeds one, it shall be deemed to be one). Any fractional share resulting from such calculation shall be rounded down to the nearest whole share. Immediately after the transfer restrictions have been lifted, the Company shall automatically acquire, without consideration, all Allotted Shares for which the transfer restrictions have not been lifted.

4. Basis for Determining the Amount to Be Paid In and Specific Details Thereof

The Disposal of Treasury Shares to the Eligible Directors, etc. will be funded by the monetary remuneration claims granted as restricted share-based remuneration under the Plan, which will be contributed as in-kind property. To eliminate arbitrariness in determining the disposal price, the disposal price has been set at 1,081 yen per share, which is the closing price of the Company's common stock on the Prime Market of the Tokyo Stock Exchange on July 22, 2026 (the business day immediately preceding the date of the Board of Directors' resolution). The Company believes that this disposal price is reasonable, as it reflects the market price of the Company's shares immediately prior to the Board of Directors' resolution, and that it does not constitute a price that is especially favorable to the Eligible Directors, etc.