July 17, 2026

For Immediate Release

Company Name	Kurita Water Industries Ltd.
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(Securities code: 6370, Tokyo Stock Exchange Prime Market)	
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Notice of Company Split (Simplified Absorption-Type Company Split / Short-Form Absorption-Type Company Split) with Wholly Owned Subsidiary

Kurita Water Industries Ltd. (hereinafter "Kurita") announces that Kurita has resolved today to implement a company split (hereinafter the "Company Split"), in which Kurita West Japan Co., Ltd. (hereinafter "Kurita West"), a wholly owned subsidiary of Kurita, will succeed the maintenance and service business for water treatment facilities in the Chugoku Region (Hiroshima, Yamaguchi, and Shimane prefectures). The details are as follows.

As this Company Split is an absorption-type company split (simplified absorption-type company split / short-form absorption-type company split) with a wholly owned subsidiary, certain disclosure items and details have been omitted from this press release.

1. Purpose of the company split

Under the medium-term management plan, Pioneering Shared Value 2027 (PSV-27), the Kurita Group aims to promote the creation of shared value with society through our business targeting diverse industries, prioritizing the expansion of its proprietary value-providing models including CSV business (*1) and NEXTANCE (*2). To promote this priority measure in Japan's general water treatment market, the Kurita Group consolidated 11 domestic sales companies that primarily sold water treatment chemicals and provided maintenance and service for water treatment facilities into two companies: Kurita East Japan Co., Ltd. and Kurita West (hereinafter "Kurita East and West"), effective April 1, 2024. Through this restructuring, while aiming to enhance customer-facing touchpoints through one-stop sales that combine water treatment chemicals with maintenance services, the Kurita Group has established a system for quick and efficient best practice exchange and its horizontal deployment across Kurita East and West.

Furthermore, to build a strong business foundation in the Chugoku Region (Hiroshima, Yamaguchi, and Shimane prefectures), Kurita West will take over the business. Kurita West will enhance its Promotion System to accurately and promptly meet diverse customer needs, accelerate the creation and offering of solutions, and improve customer intimacy.

*1 Kurita defines the CSV business as products, technologies, or business models that achieve a greater contribution than conventional approaches to water saving, greenhouse gas (GHG) emissions reduction, and resource recovery or reduction of resource inputs.

*2 NEXTANCE is a long-term, circular business model that begins with the diagnosis of customers' water treatment systems, including those of non-Kurita products, optimizes their water treatment system operations, and supports the formulation of maintenance plans and long-term capital investment plans through continuous customer engagement.

2. Outline of the company split

(1) Schedule of the company split

Date of determination of the company split	July 17, 2026
Date of conclusion of the company split agreement	July 17, 2026
Scheduled date of the company split (effective date)	October 1, 2026 (Scheduled)

(Note) As the Company Split falls under a simplified company split as specified in Article 784, Paragraph 2 of the Companies Act for Kurita and under a short-form company split as specified in Article 796, Paragraph 1 of the same Act for Kurita West, it will be conducted without a resolution of a general meeting of shareholders of either company. At Kurita, the Board of Directors has delegated a decision on the Company Split agreement to the President and Executive Officer in accordance with Article 416, Paragraph 4 of the Companies Act.

(2) Form of the company split

The Company Split is an absorption-type company split in which Kurita is the splitting company and Kurita West is the succeeding company.

(3) Allocation related to the company split

As this Company Split is between Kurita and a wholly owned subsidiary of Kurita, no allocation of shares or other payment will be made for the Company Split.

(4) Treatment of share acquisition rights and bonds with share acquisition rights arising from the company split

Not applicable

(5) Change in share capital as a result of the company split

There will be no increase or decrease in Kurita's share capital as a result of the Company Split.

(6) Rights and obligations to be assumed by the succeeding company

Kurita West will succeed to the assets, liabilities and other rights and obligations related to the business divested by Kurita and all related contractual status within the scope provided for in the absorption-type company split agreement.

(7) Prospect of fulfillment of debt obligations

Kurita has concluded that there is no issue with respect to the certainty of fulfilment of the obligations to be assumed by Kurita West in the Company Split.

3. Overview of the companies participating in the company split

		Splitting company (As of June 30, 2026)	Succeeding company (As of June 30, 2026)
(1)	Company Name	Kurita Water Industries Ltd.	Kurita West Japan Co., Ltd.
(2)	Address	Nakano Central Park East, 10-1, Nakano 4-Chome, Nakano-ku, Tokyo	8-30, Tenmabashi 1-Chome, Kita-ku, Osaka-shi, Osaka
(3)	Name and title of Representative	Hirohiko Ejiri, President and Representative Executive Officer	Masaru Sasaki, President and Representative Director
(4)	Business description	Manufacture and sale of water treatment chemicals and water treatment facilities; maintenance of water treatment facilities;	Sale of water treatment chemicals; maintenance and service of water treatment facilities, etc.

	water supply services, etc.	
(5) Share capital	13,450,751,434 yen	30,000,000 yen
(6) Date of establishment	July 13, 1949	April 1, 1986
(7) Number of shares issued	116,200,694 shares	600 shares
(8) Fiscal year end	March 31	March 31
(9) Major shareholders and shareholding ratios	The Master Trust Bank of Japan, Ltd. (Trust Account) 15.70% Custody Bank of Japan, Ltd. (Trust Account) 7.25% Nippon Life Insurance Company 5.44% BANK PICTET AND CIE (EUROPE) AG, SUCCURSALE DE LUXEMBOURG REF UCITS 3.46% J.P. MORGAN BANK LUXEMBOURG S.A. 385598 1.89% STATE STREET BANK AND TRUST COMPANY 505001 1.53% KBC BANK NV-UCITS CLIENTS NON TREATY 1.47% CLEARSTREAM BANKING S.A. 1.46% JP MORGAN CHASE BANK 385781 1.44% MUFG Bank, Ltd. 1.30% (As of March 31, 2026)	Kurita Water Industries Ltd. 100.0%

(10) Business performance and financial condition in most recent fiscal year

Kurita Water Industries Ltd. (consolidated basis)		Kurita West Japan Co., Ltd. (non-consolidated)	
Fiscal year end	FY ended March 31, 2026 (IFRS)	Fiscal year end	FY ended March 31,2026 (Japanese GAAP)
Total equity	343,977 million yen	Net assets	8,387 million yen
Total assets	564,422 million yen	Total assets	12,681 million yen
Equity per share attributable to owners of parent	3,117.58 yen	Net assets per share	13,978,509.34 yen
Net sales	402,889 million yen	Net sales	23,200 million yen
Business profit	57,343 million yen	Operating profit	3,487 million yen
Operating profit	58,290 million yen	Ordinary profit	3,504 million yen
Profit attributable to owners of parent	15,957 million yen	Net income	2,268 million yen
Basic earnings per share	145.34 yen	Net income per share	3,781,010.43 yen

(Notes)
1. The ownership percentages of Kurita's major shareholders are calculated after deduction of 6,325,255 shares of treasury shares held by Kurita.
2. Business profit is the Kurita Group's own indicator that measures constant business performance. It is net sales less cost of sales and selling, general and administrative expenses.
3. Beginning in the fiscal year under review, Kurita has classified the business of Pentagon Technologies Group, Inc. as discontinued operations. Accordingly, net sales, business profit, and operating profit are presented based on

continuing operations excluding discontinued operations, while profit attributable to owners of parent includes the results of both continuing and discontinued operations.

(1) Details of business to be split

Maintenance and service business for water treatment facilities in the Chugoku Region (Hiroshima, Yamaguchi, and Shimane prefectures)

(2) Business performance of the business to be split

Net sales: 1,460 million yen (fiscal year ended March 31, 2026)

(3) Items and book value of assets and liabilities to be split

Assets		Liabilities	
Current assets	-	Current liabilities	-
Non-current assets	18.7 million yen	Non-current liabilities	11.2 million yen
Total	18.7 million yen	Total	11.2 million yen

(Note) The above amounts are estimates based on book value as of March 31, 2026 and the amounts of assets and liabilities actually succeeded to in the split will be the above amounts adjusted for any increase or decrease occurring prior to the effective date.

4. Status after the company split

There will be no change in the company name, address, name and title of representative, business description (excluding the business transferred in the Company Split), share capital, or fiscal year end of Kurita and Kurita West after the Company Split.

5. Future outlook

Since this Company Split involves Kurita and a wholly owned subsidiary of Kurita, the impact on Kurita's consolidated financial results will be minimal.