

# ORGANO CORPORATION Financial Results for First Half of Fiscal Year Ending March 31, 2026

**Securities Code: 6368** 

November 4, 2025

# **Contents**

- 1. First-Half Results for Fiscal Year Ending March 2026
- 2. Full-Year Forecast for Fiscal Year Ending March 2026
- 3. Company Overview and Business Profile

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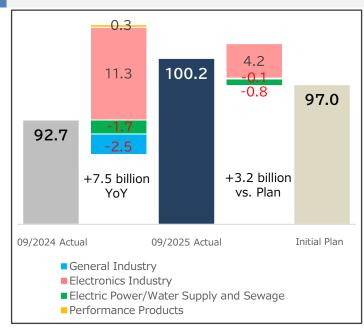
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### First-Half Results for FY Ending 03/2026: Overview of Orders, Sales, and Operating Profit

(Billions of yen)

### Order Analysis

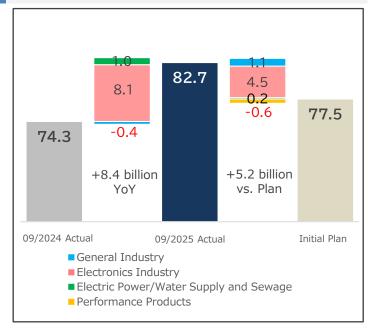


#### [Orders]

Year on year, large-scale orders for semiconductorrelated projects overseas, such as in the United States and Europe, expanded, and Service Solutions also grew.

Compared to the plan, although orders for projects in China in the Electronics Industry were delayed beyond expectations, this was offset by projects in Taiwan.

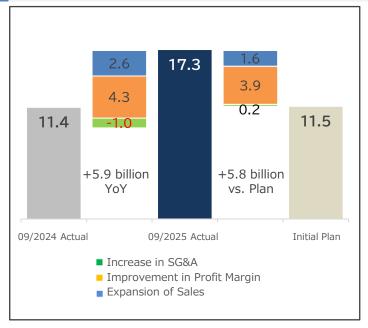
### Sales Analysis



#### [Sales]

Year on year, construction on Plant projects in Japan and Taiwan in the Electronics Industry progressed well, and Service Solutions across all areas were also strong. Compared to the plan, overseas Plant projects in the Electronics Industry grew. Performance Products fell slightly short of the plan, partly due to the impact of streamlining low-profit transactions in Food Products.

### Operating Profit Analysis



#### [Operating Profit]

Year on year, in addition to the effect of sales growth, the profit margin of Plant projects improved, mainly in the Electronics Industry. This offset the increase in SG&A expenses such as personnel expenses.

Compared to the plan, the profit margin for overseas large-scale Plant projects improved more than expected.

# First-Half Results for FY Ending 03/2026: Consolidated Statement of Income

	FY Ended	FY Ending 03/2026					
(Millions of yen)	03/2025		Previous		Year-on-Year	Vs. Initial Plan	Vs. Previous
(	1st Half Actual	1st Half Plan	Forecast	1st Half Actual		real on real versions and	
			(Aug 4,2025)				
Orders Received	92,755	97,000	101,500	100,281	7,526	3,281	-1,219
Orders Received	32,733	37,000			8.1%	3.4%	-1.2%
Net Sales	74,323	77,500	82,000	82,793	8,470	5,293	793
Net Jaies	74,323	77,300			11.4%	6.8%	1.0%
Gross Profit	s Profit 23,143 24,500 27,800 30,125	24 500	27 800	30 125	6,982	5,625	2,325
GIO33 I TOILE		30,123	30.2%	23.0%	8.4%		
%	31.1%	31.6%	33.9%	36.4%	5.3pt	4.8pt	2.5pt
SG&A	11,663	13,000	13,000	12,747	1,084	-253	-253
JORA		13,000		12,/7/	9.3%	-1.9%	-1.9%
Operating Profit	11,480 11,50	11 500	14,800	17,378	5,898	5,878	2,578
Operating Front		11,500			51.4%	51.1%	17.4%
%	15.4%	14.8%	18.0%	21.0%	5.6pt	6.2pt	3.0pt
Profit Attributable to	8,134	7,500	9,700	11,528	3,394	4,028	1,828
Owners of Parent	0,134	7,300	9,700		41.7%	53.7%	18.8%

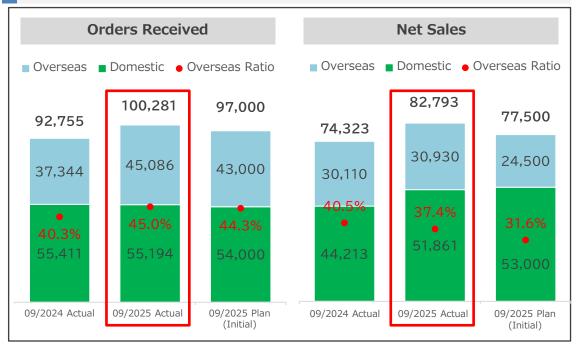
# First-Half Results for FY Ending 03/2026: Results by Segment

		FY Ended	FY	Ending 03/2026		1	Va Initial	Va Province
	(Millions of yen)	03/2025 1st Half Actual	1st Half Plan	Previous Forecast (Aug 4, 2025)	1st Half Actual	Year-on-Year	Vs. Initial Plan	Vs. Previous Forecast
	Orders Received	92,755	97,000	101,500	100,281	7,526 8.1%	3,281 3.4%	-1,219 -1.2%
Company	Net Sales	74,323	77,500	82,000	82,793	8,470 11.4%	5,293 6.8%	793 1.0%
	Operating Profit	11,480	11,500	14,800	17,378	5,898 51.4%	5,878 51.1%	2,578 17.4%
	(%)	15.4%	14.8%	18.0%	21.0%	5.6pt	6.2pt	3.0pt
ent	Orders Received	80,166	84,100	88,600	87,294	7,128 8.9%	3,194 3.8%	-1,306 -1.5%
Water Treatment Engineering	Net Sales	61,885	64,600	69,100	70,549	8,664 14.0%	5,949 9.2%	1,449 2.1%
Vater T Fnoir	Operating Profit	9,802	9,550	12,850	15,771	5,969 60.9%	6,221 65.1%	2,921 22.7%
>	(%)	15.8%	14.8%	18.6%	22.4%	6.6pt	7.6pt	3.8pt
ducts	Orders Received	12,589	12,900	12,900	12,987	398 3.2%	87 0.7%	87 0.7%
ce Pro	Net Sales	12,437	12,900	12,900	12,243	-194 -1.6%	-657 -5.1%	-657 -5.1%
Performance Products	Operating Profit	1,677	1,950	1,950	1,607	-70 -4.2%	-343 -17.6%	-343 -17.6%
Perl	(%)	13.5%	15.1%	15.1%	13.1%	-0.4pt	-2.0pt	-2.0pt

# First-Half Results for FY Ending 03/2026: Orders Received and Net Sales by Region

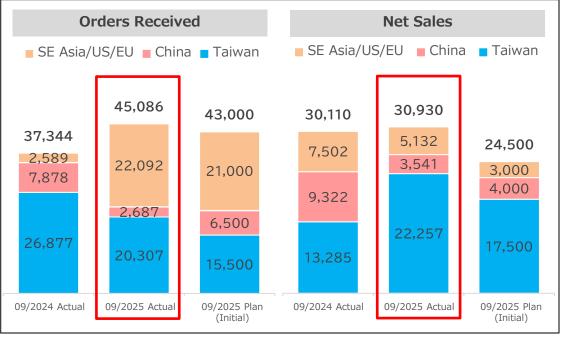
(Millions of yen)

### Orders Received and Net Sales by Region



- Orders received increased year on year in the United States and Europe, and compared to the plan overseas in countries such as Taiwan. Domestically, there was a slight decrease year on year, but progress is slightly better compared to the plan.
- Net sales received contribution from growth overseas, including strong progress in construction for large-scale projects both year on year and versus the plan. Domestically, Service Solutions performed strongly.

### Orders Received and Net Sales by Overseas Region

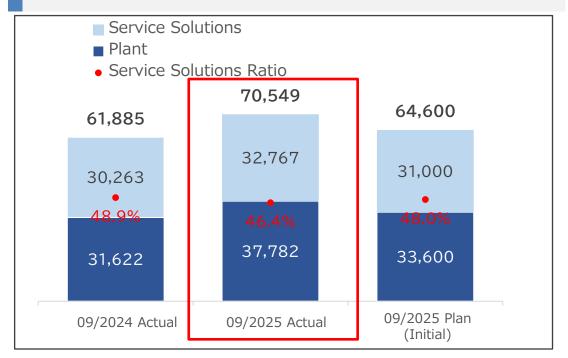


- Orders received grew significantly with large-scale investment in cutting-edge semiconductors in Taiwan and the United States and large-scale semiconductor projects in Europe.
- Net sales grew year on year and versus the plan mainly due to sales of Plant projects for which orders were received in Taiwan. Net sales decreased in China due to order timing being delayed beyond initial expectations.

### First-Half Results for FY Ending 03/2026: Sales by Business Segment and Department

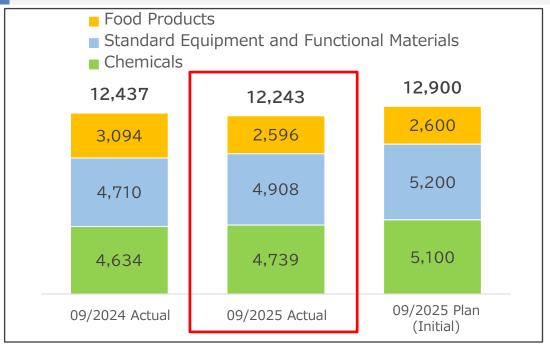
(Millions of yen)

### Water Treatment Engineering Unit: Sales by Department



- Plant projects saw increased order received both in Japan and overseas, supported by strong orders received, while construction progressed smoothly and high sales levels were maintained.
- In Service Solutions, factors contributing to sales included growth of facilityowned services and increases in maintenance and projects for modifications due to increased deliveries.

### Performance Products Business Unit: Sales by Department

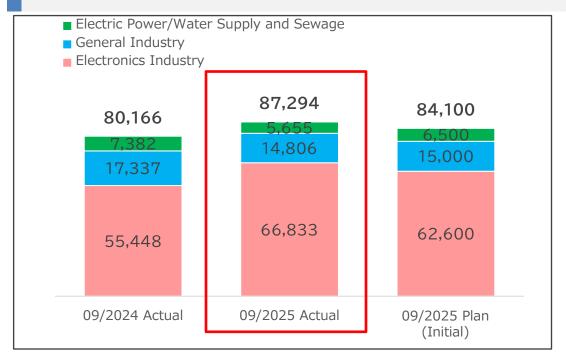


■ All areas, including Water Treatment Chemicals, Filters, and Functional Materials, performed well. Small-scale pure and ultrapure water production systems grew in the Equipment. In Food Products, sales decreased due to the impact of streamlining low-profit transactions.

### First-Half Results for FY Ending 03/2026: Orders and Sales by Market (Water Treatment Engineering Unit)

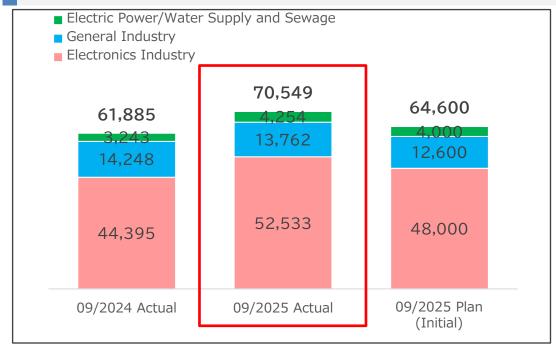
(Millions of yen)

### Orders by Market (Water Treatment Engineering Unit)



- The Electronics Industry expanded due to large-scale project orders in the United States and Taiwan. Domestically, Service Solutions such as facility-owned service contracts grew.
- While General Industry orders received decreased due to the reactionary decline from large-scale project orders in the previous fiscal year, Service Solutions performed well.

### Sales by Market (Water Treatment Engineering Unit)



- The Electronics Industry saw progress on Plant projects both in Japan and overseas. Deliveries grew in Japan and overseas, and Service Solutions also grew.
- In General Industry, areas associated with pharmaceuticals and electronics led the way, while in Electric Power/Water Supply and Sewage, solutions targeting nuclear power plants and others continued to show solid performance.

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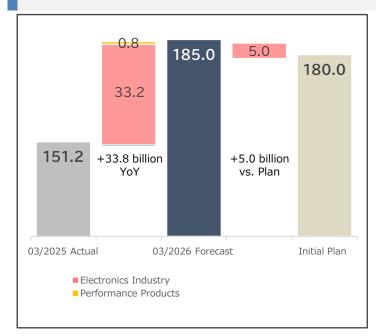
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# Full-Year Forecast: Overview of Orders, Sales, and Operating Profit

(Billions of yen)

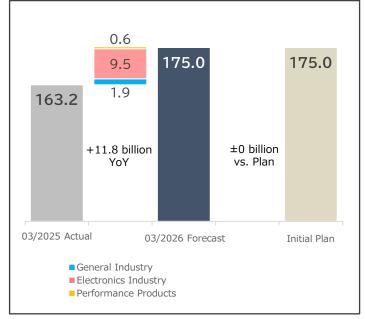
### Order Analysis



[Orders]

In Electronics Industry, orders are expected to continue to grow year on year for large-scale projects overseas, such as in Taiwan, the United States and Europe. Service Solutions remains to perform stronger than expected compared to the plan. General Industry, Electric Power/Water Supply and Sewage, and Performance Products remain strong.

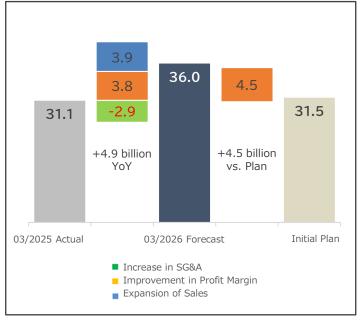
### Sales Analysis



[Sales]

Year on year, we expect sales to grow in Electronics Industry, mainly overseas. General Industry is also expected to contribute to sales growth through large-scale projects ordered in the previous year, and Electric Power/Water Supply and Sewage and Performance Products are expected to perform well.

### **Operating Profit Analysis**



[Operating Profit]

Year on year, we anticipate the effect of the expansion of sales in the Electronics Industry and improvement of profit margin in Plant projects. Compared to the plan, this reflects that the profit margin of Plant projects overseas has improved more than expected. We expect to keep SG&A expenses at the initial plan's level.

# Full-Year Forecast: Consolidated Statement of Income

(Millions of yen)	FY Ended 03/2025 Full-year Actual	FY Initial Plan	Ending 03/2026 Previous Forecast (Aug 4,2025)	6 Current Forecast	Year-on-Year	Vs. Initial Plan	Vs. Previous Forecast
Orders Received	151,272	180,000	180,000	185,000	33,728 22.3%	5,000 2.8%	5,000 2.8%
Net Sales	163,269	175,000	175,000	175,000	11,731 7.2%	-	-
Gross Profit	55,182	58,500	61,000	63,000	7,818 14.2%	4,500 7.7%	2,000 3.3%
%	33.8%	33.4%	34.9%	36.0%	2.2pt	2.6pt	1.1pt
SG&A	24,061	27,000	27,000	27,000	2,939 12.2%	-	-
Operating Profit	31,120	31,500	34,000	36,000	4,880 15.7%	4,500 14.3%	2,000 5.9%
%	19.1%	18.0%	19.4%	20.6%	1.5pt	2.6pt	1.2pt
Profit Attributable to Owners of Parent	24,150	24,200	26,100	27,000	2,850 11.8%	2,800 11.6%	900 3.4%
ROE (%)	21.7%	18.8%	_	20.7%	-1.0pt	1.9pt	

# Full-Year Forecast: Results by Segment

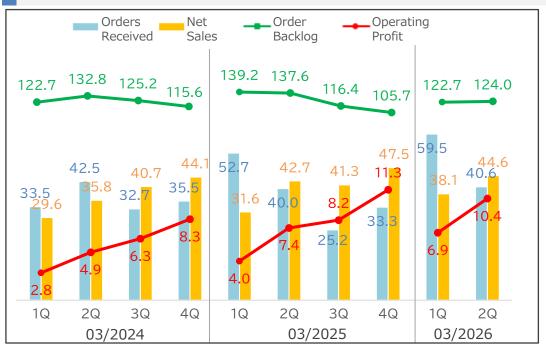
	(Millions of yen)	FY Ended 03/2025 Full-year Actual	F Initial Plan	Y Ending 03/2026 Previous Forecast (Aug 4, 2025)	Current Forecast	Year-on-Year	Vs. Initial Plan	Vs. Previous Forecast
Company	Orders Received	151,272	180,000	180,000	185,000	33,728 22.3%	5,000 2.8%	5,000 2.8%
	Net Sales	163,269	175,000	175,000	175,000	11,731 7.2%	- -	-
	Operating Profit	31,120	31,500	34,000	36,000	4,880 15.7%	4,500 14.3%	2,000 5.9%
	(%)	19.1%	18.0%	19.4%	20.6%	1.5pt	2.6pt	1.2pt
Water Treatment Engineering	Orders Received	126,327	154,200	154,200	159,200	32,873 26.0%	5,000 3.2%	5,000 3.2%
	Net Sales	138,130	149,200	149,200	149,200	11,070 8.0%	- -	-
	Operating Profit	27,382	27,630	30,130	32,130	4,748 17.3%	4,500 16.3%	2,000 6.6%
>	(%)	19.8%	18.5%	20.2%	21.5%	1.7pt	3.0pt	1.3pt
Products	Orders Received	24,944	25,800	25,800	25,800	856 3.4%	-	-
	Net Sales	25,139	25,800	25,800	25,800	661 2.6%	- -	-
Performance	Operating Profit	3,738	3,870	3,870	3,870	132 3.5%	- -	
Perl	(%)	14.9%	15.0%	15.0%	15.0%	0.1pt	-	-



# Full-Year Forecast: Trends in Results and Forecasts (Quarterly, Annual)

(Billions of yen)

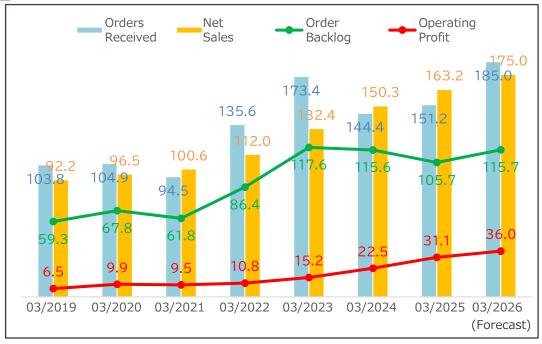
### Trends in Quarterly Results



#### [Trends in quarterly results]

The orders received are affected by the order timing of large projects. Sales are recorded according to the progress in construction, however, there are many projects with deadlines at the end of the fiscal year, and sales tend to gradually increase moving towards the end of March. Operating profit is affected by factors including the status of negotiations concerning additional payments resulting from correction of predicted costs, specification changes, and additional work in a project, however, operating profit tends to increase moving towards the end of the fiscal year.

### Trends in Annual Results



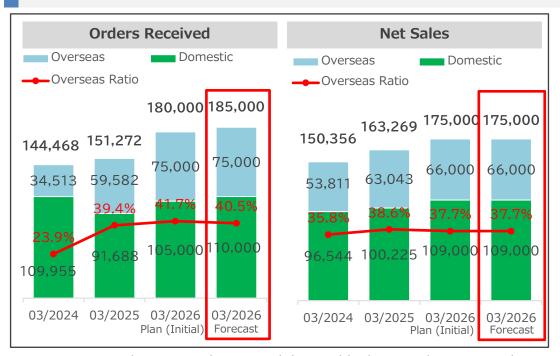
#### [Trends in annual results]

Semiconductor investment continues to be strong in Taiwan and China and it is becoming highly active in Europe and North America as well. Also the amount of money invested per project is expanding. This caused the order backlog to remain at a high level. In addition to this favorable order environment, we are setting higher prices for orders to reflect the increases in raw materials and construction costs. This, and our growth in sales of service solutions and Performance Products due to deliveries to new Plant projects, is contributing to profitability improvements.

# Full-Year Forecast: Orders Received and Net Sales by Region

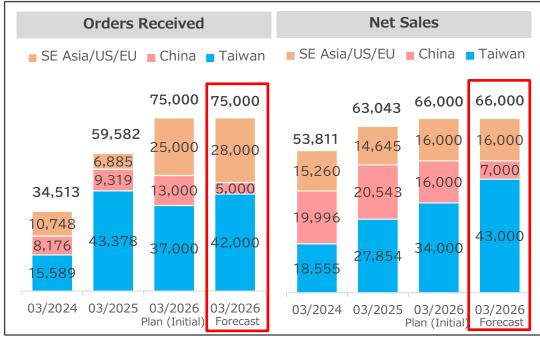
(Millions of yen)

### Orders Received and Net Sales by Region



- We expect orders received to expand, boosted by large-scale project orders overseas such as in Taiwan, Europe and the United States. Domestically, large-scale project orders are scheduled in the second half, and orders for Service Solutions and Performance Products are also expected to be firm.
- We expect net sales to grow at the initial plan's level, mainly due to an increase in sales in the Plant Division due to orders for large-scale projects and expansion of Service Solutions and Performance Products.

### Orders Received and Net Sales by Overseas Region

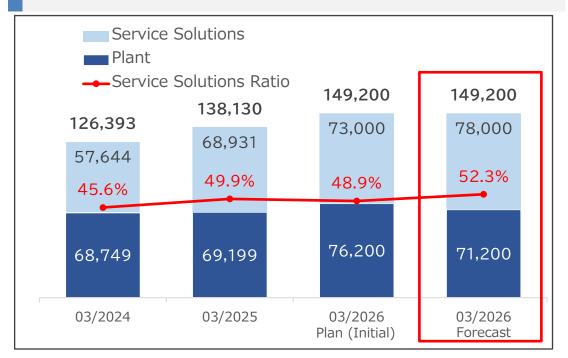


- For orders received, we expect project orders to exceed the initial plan in Taiwan and the United States. Orders in China are expected to decline due to the impact of delays in the investment plan.
- Net sales are expected to grow in Taiwan compared to the initial plan, underpinned by strong orders. In China, delayed project orders will also impact sales.

# Full-Year Forecast: Sales by Business Segment and Department

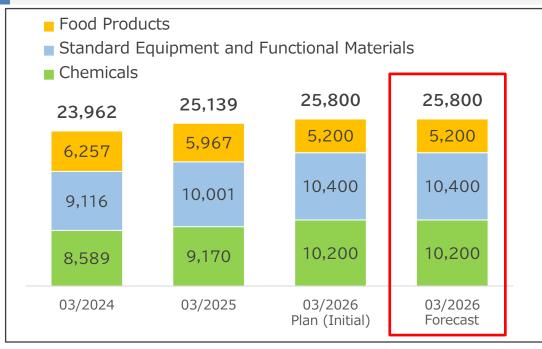
(Millions of yen)

### Water Treatment Engineering Unit: Sales by Department



- Although Plant projects are expected to expand compared year on year, centered on large-scale overseas semiconductor projects, due to impacts such as delayed orders in China, a decrease is anticipated compared to the plan.
- In Service Solutions, sales growth is expected for facility-owned services, and sales are expected to expand for maintenance and modification projects, supported by delivered facilities.

### Performance Products Business Unit: Sales by Department

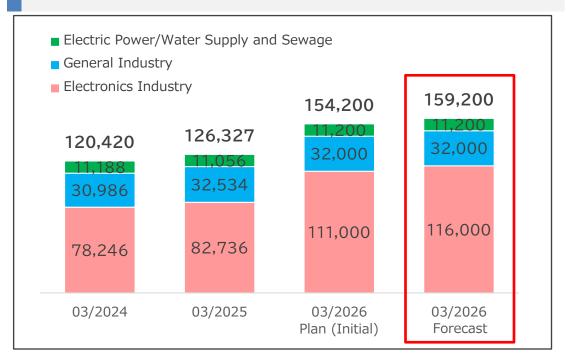


■ Sales of water treatment chemicals such as those for Electronics Industry, functional materials used in advanced separation and refinement of electronics materials, and small-scale pure water systems are expected to grow. In Food Products, while sales are expected to decrease due to streamlining low-profit transactions, this will contribute to improved profitability.

### Full-Year Forecast: Orders and Sales by Market (Water Treatment Engineering Unit)

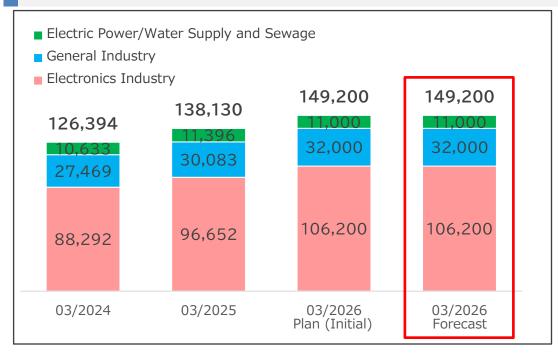
(Millions of yen)

### Orders by Market (Water Treatment Engineering Unit)



- In Electronics Industry, we expect to receive orders for large-scale semiconductor projects overseas, such as in Taiwan, the United States, and Europe, and Service Solutions also are expected to perform strongly.
- General Industry is expected to be firm, mainly in areas associated with pharmaceuticals and electronics. In Electric Power/Water Supply and Sewage, maintenance related to nuclear power is performing well.

### Sales by Market (Water Treatment Engineering Unit)

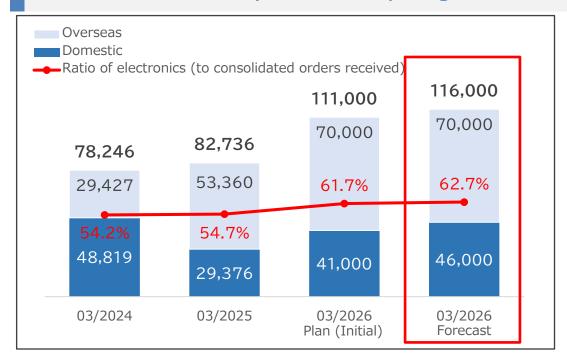


- In Electronics Industry, although affected by delayed project orders in China, this is expected to be offset with increased orders in other regions and strong Service Solutions.
- For General Industry and Electric Power/Water Supply and Sewage, we anticipate progress in line with the initial plan, centered on Service Solutions.

# Full-Year Forecast: Orders and Sales for the Electronics Industry

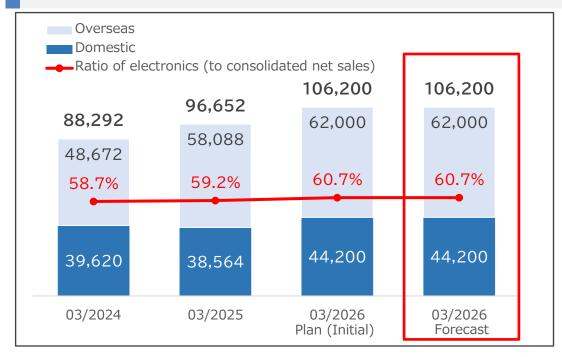
(Millions of yen)

### Electronics Industry: Orders by Region



- Overseas, although affected by delayed orders in China, large-scale semiconductor projects in Europe and the United States, and Taiwan are performing well.
- In Japan, in addition to Service Solutions progressing smoothly, there are plans to receive large-scale semiconductor project orders in the second half.

### Electronics Industry: Sales by Region

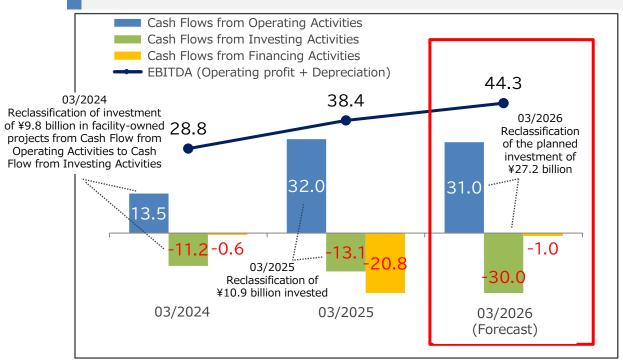


- Overseas, although delayed project orders in China weighed on performance, construction of ordered projects in Taiwan, Europe and the United States is progressing smoothly, and we anticipate progress in line with the initial plan.
- In Japan, in addition to the progress of Plant project construction, Service Solutions are also performing well, and we expect to achieve the initial plan.

# Full-Year Forecast: Trends in Cash Flows

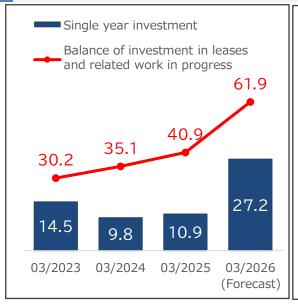
(Billions of yen)

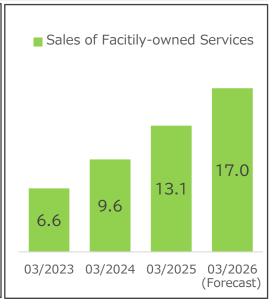




- On top of trends in business performance, our cash flow is significantly impacted by progress on the construction of large-scale projects and the collection of payments for them.
- In the FY ending 03/2026, we are achieving improvements in Cash Flows from Operating Activities from the collection of payments for projects that were recorded as sales in the period up until the end of the FY ended 03/2025. Investments in facility-owned projects are also expanding.

### Trends in Investment in Facility-owned Services





- Sales of facility-owned services grew steadily. When investing, profitability was evaluated using ROIC, IRR, etc. A certain level of profitability was achieved.
- Investments in facility-owned projects are recorded in Investments in leases (work in progress during construction) and depreciated over the contract period. Amounts of investment are included in current assets, so the statement of cash flow indicates the investment as Cash Flow from Operating Activities. In the graph on the left, investment in facility-owned services has been reclassified as Cash Flows from Investing Activities.

# Full-Year Forecast: Key Indicators

(Millions of yen)	FY Ended 03/2025	FY Ending	03/2026
(Millions of yen)	Full-year Actual	Initial Plan	Forecast
Capital Expenditures	2,803	3,500	3,500
R&D Expenses	3,253	3,600	3,600
Depreciation	1,925	2,000	2,000
Interest-bearing Debt	22,557	35,000	30,000
No. of Employees	2,660	2,860	2,860

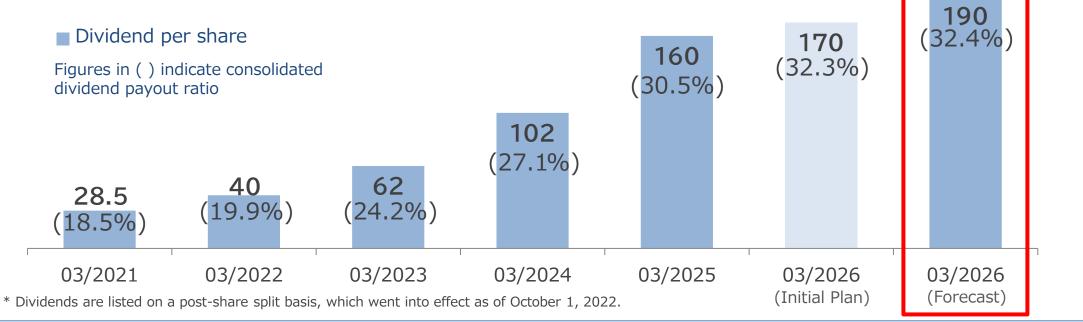
<sup>\*</sup> Capital expenditures and depreciation do not include investments and depreciation associated with facility-owned services.



# **Dividend Trends**

- The dividend forecast for FY03/2026 has been revised upward due to the improvement in the full-year earnings forecast.
  The annual dividend forecast has been increased to ¥190 per share, maintaining the originally planned payout ratio.
- Targeting the continuation of a dividend payout ratio of 30% or more and continued dividend increases, we aim to balance and expand both shareholder return and growth investment.

  (Yen)





# **Topics**

### Launch of ORCHASER V



Sales of the automatic control device for chemical concentration used in cooling water systems, ORCHASER V, started from June 2025.

It achieves a reduction in environmental impact and cost savings on chemicals and maintenance by optimizing chemical concentration.

In addition to office buildings and commercial facilities, we will pursue deployment in expanding areas such as semiconductor factories and data centers.

# Organo's Water Treatment Chemicals Business Development

In addition to deploying chemicals used in delivered water treatment plants, such as wastewater treatment agents and RO membrane treatment agents, we provide energy-saving solutions such as chemicals with high bactericidal effects for cooling water treatment in office buildings, commercial facilities, data centers, various factories, and reduction in energy usage through automatic control and remote monitoring technologies.

### **Index Inclusion**



### JPX Prime 150 Index

Selected for the first time as a constituent of the JPX Prime 150 Index in August 2025. Selected based on its position as a company representing Japan where value creation is anticipated, evaluated from both the perspectives of capital profitability and market valuation.





Selected for the third consecutive year as a constituent of the JPX-Nikkei Index 400 in August 2025. Expected as a company highly attractive to investors that meets the requirements demanded by global investment standards

**2024** CONSTITUENT MSCI NIHONKABU ESG SELECT LEADERS INDEX



In addition, adoption is progressing into indices that emphasize ESG evaluations, carbon-related environmental indicators, information disclosure, etc.

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# Company Overview: Management Philosophy and Vision

### **■** Management Philosophy

Organo serves as a valuable partner company by leveraging its leading-edge technologies cultivated through long experience with water treatment, by contributing to the industries that create the future, and by playing a key role in the development of societal infrastructure.

### **■ Long-term Management Vision**

At Organo, we seek to expand our business through high value-added separation and refinement as well as analysis and manufacturing technologies, and by providing products and services that promote the creation of value and which resolve the challenges that confront industry and society. We proactively contribute to a better tomorrow by cultivating people today who will improve upon the way things were done yesterday, as a company where all employees are energetic and passionate about their work.

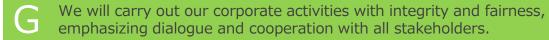
### **■** Sustainability Policy

Together with its stakeholders, Organo aims to realize a sustainable society for the future and improve our corporate value.









<sup>\*</sup> Leveraging its leading-edge technologies cultivated through long experience with water treatment refers to our pursuit of water treatment-related separation and refinement, analysis, and engineering technologies, and our provision of optimal systems and services that meet the needs of society through a combination of these technologies.



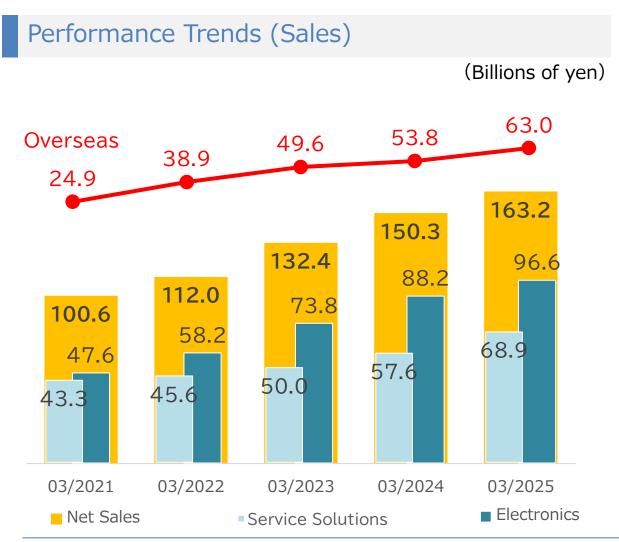
Representative Director and President L 田 正幸

# Company Overview: Organo's History (Changes in Sales)

Development Growth **Evolution Expansion** Historical sales 2010's~ 2000's~ | Semiconductor l Overseas development market expansion 1990's~ Strengthening of Taiwan/China I Ultrapure water markets growth Service Solutions facilities for the electronics industry 1980's~ Water treatment facilities for power Established a U.S. subsidiary plants (2021)1970's~ **Established a China** | Water supply and subsidiary Established a Malaysia 1960's~ sewage facilities Established a (2003)subsidiary | Large-scale pure | Refining facilities for Vietnam subsidiary (1986)water equipment for sugar solutions, other (2010)Founded 1946 general industry **Established Entered the Taiwan market** I Athermal water a Taiwan subsidiary (1990's~) distillation equipment (2005)1960 1970 1980 1990 2000 2010 2020 2024



# Company Overview: Recent Performance Growth



### Background of recent performance improvement

### **Growth in the Electronics Industry**

Our performance has improved against the backdrop of the growth of the semiconductor market since 2018. Continued growth centered on the Electronics Industry in Japan and overseas is expected.

# **Expansion of overseas markets such as Taiwan** and China

By region, the Taiwan and China markets have grown significantly. Investment is growing across various semiconductor areas, including foundries and memory.

### **Expansion in the Service Solution**

There has been steady growth in maintenance and an increase in facility-owned projects.

# Company Overview: The Organo Group's Business Structure

Consolidated net sales

¥163.2 billion

(FY Ended 03/2025)

¥25.1 billion

(15.4%)

### **Water Treatment Engineering Business Unit**

### **Performance Products Business Unit**

#### | Plant Division



Pure and ultrapure water facilities Wastewater treatment and recovery facilities Valuable material recovery facilities Production processingrelated facilities

#### **IService Solutions Division**



Facilities maintenance Operational support services and comprehensive maintenance Facility enhancements, renovation, and reconditioning Contract water treatment

#### |Sales by Segment

¥68.9 billion (50%)

[Service Solutions]

¥69.1 billion (50%)

[Plant]

#### | Sales by Market

¥96.6 billion (70%)

¥30.0 billion

(8%)

¥11.3 billion

[Electronics Industry]

[General Industry]

[Electric Power/Water Supply and Sewage]

¥138.1 billion

(84.6%)

### Water Treatment Chemicals Division



Treatment chemicals for wastewater, cooling water, cleaning and RO membranes, boiler waters, etc.

### |Standard Equipment and Functional **Materials Division**



Pure and ultrapure water production systems Filters Functional materials (separation and refinement materials)

#### | Food Products Division



Food processing agents Food ingredients

#### |Sales by Segment

¥9.1 billion (36%)

¥10.0 billion (40%)

¥5.9 billion (24%)

[Water Treatment | [Equipment and [Food Products] Chemicals1 Functional Materials1

\* Amounts represent sales for FY ended 03/2025, percentages represent share of total sales.

# Company Overview: Major Shareholders and Shareholder Composition

### Major Shareholders (top ten)

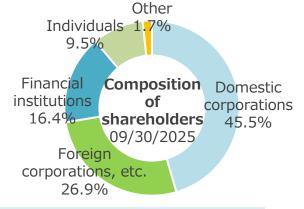
(As of September 30, 2025)

· ·	is or september	00, -0-0,
Name of Shareholder	Number of Shares Held (Thousands of shares)	Holding Ratio (%)
Tosoh Corporation	20,379	44.28
The Master Trust Bank of Japan, Ltd. (Trust Account)	4,525	9.83
Custody Bank of Japan, Ltd. (Trust Account)	1,534	3.33
KBC BANK NV - UCITS CLIENTS NON TREATY	1,152	2.50
THE BANK OF NEW YORK MELLON 140044	686	1.49
STATE STREET BANK AND TRUST COMPANY 505001	581	1.26
Mizuho Bank, Ltd.	464	1.01
STATE STREET BANK AND TRUST COMPANY 505103	440	0.96
STATE STREET BANK WEST CLIENT – TREATY 505234	370	0.80
JP MORGAN CHASE BANK 385781	368	0.80

<sup>\*</sup> The treasury shares (339 thousand shares) are excluded in the calculation of the holding ratio shown above.

### **Shareholder Composition**

- Total number of authorized shares: 101,568 thousand shares
- Total number of issued shares: 46,359 thousand shares (including treasury shares of 339 thousand shares)
- Number of shareholders: 9,670 shareholders



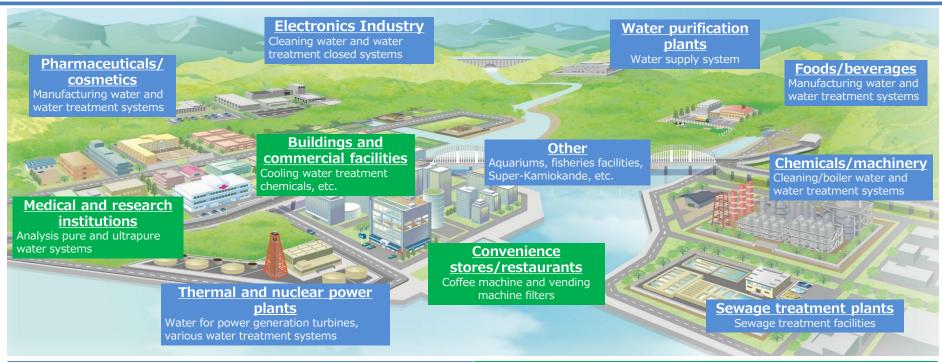
### Relationship with parent company

We have maintained a relationship with our parent company Tosoh Corporation since accepting capital participation in 1955.

The business relationship between Organo and Tosoh includes the purchase of some raw materials and sale of water treatment facilities, chemicals, and other products. However the level of dependence is negligible, and clear segregation is maintained in terms of the products sold by both companies and their business partners. Therefore Organo recognizes that as a listed company, it has secured a certain degree of management independence in its business activities and management decisions.

In addition, in order to monitor and supervise issues regarding conflicts of interest between the parent company group and minority shareholders, Organo has established a Special Committee composed only of Independent Outside Directors. Since the 78th Ordinary General Meeting of Shareholders held in June 2023, Independent Outside Directors have also composed a majority of the Board of Directors.

# Company Overview: Organo's Water Treatment Technologies that Support Industry and Daily Life



### Water Treatment Engineering Unit

#### **Electronics Industry**



Semiconductors, panels, electronic parts, etc.

#### General Industry



Pharmaceuticals and cosmetics, foods and beverages, mechanical and chemical uses, etc.

#### Social Infrastructure



Thermal and nuclear power plants, water supply and sewage

### Performance Products Business Unit

Water Treatment Chemicals



Various manufacturing industries, buildings and commercial facilities

### Standard Equipment and Filters



Medical and research institutions, convenience stores/restaurants

#### Food Products



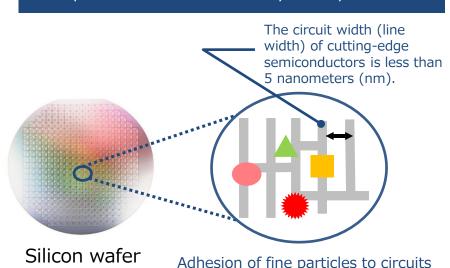
Food/beverages, nursing care, food/health food



# Company Overview: Semiconductors and Water

Of the many processes required in the semiconductor manufacturing operations, the cleaning process is said to account for about 30%. Ultrapure water is used in the cleaning process, which is repeated before and after wafer fabrication, film deposition, etching, resist, etc.

### Ultrapure water contributes to yield improvement.

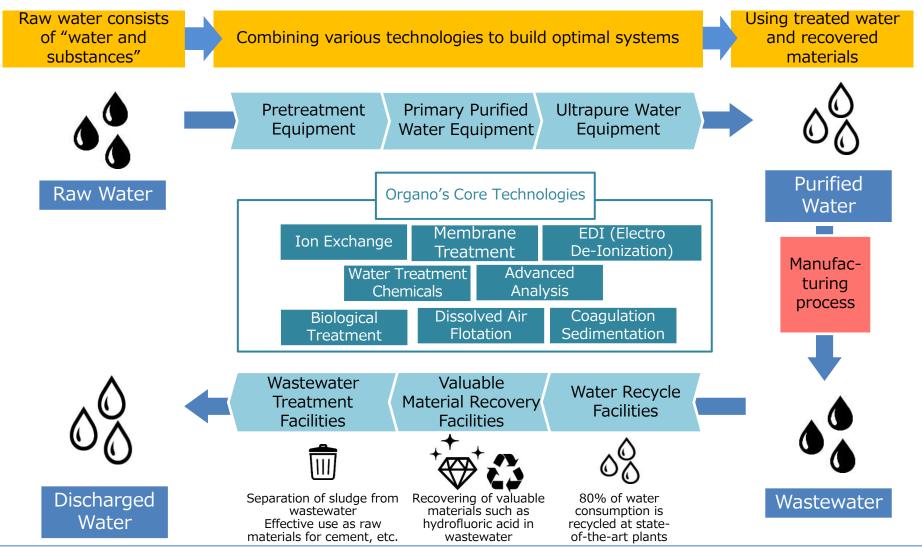


deteriorates the yield (good product rate). => Ultrapure water is used for cleaning.

How Much Excellent Technology and Value What The mass concentration is one trillionth of a trillionth. The amount of impurities dissolved 1 ppt **Impurity** in ultrapure water in an Olympic 50-m Concentration or less swimming pool (2,500 m<sup>3</sup>) is equivalent to a teaspoon (2.5 mg) of an earpick. Large-capacity high-performance pumps and Volume of 1000 large-diameter piping are used. Water Filled an Olympic 50-m swimming pool ton/hour **Produced** (2,500 m<sup>3</sup>) in 2.5 hours. Semiconductor plants use a large amount of water for cleaning and other purposes, but at Water cutting-edge plants, more than 80% of water 80% Recovery is recovered and reused, utilizing technology Rate that not only recycles water but also recovers valuables contained in wastewater.

Organo provides ultrapure water supply facilities for cleaning wafers and chips, treatment facilities to render wastewater from cleaning and other manufacturing processes harmless and reduce waste, water recycling systems, and systems to recover and recycle fluorine, rare metals, and other valuable materials from wastewater.

# Company Overview: Water Treatment Facilities for the Electronics Industry



# **Contact**

### Website:

https://www.organo.co.jp/english/

### **Inquiries:**

https://www.organo.co.jp/english/contact/input/

Registering to receive the IR email newsletter:

https://www.organo.co.jp/english/ir/mail-news/

Released the Organo Group Report 2025 (integrated report): <a href="https://www.organo.co.jp/ir/integrated\_report/">https://www.organo.co.jp/ir/integrated\_report/</a> (in Japanese)

The forecasts in this document regarding business are based on information available at the time of preparation and are therefore subject to risk and uncertainty. Actual performance may differ from these projections.