September 4, 2026

Company name: KOMORI CORPORATION
Representative: Mr. Satoshi Mochida
Representative Director, President and CEO
Securities Code: 6349 (Prime Market, Tokyo Stock Exchange)
Contact: Mr. Iwao Hashimoto
Managing Director and CFO
Phone: (81)-3-5608-7826

Notice Regarding Acquisition of Treasury Shares and Purchase of Treasury Shares through ToSTNeT-3
(Acquisition of Treasury Shares pursuant to the provisions of the Articles of Incorporation under Article 459, Paragraph 1 of the Companies Act, and Purchase of Treasury Shares through ToSTNeT-3)

Komori Corporation (the "Company") hereby announces that, at a meeting of its Board of Directors held on September 4, 2026, the Company resolved to acquire treasury shares pursuant to Article 459, Paragraph 1 of the Companies Act and the provisions of the Company's Articles of Incorporation, and determined the specific method of acquisition, as described below.

1. Reason for the Acquisition of Treasury Shares
The acquisition of treasury shares is not intended as a short-term measure to support the share price, but is instead a measure undertaken with due consideration to the cost of capital and market valuation. The purpose of the acquisition is to improve capital efficiency by optimizing the Company's capital structure and to enhance corporate value over the medium to long term.

2. Method of Acquisition
The Company will place a purchase order for its common shares through the Tokyo Stock Exchange's off-auction own share repurchase trading system (ToSTNeT-3) at 8:45 a.m. on September 7, 2026, at the closing price of ¥2,004 as of today, September 4, 2026, including the final special quote. No changes will be made to other trading systems or trading hours. The purchase order shall be valid only for the relevant trading session.

3. Details of the Acquisition

(1)	Class of shares to be acquired	Common shares of the Company
(2)	Total number of shares to be acquired	Up to 1,200,000 shares Ratio to total number of issued shares, excluding treasury shares: 2.3%
(3)	Total acquisition cost	Up to ¥2,404,800,000
(4)	Announcement of acquisition results	The acquisition results will be announced after the completion of the transaction at 8:45 a.m.

Notes:

1. No changes will be made to the number of shares stated above. Depending on market conditions and other factors, however, part or all of the acquisition may not be executed.
2. The purchase will be made with sell orders corresponding to the planned number of shares to be acquired.
3. The Company has received notice from Brandes Investment Partners, L.P., a major shareholder of the Company, that it intends to sell a portion of the Company's shares it holds in connection with the acquisition of treasury shares through ToSTNeT-3 described in "2. Method of Acquisition" above.

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Reference: Status of Treasury Shares Held as of June 30, 2026

Total number of issued shares, excluding treasury shares	53,062,642 shares
Number of treasury shares	416,198 shares