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May 9, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (under Japanese GAAP)

Company name: **RISO KAGAKU CORPORATION**
 Listing: Tokyo Stock Exchange Prime Market
 Securities code: 6413
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 Scheduled date of annual general meeting of shareholders: June 25, 2025
 Scheduled date to commence dividend payments: June 26, 2025
 Scheduled date to file annual securities report: June 19, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (Recorded video of briefing on business results scheduled for distribution)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	78,723	5.5	6,183	17.6	6,364	2.6	4,088	(15.4)
March 31, 2024	74,602	(0.1)	5,256	(11.7)	6,202	0.0	4,831	4.5

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥5,398 million [(33.4)%]
 For the fiscal year ended March 31, 2024: ¥8,104 million [47.4%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	62.80	—	6.1	7.2	7.9
March 31, 2024	72.74	—	7.4	7.2	7.0

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2025: ¥—million

For the fiscal year ended March 31, 2024: ¥—million

A two-for-one split of its common shares was conducted on January 1, 2025. As a result, net income per share stated above was calculated based on the assumption that the two-for-one stock split took place at the beginning of the fiscal year ended March 31, 2024.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	88,911	66,505	74.8	1,037.20
March 31, 2024	88,628	66,893	75.5	1,018.17

Reference: Equity

As of March 31, 2025: ¥66,505 million

As of March 31, 2024: ¥66,893 million

A two-for-one split of its common shares was conducted on January 1, 2025. As a result, net assets per share stated above was calculated based on the assumption that the two-for-one stock split took place at the beginning of the fiscal year ended March 31, 2024.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	3,347	(8,303)	(1,465)	13,706
March 31, 2024	6,482	(1,305)	(5,602)	20,088

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	—	0.00	—	100.00	100.00	3,284	68.7	5.0
Fiscal year ended March 31, 2025	—	0.00	—	50.00	50.00	3,206	79.6	4.9
Fiscal year ending March 31, 2026 (Forecast)	—	0.00	—	50.00	50.00		78.2	

A two-for-one split of its common shares was conducted on January 1, 2025. Actual dividend amounts for the year ended March 31, 2024 have been stated on a basis prior to said stock split.

3. Forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	37,700	(1.2)	2,600	(7.3)	2,600	(1.2)	1,900	6.6	29.63
Fiscal year ending March 31, 2026	78,100	(0.8)	5,600	(9.4)	5,700	(10.4)	4,100	0.3	63.94

*** Notes**

- (1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 1 company (RISO Technologies Corporation)
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	72,000,000 shares
As of March 31, 2024	72,000,000 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2025	7,879,016 shares
As of March 31, 2024	6,300,796 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	65,095,968 shares
Fiscal year ended March 31, 2024	66,426,972 shares

A two-for-one split of its common shares was conducted on January 1, 2025. As a result, number of issued share stated above was calculated based on the assumption that the two-for-one stock split took place at the beginning of the fiscal year ended March 31, 2024.

(Reference) Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	58,989	3.6	4,427	18.9	6,256	2.6	5,014	(1.9)
March 31, 2024	56,956	(4.7)	3,724	(21.0)	6,095	(3.1)	5,110	4.4

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	77.04	—
March 31, 2024	76.93	—

A two-for-one split of its common shares was conducted on January 1, 2025. As a result, number of net income per share stated above was calculated based on the assumption that the two-for-one stock split took place at the beginning of the fiscal year ended March 31, 2024.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	74,974	57,899	77.2	902.98
March 31, 2024	75,105	58,166	77.4	885.35

Reference: Equity

As of March 31, 2025: ¥57,899 million

As of March 31, 2024: ¥58,166 million

A two-for-one split of its common shares was conducted on January 1, 2025. As a result, number of net assets per share stated above was calculated based on the assumption that the two-for-one stock split took place at the beginning of the fiscal year ended March 31, 2024.

* Review of the attached consolidated quarterly financial statements by a certified public accountant or audit firm: None

* Proper use of the forecasts, and other special matters

The forward-looking statements, including forecasts, contained in these materials are based on information currently available to the Company. These statements do not purport that the Company pledges to achieve such performance. Actual business may differ substantially from the forecasts due to various factors in the future.

Attached Materials

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1. Overview of Operating Results

(1) Overview of Operating Results for the Fiscal Year under Review

The RISO Group (RISO) formulated the Eighth Medium term Management Plan (RISO Vision 25) with the final fiscal year of the period ending March 31, 2025, and followed its medium term management policy of “1. Expand IJ business 2. Establish a solid customer oriented sales planning structure”.

Compared to the previous fiscal year, net sales increased and operating income improved, driven by steady sales in the Printing Equipment-Related Business, and supported in part by the depreciation of the yen compared to the previous fiscal year. Profit attributable to owners of parent decreased, due in part to recording extraordinary losses of 490 million yen for structural reform costs at RISO TECHNOLOGY CHINA CO., LTD., a consolidated subsidiary of the Company, and extraordinary losses of 219 million yen for impairment losses on software assets.

Net sales were 78,723 million yen (up 5.5% year on year), operating income was 6,183 million yen (up 17.6% year on year), ordinary income was 6,364 million yen (up 2.6% year on year), and profit attributable to owners of parent was 4,088 million yen (down 15.4% year on year).

The average exchange rates during the current consolidated fiscal year under review were 152.58 yen (a 7.96 yen depreciation of the yen year on year) for the US dollar and 163.75 yen (a 6.95 yen depreciation of the yen year on year) for the euro.

On July 1, 2024, the Company succeeded to the Inkjet Head Business from Toshiba Tec Corporation. Consequently, starting in the second quarter of the year under review, the Company established a new reporting segment called the Printing Equipment-Related Business.

Results by segment are as follows:

a. Printing equipment business

The Group operates a printing equipment-related business, comprising the Printing Equipment Business and the Inkjet Head Business. Within the Printing Equipment Business, we operate the inkjet business, principally with its ORPHIS high-speed inkjet printers, as well as the digital duplicating business, consisting mainly of its RISOGRAPH digital duplicators.

In the Printing Equipment-Related Business, net sales were 77,042 million yen (up 5.7% year on year), and segment profit amounted to 5,906 million yen (up 27.1% year on year), both showing an increase compared to the previous fiscal year.

In Japan, sales surpassed the previous fiscal year, as there was no impact comparable to that observed in the previous year, when sales fell due to a drop-off of demand following a surge before price revisions of consumables. Overseas, sales also surpassed the previous fiscal year, benefiting from the depreciation of the yen. Additionally, the inkjet head business, which began operations in July 2024, contributed to increased net sales.

Net sales in Japan amounted to 36,200 million yen (up 4.6% year on year), while overseas net sales reached 40,841 million yen (up 6.8% year on year).

b. Real estate business

The Group's real estate business consists of the leasing of buildings. Net sales in the real estate business were 1,025 million yen (down 6.3% year on year), and segment profit was 622 million yen (down 18.3% year on year).

c. Others

RISO operates the print creating business, the digital communication business, and the application software business, among others as well as printing equipment-related business and real estate business.

Net sales in the others were 656 million yen (up 3.6% year on year), and segment loss was 345 million yen (compared to segment loss of 152 million yen in the same period of the previous fiscal year).

(2) Overview of financial position for the Fiscal Year under Review

The financial position at the end of the fiscal year under review compared to the end of the previous fiscal year was as follows.

Total assets rose by 282 million yen to 88,911 million yen. Net assets fell by 387 million yen to 66,505 million yen.

The main changes in the assets section were increases of 2,308 million yen in goodwill and 1,534 million yen in assets related to retirement benefits, while cash and deposits decreased by 7,202 million yen. In liabilities, short-term borrowings increased by 1,388 million yen and long-term borrowings increased by 2,436 million yen, while notes and accounts payable - trade decreased by 3,698 million yen. In net assets, retained earnings increased by 803 million yen, treasury shares increased by 2,500 million yen, and remeasurements of defined benefit plans increased by 776 million yen.

As a result, the equity ratio decreased by 0.7 points to 74.8%

(3) Overview of cash flows for the Fiscal Year under Review

Cash and cash equivalents (“cash”) at the end of the fiscal year under review decreased by 6,381 million yen year on year to 13,706 million yen.

The positions and contributing factors of each cash flow in the fiscal year under review were as follows.

(Cash flows from operating activities)

Net cash provided by operating activities was 3,347 million yen (down 48.4% year on year). This is mainly attributable to profit before income taxes of 5,723 million yen, depreciation of 3,096 million yen, a decrease in trade payables of 3,660 million yen, and income taxes paid of 1,726 million yen.

(Cash flows from investing activities)

Net cash used in investing activities was 8,303 million yen (up 535.9% year on year). This is primarily the result of expenditures of 1,753 million yen for the purchase of property, plant and equipment, and expenditures of 6,750 million yen for the absorption-type split.

(Cash flows from financing activities)

Net cash used in financing activities was 1,465 million yen (down 73.8% year on year). This mainly reflects a net increase in short-term borrowings of 1,388 million yen, proceeds from long-term borrowings of 3,000 million yen, expenditures of 2,499 million yen for the purchase of treasury stock, and payments of 3,284 million yen for cash dividends.

(4) Business outlook for the next fiscal year

For the fiscal year ending March 31, 2026 (from April 1, 2025, to March 31, 2026), consolidated forecasts are net sales of 78,100 million yen, operating income of 5,600 million yen, ordinary income of 5,700 million yen, and profit attributable to owners of parent of 4,100 million yen.

The aforementioned forecast is premised on the exchange rates of 145 yen against US dollar and 160 yen against the euro.

For the next fiscal year, the Company expects the Printing Equipment-Related Business to continue performing steadily, focused on the inkjet business. On the other hand, we assume the exchange rate will be approximately 7 yen stronger against the US dollar than during the previous fiscal year, which is anticipated to impact performance negatively. Selling, general, and administrative expenses are planned to increase year on year due to development investments for the future. Because of these factors, we forecast a decrease of 600 million yen in consolidated net sales and a decrease of 500 million yen in operating income for the next fiscal year.

While there were temporary factors causing income to decrease this fiscal year, such as extraordinary losses of 700 million yen, we do not anticipate these in the next fiscal year. We forecast profit attributable to owners of parent to be 4,100 million yen, which is at the same level as the current fiscal year.

Impact of U.S. Tariff Policy on the Company's Business Performance

The Group operates worldwide, primarily through the Printing Equipment-Related Business. Sales in the United States account for less than 10% of consolidated net sales. Assuming the 10% additional tariff in the United States

continues, the Company estimates the impact on full-year operating income to be a decrease of approximately 200 million yen, which is reflected in our consolidated earnings forecast.

Please note that changes in U.S. policy are expected to affect the Company's business performance. We will promptly disclose any matters that need to be disclosed as they arise.

Forward-looking statements made in these materials in relation to consolidated forecasts, etc. are based on information available to the Company at the time the statements were made, as well as on certain assumptions deemed reasonable at the time. Actual results, etc. may differ from forecasts for a variety of reasons.

(5) Basic Policy for Earning Distribution and Current and Next Fiscal Year Dividends

As for distribution of earnings to shareholders, the Company sets the two policies as below as Basic Policies:

- (1) Allocate an appropriate portion of earnings as a dividend in accordance with business result while retaining the means to strengthen the corporate structure.
- (2) Strive to make continued, stable dividend payments.

Based on the Basic Policies, the Company will distribute annual dividends from surplus once a year at the end of every fiscal year. Also, we regard the repurchasing of shares as a measure for allocating earnings to shareholders and will effectuate it taking into account stock price levels and market trends.

During the Eighth Medium-term Management Plan (RISO Vision 25) period (April 1, 2022 to March 31, 2025), we have worked to return profits to shareholders, aiming to achieve a total return ratio of at least 100% in the aggregate over this period in order to improve capital efficiency through the reduction of shareholders' equity. Based on the above, the Company purchased a total of 1,075,000 shares of treasury stock at 2,499 million yen in the fiscal year under review. The Company plans a year-end dividend of 50 yen per share for the fiscal year under review. With these shareholder return measures, the total return ratio for the entire Eighth Medium-term Management Plan (RISO Vision 25) period is expected to be 112.9%.

In accordance with the Basic Policies, the Company plans to pay a dividend of 50 yen per share for the next fiscal year.

(6) Explanation on research and development activities

Expenses for RISO's research and development activities in FY2025 totaled 5,606 million yen. The main R&D activities were in the printing equipment-related business.

2. Management Policies

(1) Basic Managerial Policies and Medium to Long-Term Business Strategy

The RISO Group (RISO) formulated a three-year plan, the Eighth Medium term Management Plan (RISO Vision 25) with the final fiscal year of the period ending March 31, 2025, and are following.

<The 8th Medium-Term Management Plan "RISO Vision 25">

《Management Objectives》

1. Expand IJ business
2. Establish a solid customer oriented sales planning structure

During the Eighth Medium-term Management Plan period, we have been working to strengthen sales for high-volume printing applications in the Printing Equipment-Related Business and improve efficiency across the Group. Regarding the expansion of the inkjet business, although sales fell short of initial expectations, we focused on bolstering sales for high-volume printing applications, primarily in the production market, and we believe our profitability has improved.

In addition, we succeeded to the Inkjet Head Business from Toshiba Tec Corporation and began operations in July 2024.

As a result, in the fiscal year under review, which was the final year of the Plan, consolidated net sales were 78,700 million yen and consolidated operating income was 6,100 million yen, influenced in part by the depreciation of the yen.

The Group has formulated and implemented medium-term management plans with three-year cycles across eight iterations from April 2001 to March 2025.

However, to deepen discussions on long-term vision and essential risks without being bound to short- and medium-term performance over three years, we have decided not to formulate a three-year medium-term management plan to follow the Eighth Medium-term Management Plan (RISO Vision 25).

Going forward, we intend to operate from a more long-term and fundamentals-focused perspective.

(2) Issues to Address

In the Group's mainstay printing equipment business, we understand that improving the profitability of the inkjet business is a key issue. We also recognize that the medium- to long-term management issue for the Group is adapting to changes in the business environment and creating a lean and efficient corporate structure.

To achieve medium- to long-term growth for the Group, we will implement global sales initiatives that leverage the unique characteristics of our products and services. Additionally, we will engage in efforts aimed at creating new businesses.

For the fiscal year ending March 2026, we will operate according to the following management policies.

<Management Policies for Fiscal Year Ending March 31, 2026>

Maintain reliable management in the Printing Equipment-Related Business.

Promote planning and development unique to RISO.

Improve planning in the Corporate Headquarters.

3. Basic policy on the selection of accounting standards

Due to convergence with international accounting standards, Japanese accounting standards have attained high quality and compare favorably in international terms. As they are considered the equal of international accounting standards, RISO applies Japanese accounting standards.

With regard to adopting international accounting standards in future, the Company will respond appropriately based on due consideration of both domestic and international circumstances.

4. Consolidated Financial Statements

(1) Consolidated balance sheets

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	20,812	13,610
Notes receivable - trade	1,374	831
Accounts receivable - trade	12,624	12,773
Securities	676	218
Merchandise and finished goods	7,848	7,651
Work in process	828	789
Raw materials and supplies	2,485	2,542
Other	2,840	2,989
Allowance for doubtful accounts	(208)	(174)
Total current assets	49,283	41,232
Non-current assets		
Property, plant and equipment		
Buildings and structures	23,280	23,982
Accumulated depreciation	(16,271)	(16,895)
Buildings and structures, net	7,008	7,087
Machinery, equipment and vehicles	7,042	7,450
Accumulated depreciation	(6,395)	(6,485)
Machinery, equipment and vehicles, net	647	965
Tools, furniture and fixtures	13,419	12,897
Accumulated depreciation	(12,889)	(12,093)
Tools, furniture and fixtures, net	529	803
Land	17,725	17,755
Leased assets	295	310
Accumulated depreciation	(147)	(126)
Leased assets, net	147	183
Construction in progress	6	582
Other	9,512	9,304
Accumulated depreciation	(7,577)	(7,510)
Other, net	1,935	1,794
Total property, plant and equipment	28,000	29,172
Intangible assets		
Goodwill	—	2,308
Software	1,125	1,104
Other	107	2,027
Total intangible assets	1,232	5,440
Investments and other assets		
Investment securities	3,520	4,288
Long-term loans receivable	11	10
Deferred tax assets	1,015	1,631
Retirement benefit asset	2,039	3,574
Other	3,534	3,574
Allowance for doubtful accounts	(9)	(12)
Total investments and other assets	10,112	13,066
Total non-current assets	39,345	47,678
Total assets	88,628	88,911

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	9,254	5,556
Short-term borrowings	15	1,404
Current portion of long-term borrowings	1	563
Income taxes payable	834	788
Provision for bonuses	1,766	1,992
Provision for bonuses for directors (and other officers)	49	52
Provision for product warranties	17	27
Other	8,029	7,607
Total current liabilities	19,966	17,990
Non-current liabilities		
Long-term borrowings	8	2,445
Deferred tax liabilities	34	31
Retirement benefit liability	729	718
Other	995	1,220
Total non-current liabilities	1,769	4,414
Total liabilities	21,735	22,405
Net assets		
Shareholders' equity		
Share capital	14,114	14,114
Capital surplus	14,779	14,779
Retained earnings	37,410	38,213
Treasury shares	(5,815)	(8,315)
Total shareholders' equity	60,489	58,792
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,709	2,212
Foreign currency translation adjustment	3,108	3,138
Remeasurements of defined benefit plans	1,585	2,362
Total accumulated other comprehensive income	6,403	7,713
Total net assets	66,893	66,505
Total liabilities and net assets	88,628	88,911

(2) Consolidated statements of income and comprehensive income
(Consolidated statements of income)

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	74,602	78,723
Cost of sales	31,643	31,693
Gross profit	42,959	47,029
Selling, general and administrative expenses	37,702	40,846
Operating profit	5,256	6,183
Non-operating income		
Interest income	158	283
Dividend income	91	119
Foreign exchange gains	459	—
Other	297	219
Total non-operating income	1,006	622
Non-operating expenses		
Interest expenses	9	50
Foreign exchange losses	—	319
Loss on retirement of non-current assets	19	22
Other	31	49
Total non-operating expenses	60	442
Ordinary profit	6,202	6,364
Extraordinary income		
Insurance return	59	68
Gain on revision of retirement benefit plan	432	—
Total extraordinary income	492	68
Extraordinary losses		
Business restructuring expenses	—	490
Impairment losses	—	219
Total extraordinary losses	—	709
Profit before income taxes	6,695	5,723
Income taxes - current	1,820	1,682
Income taxes - deferred	43	(47)
Total income taxes	1,863	1,634
Profit	4,831	4,088
Profit attributable to owners of parent	4,831	4,088

(Consolidated statements of comprehensive income)

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	4,831	4,088
Other comprehensive income		
Valuation difference on available-for-sale securities	1,050	503
Foreign currency translation adjustment	1,577	30
Remeasurements of defined benefit plans, net of tax	644	776
Total other comprehensive income	3,272	1,309
Comprehensive income	8,104	5,398
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	8,104	5,398
Comprehensive income attributable to non-controlling interests	—	—

(3) Consolidated statements of changes in net assets
Fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	14,114	14,779	43,231	(10,960)	61,165
Changes during period					
Dividends of surplus			(4,008)		(4,008)
Profit attributable to owners of parent			4,831		4,831
Purchase of treasury shares				(1,499)	(1,499)
Cancellation of treasury shares			(6,644)	6,644	—
Net changes in items other than shareholders' equity					
Total changes during period	—	—	(5,820)	5,144	(675)
Balance at end of period	14,114	14,779	37,410	(5,815)	60,489

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	659	1,530	940	3,131	64,296
Changes during period					
Dividends of surplus					(4,008)
Profit attributable to owners of parent					4,831
Purchase of treasury shares					(1,499)
Cancellation of treasury shares					—
Net changes in items other than shareholders' equity	1,050	1,577	644	3,272	3,272
Total changes during period	1,050	1,577	644	3,272	2,596
Balance at end of period	1,709	3,108	1,585	6,403	66,893

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	14,114	14,779	37,410	(5,815)	60,489
Changes during period					
Dividends of surplus			(3,284)		(3,284)
Profit attributable to owners of parent			4,088		4,088
Purchase of treasury shares				(2,500)	(2,500)
Net changes in items other than shareholders' equity					
Total changes during period	—	—	803	(2,500)	(1,696)
Balance at end of period	14,114	14,779	38,213	(8,315)	58,792

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	1,709	3,108	1,585	6,403	66,893
Changes during period					
Dividends of surplus					(3,284)
Profit attributable to owners of parent					4,088
Purchase of treasury shares					(2,500)
Net changes in items other than shareholders' equity	503	30	776	1,309	1,309
Total changes during period	503	30	776	1,309	(387)
Balance at end of period	2,212	3,138	2,362	7,713	66,505

(4) Consolidated statements of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	6,695	5,723
Depreciation	2,714	3,096
Impairment losses	—	219
Amortization of goodwill	—	407
Decrease (increase) in retirement benefit asset	(154)	(361)
Increase (decrease) in retirement benefit liability	3	(32)
Increase (decrease) in provision for bonuses for directors (and other officers)	(1)	3
Increase (decrease) in allowance for doubtful accounts	(41)	(33)
Interest and dividend income	(249)	(403)
Interest expenses	9	50
Foreign exchange losses (gains)	(341)	28
Gain on maturity of insurance contract	(59)	(68)
Restructuring expenses - OpeCF	—	490
Gain on revision of retirement benefit plan	(432)	—
Decrease (increase) in trade receivables	486	362
Decrease (increase) in inventories	1,606	522
Increase (decrease) in trade payables	(937)	(3,660)
Increase (decrease) in accounts payable - other	158	(188)
Increase (decrease) in accrued consumption taxes	(49)	66
Other, net	(847)	(1,015)
Subtotal	8,559	5,207
Interest and dividends received	243	408
Interest paid	(9)	(51)
Payments for restructuring -OpeCF	—	(490)
Income taxes paid	(2,311)	(1,726)
Income taxes refund	0	0
Net cash provided by (used in) operating activities	6,482	3,347
Cash flows from investing activities		
Payments into time deposits	(1,764)	(406)
Proceeds from withdrawal of time deposits	1,386	1,769
Purchase of property, plant and equipment	(348)	(1,753)
Proceeds from sale of property, plant and equipment	21	17
Purchase of intangible assets	(585)	(991)
Payments for absorption-type split	—	(6,750)
Proceeds from maturity of insurance funds	120	138
Other, net	(134)	(326)
Net cash provided by (used in) investing activities	(1,305)	(8,303)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(21)	1,388
Proceeds from long-term borrowings	—	3,000
Repayments of long-term borrowings	(1)	(1)
Purchase of treasury shares	(1,499)	(2,499)
Repayments of lease liabilities	(73)	(68)
Dividends paid	(4,005)	(3,284)
Other, net	(0)	(0)
Net cash provided by (used in) financing activities	(5,602)	(1,465)
Effect of exchange rate change on cash and cash equivalents	838	39
Net increase (decrease) in cash and cash equivalents	412	(6,381)
Cash and cash equivalents at beginning of period	19,676	20,088
Cash and cash equivalents at end of period	20,088	13,706

(5) Notes on consolidated financial statements

(Notes on premise of going concern)

No items to report

(Notes on changes in accounting policies)

(Application of “Accounting Standard for Current Income Taxes” and related standards)

We have applied the “Accounting Standard for Income Taxes” (ASBJ Statement No. 27, October 28, 2022; hereinafter referred to as the “2022 Revised Accounting Standard”) and related standards from the beginning of the consolidated fiscal year.

Regarding the revision related to the classification of income taxes (taxation on other comprehensive income), we have followed the transitional treatment specified in the proviso of Paragraph 20-3 of the 2022 Revised Accounting Standard and the transitional treatment specified in the proviso of Paragraph 65-2(2) of the “Guidance on Accounting Standard for Tax Effect Accounting” (ASBJ Guidance No. 28, October 28, 2022; hereinafter referred to as the “2022 Revised Guidance”). This change in accounting policy has no impact on the quarterly consolidated financial statements.

Additionally, regarding the revision related to the treatment in consolidated financial statements of deferred gains or losses for tax purposes arising from the sale of subsidiaries’ shares between consolidated companies, we have applied the 2022 Revised Guidance from the beginning of the three months of the fiscal year ending March 31, 2025. This change in accounting policy has been applied retrospectively, and the quarterly and yearly consolidated financial statements for the previous fiscal year have been restated accordingly. This change in accounting policy has no impact on the quarterly and yearly consolidated financial statements for the previous fiscal year.

(Notes on segment information)

1. Reportable segments

The reportable segments of the Company are the constituent units for which separate financial information is obtainable, and the Board of Directors periodically conducts examinations of these segments to determine the allocation of management resources and evaluate performance.

Business units for each product and service are located in the headquarters of the Company, with each business unit formulating comprehensive strategies for the products and services that they handle in both domestic and overseas markets, and engaging in business activities accordingly.

During the fiscal year under review, we started the Inkjet Head Business, which we succeeded to from Toshiba Tec Corporation, with the aim of developing, manufacturing, and selling inkjet heads and related products.

Therefore, the Company’s business is classified into Printing Equipment Business, Inkjet Head Business, Real Estate Business, Print Creating Business, Digital Communication Business, Application Software Business, etc.

2. Methods to determine the amounts of sales, income or loss, assets, liabilities and other items

The accounting method for the business segments that are reported is largely the same as the one for the consolidated financial statements.

Figures for reportable segment profit are on the basis of operating income.

3. Information on sales and income or loss for each reportable segment

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Millions of yen)

	Printing equipment Business	Real estate Business	Others	Adjustments	Total
Net sales:					
Revenues from external customers	72,874	1,094	633	—	74,602
Transactions with other segments	0	—	—	(0)	—
Total	72,874	1,094	633	(0)	74,602
Segment profit (loss)	4,646	761	(152)	—	5,256
Other items					
Depreciation	2,566	81	66	—	2,714

Notes: 1. The business segment “Others” encompasses businesses not included in the reportable segments, and includes the print creating business and the digital communication business.
2. Total amount of segment profit (loss) coincides with the operating income in the consolidated statements of income.
3. Assets and liabilities at the segment level are not taken into consideration when determining the allocation of management resources or when evaluating results and thus are not presented here.

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Printing equipment- related business	Real estate Business	Others	Adjustments	Total
Net sales:					
Revenues from external customers	77,042	1,025	656	—	78,723
Transactions with other segments	0	—	—	(0)	—
Total	77,042	1,025	656	(0)	78,723
Segment profit (loss)	5,906	622	(345)	—	6,183
Other items					
Depreciation	2,904	101	90	—	3,096
Amortization of goodwill	407	—	—	—	407

Notes: 1. The printing equipment-related business includes both the printing equipment business and the inkjet head business.
2. The business segment “Others” encompasses businesses not included in the reportable segments, and includes the print creating business, the digital communication business and the application software business, among others.
3. Total amount of segment income (loss) coincides with the operating income in the semi-annual consolidated statements of income.
4. Assets and liabilities at the segment level are not taken into consideration when determining the allocation of management resources or when evaluating results and thus are not presented here.

(Notes on per-share information)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net assets per share	1,018.17 yen	1,037.20 yen
Basic earnings per share	72.74 yen	62.80 yen

Notes: 1. The Company conducted a stock split at a ratio of 2 shares for every 1 share of common stock on January 1, 2025. Net assets per share and net income per share are calculated as if this stock split had been conducted at the beginning of the previous consolidated fiscal year.

2. Diluted earnings per share is not shown in the above table, as there are no residual shares.

3. The basis for calculating basic earnings per share is as follows.

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Basic earnings per share		
Profit attributable to owners of parent (Millions of yen)	4,831	4,088
Not attributable to common shares (Millions of yen)	—	—
Profit attributable to owners of parent for common shares (Millions of yen)	4,831	4,088
Average number of shares outstanding during the period (Thousands of shares)	66,426	65,095

(Notes on significant subsequent events)

No items to report