

Presentation on Business Results for the First Six Months of FY 3/2021 (April 1, 2020 to September 30, 2020)

November 10, 2020



1st Sec. of the TSE #6417



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# **Financial Highlights**



- ✓ The Group secured profits for the first six months of FY 3/2021, even in a challenging business environment of the COVID-19 pandemic.
- ✓ Both net sales and profits decreased from the same period of the previous fiscal year due to a decrease in the number of pachinko/pachislot titles sold.

	Net Sales 25,332 million yen YoY	-24.4 %
Consolidated	Operating Income $1,084$ million yen	-64.8 %
Financial Results	Net Income attributable to owners 1,407 million yen of parent	-35.5 %
	Net Income 23.01 yen	-3.92 yen
Pachinko	Net Sales 22,384 million yen YoY	-17.9 %
Machines Business	Operating 4,737 million yen	-15.3 %
Dusilless	Sales of 47,119 unit	-30.0 %
	Net Sales 1,513 million yen YoY	-50.0 %
Pachislot Machines	Operating (1,319) million yen	-1,326 million yen
Business	Sales of 3,845 unit	-47.9 %



Pachinko Pachislot Market

- Machine utilization at pachinko parlors, having hit bottom in May, the month in which the state of emergency was lifted, is on a recovery trend. Consequently, there are signs of an upturn in pachinko parlor operators' willingness to purchase new models.
- Introduction of pachinko machines equipped "Yu-Time" compliant with the new Standards for Interpretation of Technical Standards has gained momentum, and players' and pachinko parlor operators' expectations of these new pachinko machines are rising.
- ✓ New models of pachislot machines have been in short supply because the format inspection pass rate has remained low.

# SANKYO Group

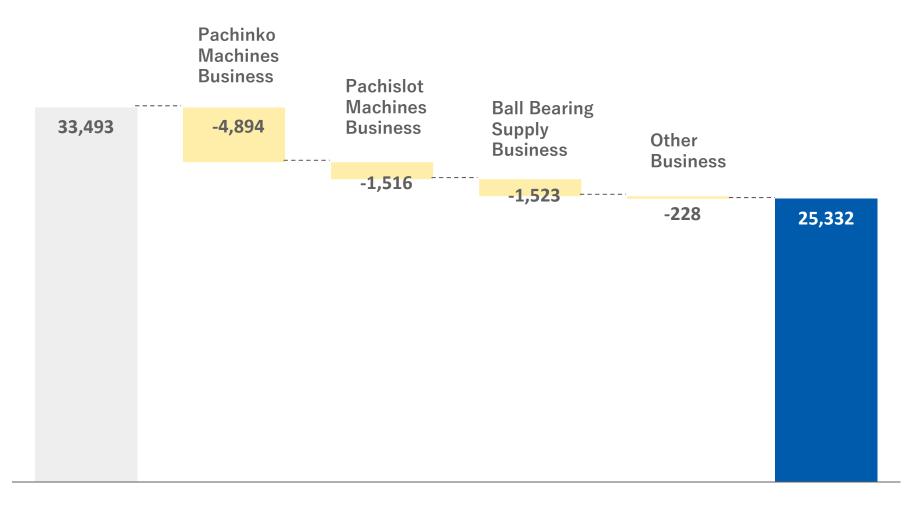
- Number of New Titles of Pachinko machine released, except for reused models : Two
- Number of New Titles of Pachislot machine released : One
- Fewer titles were introduced than in a typical year because the Group minimized the number of titles for launch in light of an assessment of pachinko parlor operators' willingness to purchase new models during the COVID-19 pandemic.
- Fever Symphogear 2 introduced in April became a hit product. We have received additional orders for Fever Symphogear 2 and it became a driving force of the Group's financial performance.



million yen	FY 3/2020 2Q	FY 3/2021 2Q	YoY	I	FY 3/2021 Forecast
Net Sales	33,493	25,332	-8,161	-24.4%	73,500
Pachinko Machines Business	27,278	22,384	-4,894	-17.9%	57,000
Pachislot Machines Business	3,029	1,513	-1,516	-50.0%	10,000
Cost of Sales	15,771	12,788	-2,983	-18.9%	38,000
Gross Profit	17,722	12,544	-5,178	-29.2%	35,500
Percentage	<b>52.9</b> %	49.5%	-3.4pt		48.3%
SG & A Expenses	14,644	11,459	-3,185	-21.7%	27,500
Operating Income	3,077	1,084	-1,993	-64.8%	8,000
Percentage	9.2%	4.3%	-4.9pt		10.9%
Pachinko Machines Business	5,594	4,737	-857	-15.3%	13,500
Pachislot Machines Business	7	(1,319)	-1,326		(700)
Recurring Income	3,606	1,588	-2,018	-56.0%	8,700
Net Income attributable to owners of par	ent 2,183	1,407	-776	-35.5%	6,200

# **Factors of Change in Consolidated Net Sales**

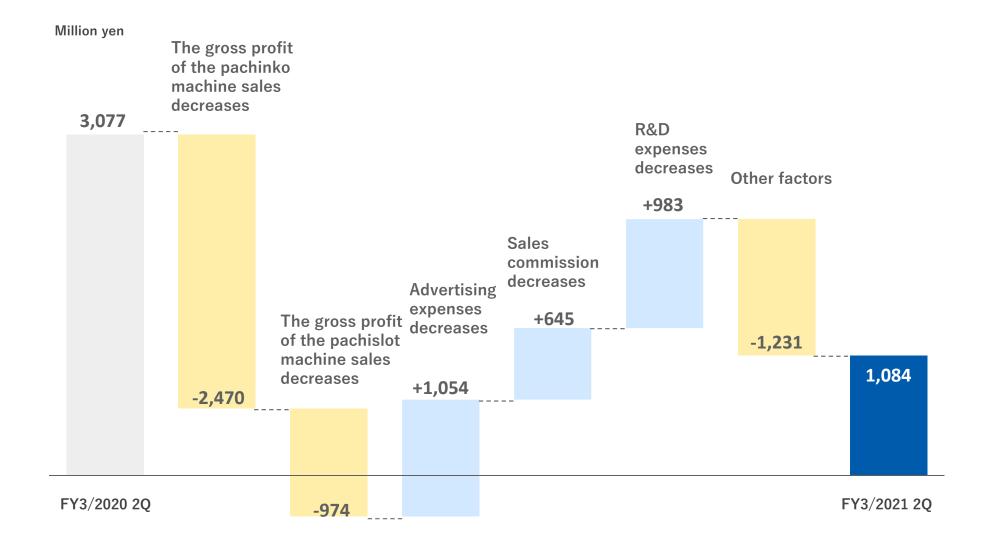
### Million yen



-8,161 million yen (-24.4%)

Good luck . Good life.

# Factors of Change in Consolidated Operating Income



-1,993 million yen (-64.8%)

Good luck. Good life.

NCVO



million yen	FY 3/2020 2Q	FY 3/2021 2Q	YoY		FY 3/2021 Forecast
SG & A Expenses	14,644	11,459	-3,185	-21.7%	27,500
Advertising Expenses	1,299	245	-1,054	-81.1%	1,233
Sales Commission	1,082	437	-645	-59.6%	2,579
R&D Expenses	6,952	5,969	-983	-14.1%	13,380
Salaries & Wages	1,274	1,248	-26	-2.0%	3,114
Depreciation & Amort	ization 1,493	1,014	-479	-32.1%	2,729
Capital Expenditure	1,741	511	-1,230	-70.6%	3,407



million yen	As of <b>31-N</b>	/lar-20	As of 30-Sep-20	YoY	Factors of Change
Total current asso	ets	276,041	243,135	-32,906	
Quick assets		259,589	229,552	-30,037	Decrease in cash and deposits, marketable securities and accounts receivable-trade
Total fixed assets	5	49,190	49,121	-69	
Investment securities		13,035	13,982	+947	Fair value evaluation of specific investment equities
Total assets		325,232	292,256	-32,976	
Total current liab	ilities	47,224	15,652	-31,572	Decreases in notes and accounts payable-trade and bonds with subscription rights to shares
Bonds with subso rights to shares	cription	20,006	-	-20,006	Maturity redemption
Total long-term li	abilities	8,486	8,568	+82	
Total liabilities		55,711	24,221	-31,490	
Total net assets		269,521	268,035	-1,486	Deduction of cash dividends paid and addition of net income
Total liabilities and net assets	l total	325,232	292,256	-32,976	



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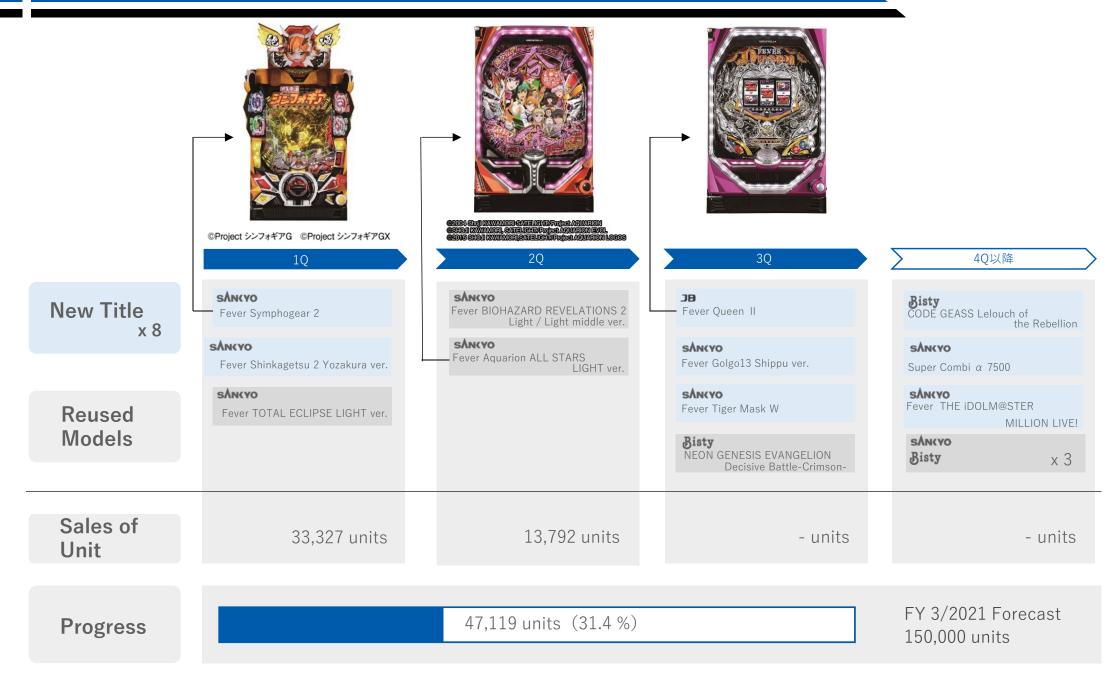
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Factors of Change in Net sales		Data					
<b>FY 3/2020</b> 1st Six Months	Million yen	million yen	FY 3/2020 2Q	FY 3/2021 2Q	YoY		
(Apr-Sep)	27,278	Net Sales	27,278	22,384	-4,894		
Sales volume of SANKYO-brand	,806	Operating Income	5,594	4,737	-857		
and JB-brand pachinko machines -3 decreases.	,800	Percentage	20.5%	21.2%			
Unit price of SANKYO-brand and JB-brand	+3,908	units					
pachinko machines increases.	,	Machines sales	67,321	47,119	-20,202		
Sales volume of Bisty-brand pachinko machines decreases3	<i>,</i> 89 <mark>1</mark>	SANKYO+JB	54,648	44,528	-10,120		
		Frame	30,914	40,392	+9,478		
Unit price of Bisty-brand pachinko machines decreases1	21	Gauge	23,734	4,136	-19,598		
pacimiko macimies decreases.		Bisty	12,673	2,591	-10,082		
Other factors -98	5	Frame	7,777	1,361	-6,416		
		Gauge	4,896	1,230	-3,666		
<b>FY 3/2021</b> 1st Six Months 22,384 (Apr-Sep)	-4	1,894					

# **Pachinko Machines Business**





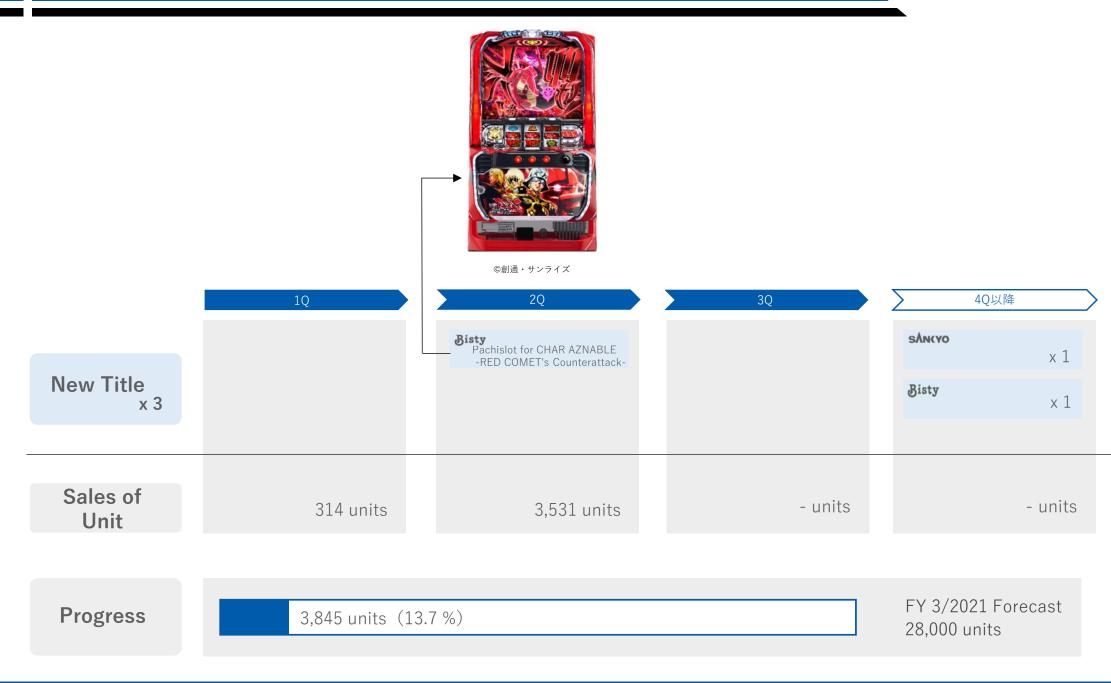
# **Pachislot Machines Business**



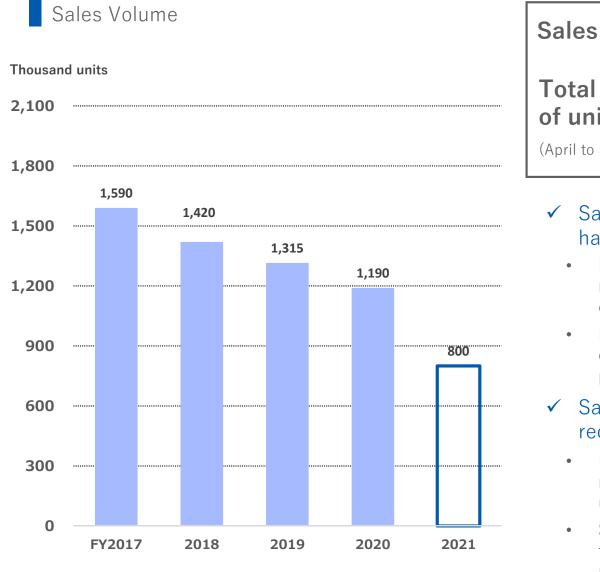
Factors of	f Change	e in Net sales	Milli	on yen	Data			
FY 3/2020 1	st Six Month	S	2.020		million yen	FY 3/2020 2Q	FY 3/2021 2Q	YoY
(Apr-Sep)			3,029		Net Sales	3,029	1,513	-1,516
		IKYO-brand	-2,240		Operating Income	7	(1,319)	-1,326
pachislot m					Percentage	0.2%	(87.2%)	
	Unit pr machir	ice of SANKYO- nes was not char	brand pachis ıged	lot	units			
	(Sales of SANKYO-brand pachislot was no +507 Sales volume of Bisty-brand pachislot machines increases.				Machines sales	7,377	3,845	-3,532
					SANKYO	5,245	0	-5,245
					Bisty	2,132	3,845	+1,713
	+245 Unit price of Bisty-b pachislot machines							
-29 Other factors								
FY 3/2021 1 (Apr-Sep)	st Six Month 1,5		516					

# **Pachislot Machines Business**









**<sup>※</sup> Estimates of SANKYO** 



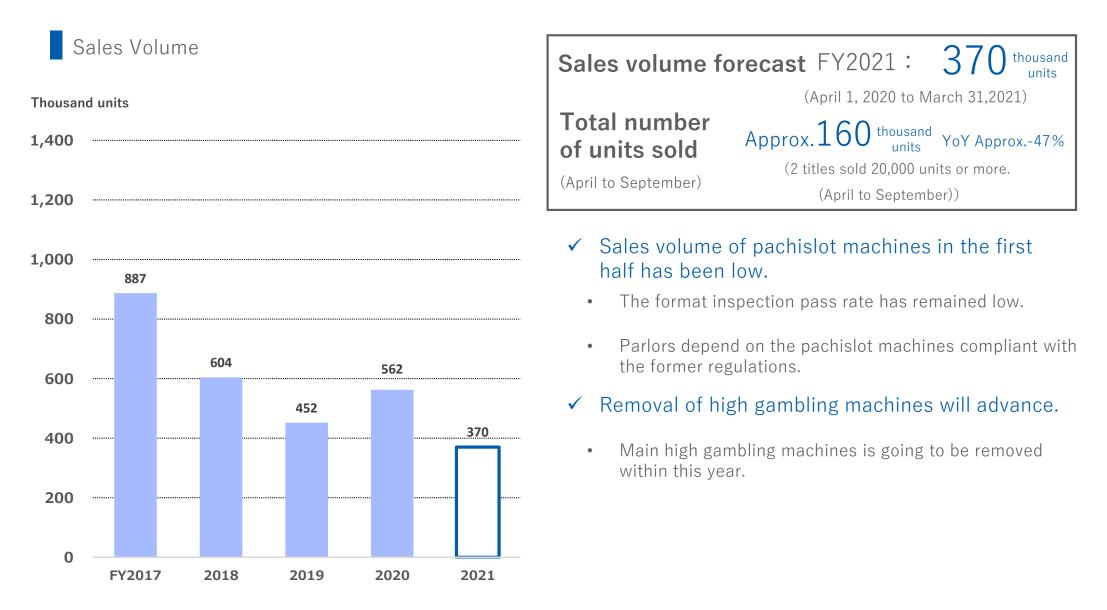
✓ Sales volume of pachinko machines in the first half has been low.

- Pachinko parlor operators' willingness to purchase new models was declined owing to suspending their business operation and decline of utilization of machines.
- Release of machines was temporary stagnate owing to delay of development of manufactures and supply of parts.

### Sales volume in the second half is expected to recover to the previous year's level.

- Pachinko parlor operators' willingness to purchase new models is expected to recover due to recovering of utilization of machines.
- Systematic removal of pachinko machines compliant with the former regulations. And, introduction of pachinko machines with the new Standards for Interpretation of Technical Standards has gained momentum.





## Initiatives of SANKYO in The Pachinko and Pachislot Machine Markets



- In the first half, the Group minimized the number of titles for launch in light of an assessment of pachinko parlor operators' willingness to purchase new models during the COVID-19 pandemic. In the second half, the group accelerates introduction of new Pachinko and Pachislot machine titles.
- Development of a wide variety of products including machines which capitalized on the characteristics of the new Standards for Interpretation of Technical Standards is promoted.

# Q1-Q2

- ✓ Swift response to the new regulations
  - Introduction of "Fever Shinkagetsu 2 Yozakura ver."
- ✓ Introduction of hit models' successors
  - Introduction of "Fever Symphogear 2"
- Flexibly adjust the sales schedule by grasping pachinko parlor operators' willingness to purchase.

• The Group minimized the number of new titles for launch, and mainly sold pachinko titles of reused models for the second quarter.

## From Q3 onward

 The group accelerates introduction of new Pachinko and Pachislot machine titles.

• Pachinko parlor operators' willingness to purchase new models is expected to recover.

### Diffusion and entrenchment of machines compliant with the new Standards for Interpretation of Technical Standards

 $\cdot$  Building up a successful record of format inspection passes for machines compliant with the new Standards for Interpretation of Technical Standards

• Introduction of machines which capitalized on the characteristics of the new Standards for Interpretation of Technical Standards



## About dividend

- The Company's dividend policy is to continue stable dividend payments, taking into consideration financial results, the financial position, the payout ratio, and other factors comprehensively
- > No dividend cut since the listing

## Cash dividend

### Results for FY 3/2020

Annual cash dividend per share: **150 yen** (interim: 75 yen year-end: 75 yen)

### Forecasts for FY 3/2021

Annual cash dividend per share: **150 yen** (interim: 75 yen year-end: 75 yen)

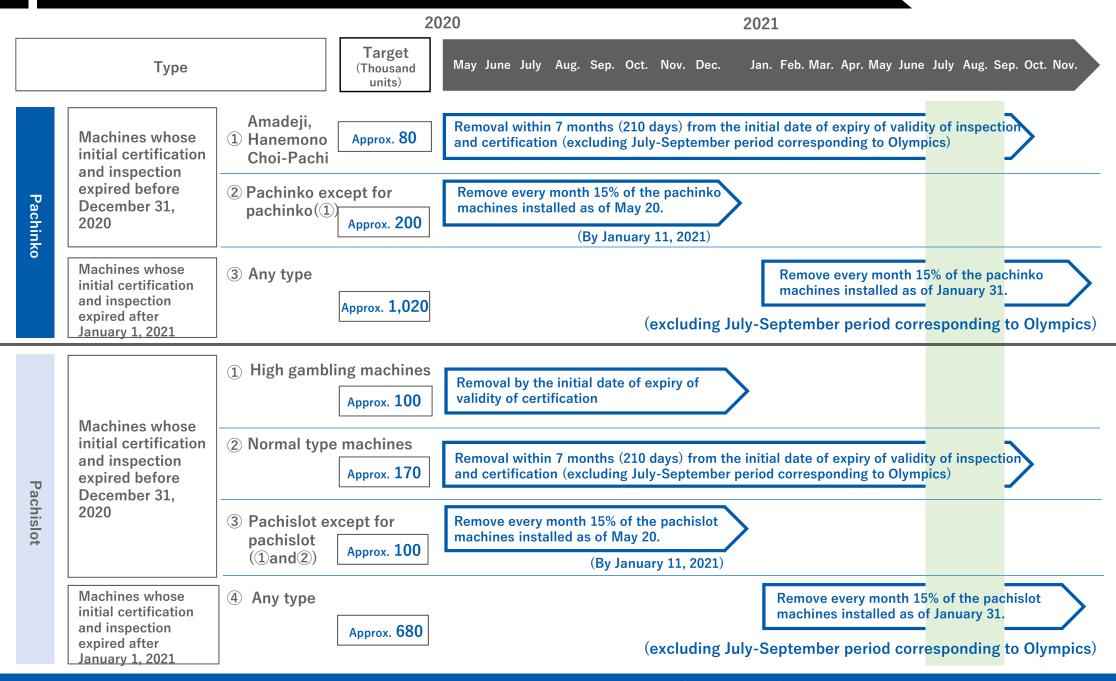


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### Dealing with Pachinko/Pachislot Machines with the Former Regulations

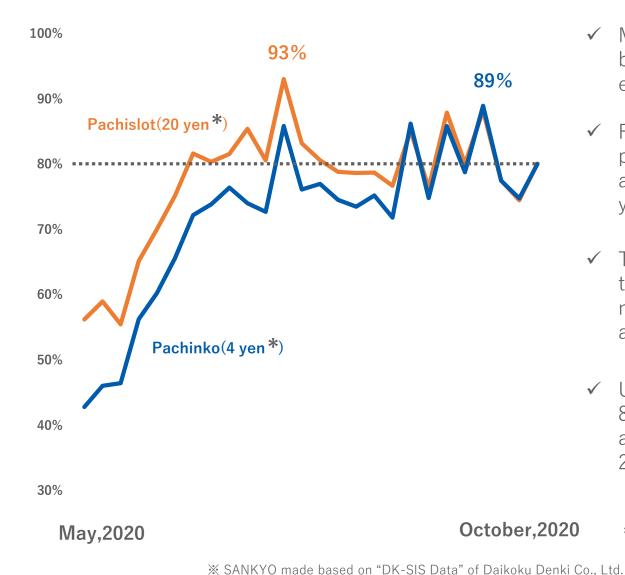




**X** Number of units of Target : Estimates of SANKYO (as of May 20)



### Pachinko(4 yen\*) and Pachislot(20yen\*) Machine Utilization Rate in Parlors (YoY)



- Machine utilization level at pachinko parlors has been gradually up after lifting of the state of emergency.
- Recovery of utilization of pachislot machines was preceding that of pachinko machines because average age of pachislot players are relatively younger than that of pachinko players.
- The pace of release of new pachinko machine titles from each manufacture has been gradually normalized, and utilization of pachinko machines at parlors has been promoted.
- ✓ Utilization rate of machines was recovered to 89% at most for pachinko, and 93% for pachislot at most for the period from May, 2020 to October, 2020.

\* A game fee per ball

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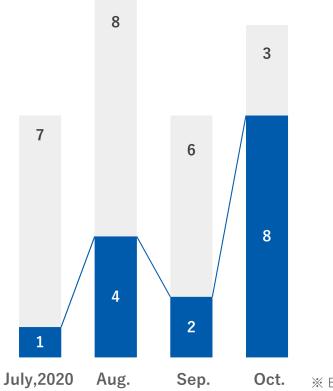


# Point



- ✓ New pachinko gaming performance "Yu-Time" is that entering a time-shortening mode "Jitan" if you cannot hit a jackpot within the predetermined number of spins. Its installation has been possible from April, 2020.
- ✓ "Sense of relief," new value added to playing.

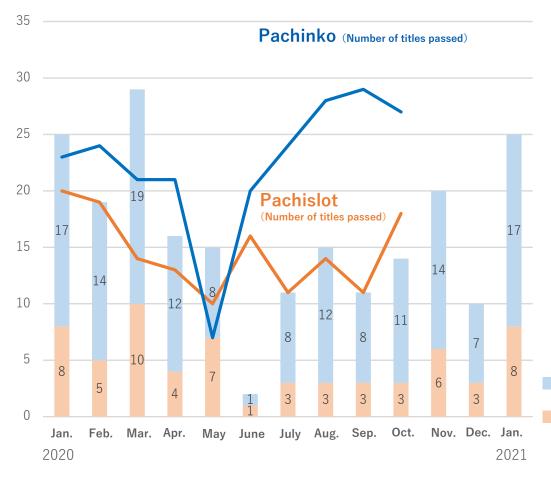
# Number of Pachinko machine titles equipped "Yu-Time" of new titles released per month



- More than half of the new pachinko machine titles launched in October was equipped "Yu-Time".
  - Number of installed Pachinko machines equipped "Yu-Time" gradually increased, and player's recognition have been advanced.
- ✓ The utilization of pachinko machine titles equipped "Yu-Time" has been better than these without "Yu-Time".
  - Players of pachinko machines with "Yu-Time" favor "Expectation of jackpot during "Yu-Time"" and "Sense of relief".
  - "Yu-Time" has contributed to raise utilization of machines because players played until they entered "Yu-Time".
  - Number of pachislot players that also plays pachinko machine with "Yu-Time" is increasing.

# **Format Inspection**

- The number of titles compliant with the new regulations and that of titles sold are on the increase after temporary stagnation.
- Number of titles passed format inspection And Number of titles released or expected to be released to markets



<sup>2020</sup> Jan. – Oct.

Number of Pachinko titles passed format inspection

224 units

Good luck. Good life.

Number of Pachislot titles passed format inspection

146 units

- Manufacturers accumulated knowhow on development of models compliant with the new regulations.
- ✓ GLI Japan I.S.H. began format inspections of pachinko/pachislot machines.
  - A new inspecting institution created after the establishment of Hotsukyo
- **Pachinko** (Number of titles released or expected to be released to markets)
- Pachislot (Number of titles released or expected to be released to markets)

\*Source Number of titles passed format inspection : Security Electronics and Communications Technology Association Number of titles released or expected to be released to markets : Estimates of SANKYO



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# **Business Results for the First Six Months of FY 3/2021**



F	Y 3/2020	FY 3/2021		Forecast	FY 3/2020					FY 3/2021	
Consolidated:milion yen	6 Months	6 Months	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2
Net Sales	33,493	25,332	-8,161	73,500	11,351	22,142	28,245	16,678	78,416	17,960	7,372
Pachinko	27,278	22,384	-4,894	57,000	7,064	20,214	20,247	12,989	60,514	16,952	5,432
Pachislot	3,029	1,513	-1,516	10,000	2,635	394	6,516	1,896	11,441	210	1,303
Ball Bearing Supply	2,829	1,306	-1,523	6,200	1,448	1,381	1,357	1,714	5,900	742	564
Other Business	355	127	-228	300	203	152	124	80	559	56	71
Cost of Sales	15,771	12,788	-2,983	38,000	5,279	10,492	12,638	8,262	36,671	8,809	3,979
Gross Profit	17,722	12,544	-5,178	35,500	6,071	11,651	15,607	8,416	41,745	9,151	3,393
SG & A Expenses	14,644	11,459	-3,185	27,500	6,667	7,977	8,136	6,413	29,193	5,399	6,060
Operating Income	3,077	1,084	-1,993	8,000	(596)	3,673	7,471	2,003	12,551	3,752	(2,668)
Pachinko	5,594	4,737	-857	13,500	(238)	5,832	6,144	3,066	14,804	5,408	(671)
Pachislot	7	(1,319)	-1,326	(700)	718	(711)	2,394	48	2,449	(722)	(597)
Ball Bearing Supply	150	(56)	-206	200	88	62	85	91	326	(22)	(34)
Other Business	(132)	15	+147	0	(74)	(58)	(17)	13	(136)	10	5
Elimination/Corporate	(2,542)	(2,292)	+250	(5,000)	(1,089)	(1,453)	(1,135)	(1,215)	(4,892)	(922)	(1,370)
Recurring Income	3,606	1,588	-2,018	8,700	(155)	3,761	7,770	2,100	13,476	4,181	(2,593)
Extra ordinary Gains	66	290	+224	145	0	66	3,562	1	3,629	145	145
Extra ordinary Losses	142	20	-122	20	0	142	399	2,115	2,656	20	0
Net Income	2,183	1,407	-776	6,200	(93)	2,276	10,762	100	13,045	3,259	(1,852)
EPS: yen		23.01		101.34					183.43		
Machines sales: units											
Pachinko	67,321	47,119	-20,202	150,000	18,997	48,324	49,545	32,654	149,520	33,327	13,792
SANKYO+JB	54,648	44,528	-10,120	111,000	16,401	38,247	14,281	26,640	95,569	32,409	12,119
Bisty	12,673	2,591	-10,082	39,000	2,596	10,077	35,264	6,014	53,951	918	1,673
Pachislot	7,377	3,845	-3,532	28,000	6,531	846	16,314	5,178	28,869	314	3,531
SANKYO	5,245	0	-5,245	10,000	5,244	1	8,771	21	14,037	0	0
Bisty	2,132	3,845	+1,713	18,000	1,287	845	7,543	5,157	14,832	314	3,531

# Margin / Expenses etc.



### GP Margin/OP Margin

	FY 3/2020	FY 3/2021		Forecast	FY 3/2020				FY	3/2021	
Consolidated	6 Months	6 Months	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2
GP Margin	52.9%	49.5%	-3.4pt	48.3%	53.5%	52.6%	55.3%	50.5%	53.2%	51.0%	46.0%
OP Margin	9.2%	4.3%	-4.9pt	10.9%	(5.3%)	16.6%	26.5%	12.0%	16.0%	20.9%	(36.2%)

### Expenses etc.

F	( 3/2020	FY 3/2021		Forecast	FY 3/2020				FY	3/2021	
Consolidated:milion yen	6 Months	6 Months	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2
Sales Commission	1,082	437	-645	2,579	309	773	1,952	475	3,509	292	145
Advertising Expenses	1,299	245	-1,054	1,233	374	925	397	246	1,942	122	123
R&D Expenses	6,952	5,969	-983	13,380	3,555	3,397	3,580	3,315	13,847	2,859	3,110
Salaries & Wages	1,274	1,248	-26	3,114	632	642	1,105	638	3,017	640	608
Others	4,037	3,560	-477	7,194	1,797	2,240	1,102	1,739	6,878	1,486	2,074
Consolidated: million ye	n										
Capital Expenditure	1,741	511	-1,230	3,407	652	1,089	647	443	2,831	250	261
Depreciation & Amortiza	tion 1,493	1,014	-479	2,729	664	829	929	1,054	3,476	465	549
Consolidated											
No. of Employees	979	979	+0	990	990	979	950	957	957	987	979
No. of R&D Staff	293	302	+9	307	297	293	293	289	289	302	302
Indirect Sales Ratio											
SANKYO+JB Pachinko	27.1%	27.0%	-0.1pt	26.6%	26.1%	27.1%	26.4%	26.5%	26.5%	27.4%	27.0%
SANKYO Pachislot	35.3%	-	-	35.3%	35.3%	35.3%	35.1%	35.1%	35.1%	-	-

# Pachinko Machines Business



	FY 3/2020	FY 3/2021		Forecast	FY 3/2020				F	Y 3/2021	
Consolidated:milion yen	6 Months	6 Months	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2
Net Sales	27,278	22,384	-4,894	57,000	7,064	20,214	20,247	12,989	60,514	16,952	5,432
Operating Income	5,594	4,737	-857	13,500	(238)	5,832	6,144	3,066	14,804	5,408	(671)
Percentage	20.5%	21.2%	+0.7pt	23.7%	(3.4%)	28.9%	30.3%	23.6%	24.5%	31.9%	(12.4%)

#### Machines sales: units

Pachinko	67,321	47,119	-20,202	150,000	18,997	48,324	49,545	32,654	149,520	33,327	13,792
SANKYO+JB	54,648	44,528	-10,120	111,000	16,401	38,247	14,281	26,640	95,569	32,409	12,119
Frame	30,914	40,392	+9,478	92,000	4,000	26,914	3,017	19,280	53,211	30,870	9,522
Gauge	23,734	4,136	-19,598	19,000	12,401	11,333	11,264	7,360	42,358	1,539	2,597
Bisty	12,673	2,591	-10,082	39,000	2,596	10,077	35,264	6,014	53,951	918	1,673
Frame	7,777	1,361	-6,416	22,100	2,559	5,218	35,147	3,457	46,381	864	497
Gauge	4,896	1,230	-3,666	16,900	37	4,859	117	2,557	7,570	54	1,176

Titles to Release	Se			No. of		
FY 3/2021	Series name	Brand	Release Date	Models	Unit Sales	
Q1	Fever Shinkagetsu 2 Yozakura ver.	SANKYO	(Apr-20)	1		
	Fever Symphogear 2	SANKYO	(Apr-20)	1	32,100	
	Fever TOTAL ECLIPSE LIGHT ver.	SANKYO	(May-20)	1		
Q2	Fever BIOHAZARD REVELATIONS 2 Light / Light middle ver.	SANKYO	(Jul-20)	2		Total
	Fever Aquarion ALL STARS LIGHT ver.	SANKYO	(Aug-20)	1		47,119
Q3	Fever Queen II	JB	(Oct-20)	2		
	NEON GENESIS EVANGELION Decisive Battle - Crimson-	Bisty	(Oct-20)	1		
	Fever Golgo13 Shippu ver.	SANKYO	(Oct-20)	1		
	Fever Tiger Mask W	SANKYO	(Dec-20)	1		
Q4	CODE GEASS Lelouch of the Rebellion	Bisty	(Jan-21)	1		
	Super Combi α 7500	SANKYO	(Jan-21)	1		
	Fever Shinkagetsu 2 Y	SANKYO	(Feb-21)	1		
	Fever THE iDOLM@STER MILLION LIVE!	SANKYO	-	-		

# **Pachislot Machines Business**



	FY 3/2020	FY 3/2021		Forecast	FY 3/2020				F	Y 3/2021	
Consolidated:milion yen	6 Months	6 Months	YoY	Full Year	Q1	Q2	Q3	Q4	FY	Q1	Q2
Net Sales	3,029	1,513	-1,516	10,000	2,635	394	6,516	1,896	11,441	210	1,303
Operating Income	7	(1,319)	-1,326	(700)	718	(711)	2,394	48	2,449	(722)	(597)
Percentage	0.2%	(87.2%)	-87.4pt	(7.0%)	27.2%	(180.5%)	36.7%	2.5%	21.4%	(343.8%)	(45.8%)

#### Machines sales: units

Pachislot	7,377	3,845	-3,532	28,000	6,531	846	16,314	5,178	28,869	314	3,531
SANKYO	5,245	0	-5,245	10,000	5,244	1	8,771	21	14,037	0	0
Bisty	2,132	3,845	+1,713	18,000	1,287	845	7,543	5,157	14,832	314	3,531

#### Titles to Release

FY 3/2021	Series name	Brand	Release Date	Unit Sales		
Q1						
					Total	
Q2 P	achislot for CHAR AZNABLE -RED COMET's Counterattack-	Bisty	(Aug-20)			3,845

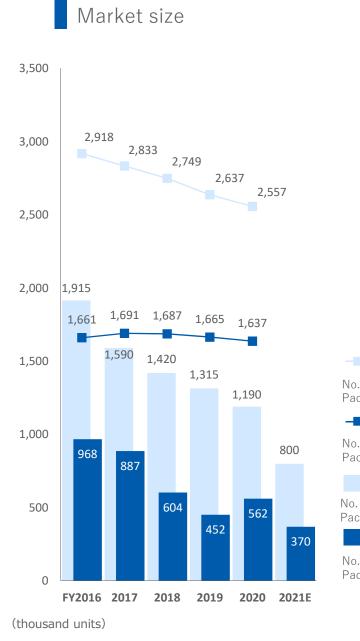
# **Financial Indicates**

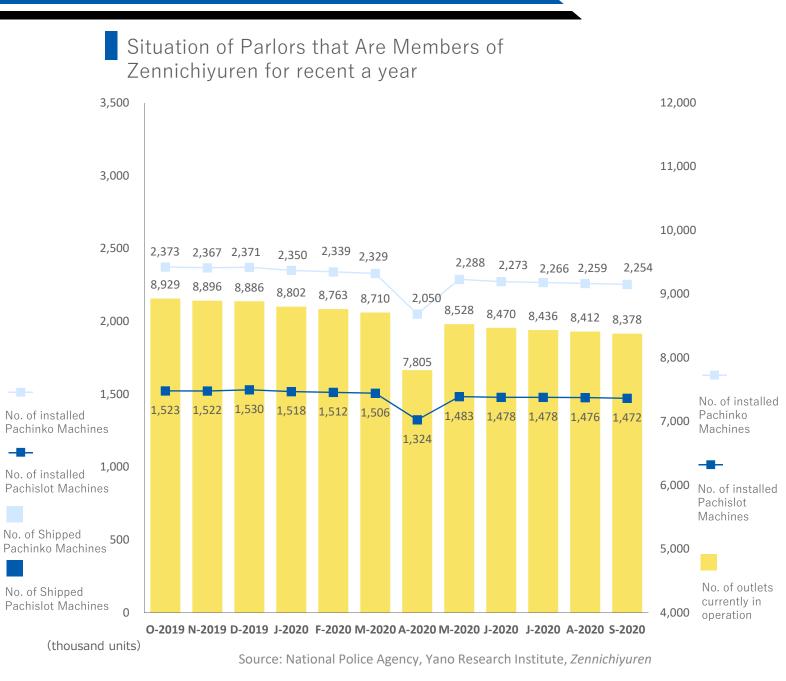


million yen	FY 3/2014	FY 3/2015	FY 3/2016	FY 3/2017	FY 3/2018	FY 3/2019	FY 3/2020	FY 3/2021E
Net Sales	158,453	146,579	137,130	81,455	86,220	88,558	78,416	73,500
Operating Income	28,023	13,233	18,826	5,059	10,181	21,286	12,551	8,000
Recurring Income	30,144	14,870	19,965	3,832	11,319	22,300	13,476	8,700
Net Income	22,400	8,728	10,485	1,777	5,550	13,384	13,045	6,200
Total Assets	451,149	434,648	414,183	390,585	396,291	399,585	325,232	
Total Net Assets	413,096	371,670	348,941	340,287	337,242	337,377	269,521	
DPS (Yen)	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00
Return on Equity	5.5%	2.2%	2.9%	0.5%	1.6%	4.0%	4.3%	
Average ROE of	5.8%	4.5%	3.4%	2.5%	2.6%	2.3%	2.7%	
five consecutive								
Net Income Ratio	14.1%	6.0%	7.6%	2.2%	6.4%	15.1%	16.6%	
Total Asset Turnover	0.35	0.33	0.32	0.20	0.22	0.22	0.22	
Financial Leverage	1.12	1.13	1.18	1.17	1.16	1.18	1.19	

# Pachinko/Pachislot Machine Market

Good luck. Good life.



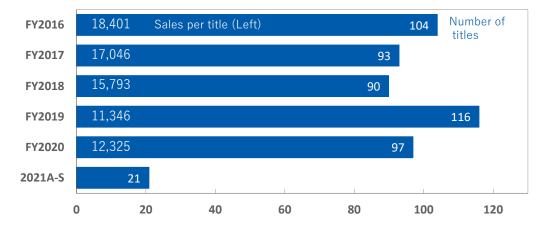


# Others



### Compliance with Format Inspection

### Pachinko machines



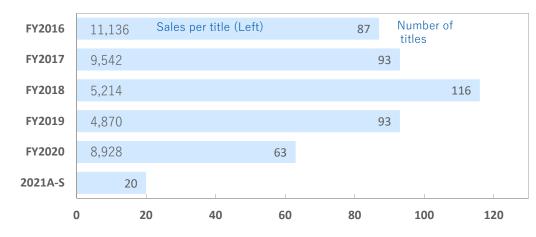
	2015	2016	2017	2018	2019	2020J-S
Applicant	731	864	875	711	945	652
Pass	519	396	361	336	430	198
Fail	172	458	463	333	560	378
SANKYO+JB	38	39	34	30	28	25
Bisty	8	8	6	9	19	5
SANKYO Group Total	46	47	40	39	47	30

including Arrange Ball, Jong-Kyu

Good luck. Good life.

KV0

### Pachislot machines



	2015	2016	2017	2018	2019	2020J-S
Applicant	650	736	913	596	982	665
Pass	250	300	326	203	191	128
Fail	328	444	494	444	721	479
SANKYO	21	7	15	6	9	0
Bisty	11	8	3	3	3	7
SANKYO Group Total	32	15	18	9	12	7

including Palot

☆ Estimates of SANKYO

Source: Security Electronics and Communications Technology Association

# **Contact Us**



# Investor Relations Office Corporate Planning Division



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The Company assumes that the 'factors of potential risk and uncertainty' may include the economic climate, especially concerning the pachinko and pachislot markets which constitute the Company's main business field, competition in the market and competitiveness of the Company's products, and also include other unpredictable factors.



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