

Supplementary Presentation Material of FY2025 Third Quarter Financial Results ANEST IWATA Corporation

February 10, 2026

Tokyo Stock Exchange Prime Market - Machinery

Securities Code 6381

Note: This document has been translated from the original document in Japanese. In the event of any discrepancy between this English translation and the original document in Japanese, the original document in Japanese shall prevail.

Results for FY2025 3Q

- Net sales of 39,488 million yen (-1.3% year-on-year)
 - Air energy business saw a decline in revenue and profits. The Chinese air compressor business showed signs of recovery, but the recovery was slow
 - Coating business saw a decline in revenue and profit. While spray gun sales are showing a recovery trend, overall sales of coating equipment declined
 - Other businesses saw increased revenue, but were in the red. Despite the expansion of sales over e-commerce sites, there were deficits due to upfront investments in new businesses
- Operating profit of 3,796 million yen (-18.1% year-on-year)
 - The decrease in sales, resulting in a decrease in gross profit, and the increase in selling, general and administrative expenses led to a decline in profits
- Ordinary profit and net income declined despite increases in foreign exchange gains and equity in earnings of affiliates

Performance Forecasts for FY2025

- The previous forecast (published on May 9, 2025) remains unchanged. We seek to recover through the implementation of sales promotion measures, etc.
- The dividends forecast remains unchanged

Profits declined due to decreased sales and increased SG&A expenses.

- The impact of foreign exchange on net sales: -510 million yen
- Foreign exchange gains on foreign-currency-denominated bonds and other instruments totaled 398 million yen. (+245 million yen year-on-year)

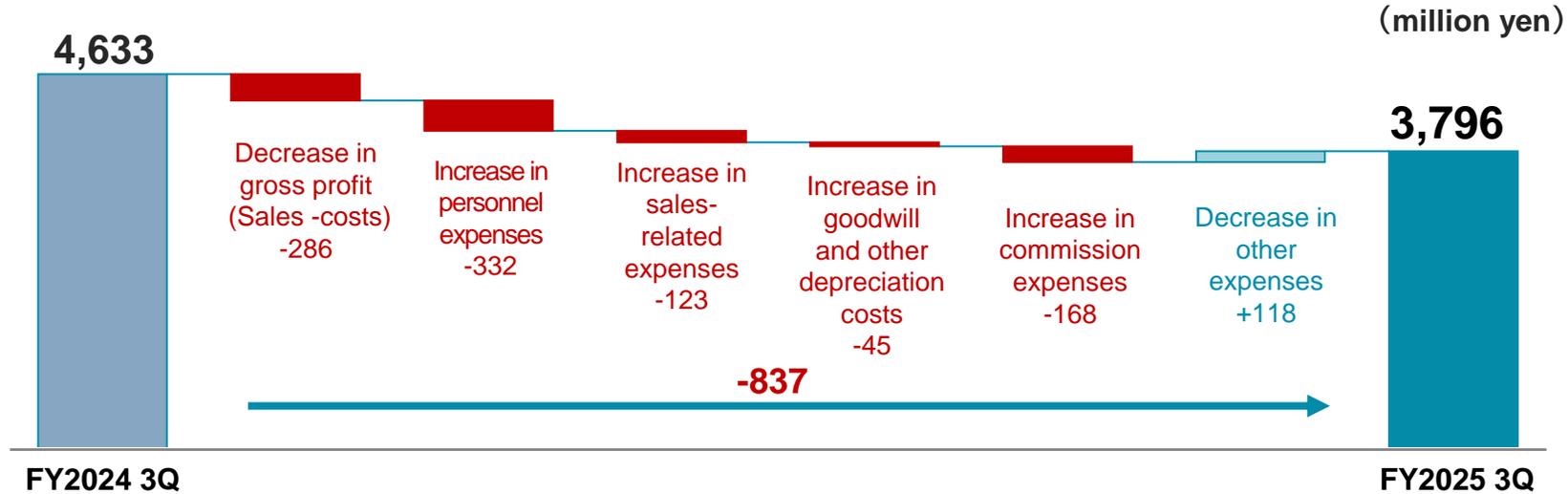
		FY2024 3Q		FY2025 3Q		Year-on-year			FY2025 result forecasts	
		Actual (million yen)	Profit ratio (%)	Actual (million yen)	Profit ratio (%)	Increase/ decrease amount (million yen)	Increase/ decrease rate (%)	Profit ratio change (Point)	Forecast (million yen)	Progress rate (%)
Net sales		39,988	—	39,488	—	-500	-1.3	—	58,000	68.1
Operating profit		4,633	11.6	3,796	9.6	-837	-18.1	-2.0	5,550	68.4
Ordinary profit		5,718	14.3	5,190	13.1	-528	-9.2	-1.2	6,710	77.3
Profit attributable to owners of parent		3,576	8.9	3,376	8.6	-199	-5.6	-0.4	4,150	81.3
Average exchange rate of yen to	USD	151.29	yen	148.23	yen	Appreciated by 3.06 yen			151.50 yen	
	EUR	164.40	yen	165.54	yen	Depreciated by 1.14 yen			164.00 yen	
	CNY	20.97	yen	20.51	yen	Appreciated by 0.46 yen			21.00 yen	

[Foreign exchange sensitivity] Trend value based on operating profit (**The currency ratio is not reflected in the following**)

• Net sales: For each 1 yen depreciation against other currencies, sales increase by approximately 50million yen for the USD, 50million yen for the EUR, and 600million yen for the CNY annually, respectively.

• Operating profit: For each 1 yen depreciation against other currencies, operating profit increases by approximately 10 million yen for the USD, 10 million yen for the EUR, and 30 million yen for the CNY annually, respectively.

Operating profit declined due to a decrease in gross profit resulting from lower sales, as well as an increase in SG&A expenses



Cost of sales ratio

- FY2025 3Q: 53.3% (+0.1 point year-on-year)
- Impact of foreign exchange on cost of sales (21,050 million yen: -213 million yen year-on-year): -342 million yen
- ✓ The reduction in intra-group inventories and the compression of inventory valuation due to yen appreciation at period-end helped offset the rise in the cost of sales ratio.

SG&A expenses ratio

- FY2025 3Q: 37.1% (+1.9 point year-on-year)
- Impact of foreign exchange on SG&A expenses (14,641 million yen: +550 million yen year-on-year): -123 million yen
- ✓ Personnel expenses trended below our assumptions, but increased year on year in Japan. Overseas labor cost inflation is showing signs of easing.
- ✓ In Japan, commission expenses increased mainly due to M&A reviews, execution of initiatives under the mid-term business plan, and spending related to the 100th anniversary projects.

Net sales in Japan and Europe supported overall revenue but still declined. Overseas sales ratio decreased from 66.9% to 65.3%

- **Japan** : Increased revenue due to expanded sales of oil-free scroll air compressors and coating systems. To offset higher procurement costs, we implemented a price revision in August (excluding certain products).
- **Europe** : Sales of oil-free scroll air compressors for OEMs drove revenue growth. Sales of Coating equipment increased from 2Q, reducing the year-on-year decline.
- **Americas** : Continued slump of spray guns and airbrushes. Implementation of price revision in response to U.S. trade policy
- **China** : Air compressor sales continued to slump, showing signs of recovery but with a slow pace, resulting in decreased sales. The coating business has performed steadily
- **Others** : Sales of small air compressors primarily for specific markets in India continued to slump, pushing down the sales proceeds

	FY2024 3Q		FY2025 3Q		Year-on-year	
	Actual (million yen)	Composition ratio (%)	Actual (million yen)	Composition ratio (%)	Increase/ decrease amount (million yen)	Increase/ decrease rate (%)
Japan	13,244	33.1	13,704	34.7	+460	+3.5
Europe	6,714	16.8	6,961	17.6	+247	+3.7
Americas	5,472	13.7	4,933	12.5	-538	-9.8
China	8,617	21.6	8,117	20.6	-500	-5.8
Others	5,939	14.9	5,771	14.6	-168	-2.8
Total	39,988	—	39,488	—	-500	-1.3

(Notes) 1. In Japan and India, the year ends in March, while in other areas, it ends in December, so the period of the consolidated financial settlement in other areas is three months behind.

2. Segment category: Others = Asia excluding China, and Australia and South Africa

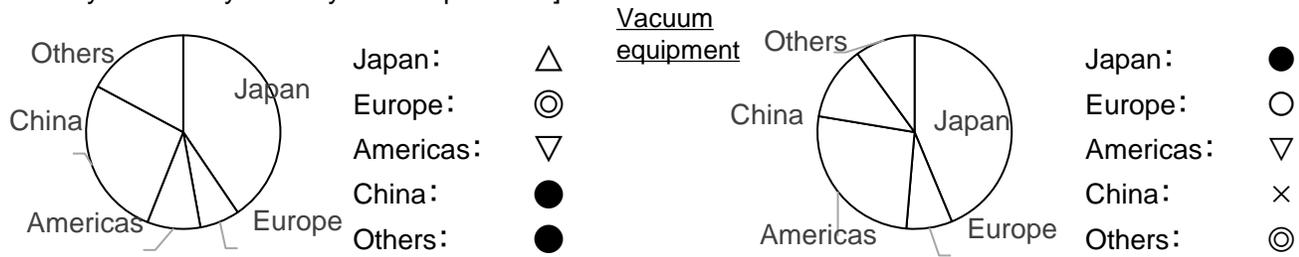
Europe performed well, but this could not offset the sales slump in medium-sized air compressors in China and small air compressors in India, resulting in a decrease in revenue

	Category	FY2024 3Q	FY2025 3Q	Year-on-year		Overview (Arrows indicate year-on-year comparisons)
				Increase/decrease amount	Increase/decrease rate (%)	
Net sales	Air compressors	22,809	22,313	-496	-2.2	(Japan) ↑ Despite a decrease in industry-wide shipments of small air compressors, shipments of oil-free scroll air compressors have increased (Europe) ↑ Sales expansion of oil-free air compressors for OEMs drove revenue growth (Americas) ↓ Sales of oil-free air compressors for the vehicle-mounted and general industrial markets in the U.S. decreased (China) ↓ Domestic sales continued to slump, but exports, including those to Europe and India, showed signs of recovery (Other) ↑ Sales of medium-sized air compressors increased due to the progress in establishing supply and sales systems in India ↓ Sales of small air compressors decreased in India due to increased competition in the railway and EV bus markets
	Vacuum equipment	2,171	1,838	-332	-15.3	(China) ↓ While efforts to acquire new customers continued, they were unable to offset the decrease in sales of vacuum pumps for lithium-ion battery manufacturing-related equipment seen in the same period last year
	Total	24,981	24,152	-828	-3.3	
Operating profit	Air energy	2,516	2,289	-226	-9.0	Operating profit ratio: 9.5% (-0.6 points year-on-year) ^{*1} ↓ Gross profit decreased mainly in China due to a decrease in sales ↑ Continued cost control at our overseas subsidiaries

(Unit: Million yen)

(Note) Starting in the fourth quarter of the previous fiscal year, earnings from the consumer business, including e-commerce site sales, have been reclassified as “other.” For the previous fiscal year, figures after retroactive processing reflecting the changes in classification are shown.

[Image of sales composition ratio by area and year-on-year comparison^{*2}]



*1: (Image of product-wise profit ratio)
 Vacuum equipment > Coating equipment > Air compressors > Coating systems

*2: Year-on-year comparison
 ◎ 10% or more ○ 3% to 10% △ 0% to 3%
 ▽ 0% to -3% ● -3% to -10% × -10% or less

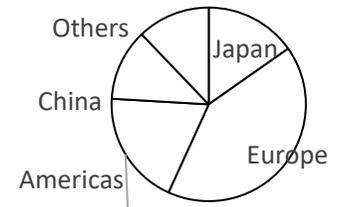
Continued slump of coating equipment sales in the U.S. pushed down overall sales and operating profit. Strengthen sales system in the same region

	Category	FY2024 3Q	FY2025 3Q	Year-on-year		Overview (Arrows indicate year-on-year comparisons)
				Increase/decrease amount	Increase/decrease rate (%)	
Net sales	Coating equipment	13,242	12,858	-383	-2.9	(Japan) ↓ Sales of spray guns for the general coating market decreased due to insufficient sales promotion measures (Europe) ↓ Sales declined as the market penetration of flagship spray guns for the auto repair market*1 has leveled off. ↑ In addition to the continued strong sales of airbrushes, the implementation of short-term measures such as limited model sales has led to a recovery in spray gun sales (Americas) ↓ Sales declined due to delay in the spread of spray guns for the auto repair market and review of sales channels for airbrushes (China) ↑ Sales of spray guns for the industrial coating and auto repair markets increased due to successful marketing activities (Other) ↑ Sales increased mainly in Thailand due to strengthened marketing activities in Southeast Asia
	Coating systems	1,686	1,926	+240	+14.3	(Japan) ↑ While sales of environmental equipment decreased, overall sales of coating systems increased (China) ↑ Sales increased due to deliveries of coating systems for car manufacturing, in addition to the results from the first half of the year (Japan and India) ↑ Order backlog for car manufacturing-related projects increased
	Total	14,928	14,785	-142	-1.0	
Operating profit	Coating	2,120	1,735	-384	-18.1	Operating profit ratio: 11.7% (-2.5 points year-on-year)*2 ↓ Profits decreased, mainly in the U.S. and Japan due to a decline in sales of highly profitable coating equipment

(Note) Starting in the fourth quarter of the previous fiscal year, earnings from the consumer business, including e-commerce site sales, have been reclassified as "other." For the previous fiscal year, figures after retroactive processing reflecting the changes in classification are shown.

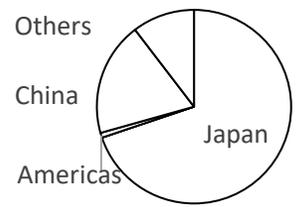
[Image of sales composition ratio by area and year-on-year comparison*3]

Coating equipment



- Japan: ●
- Europe: ▽
- Americas: ×
- China: ⊙
- Others: ○

Coating systems



- Japan: ○
- Europe: -
- Americas: ⊙
- China: ⊙
- Others: △

*1: Auto repair market = Car repair market
 *2: (Image of product-wise profit ratio)
 Vacuum equipment > Coating equipment > Air compressors > Coating systems
 *3: Year-on-year comparison
 ⊙ 10% or more ○ 3% to 10% △ 0% to 3%
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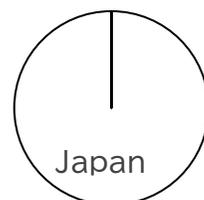
Business activities at major subsidiaries*1 remained strong. On the other hand, operating losses were recorded due to upfront investments made to develop new businesses

(Unit: Million yen)

	FY2024 3Q	FY2025 3Q	Year-on-year		Overview (Arrows indicate year-on-year comparisons)
			Increase/ decrease amount	Increase/ decrease rate (%)	
Net sales	79	550	+471	+594.6	(Japan) ↑ Sales of DIY equipment were transferred to Other business ↑ Positive word-of-mouth about airbrushes spread through social media combined with promotional measures has led to an increase in e-commerce sales ↑ Although the Japanese stores of the mobility after-sales service business began operations in October, their contribution to performance was limited
Operating profit	-4	-229	-225	—	Operating profit ratio: -31.1% (no change year-on-year) ↓ Preparatory expenses incurred for the new expansion of mobility after-sales service business in Japan and the Philippines

- (Notes) 1. From the fourth quarter of the previous fiscal year, earnings from consumer business, including EC site sales, which were formerly classified as “air energy business” and “coating business,” have been reclassified as “other” to make comparisons easier from the perspective of their strategic importance. For the previous fiscal year, figures after retroactive processing reflecting the changes in classification are shown.
2. Effective this first quarter, revenue from DIY equipment, previously categorized under "Air Energy Business" and "Coating Business," has been reclassified to "Other," following a comprehensive review of product characteristics and sales structures.
3. The “other” business includes earnings from a consolidated subsidiary in Japan that sells consumer products and provides mobility after-sales services.

[Image of sales composition ratio by area and year-on-year comparison*2]



- Japan: ◎
- Europe: —
- Americas: —
- China: —
- Others: —

*1 ANEST IWATA A.I.R. Corporation: Established in July 2024

*2: Year-on-year comparison

- ◎ 10% or more ○ 3% to 10% △ 0% to 3%
- ▽ 0% to -3% ● -3% to -10% × -10% or less

Non-current assets increased. Equity ratio was 68.0% (+0.3 points from the end of the previous fiscal year).

		FY2024 End of full year	FY2025 3Q	Difference against the end of the previous period		
		Actual (million yen)	Actual (million yen)	Increase/ decrease amount (million yen)	Increase/ decrease rate (%)	Primary factors for increase or decrease
Assets	Current assets	45,229	44,786	-442	-1.0	• Decrease in “Cash and deposits” -989 million yen
	Non-current assets	23,973	24,970	+997	+4.2	• Increase in “Buildings and structures, net” +452 million yen • Increase in “Investment securities” +546 million yen
	Assets	69,202	69,757	+554	+0.8	
Liabilities and capital	Current liabilities	12,161	12,394	+232	+1.9	• Increase in “Notes and accounts payable-trade” +467 million yen
	Non-current liabilities	3,479	3,395	-84	-2.4	• Decrease in “Lease liabilities” -142 million yen
	Liabilities	15,641	15,789	+148	+0.9	
	Shareholders' equity	41,435	42,328	+892	+2.2	• Increase in “Retained earnings” +842 million yen
	Accumulated other comprehensive income	5,417	5,133	-284	-5.3	• Decrease in “Foreign currency translation adjustment” -427 million yen
	Non-controlling interests	6,707	6,506	-201	-3.0	
	Net assets	53,561	53,967	+406	+0.8	
	Liabilities and net assets	69,202	69,757	+554	+0.8	

Capex to strengthen our business platform and expand production capacity in Japan and overseas is on track. R&D spending is expected to rise toward fiscal year-end.

	FY2024	FY2025		
	3Q actual results (million yen)	3Q actual results (million yen)	Full year plan (million yen)	Progress rate (%)
Capital investment	2,522	2,562	3,450	74.3
Depreciation	1,688	1,686	2,400	70.3
R&D cost*	1,328	1,284	2,000	64.2

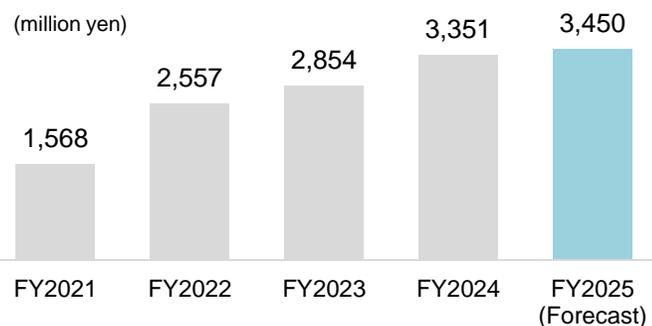
*R&D cost: Total of general administrative expenses and manufacturing costs related to research and development

Major capital investments **actual**

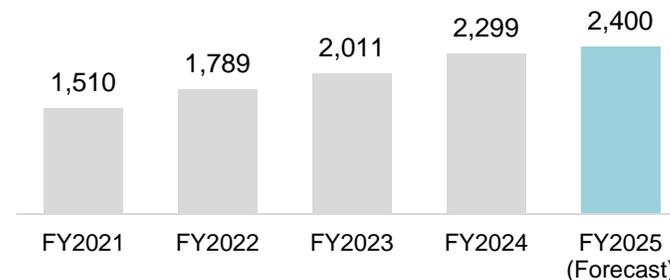
- Japan:
 - Land acquisition at headquarters and delivery of equipment for prototype facility
 - Launch of new mobility after-sales services store
- Europe: Acquisition of buildings to strengthen the sales base for the coating equipment business
- India: Completion of the construction of an assembly plant for medium-sized air compressors. Full-scale operation began in the Q4 of this fiscal year
- Each site: Promotion of the renewal and expansion of facilities at each production base

Amount of capital investment

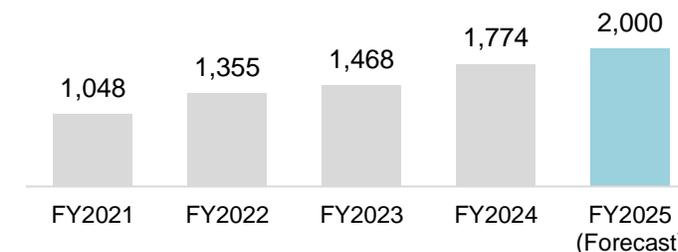
(million yen)



Depreciation (million yen)



R&D cost (million yen)



The impact of U.S. trade policy is estimated to be minor this fiscal year. At this time, our full-year guidance for FY2025 remains unchanged

		FY2024		FY2025			
		Actual (million yen)	Composition ratio (%)	Target value (million yen)	Composition ratio (%)	Increase/decrease amount (million yen)	Increase/ decrease rate (%)
Net sales		54,411	100.0	58,000	—	+3,588	+6.6
Air energy	Air compressors	30,787	56.6	—	—	—	—
	Vacuum equipment	2,822	5.2	—	—	—	—
	Subtotal	33,609	61.8	35,800	61.7	+2,190	+6.5
Coating	Coating equipment	17,943	33.0	—	—	—	—
	Coating systems	2,736	5.0	—	—	—	—
	Subtotal	20,679	38.0	22,100	38.1	+1,420	+6.9
Others	Subtotal	123	0.0	100	0.2	-23	-18.8
Operating profit		5,903	10.8	5,550	9.6	-353	-6.0
Air energy	Operating profit	3,388	—	3,400	—	+11	+0.3
Coating	Operating profit	2,608	—	2,750	—	+141	+5.4
Others	Net sales	-94	—	-600	—	-505	—
Ordinary profit		7,139	13.1	6,710	11.6	-429	-6.0
Profit attributable to owners of parent		4,276	7.9	4,150	7.2	-126	-3.0
Average exchange rate of yen to	USD	151.58	—	151.50	—	-0.08	
	EUR	163.95	—	164.00	—	0.05	
	CNY	21.02	—	21.00	—	-0.02	

Despite profit deterioration due to ongoing medium- to long-term growth investments and the delayed recovery of our business, we aim to implement sales promotion initiatives in each region to drive a turnaround

Business environment in the second half of the fiscal year

- In addition to labor and logistics costs both domestically and overseas, procurement prices for raw materials and parts are expected to rise (increases in costs and other expenses have already been passed on to the selling price)
- Exchange rate against the yen is assumed to be the same level as in FY2024. However, due to the high degree of uncertainty, foreign exchange gains and losses are not included in the target figures
- The impact of the U.S. trade policy on the income and expenditure is minor due to inventory replenishment before the application of additional tariffs and the implementation of local price revisions (end of 3Q). On the other hand, a certain degree of impact on business performance is expected due to a decline in purchasing appetite caused by price increases

Net sales

- In Japan, the price increases implemented in the 2Q have taken effect. On the other hand, industry-wide shipments of small air compressors are expected to continue their downward trend
- In Europe and the U.S., sales of spray guns for the car repair market are expected to grow due to short-term sales promotions centered on limited edition spray gun models
- In the U.S., the results of our focused efforts to strengthen our spray gun sales structure are gradually becoming apparent
- In China, the coating business is expected to remain solid. The sales of air compressors are showing signs of recovery, but the pace of recovery is expected to be gradual
- In India, full-scale operation of the medium-sized air compressor assembly plant is expected to have only a limited impact on our financial results this fiscal year. The sales recovery for small air compressors is expected to be delayed
- Efforts will be strengthened to capture demand for services regarding coating systems by reviewing personnel allocation within the coating business. In addition, an increase in sales is expected due to early orders for small-scale projects

Operating profit

- Gross profit will decrease due to delayed sales recovery
- Labor costs and commission expenses will increase, mainly in Japan
- Continuation of investment for further growth, including strengthening investment in development
- Continuation of cost control

Ordinary profit / profit

- FX gains on foreign-currency bonds are expected to increase.
- Continuation to consider reducing cross-shareholdings
- Reversal of impairment losses on business assets recognized in FY2024

Radical strengthening of organizational structure to execute growth strategy

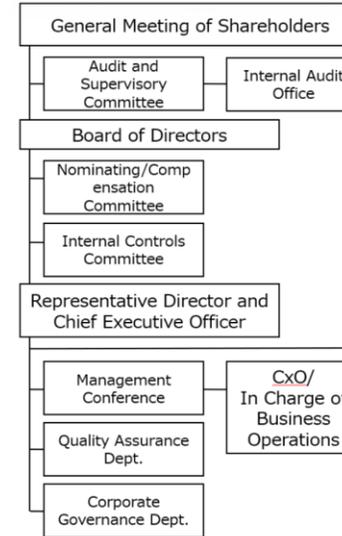
Disclosure of Organizational Changes and Personnel Reassignments Effective April 1, 2026

Purpose and Changes

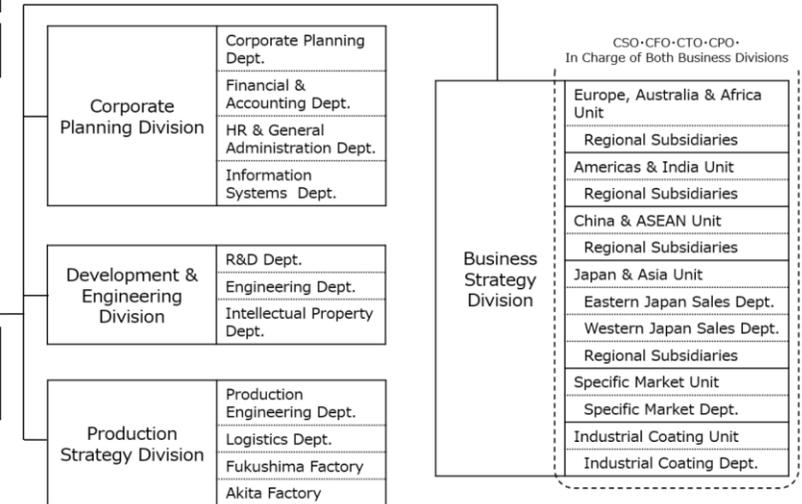
- Establishment of a cross-functional specialized management structure through the introduction of the CxO system
- Strengthening global governance and enhancing market responsiveness through the devolution of authority to each region and the accompanying expansion of supervision functions
- Enhancing organizational efficiency through the integration of redundant functions and clarification of roles and responsibilities

For disclosure documents, please refer to

[our corporate website](#)



New Organizational Chart (Effective April 1, 2026)



Increasing awareness through enhanced IR activities

Our group operates primarily as a BtoB business within the industrial machinery manufacturing sector, and enhancing our market recognition is a key challenge. Through appearances on the business video media "PIVOT" and presentations at company briefings for individual investors, we aim to deepen understanding of our business and enhance recognition. Additionally, increased media exposure is expected to have secondary benefits such as improved employee engagement.

For transcripts of briefing sessions, please visit the

[logmi Finance official website](#)

*Available in Japanese only



Please check the video on

[PIVOT Official Channel](#)

*Available in Japanese only



<Program Details>

YouTube Channel : PIVOT Official Channel

Program Title : Century-Old Companies: M&A Strategies That Conquered Overseas Markets

Date of release : Friday, December 19, 2025

<Reference Information> Details of Statement of Income

Equity in earnings of affiliates was 765 million yen (+50 million yen year-on-year). The performance of the equity-method affiliate that sells air compressors in the United States remained solid

	FY2024 3Q		FY2025 3Q		Year-on-year		
	Actual (million yen)	Composition ratio (%)	Actual (million yen)	Composition ratio (%)	Increase/ decrease amount (million yen)	Increase/ decrease rate (%)	Composition ratio change (point)
Net sales	39,988	—	39,488	—	-500	-1.3	—
Cost of sales	21,264	53.2	21,050	53.3	-213	-1.0	+0.1
Gross profit	18,724	46.8	18,437	46.7	-286	-1.5	-0.1
SG&A expenses	14,091	35.2	14,641	37.1	+550	+3.9	+1.9
Operating profit	4,633	11.6	3,796	9.6	-837	-18.1	-2.0
Non-operating income	1206	3.0	1,480	3.7	+274	+22.7	+0.7
Non-operating expenses	120	0.3	85	0.2	-34	-28.6	-0.1
Ordinary profit	5,718	14.3	5,190	13.1	-528	-9.2	-1.2
Extraordinary income	5	0.0	7	0.0	+2	+50.5	+0.0
Extraordinary losses	28	0.1	42	0.1	+13	+48.1	+0.0
Profit before income taxes	5,695	14.2	5,155	13.1	-539	-9.5	-1.1
Income taxes	1325	3.3	1,136	2.9	-188	-14.3	-0.4
Profit attributable to non-controlling interests	793	2.0	642	1.6	-151	-19.0	-0.4
Profit attributable to owners of parent	3,576	8.9	3,376	8.6	-199	-5.6	-0.3

<Reference Information> FY2025 Changes in Business Results

Active with Newest Technology



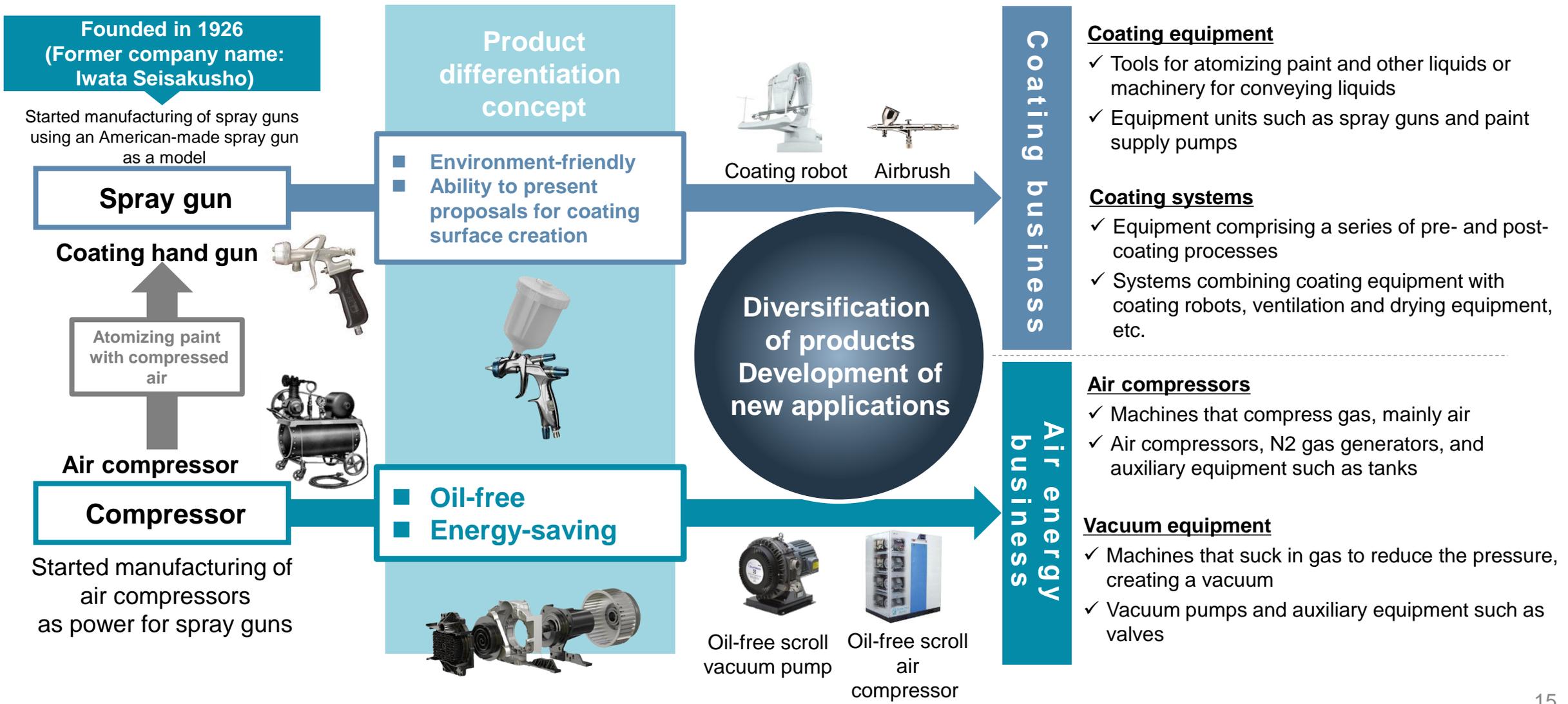
[Total] Unit: Million yen

		FY2025			
		1Q	1~2Q	1~3Q	1~4Q
Net sales		12,088	26,325	39,489	
Year-on-year		-3.2%	-2.7%	-1.3%	
Air energy	Air compressors	6,618	14,577	22,314	
	Year-on-year	-3.2%	-3.3%	-2.2%	
	Vacuum equipment	597	1,233	1,838	
	Year-on-year	-20.2%	-18.2%	-15.3%	
	Net sales	7,215	15,810	24,152	
Year-on-year	-4.9%	-4.7%	-3.3%		
Coating	Coating equipment	4,427	8,771	12,859	
	Year-on-year	+1.8%	-4.4%	-2.9%	
	Coating systems	291	1,310	1,927	
	Year-on-year	-44.4%	+5.2%	14.3%	
	Net sales	4,719	10,082	14,785	
Year-on-year	-3.2%	-3.2%	-1.0%		
Others	Net sales	153	432	551	
	Year-on-year	+451.0%	+674.5%	594.6%	
Operating profit		929	2,511	3,796	
Year-on-year		-8.7%	-15.2%	-18.1%	
Air energy	Operating profit	478	1,409	2,289	
	Year-on-year	-15.4%	-5.7%	-9.0%	
Coating	Operating profit	533	1,237	1,735	
	Year-on-year	+21.6%	-14.4%	-18.1%	
その他	Operating profit	-82	-134	-229	
	Year-on-year	—	—	—	

[Quarterly] Unit: Million yen

		FY2025			
		1Q	1~2Q	1~3Q	1~4Q
Net sales		12,088	14,236	13,163	
Year-on-year		-3.2%	-2.3%	+1.8%	
Air energy	Air compressors	6,618	7,958	7,737	
	Year-on-year	-3.2%	-3.4%	+0.1%	
	Vacuum equipment	597	635	605	
	Year-on-year	-20.2%	-16.4%	-8.7%	
	Net sales	7,215	8,594	8,341	
Year-on-year	-4.9%	-4.5%	-0.6%		
Coating	Coating equipment	4,427	4,344	4,087	
	Year-on-year	+1.8%	-9.9%	+0.4%	
	Coating systems	291	1,018	616	
	Year-on-year	-44.4%	+41.4%	+39.9%	
	Net sales	4,719	5,363	4,703	
Year-on-year	-3.2%	-3.3%	+4.3%		
Others	Net sales	153	278	118	
	Year-on-year	+451.0%	+897.7%	+404.7%	
Operating profit		929	1,582	1,284	
Year-on-year		-8.7%	-18.6%	-23.2%	
Air energy	Operating profit	478	930	880	
	Year-on-year	-15.4%	+0.3%	-13.9%	
Coating	Operating profit	533	703	498	
	Year-on-year	+21.6%	-30.0%	-26.2%	
Others	Operating profit	-82	-52	-95	
	Year-on-year	—	—	—	

Starting with the manufacture of spray guns for painting and the compressors that power them, we have continued to expand our business by diversifying our products and developing new applications.



Notes on the descriptions about future prospects and other matters

The future prospects for our Company mentioned in this document are based on the currently available information. Please be advised that there are various external factors that can impact our business performance, such as the global economy, exchange rate fluctuations, the industry's market conditions, and capital investment trends, and that the actual performance may differ from what is stated herein.

This document is intended to provide investors with relevant information and not meant to invite or recommend anyone to buy or sell shares in our Company or any other securities.

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