First Quarter of Fiscal Year 2027 Summary Result Presentation

August 5, 2026

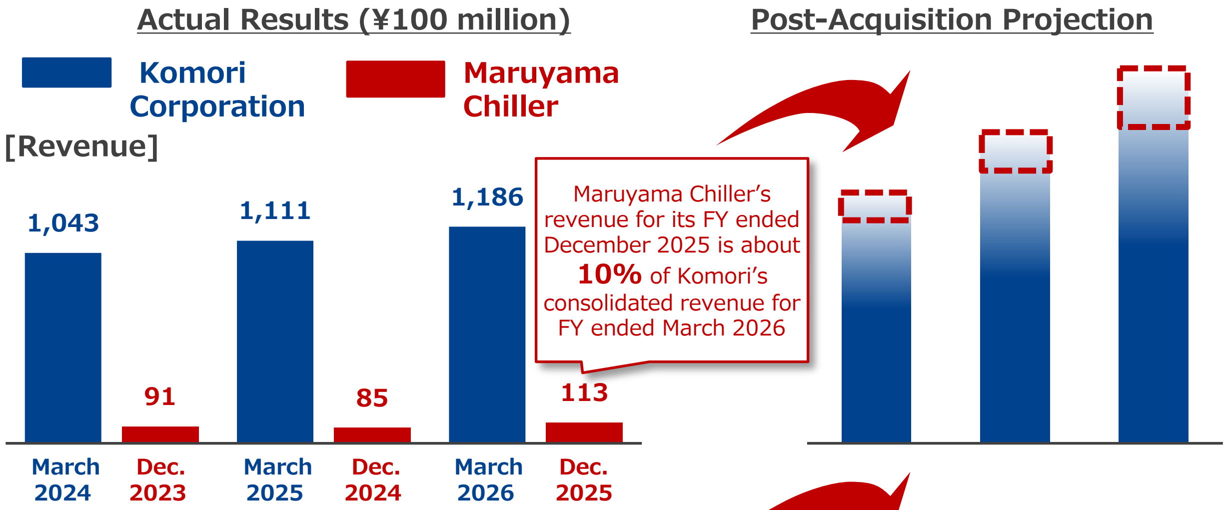
Komori Corporation

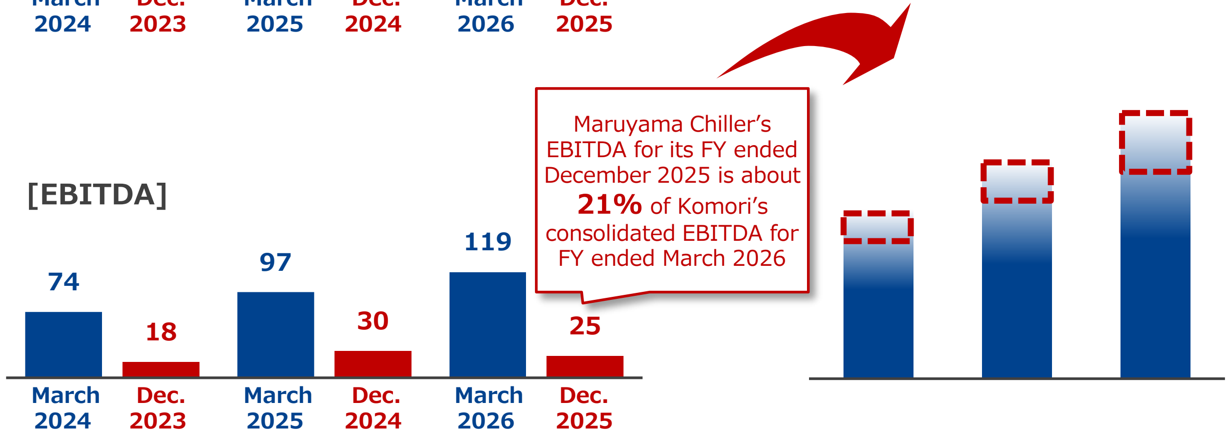
Contents

Purpose and Significance of the Acquisition

To achieve the goals of the 7th Mid-Term Management Plan and the long-term vision "KOMORI 2030," the Company will acquire shares in Maruyama Chiller Corporation with the aim of making a full-scale entry into the semiconductor manufacturing sector

Projected Consolidated Financial Results for Komori Corporation after the Acquisition





Expected Synergies

KOMORI × Maruyama Chiller Corporation

- **Expansion of Business Scope into the Semiconductor Manufacturing Sector**
  - ✓ Maruyama Chiller has a customer base consisting of global semiconductor manufacturers and semiconductor manufacturing equipment manufacturers
- **Strengthening Production Capacity and Support Systems**
  - ✓ By strengthening Maruyama Chiller's production infrastructure through the utilization of KOMORI's management resources and global network, the Company will meet the rapidly growing demand for chillers and further accelerate the expansion of its overseas business.

Note: Maruyama Chiller's revenue and EBITDA have not been audited by an auditing firm.
Although there were some timing differences in the recognition of expenses and other items during the period under review, business performance remained solid.

FY2027 Q1 Results and Order Intake

◆ Consolidated operating results

(100 million ¥)

	Net Sales	Operating Profit	Ordinary Profit	Profit Attributable to Owners of Parent
FY2026 Q1 ACTUAL	225	5	6	4
FY2027 Q1 ACTUAL	**231**	**5**	**9**	**5**

◆ Order Intake

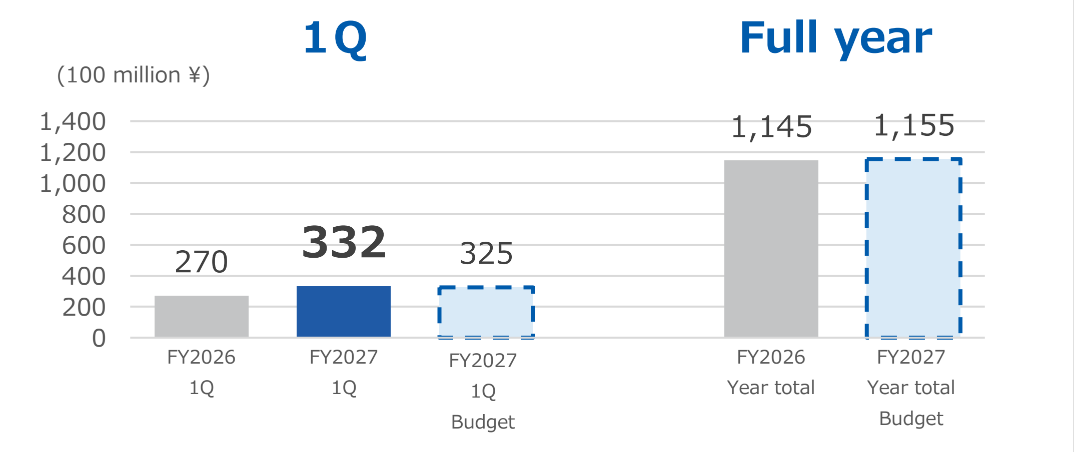
(100 million ¥)

	Budget	ACTUAL
FY2026 Q1 ACTUAL	325	270
FY2027 Q1 ACTUAL	**281**	**332**

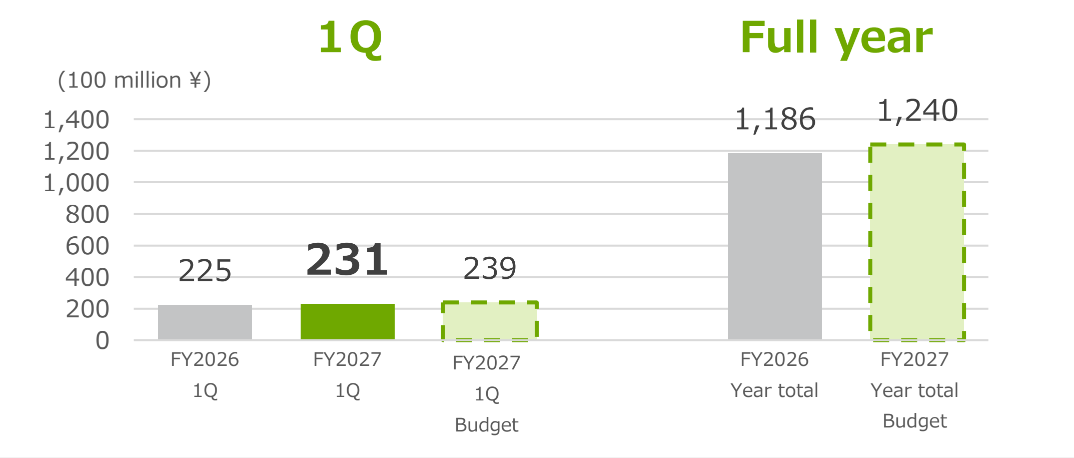
Some orders were deferred to a different fiscal period in Security Presses

Financial Results Overview

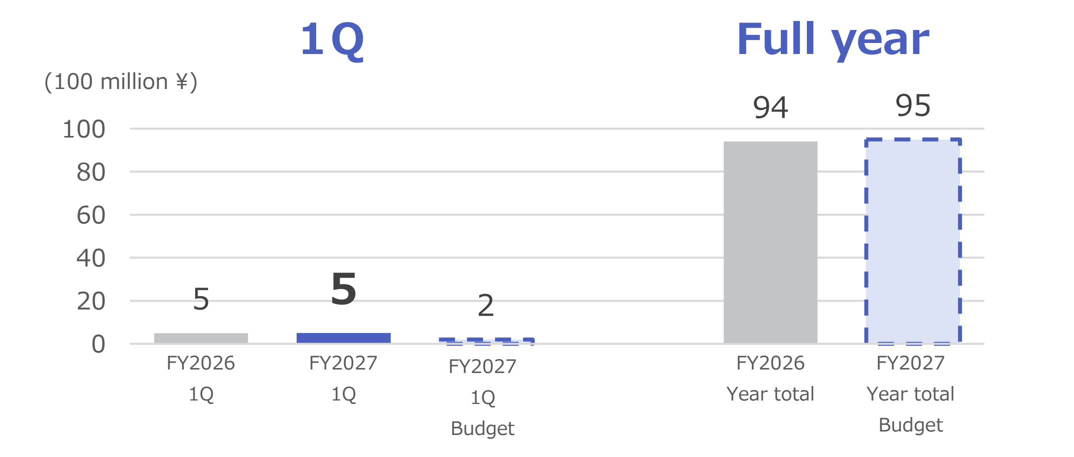
Order Intake



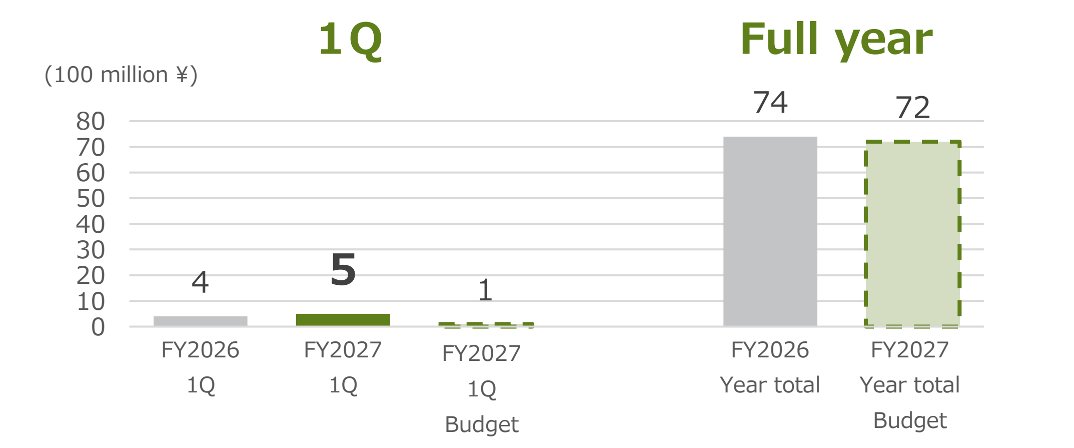
Net Sales



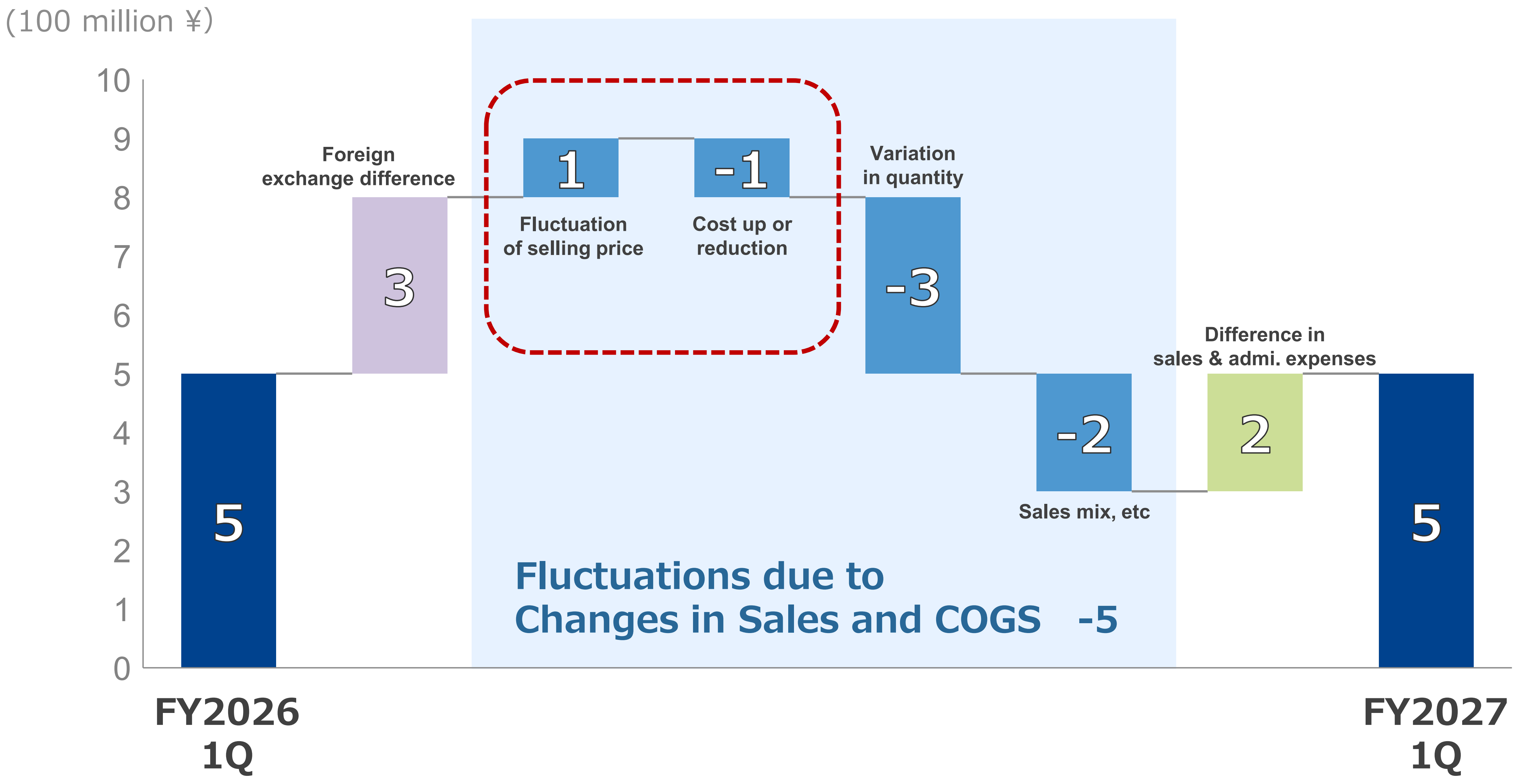
Operating Profit



Profit Attributable to Owners of Parent



Operating Profit Bridge: FY2026 1st Quarter vs FY2027 1st Quarter



Balance Sheet Summary

(100 million ¥)

(ASSETS)	Jun.30.2025	Jun.30.2026	Change
Cash, deposits and securities	544	**501**	-43
Notes and account receivable－trade	193	**168**	-25
Inventories	446	**479**	33
Breakdown: Merchandise and finished goods	186	**211**	25
Property, plant and equipment	234	**239**	4
Intangible assets	24	**24**	-0
Other assets	339	**394**	54
Total assets	1,782	**1,805**	24

(LIABILITIES)	Jun.30.2025	Jun.30.2026	Change
Notes and account payable－trade	95	**90**	-5
Short-term loans payable	1	**13**	12
Bonds payable	90	**90**	0
Long-term loans payable	1	**0**	-0
Other liabilities	366	**361**	-5
Total liabilities	553	554	2
(NET ASSETS)			
Net assets	1,229	**1,251**	22
Total liabilities and net assets	1,782	**1,805**	24

Revision to Dividend Forecast

◆ Dividend forecast for the fiscal year ending March 2027

(100 million ¥)

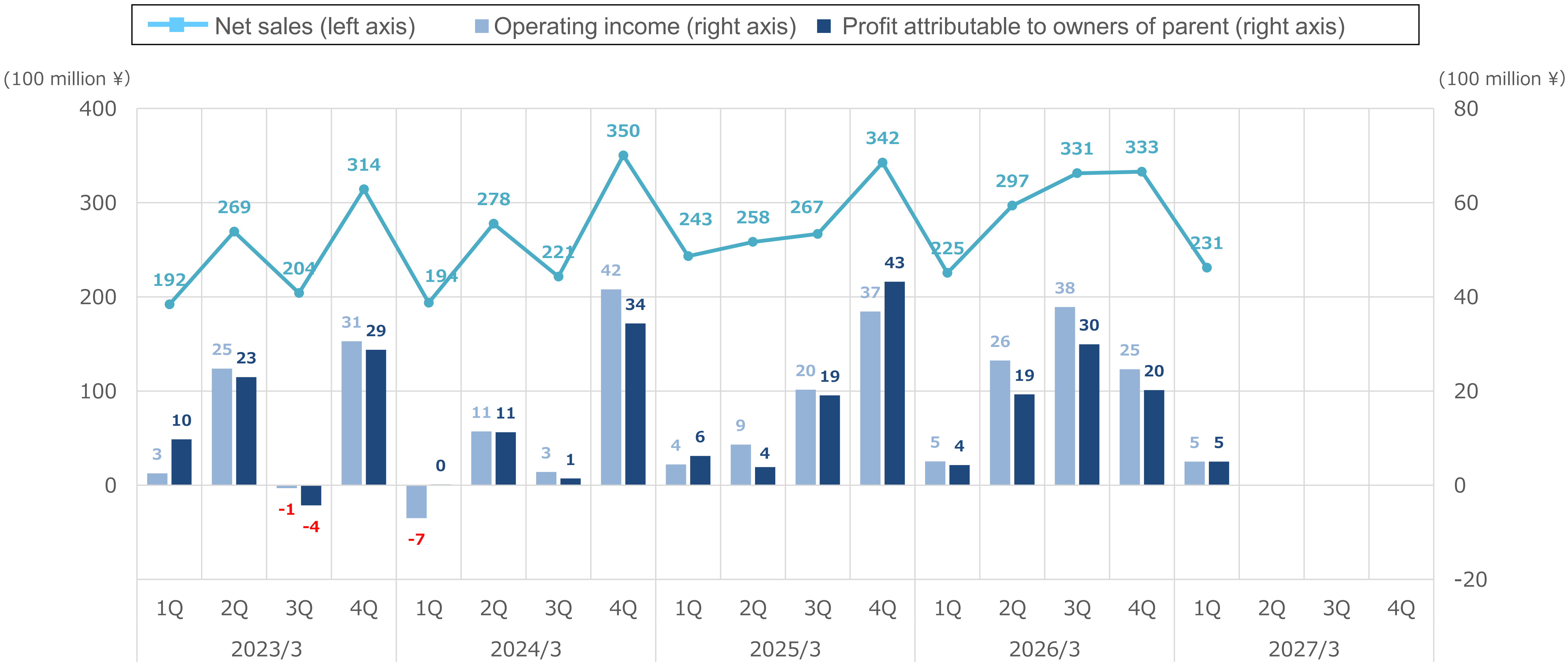
	2Q-end	Fiscal Year end	Annual
Previous Forecast (Announced May 14,2026)	35	40	75
Revised Forecast (Announced July 29,2026)	**50**	**50**	**100**
Fiscal year ending March 2026	35	35	70

P / L

(100 million ¥)

		2026/3 1Q	2027/3 1Q	vs. PY	vs. PY (%)	Budget 2027/3 1Q Budget	vs. Budget	vs. Budget (%)	2027/3 Budget 1st Half	2nd Half	Year Total
Order intake		270	**332**	62	+23%	281	51	+18%	568	587	1,155
Net sales		225	**231**	6	+2%	239	-8	-3%	537	703	1,240
Operating profit		5	**5**	0	+7%	0	5	-	27	68	95
Ordinary profit		6	**9**	3	+45%	0	9	-	26	66	92
Profit attributable to owners of parent		4	**5**	1	+23%	0	5	-	18	54	72
FOREX : Average (Yen)	US$	145.19	**160.51**			145.00			145.00	145.00	145.00
	EUR	164.37	**185.45**			165.00			165.00	165.00	165.00
FOREX : End of term (Yen)	US$	144.81	**162.39**			145.00			145.00	145.00	145.00
	EUR	169.66	**185.35**			165.00			165.00	165.00	165.00

Net Sales, Operating Profit and Profit attributable to owners of parent

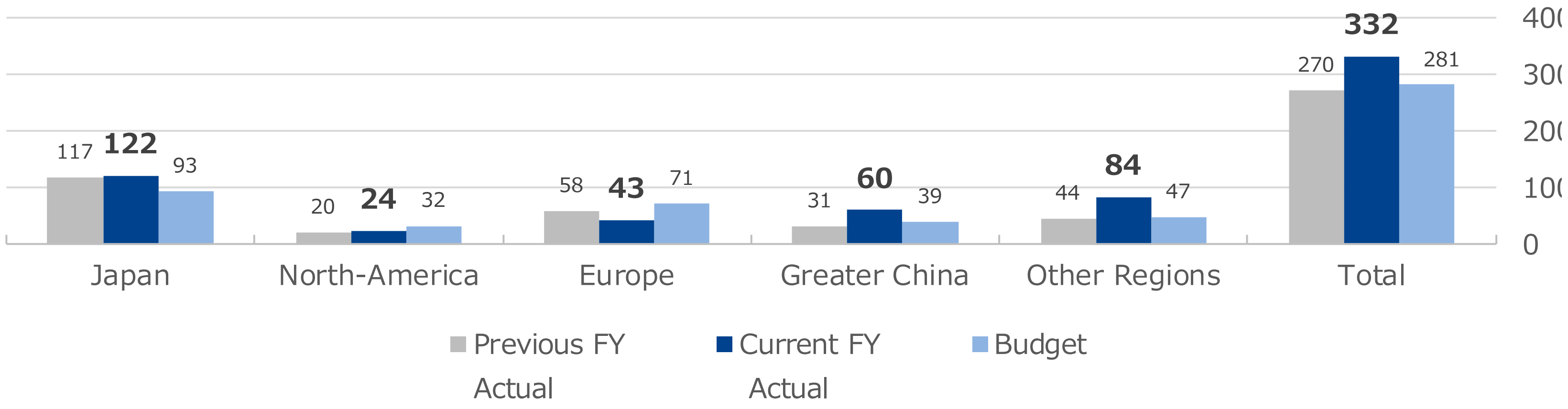


Order Intake by Region

KOMORI

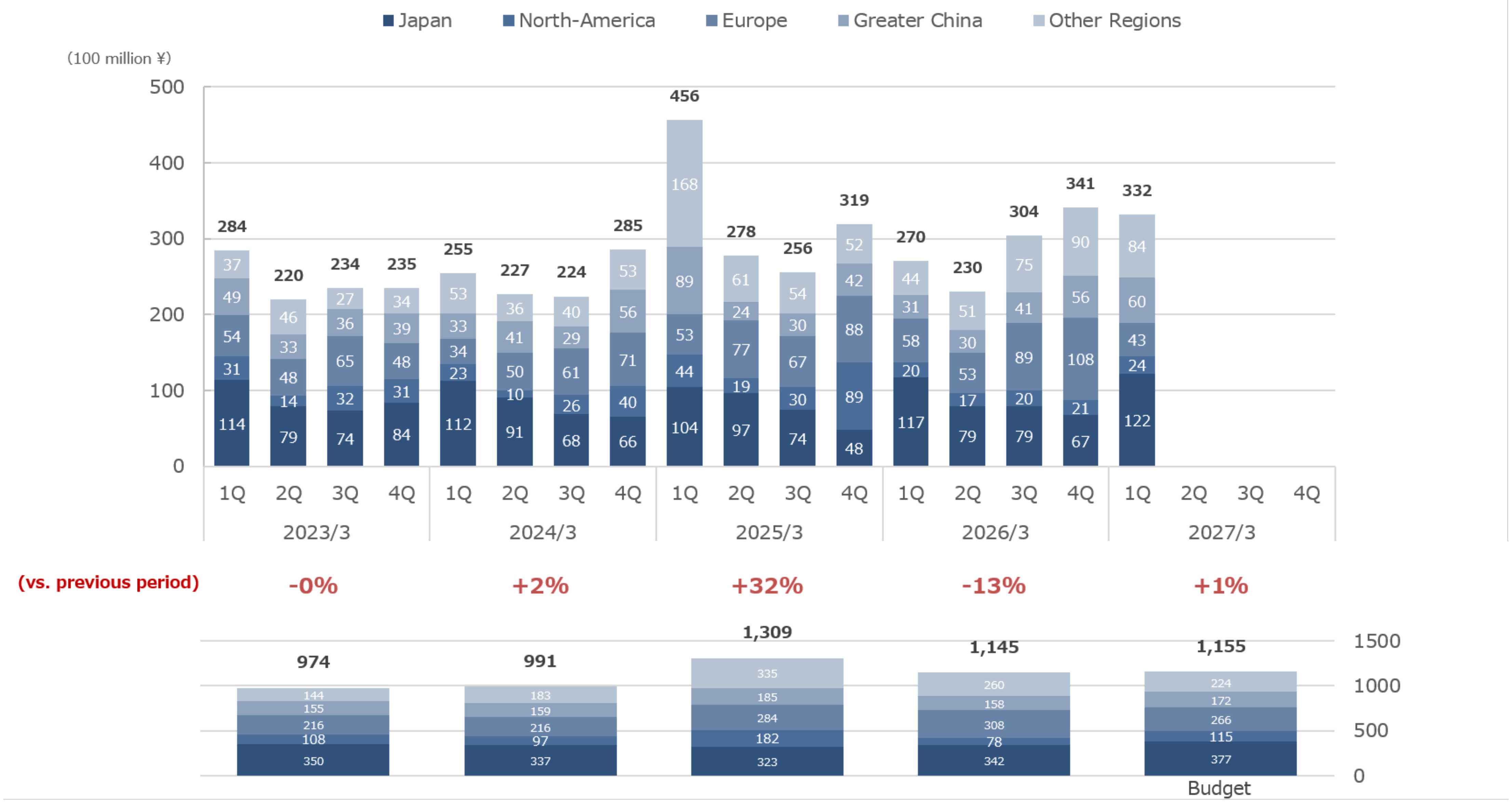
(100 million ¥)

	Previous FY Actual	Current FY Actual		Budget	
	2026/3	2027/3	vs. PY (%)	2027/3	vs. Budget (%)
Japan	117	**122**	+4%	93	+31%
North-America	20	**24**	+19%	32	-25%
(million USD)	(14)	**(15)**	(+7%)	(22)	(-32%)
Europe	58	**43**	-26%	71	-39%
(million EUR)	(35)	**(23)**	(-34%)	(43)	(-46%)
Greater China	31	**60**	+96%	39	+56%
Other Regions	44	**84**	+88%	47	+78%
Total	270	**332**	+23%	281	+18%



Order Intake by Region

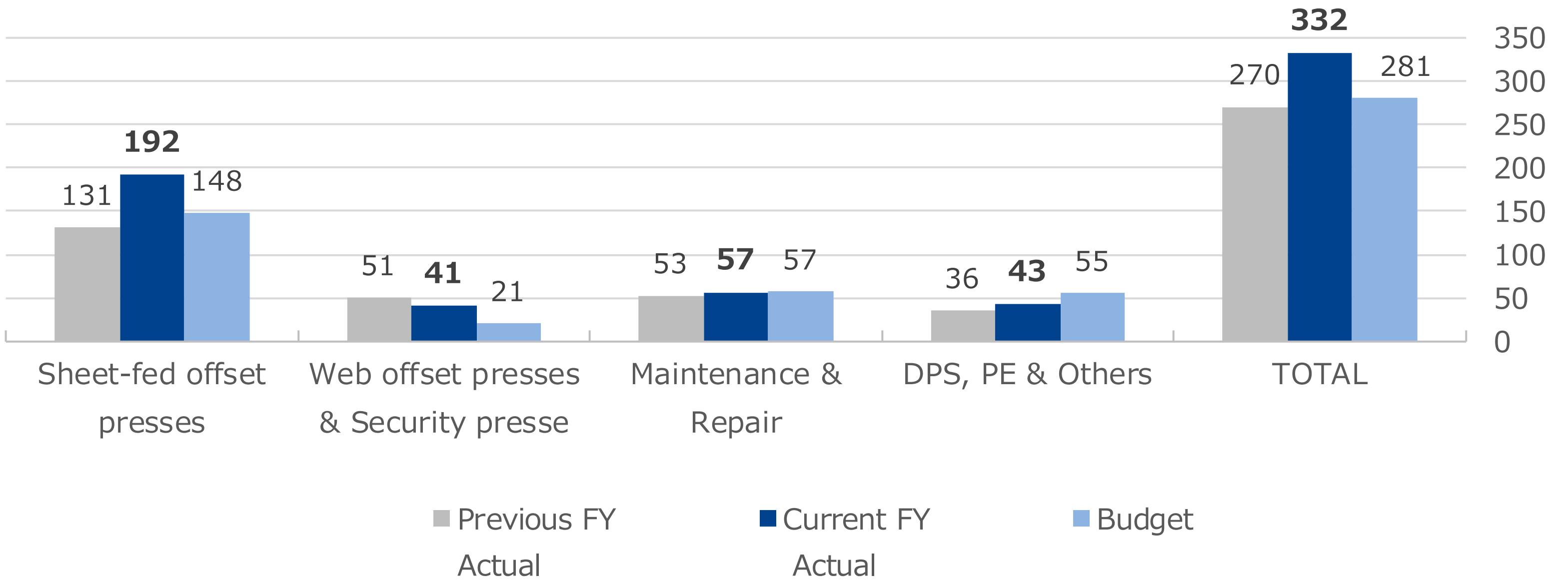
KOMORI



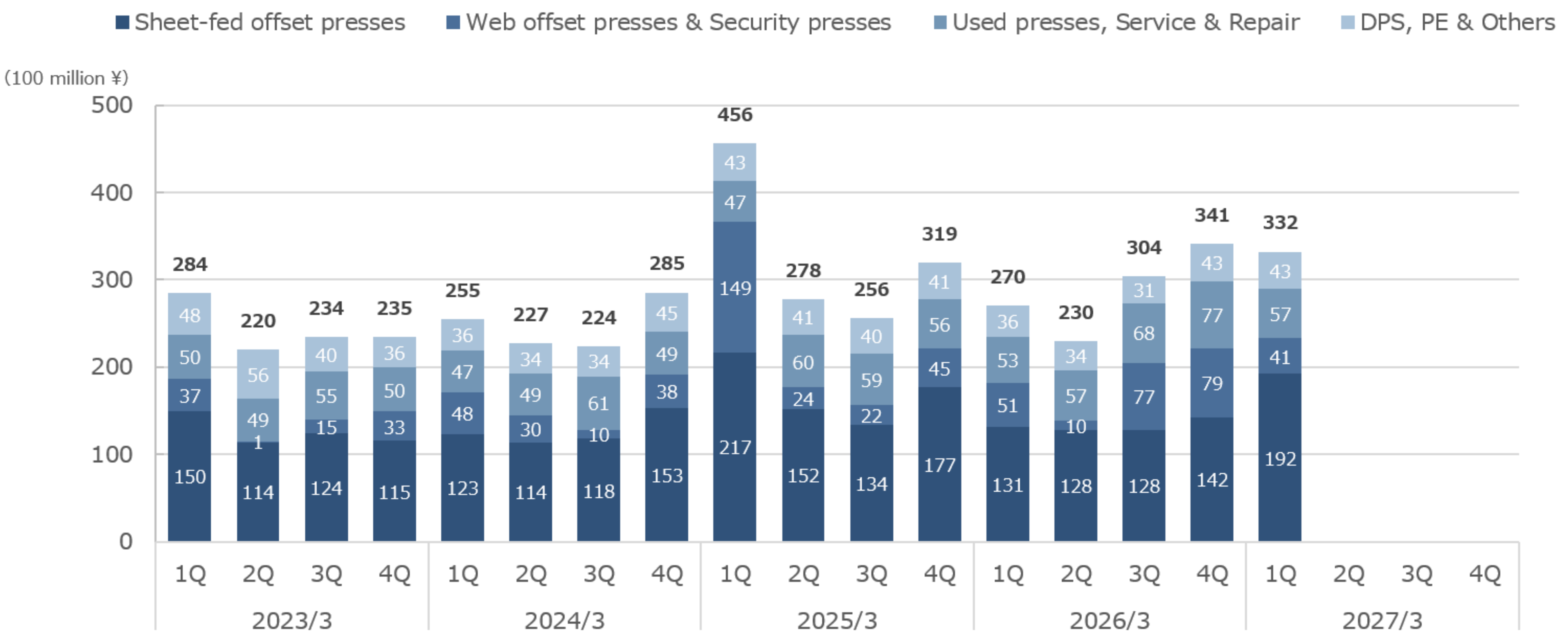
Order Intake by Model

(100 million ¥)

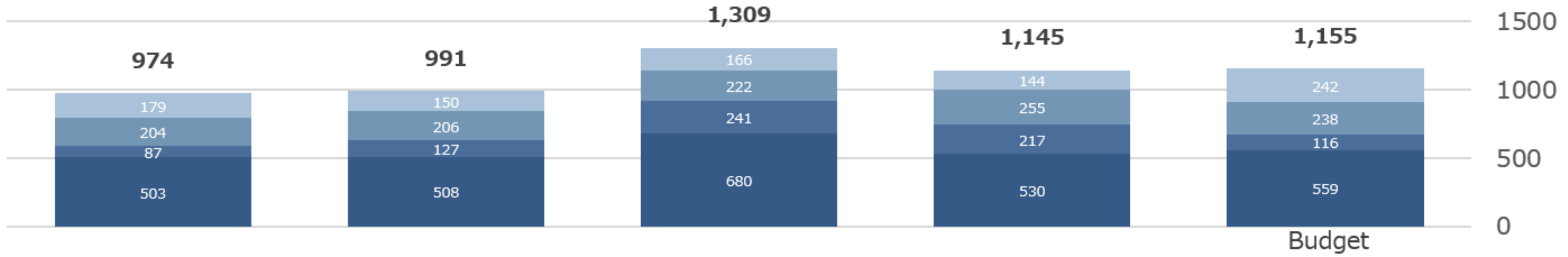
	Previous FY Actual	Current FY Actual		Budget	
	2026/3	2027/3	vs. PY (%)	2027/3	vs. Budget (%)
Sheet-fed offset presses	131	**192**	+46%	148	+30%
Web offset presses & Security presse	51	**41**	-19%	21	+98%
Maintenance & Repair	53	**57**	+7%	57	-1%
DPS, PE & Others	36	**43**	+21%	55	-23%
TOTAL	270	**332**	+23%	281	+18%



Order Intake by Model



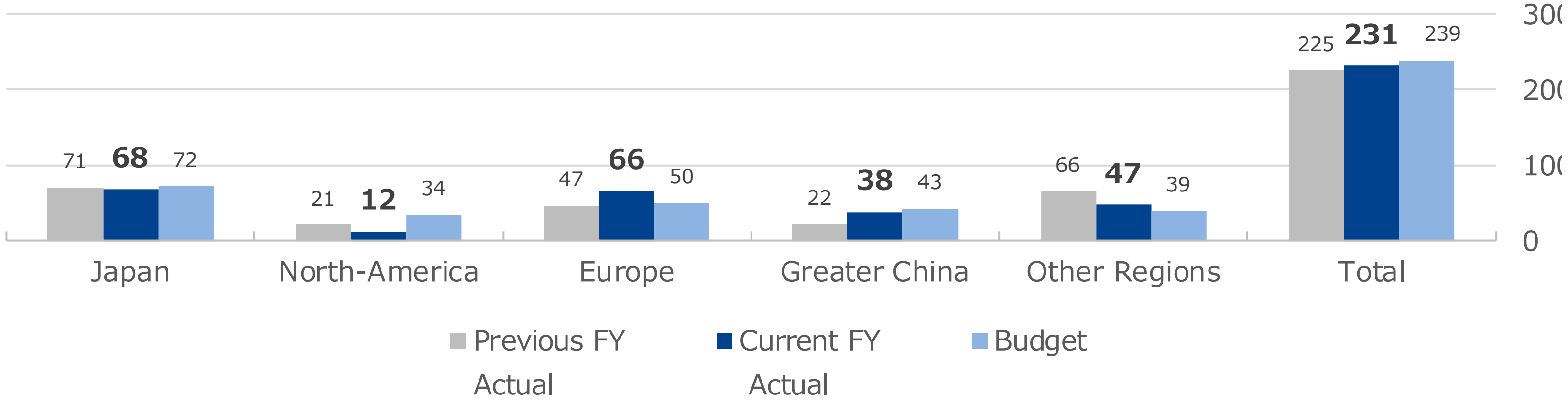
(vs. previous period) -0% +2% +32% -13% +1%



Net Sales by Region

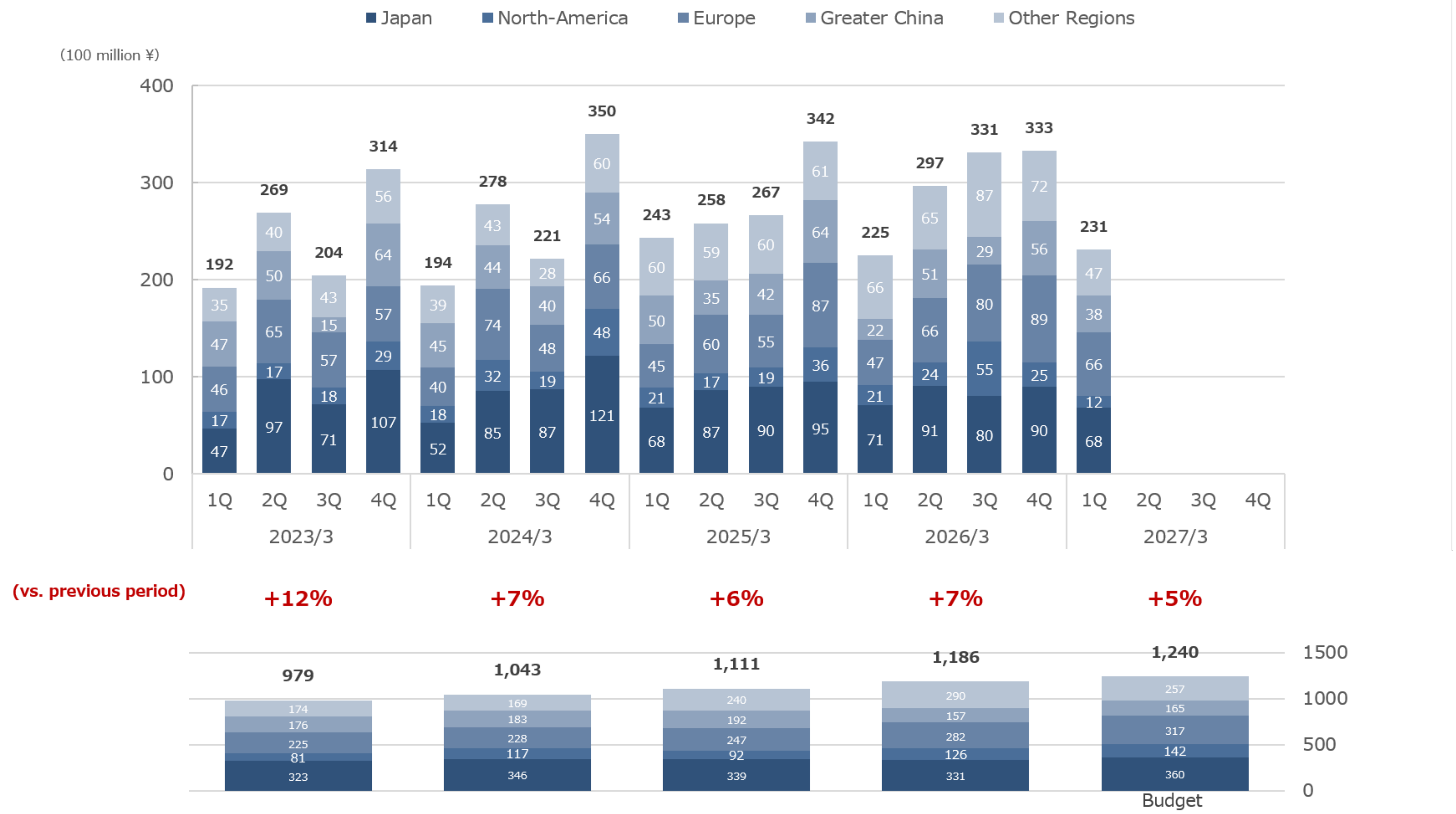
(100 million ¥)

	Previous FY Actual	Current FY Actual		Budget	
	2026/3	2027/3	vs. PY (%)	2027/3	vs. Budget (%)
Japan	71	**68**	-4%	72	-6%
North-America	21	**12**	-41%	34	-64%
(million USD)	(14)	**(8)**	(-46%)	(24)	(-68%)
Europe	47	**66**	+41%	50	+31%
(million EUR)	(28)	**(35)**	(+25%)	(30)	(+16%)
Greater China	22	**38**	+74%	43	-10%
Other Regions	66	**47**	-28%	39	+19%
Total	225	**231**	+2%	239	-3%



Net Sales by Region

KOMORI

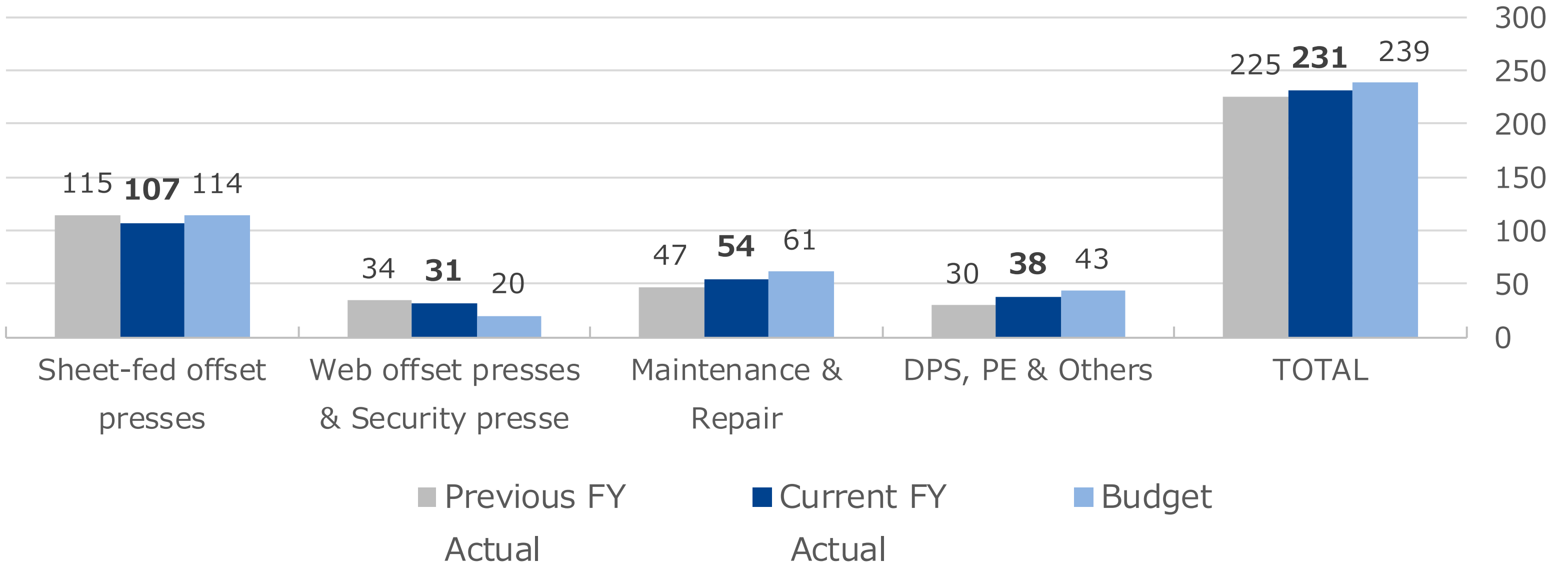


Net Sales by Model

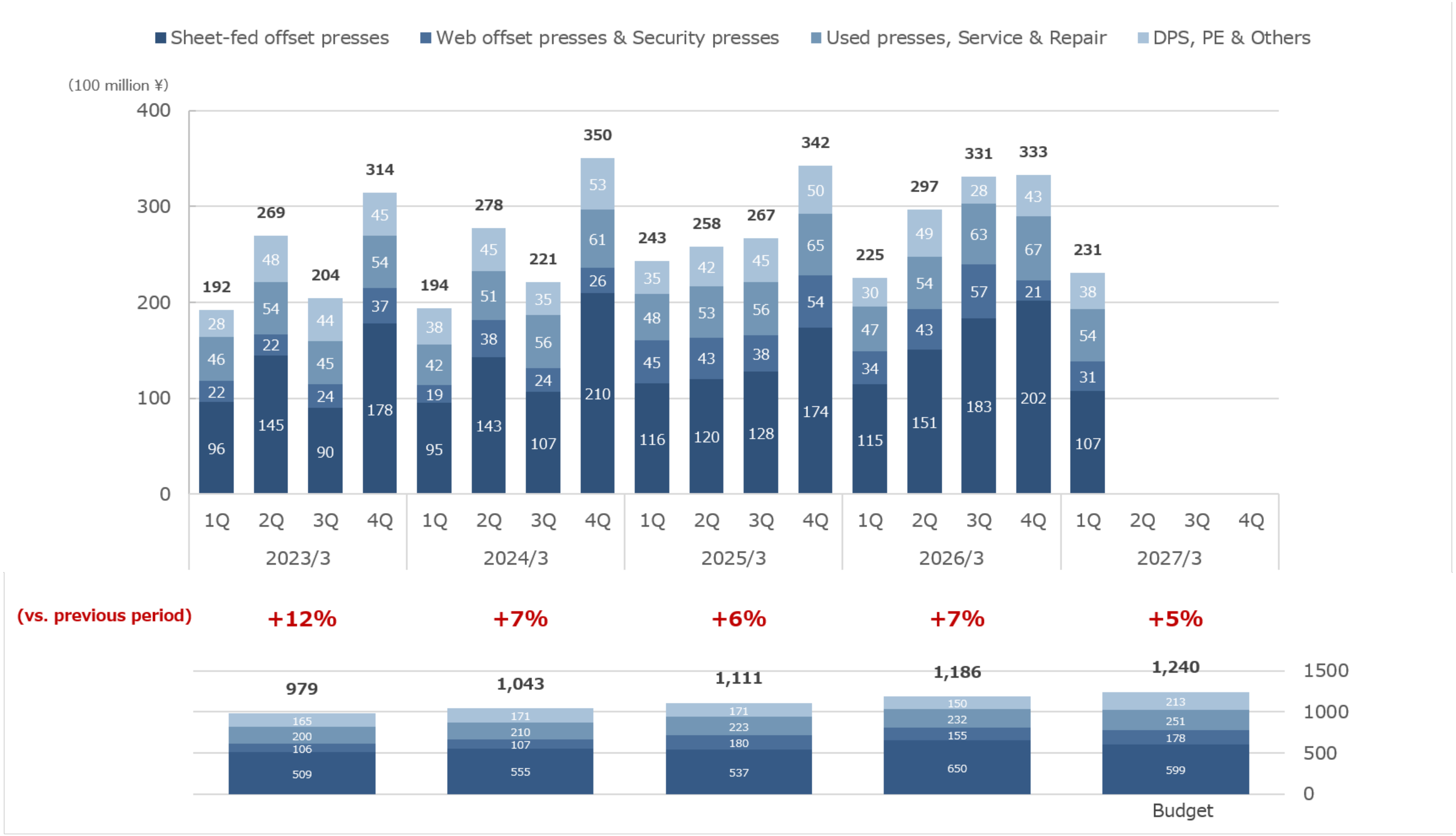
KOMORI

(100 million ¥)

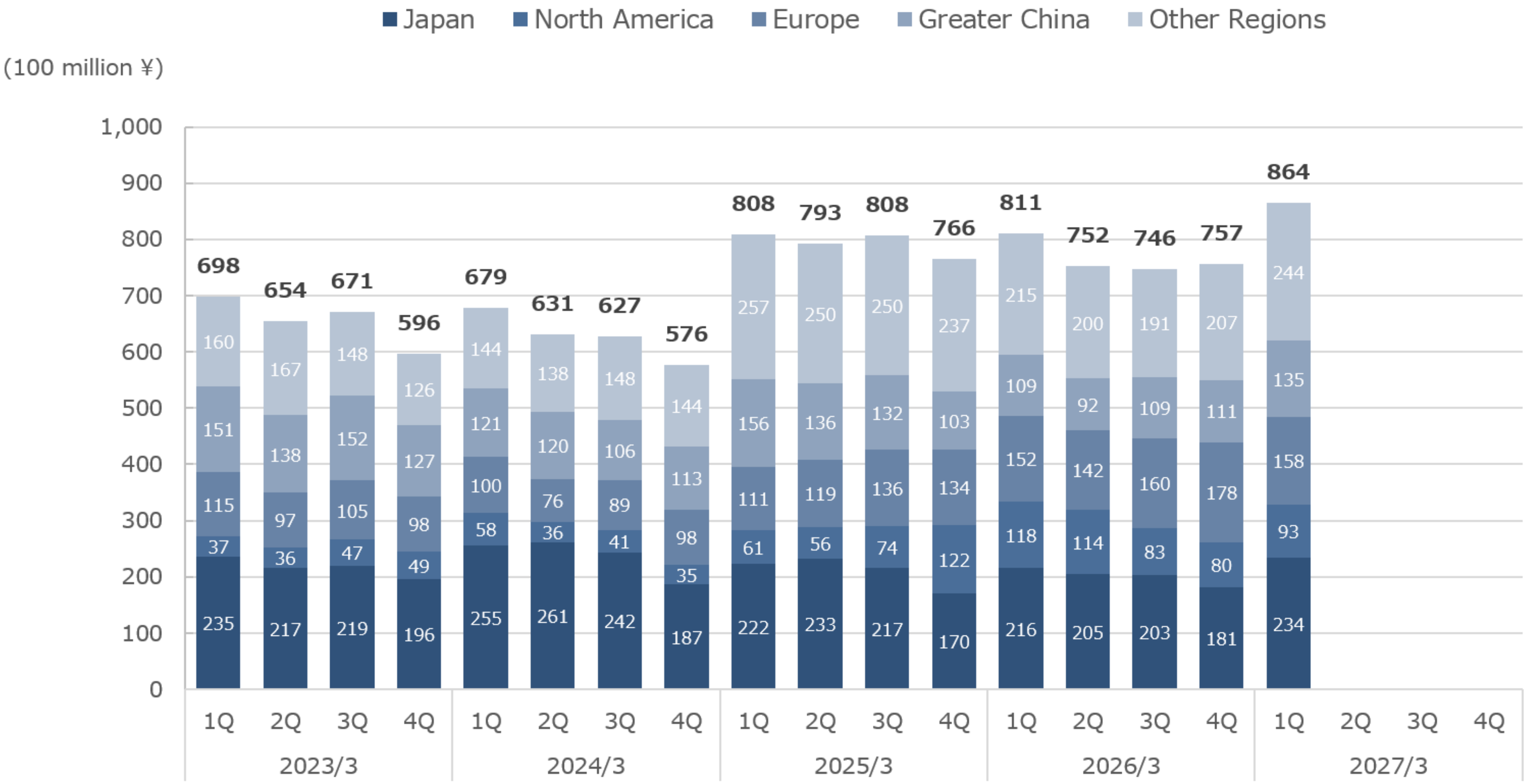
	Previous FY Actual	Current FY Actual		Budget	
	2026/3	2027/3	vs. PY (%)	2027/3	vs. Budget (%)
Sheet-fed offset presses	115	**107**	-6%	114	-6%
Web offset presses & Security presse	34	**31**	-9%	20	+54%
Maintenance & Repair	47	**54**	+16%	61	-11%
DPS, PE & Others	30	**38**	+28%	43	-13%
TOTAL	225	**231**	+2%	239	-3%



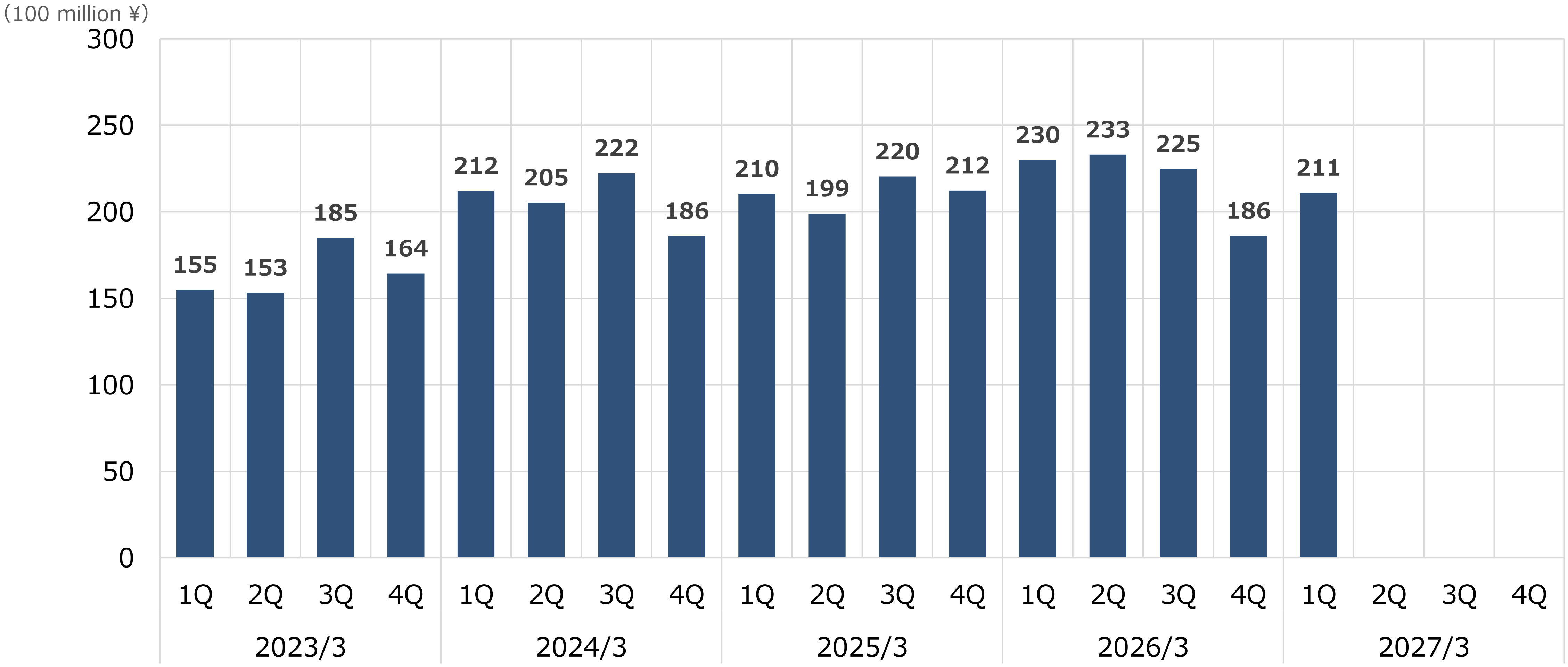
Net Sales by Model



Order Backlog



Finished Goods Inventories （at Manufacturing Cost）



Reference Materials

Detailed Order Intake and Net Sales by Region

1. Japan Order Intake / Net Sales
2. North America Order Intake / Net Sales
3. Europe Order Intake / Net Sales
4. Greater China Order Intake / Net Sales
5. Other Regions Order Intake / Net Sales

Order Intake in Japanese Market

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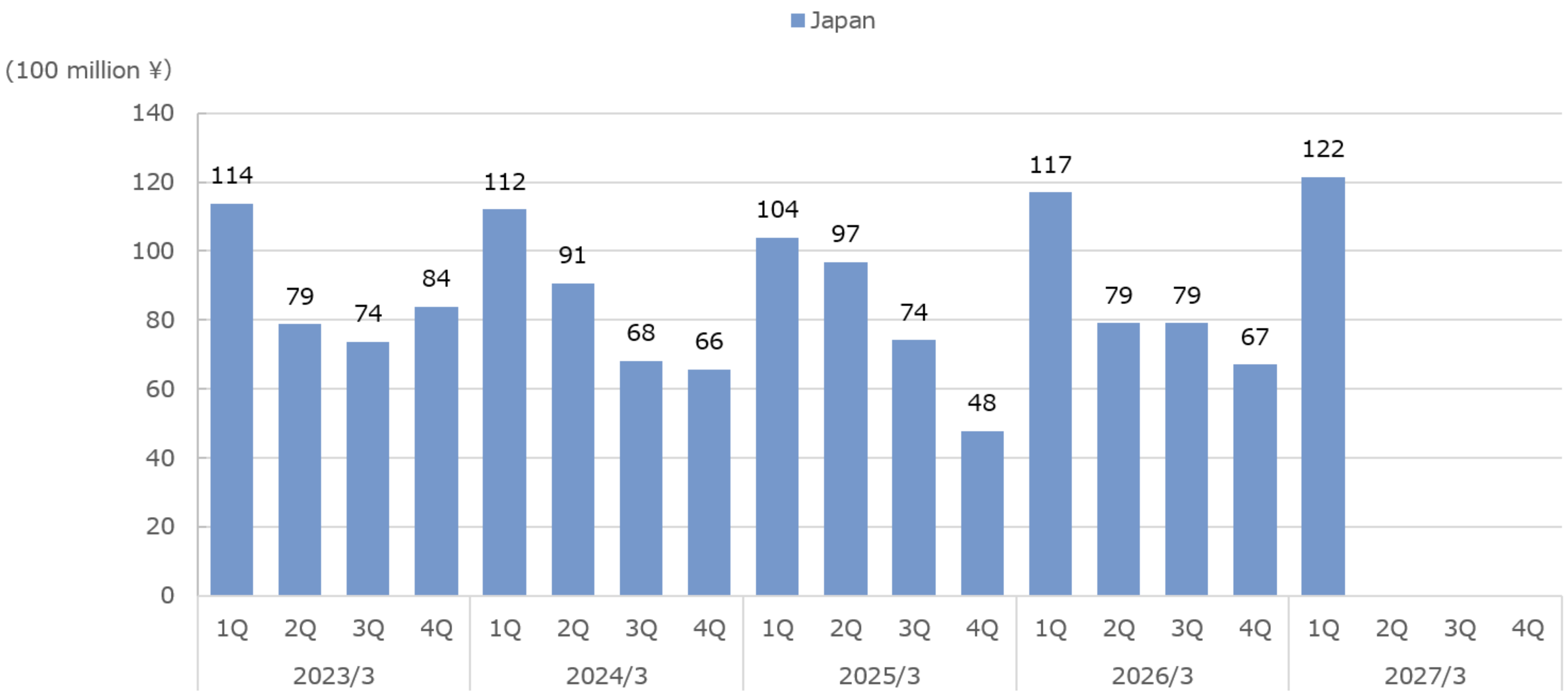
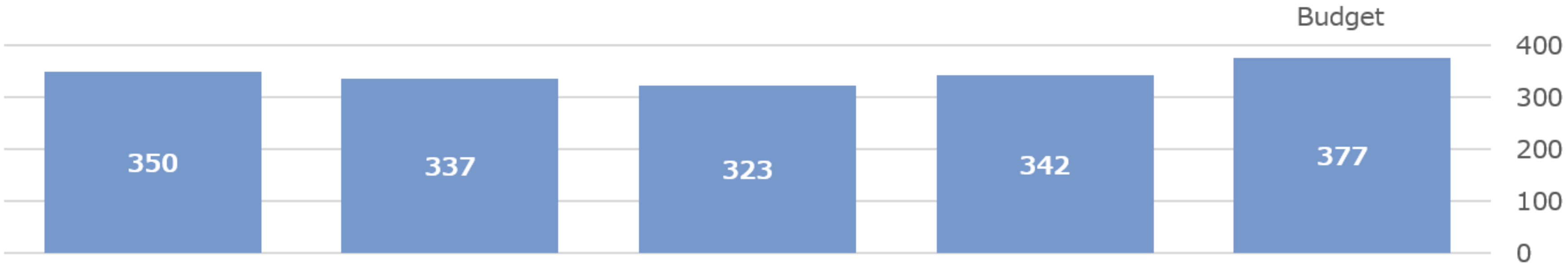
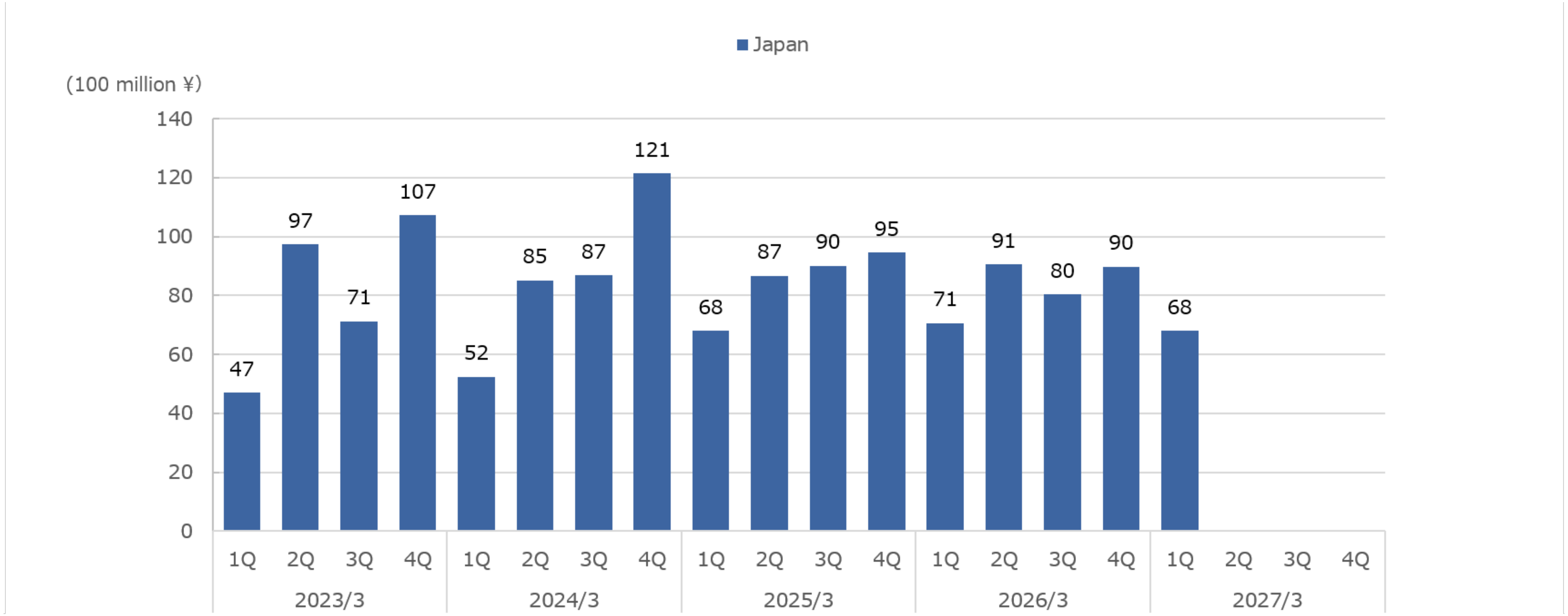
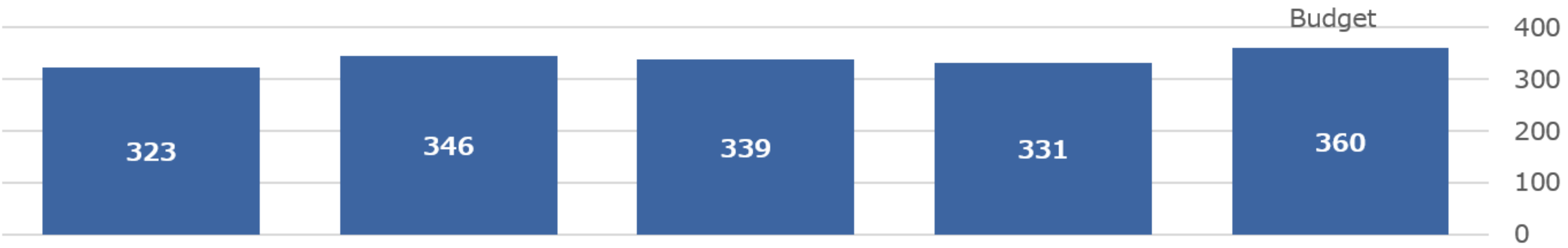


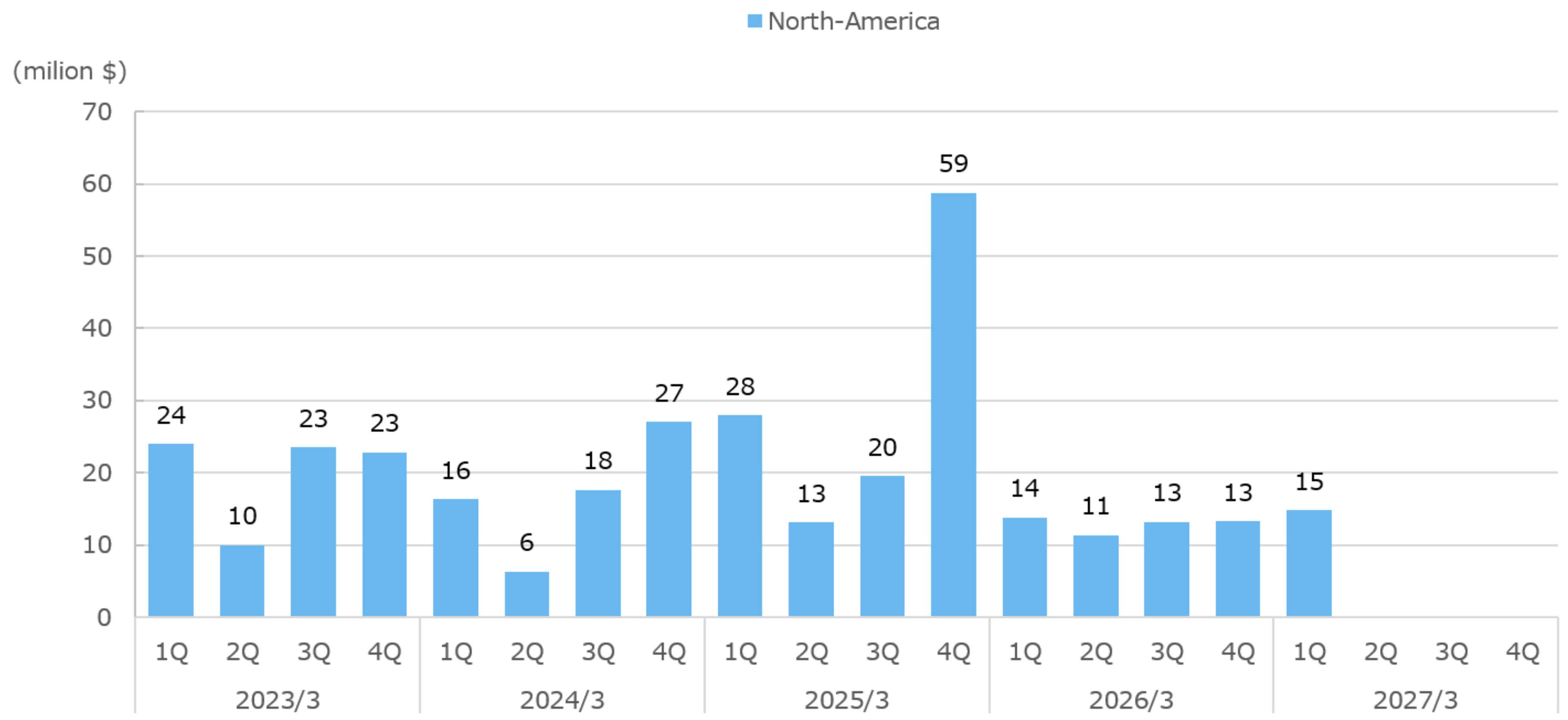


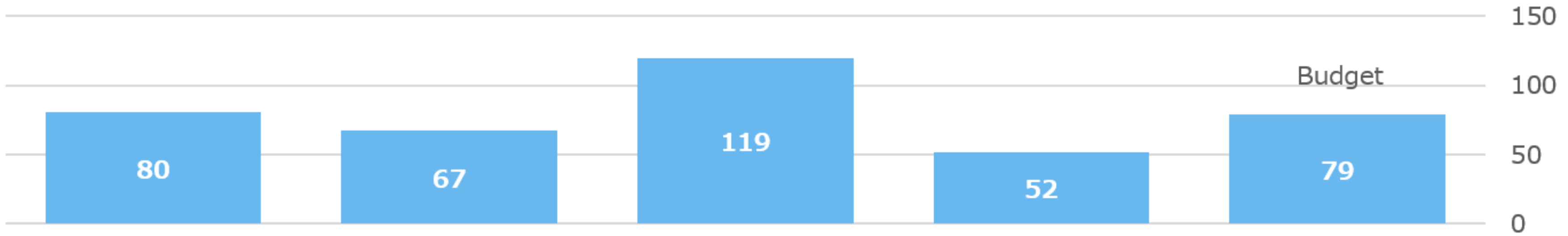
Net Sales in Japanese Market



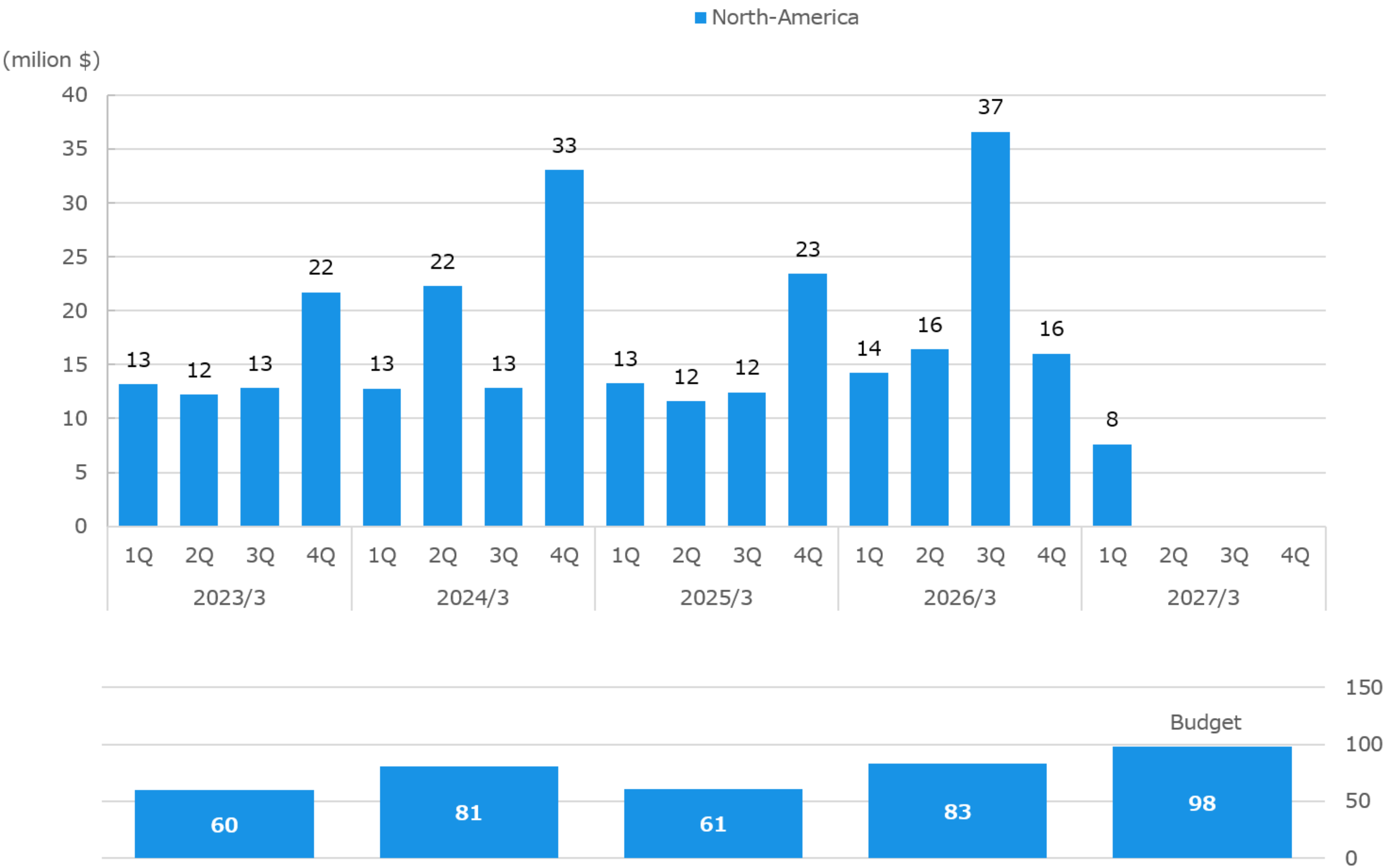


Order Intake in North American Market

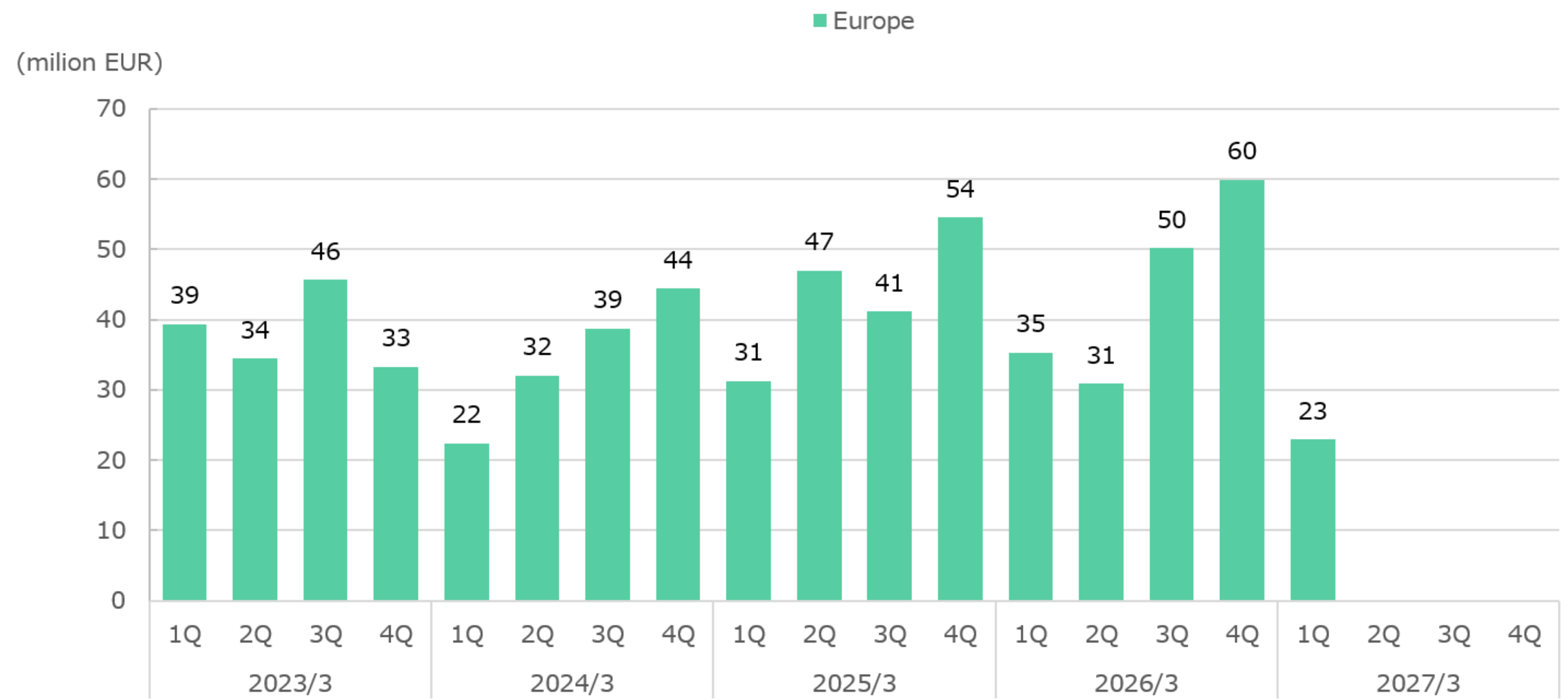


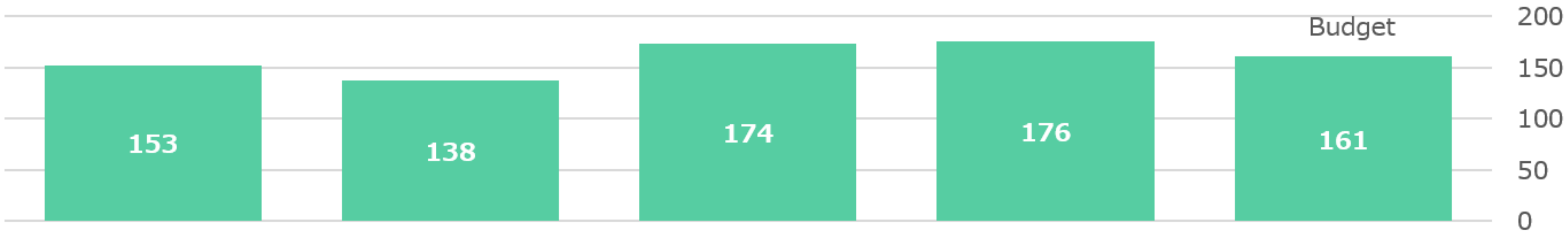


Net Sales in North American Market

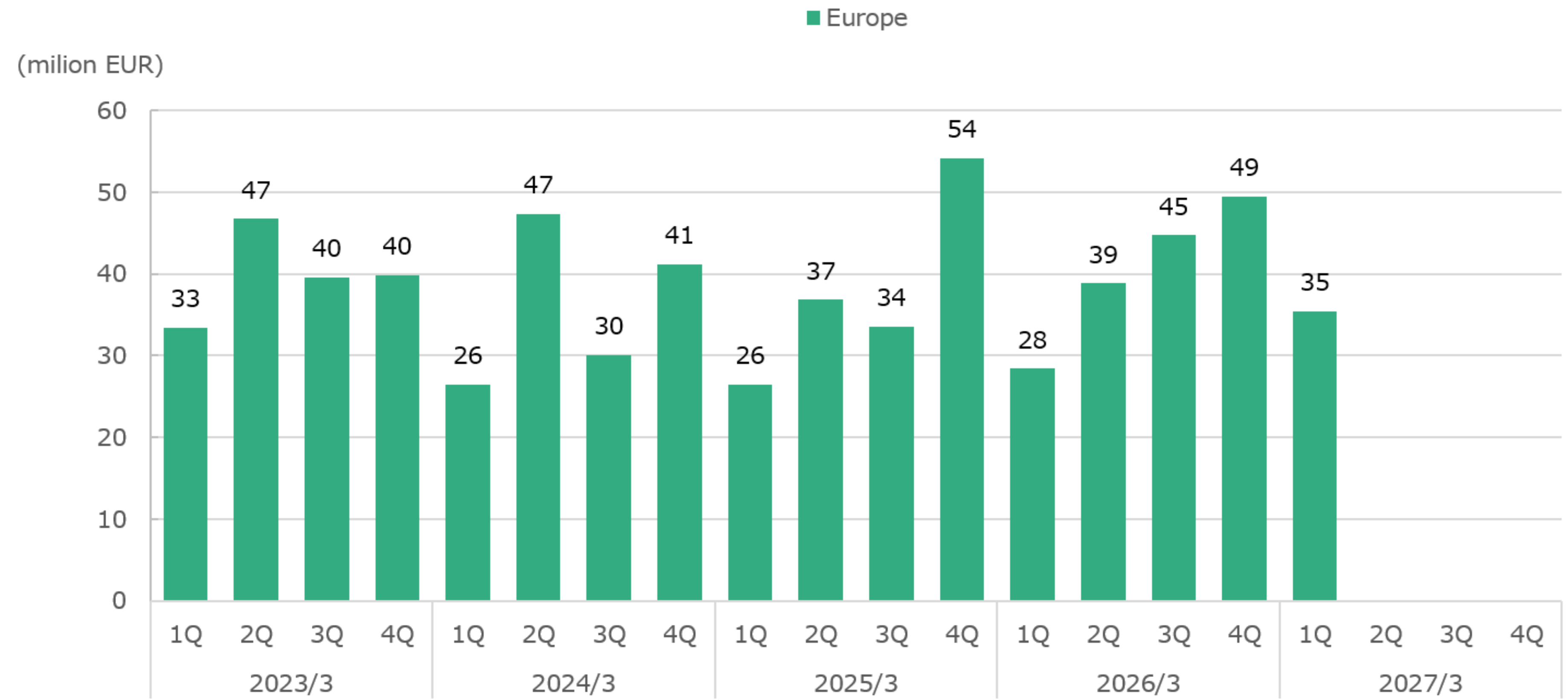


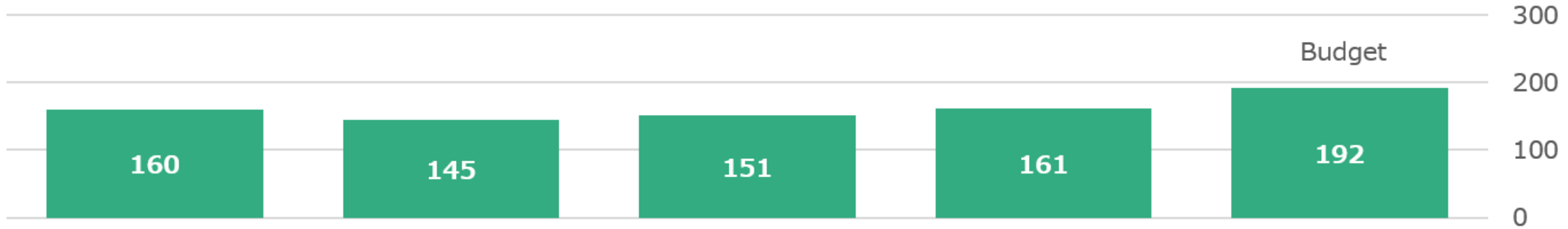
Order Intake in European Market



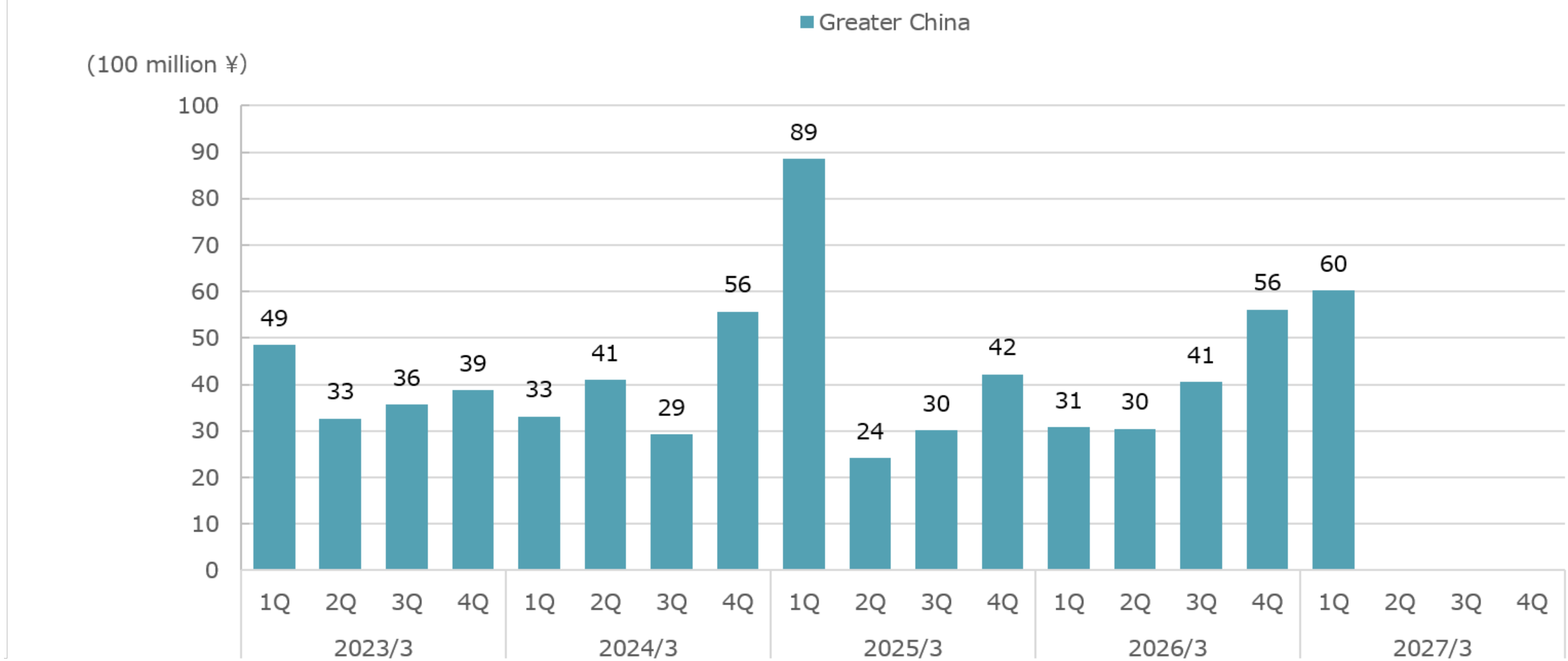


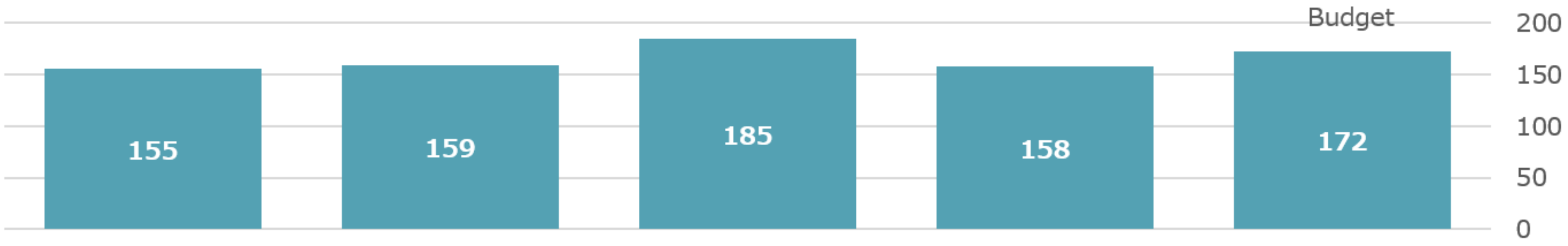
Net Sales in European Market





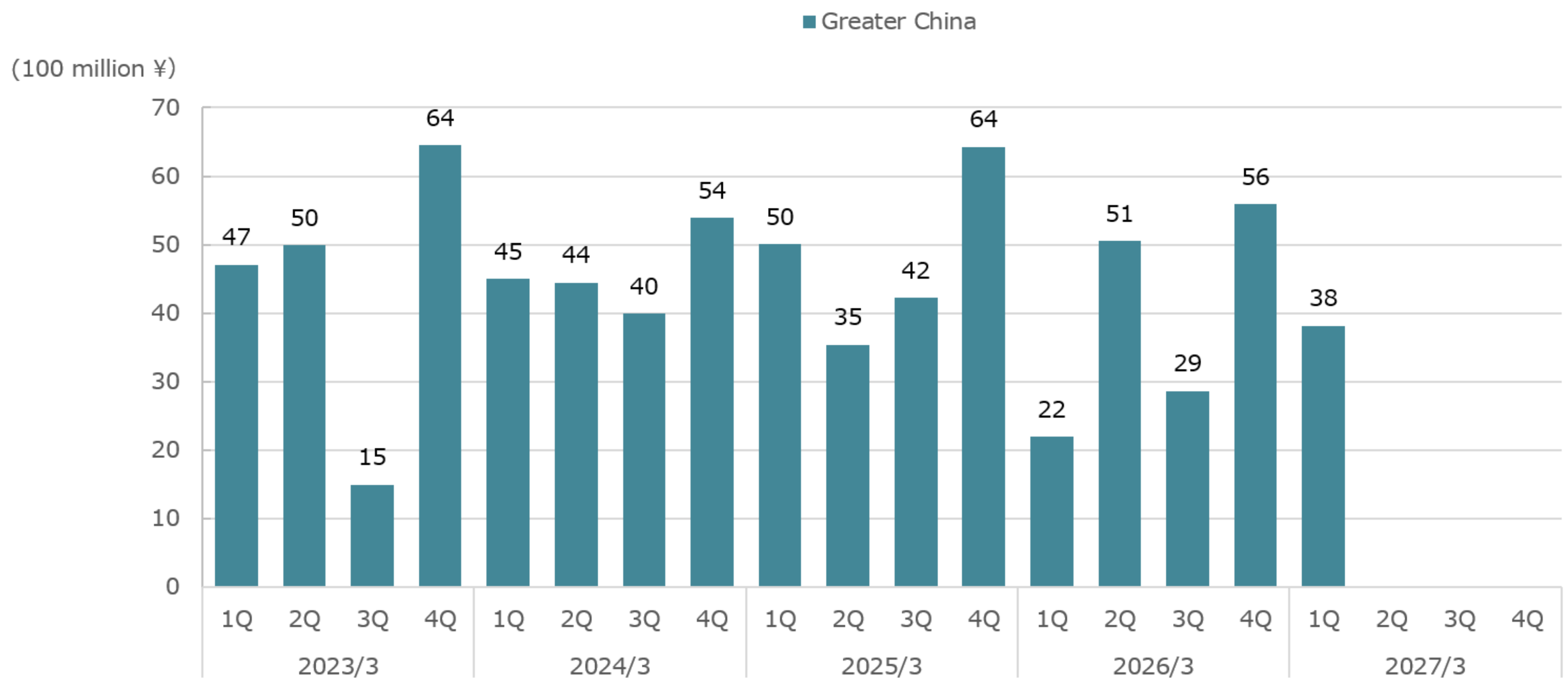
Order Intake in Greater China Market

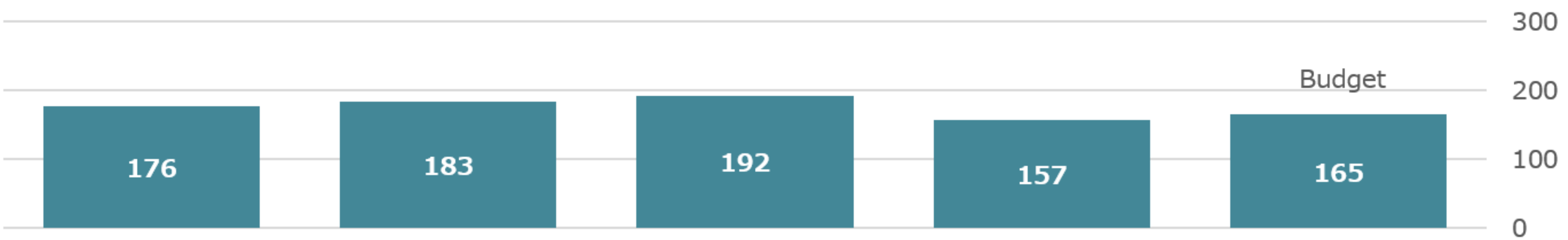




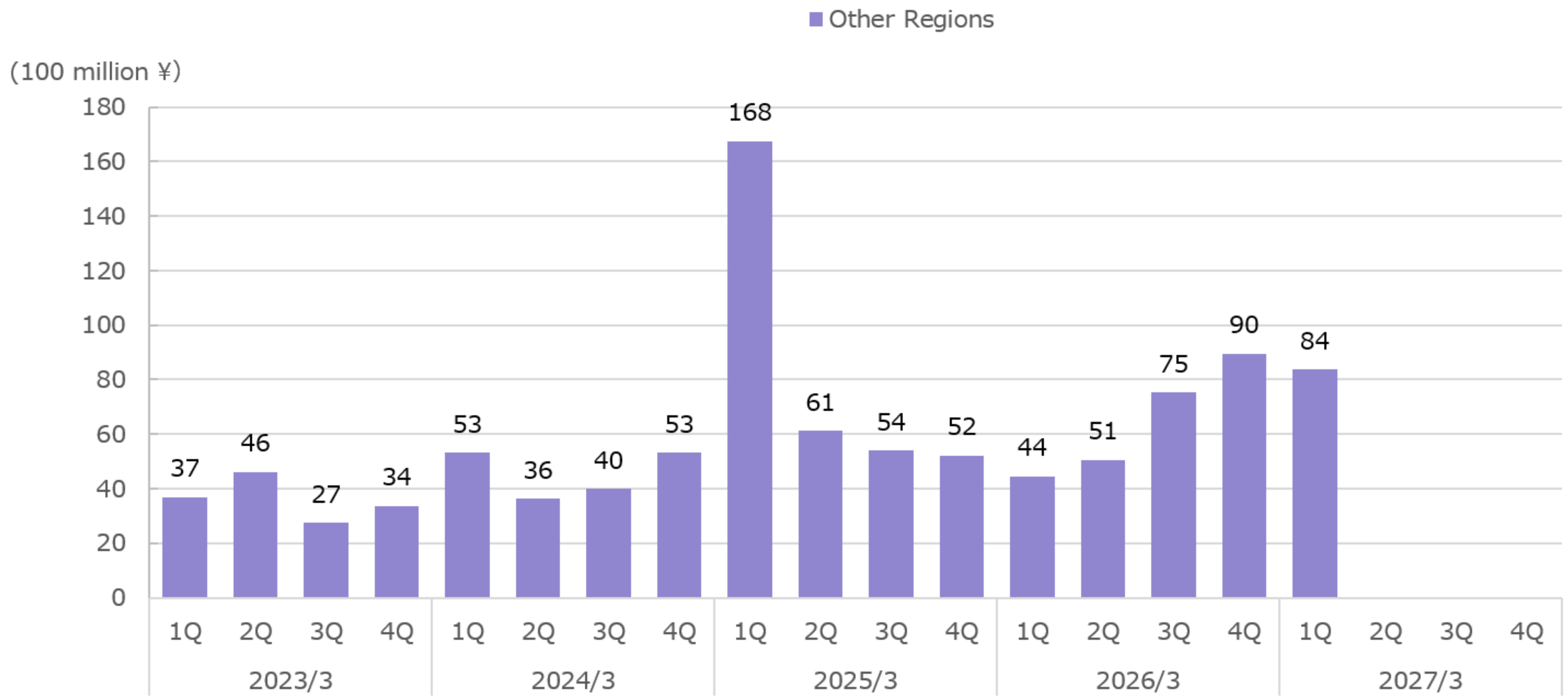
Net Sales in Greater China Market

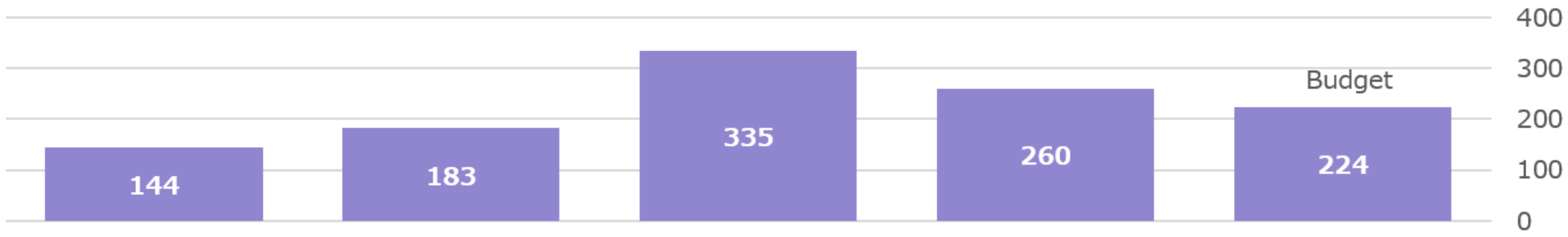
KOMORI



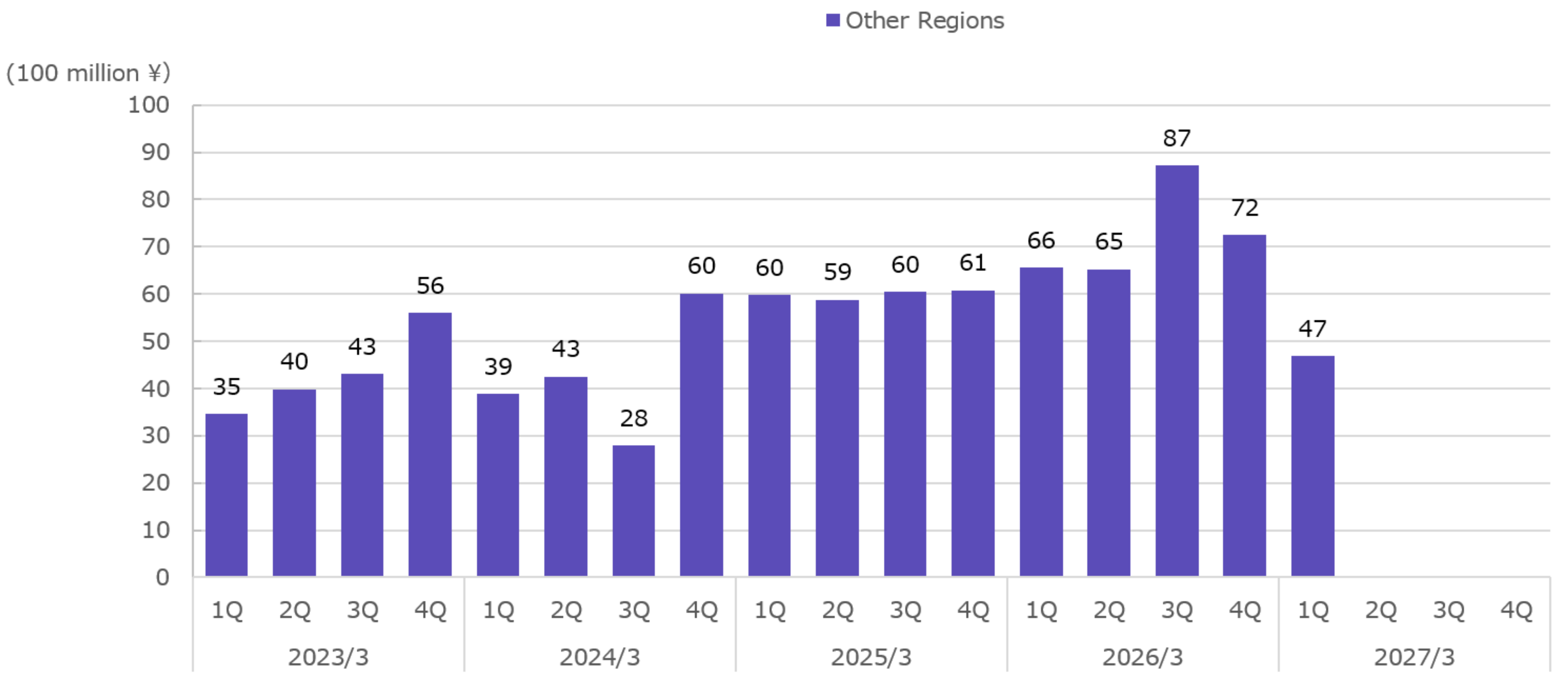


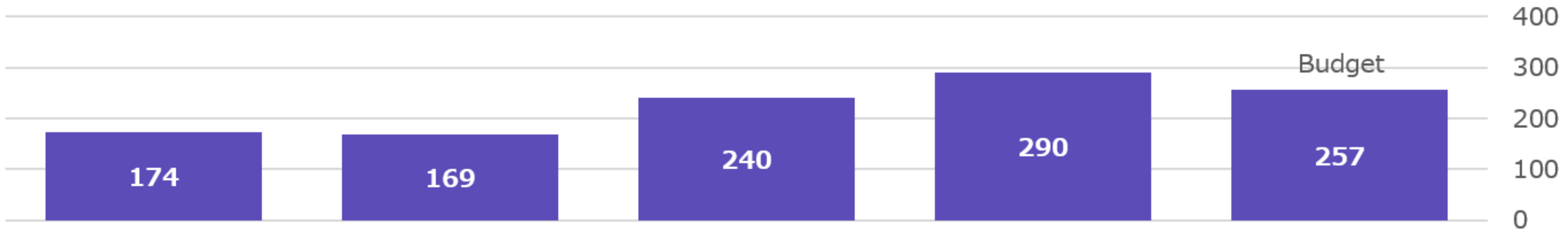
Order Intake in Other Regions' Markets





Net Sales in Other Regions' Markets





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