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Consolidated Financial Results Supplementary Information for the Six Months Ended September 30, 2025

Caution regarding forward-looking statements

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual business and other results may differ substantially due to various factors.

October 31, 2025



ORGANO CORPORATION

(TSE Prime Market, Securities Code: 6368)

Overview of Consolidated Financial Results for the the Six Months ended September 30, 2025

1) Orders received, net sales, and operating profit by business segment

(Millions of yen)

		Fiscal year ended March 31, 2025		Fiscal year ending March 31, 2026		Change from the previous period	
		1 H Results	Full year Results	1 H Results	Full year Forecast	1H	Full year
Water Treatment Engineering Business Unit	Orders received	80,166	126,327	87,294	159,200	7,127	32,872
	Net sales	61,885	138,130	70,549	149,200	8,663	11,069
	Operating profit	9,802	27,382	15,771	32,130	5,968	4,747
	(%)	15.8%	19.8%	22.4%	21.5%	6.6pt	1.7pt
Performance Products Business Unit	Orders received	12,589	24,944	12,987	25,800	398	855
	Net sales	12,437	25,139	12,243	25,800	(193)	660
	Operating profit	1,677	3,738	1,607	3,870	(70)	131
	(%)	13.5%	14.9%	13.1%	15.0%	(0.4pt)	0.1pt
Company-wide	Orders received	92,755	151,272	100,281	185,000	7,525	33,727
	Net sales	74,323	163,269	82,793	175,000	8,470	11,730
	Operating profit	11,480	31,120	17,378	36,000	5,897	4,879
	(%)	15.4%	19.1%	21.0%	20.6%	5.6pt	1.5pt

2) Net sales by business segment and by division

(Millions of yen)

		Fiscal year ended March 31, 2025		Fiscal year ending March 31, 2026		Change from the previous period	
		1 H Results	Full year Results	1 H Results	Full year Forecast	1H	Full year
Water Treatment Engineering Business Unit		61,885	138,130	70,549	149,200	8,663	11,069
	Plant	31,622	69,199	37,782	71,200	6,160	2,001
	Service Solutions	30,263	68,931	32,767	78,000	2,504	9,069
Performance Products Business Unit		12,437	25,139	12,243	25,800	(193)	660
	Water Treatment Chemicals	4,634	9,170	4,739	10,200	105	1,030
	Standard Equipment and Functional Materials	4,710	10,001	4,908	10,400	198	399
	Food Products	3,094	5,967	2,596	5,200	(498)	(767)
Company-wide net sales		74,323	163,269	82,793	175,000	8,470	11,730

3) Orders received and net sales by region

(Millions of yen)

	Fiscal year ended March 31, 2025		Fiscal year ending March 31, 2026		Change from the previous period	
	1 H Results	Full year Results	1 H Results	Full year Forecast	1H	Full year
Orders received	92,755	151,272	100,281	185,000	7,525	33,727
Japan	55,411	91,688	55,194	110,000	(217)	18,311
Taiwan	26,877	43,378	20,307	42,000	(6,569)	(1,378)
China	7,878	9,319	2,687	5,000	(5,191)	(4,319)
Southeast Asia, U.S., and other	2,589	6,885	22,092	28,000	19,503	21,114
Net sales	74,323	163,269	82,793	175,000	8,470	11,730
Japan	44,213	100,225	51,861	109,000	7,648	8,774
Taiwan	13,285	27,854	22,257	43,000	8,971	15,145
China	9,322	20,543	3,541	7,000	(5,780)	(13,543)
Southeast Asia, U.S., and other	7,502	14,645	5,132	16,000	(2,369)	1,354

4) Water Treatment Engineering Business Unit orders received and net sales by market

(Millions of yen)

	Fiscal year ended March 31, 2025		Fiscal year ending March 31, 2026		Change from the previous period	
	1 H Results	Full year Results	1 H Results	Full year Forecast	1H	Full year
Orders received	80,166	126,327	87,294	159,200	7,127	32,872
Electronics industry	55,448	82,736	66,833	116,000	11,385	33,264
General industry	17,337	32,534	14,806	32,000	(2,531)	(534)
Electric power/ water supply and sewage	7,382	11,056	5,655	11,200	(1,727)	144
Net sales	61,885	138,130	70,549	149,200	8,663	11,069
Electronics industry	44,395	96,652	52,533	106,200	8,138	9,548
General industry	14,248	30,083	13,762	32,000	(486)	1,917
Electric power/ water supply and sewage	3,243	11,396	4,254	11,000	1,011	(396)