

Third Quarter of Fiscal Year 2026 Summary Result Presentation

February 4, 2026
Komori Corporation

Results for the FY2026 Q3 and Order Intake Trends (Cumulative Q3, Past Five Years)

◆ Consolidated operating results

(100 million ¥)

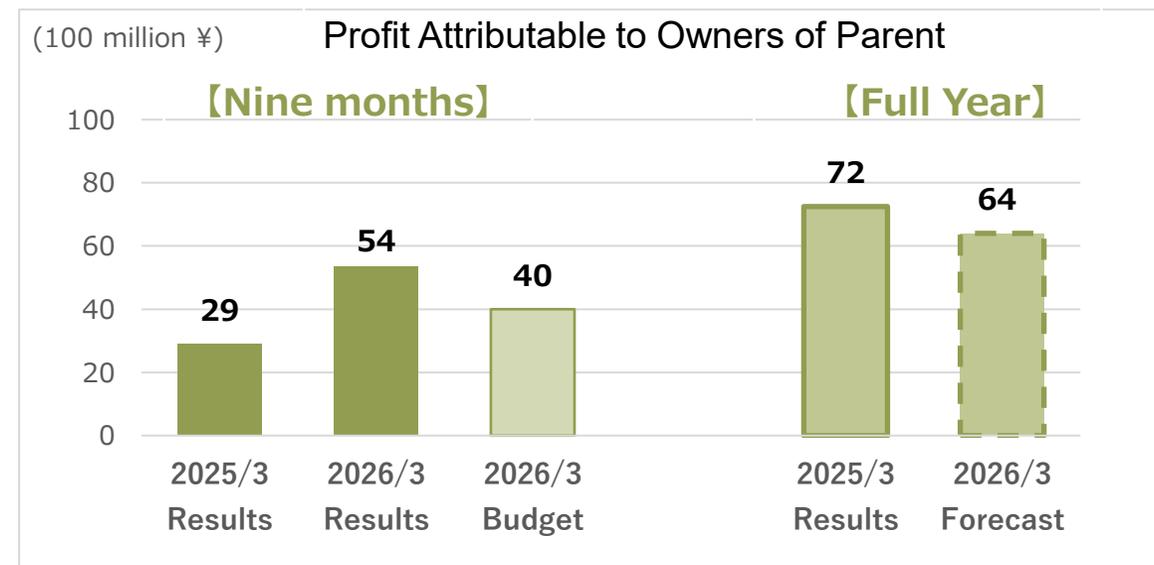
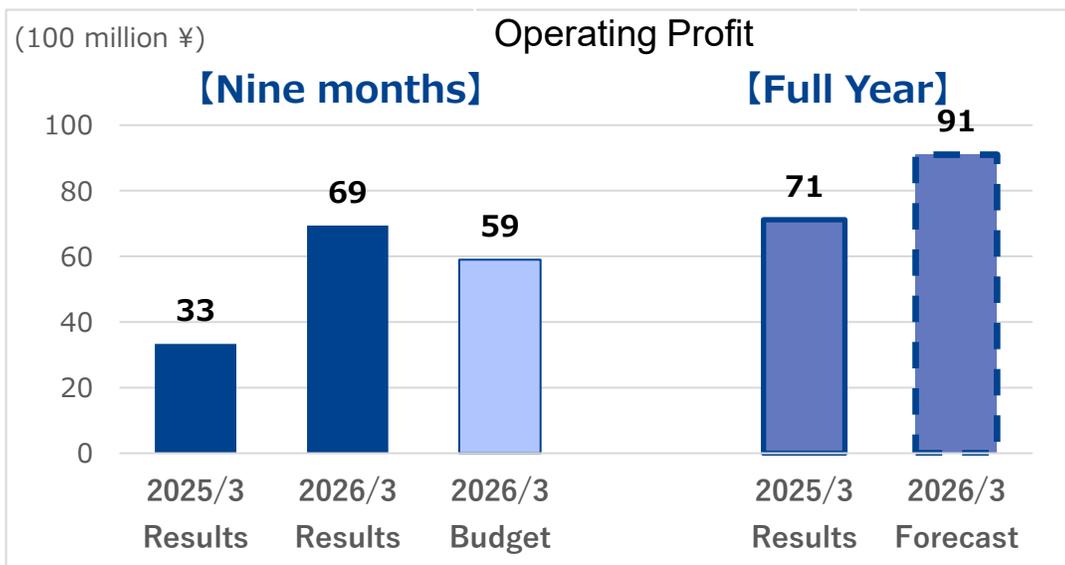
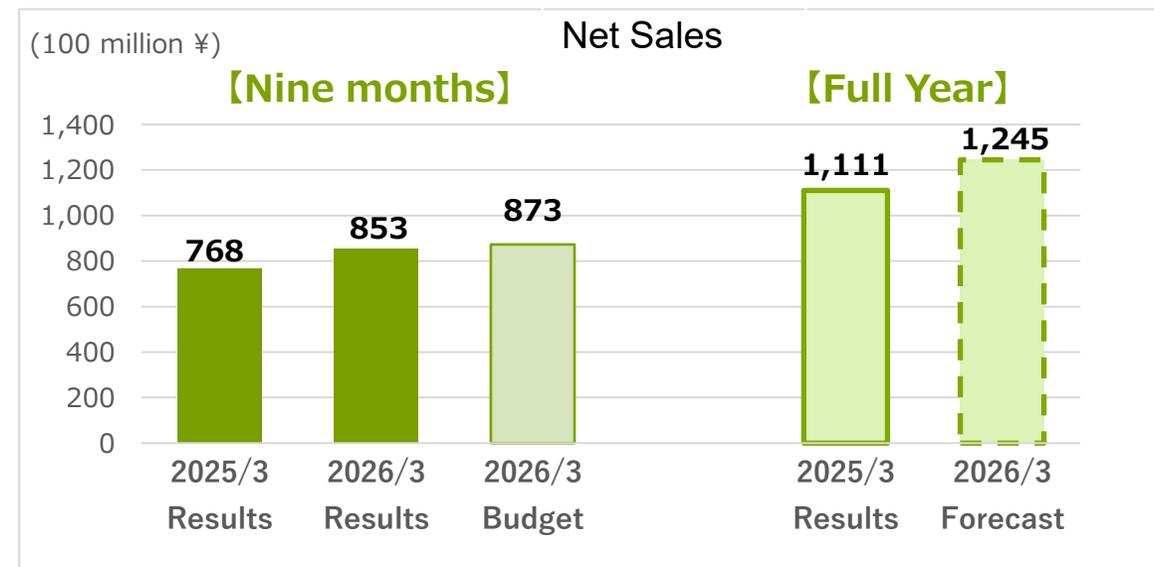
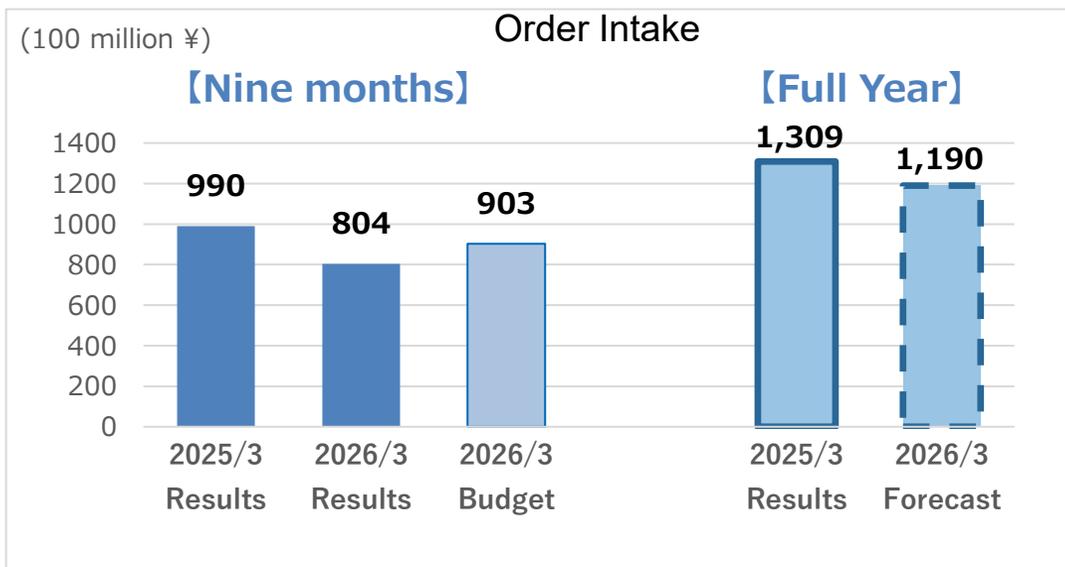
Nine Month Results	Order Intake	Net Sales	Operating Profit	Ordinary Profit	Profit Attributable to Owners of Parent
FY2025 Q3 (Nine months ended December 31, 2024)	990	768	33	39	29
FY2026 Q3 (Nine months ended December 31, 2025)	804	853	69	80	54

◆ Order Intake Trends (Cumulative Q3, Past Five Years)

(100 million ¥)

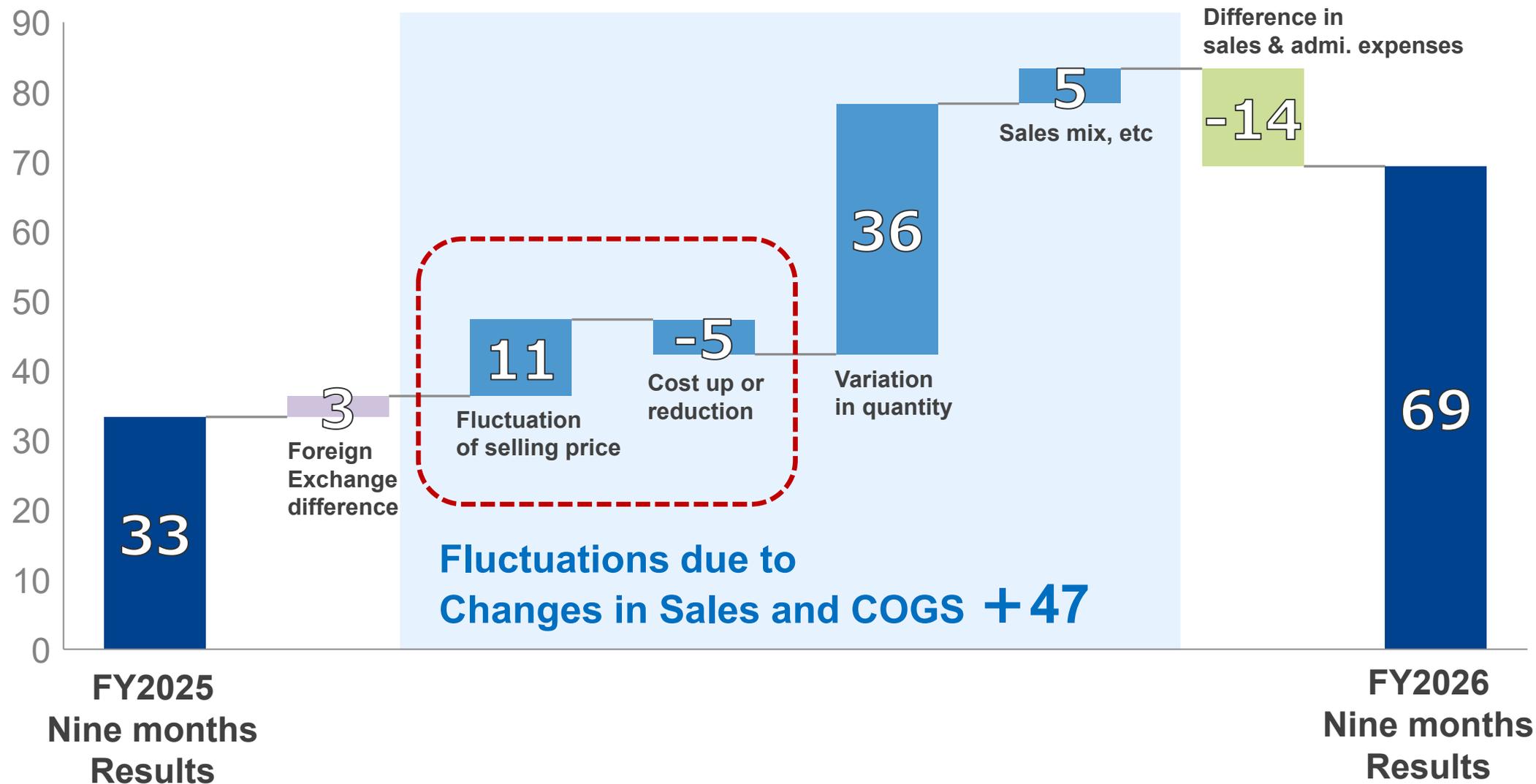
Nine Month Results	FY2022 Q3	FY2023 Q3	FY2024 Q3	FY2025 Q3	FY2026 Q3
Order Intake	756	739	706	990	804





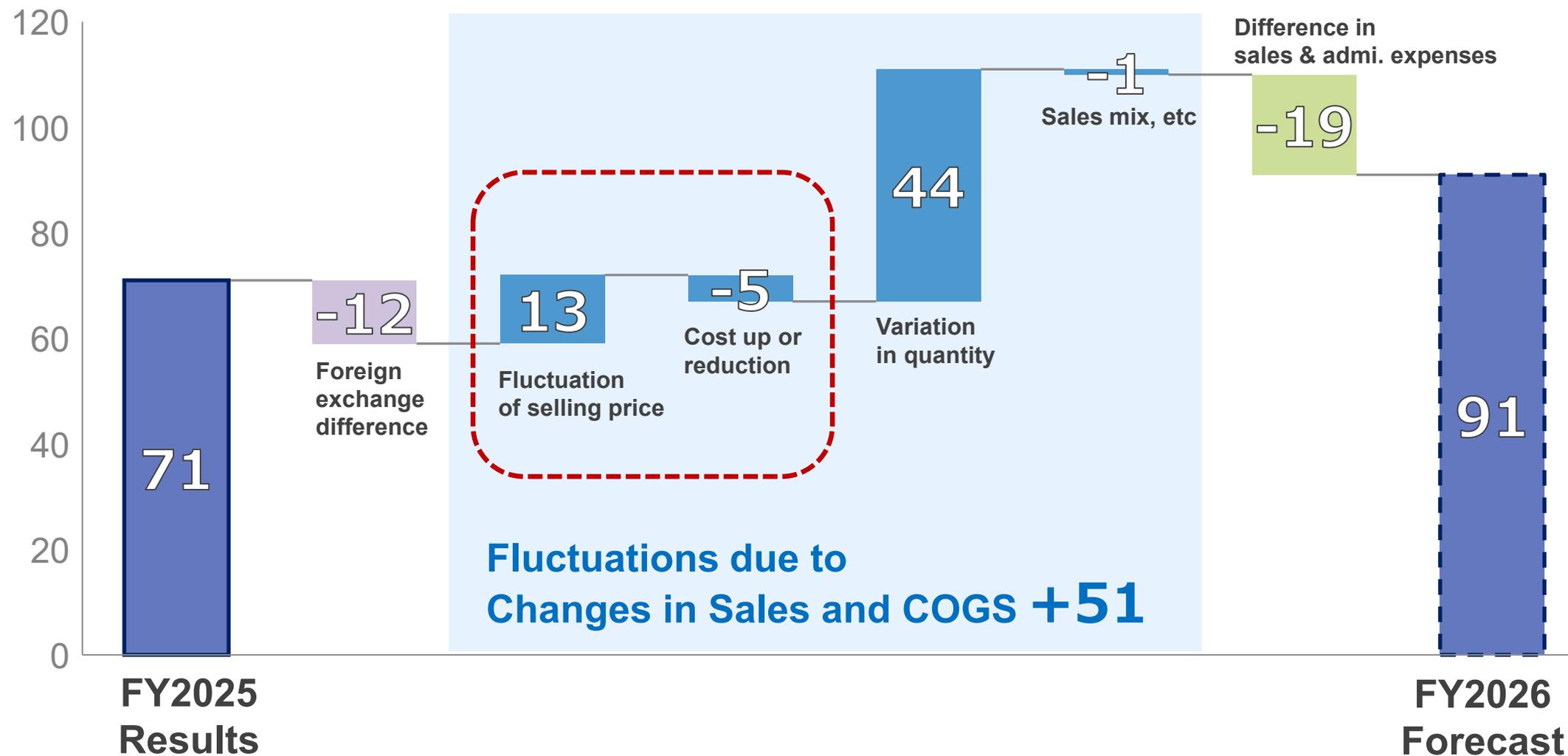
Operating Profit Bridge: FY2025 Nine months vs FY2026 Nine months **KOMORI**

(100 million ¥)



Operating Profit Bridge: FY2025 Results vs FY2026 Forecast

(100 million ¥)



Balance Sheet Summary

KOMORI

(100 million ¥)

(ASSETS)				(LIABILITIES)			
	Mar. 31,2025	Dec. 31,2025	Change		Mar. 31,2025	Dec. 31,2025	Change
Cash, deposits and securities	595	521	-73	Notes and account payable—trade	148	150	2
Notes and account receivable—trade	184	219	35	Short-term loans payable	2	7	5
Inventories	425	484	59	Bonds payable	100	90	-10
Breakdown: Merchandise and finished goods	212	225	13	Long-term loans payable	1	1	-0
Property, plant and equipment	208	226	19	Other liabilities	323	361	38
Intangible assets	25	24	-1	Total liabilities	574	609	35
Other assets	293	332	39	(NET ASSETS)			
				Net assets	1,155	1,198	43
Total assets	1,729	1,806	77	Total liabilities and net assets	1,729	1,806	77

(100 million ¥)

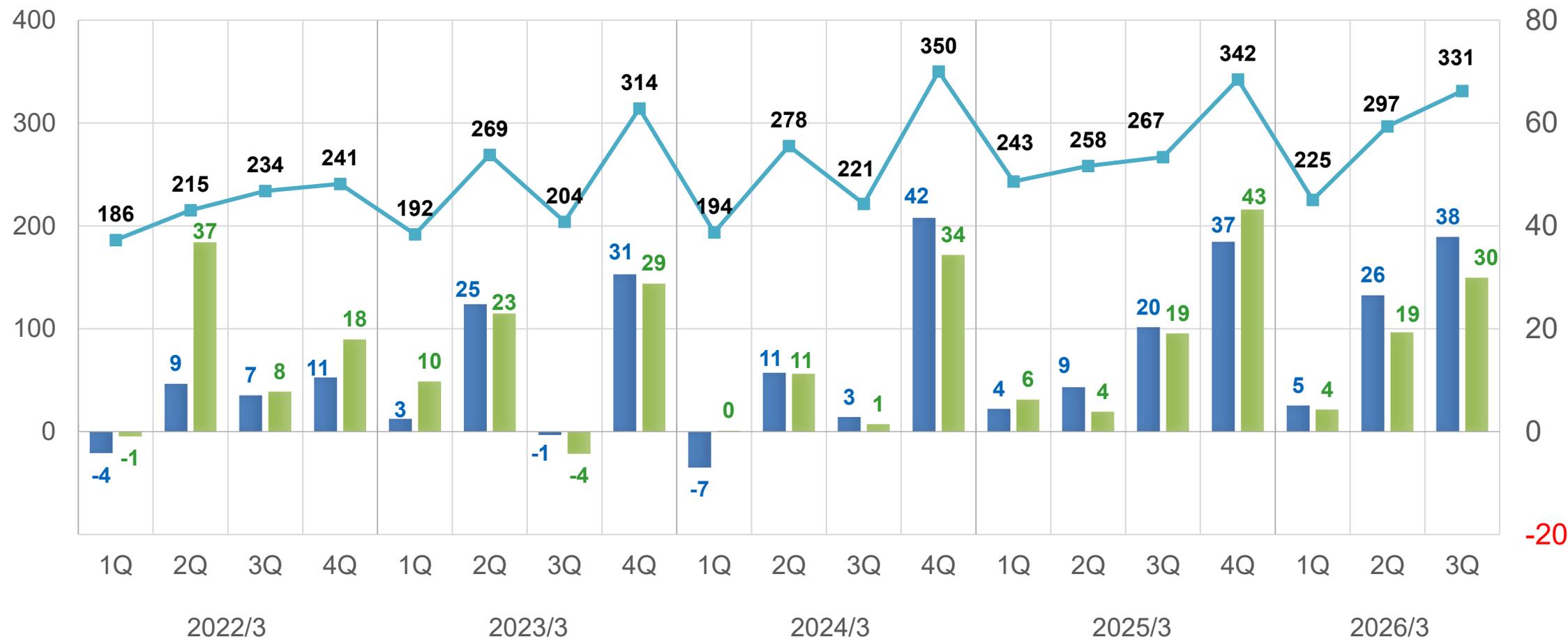
Nine Month Results		FY2026 3Q	FY2025 3Q	Change	vs. FY2025 3Q	Budget FY2026 3Q	Change	vs. Budget
Order intake		804	990	-186	81%	903	-99	89%
Net sales		853	768	85	111%	873	-20	98%
Operating profit		69	33	36	208%	59	10	118%
Ordinary profit		80	39	41	205%	60	20	133%
Profit attributable to owners of parent		54	29	24	184%	40	14	134%
FOREX :	USD	149.33	152.87			144.60		
Average (Yen)	EUR	171.84	164.91			162.42		
FOREX :	USD	156.56	158.18			140.00		
End of term (Yen)	EUR	184.33	164.92			150.00		

Net Sales, Operating Income and Profit attributable to owners of parent **KOMORI**

— Net sales (left axis) ■ Operating income (right axis) ■ Profit attributable to owners of parent (right axis)

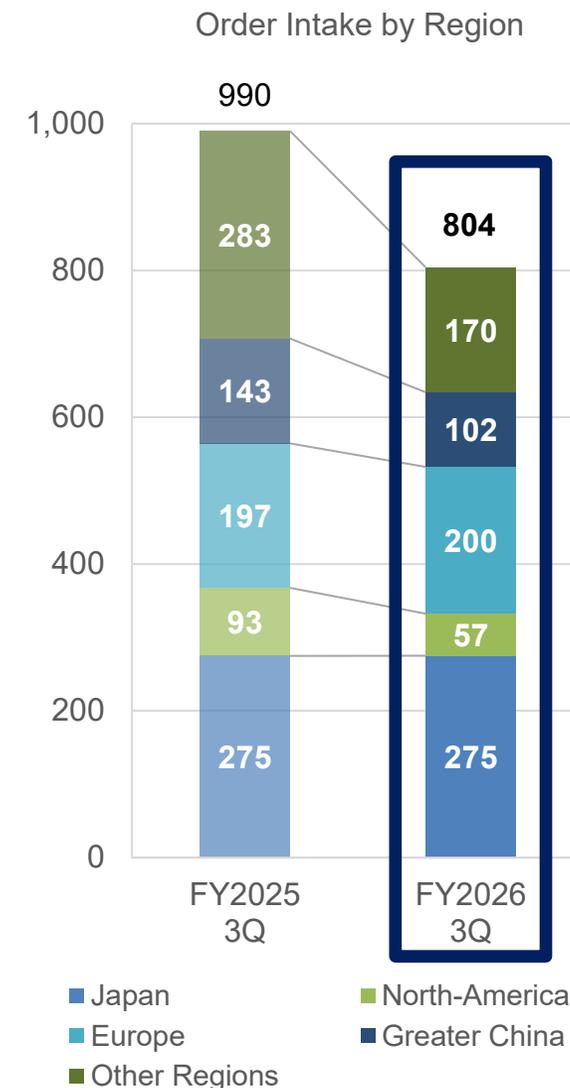
(100 million ¥)

(100 million ¥)



(100 million ¥)

Nine Month Results		FY2026 3Q	FY2025 3Q	vs. FY2025 3Q
Japan		275	275	100%
North-America		57	93	62%
	(million USD)	(38)	(61)	(63%)
Europe		200	197	102%
	(million EUR)	(116)	(119)	(97%)
Greater China		102	143	71%
Other Regions		170	283	60%
Total		804	990	81%

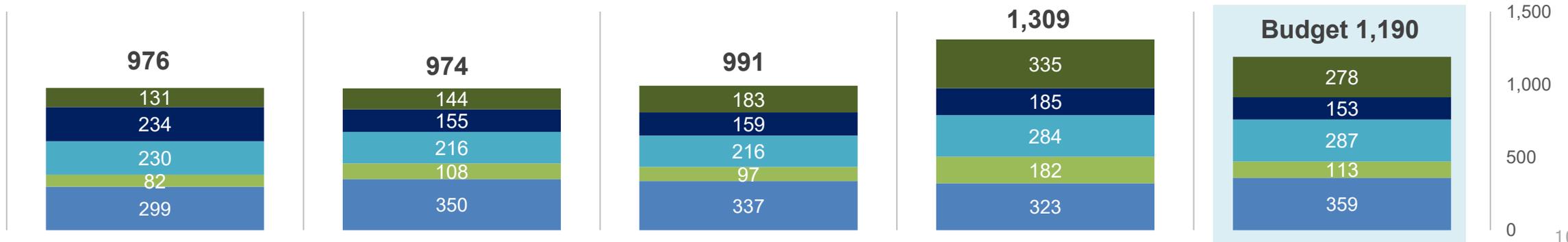
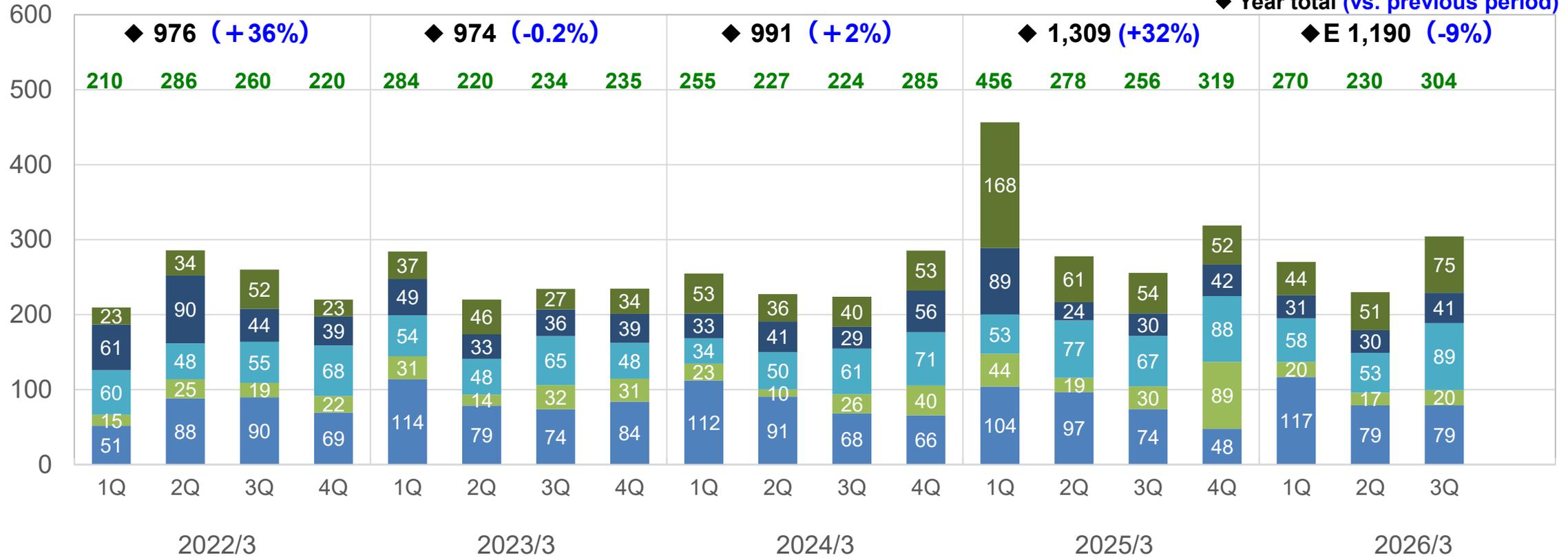


Order Intake by Region

(100 million ¥)

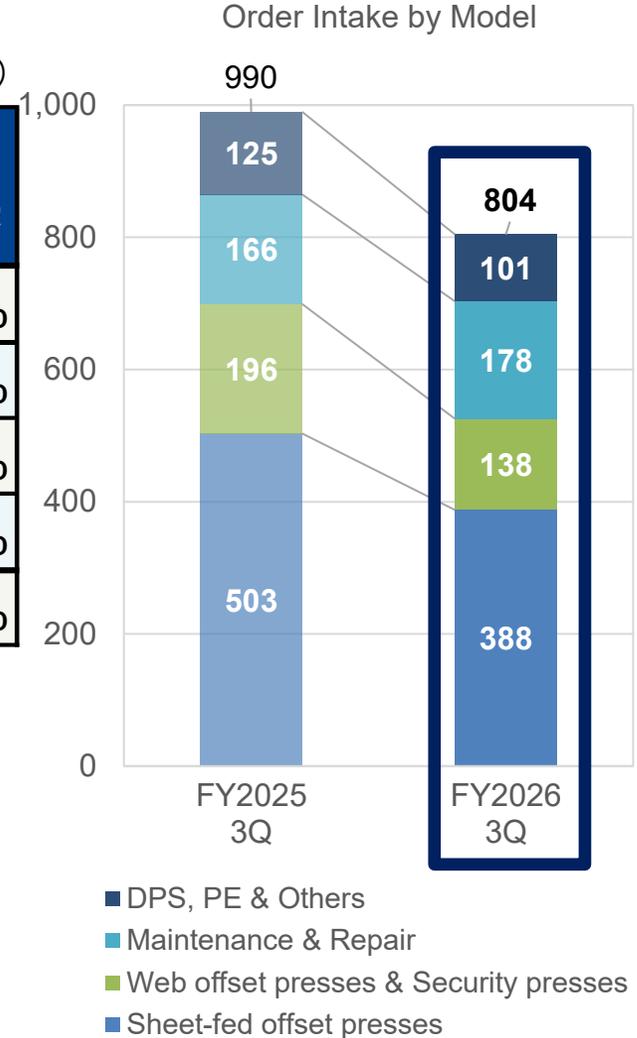
Japan North-America Europe Greater China Other Regions

◆ Year total (vs. previous period)



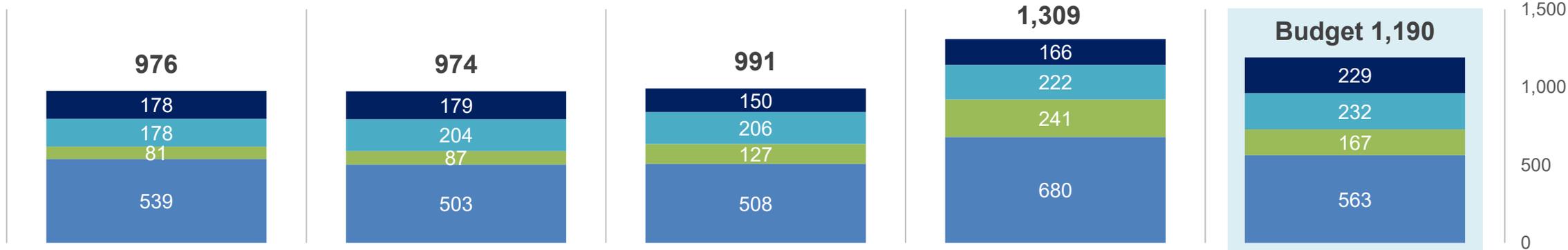
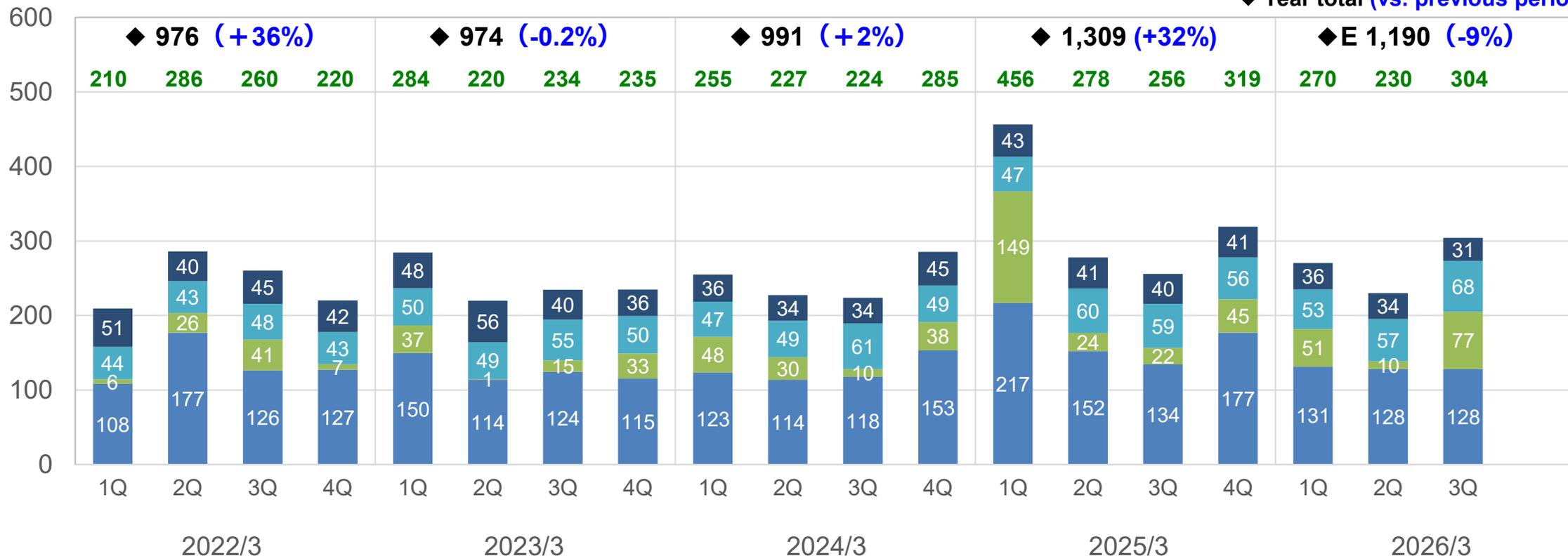
(100 million ¥)

Nine Month Results	FY2026 3Q	FY2025 3Q	vs. FY2025 3Q
Sheet-fed offset presses	388	503	77%
Web offset presses & Security presses	138	196	70%
Maintenance & Repair	178	166	107%
DPS, PE & Others	101	125	81%
Total	804	990	81%



Order Intake by Model

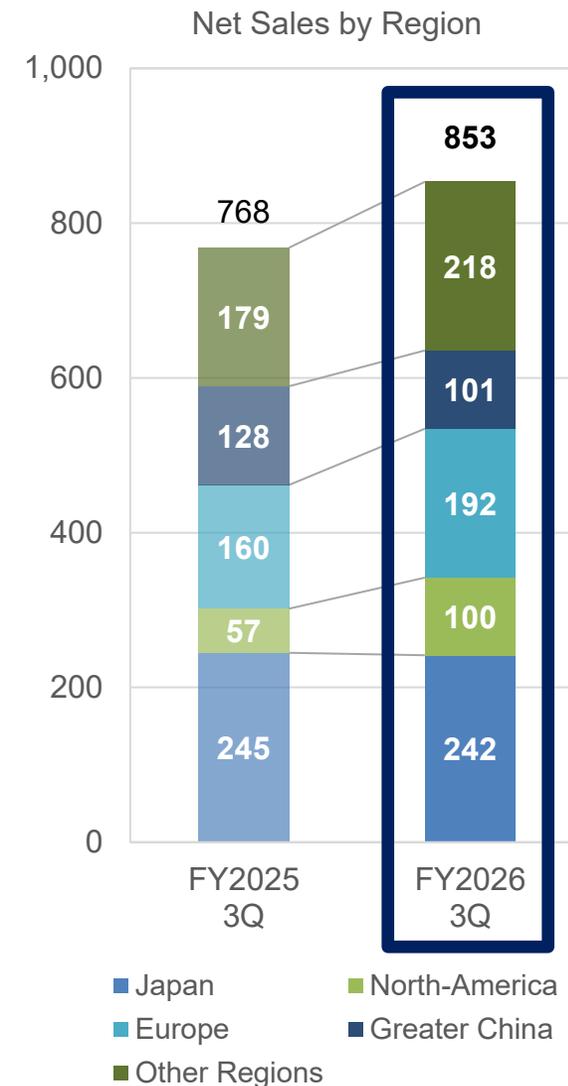
(100 million ¥) ■ Sheet-fed offset presses ■ Web offset presses & Security presses ■ Maintenance & Repair ■ DPS, PE & Others
 ◆ Year total (vs. previous period)



Net Sales by Region

(100 million ¥)

Nine Month Results		FY2026 3Q	FY2025 3Q	vs. FY2025 3Q
Japan		242	245	99%
North-America		100	57	176%
	(million USD)	(67)	(37)	(180%)
Europe		192	160	120%
	(million EUR)	(112)	(97)	(116%)
Greater China		101	128	79%
Other Regions		218	179	122%
Total		853	768	111%

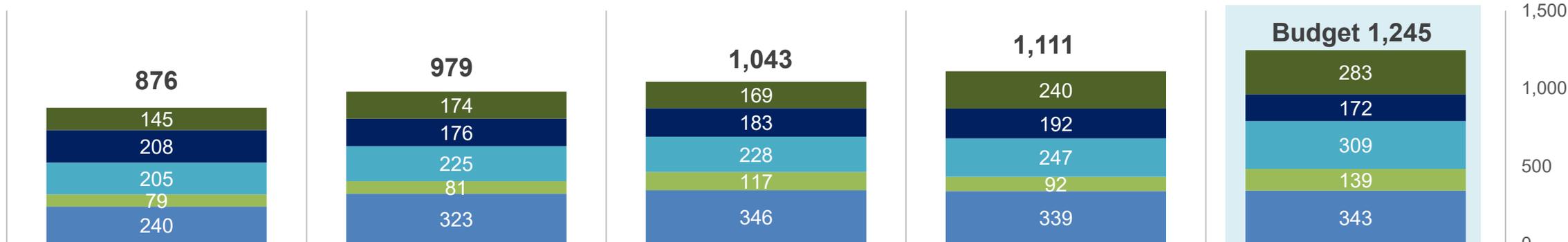
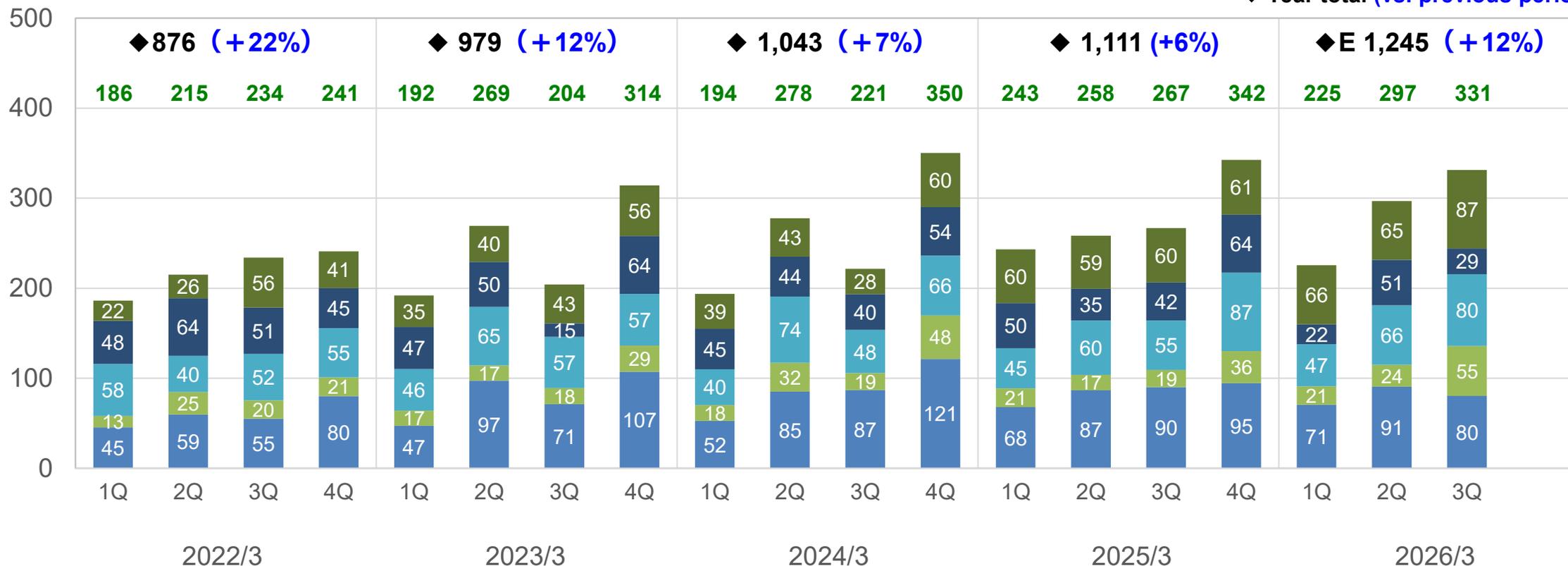


Net Sales by Region

(100 million ¥)

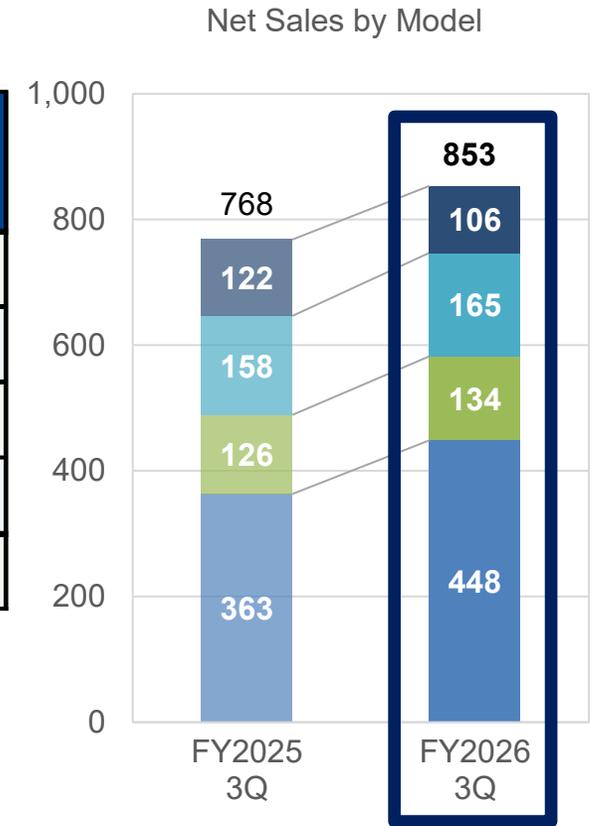
■ Japan ■ North-America ■ Europe ■ Greater China ■ Other Regions

◆ Year total (vs. previous period)



(100 million ¥)

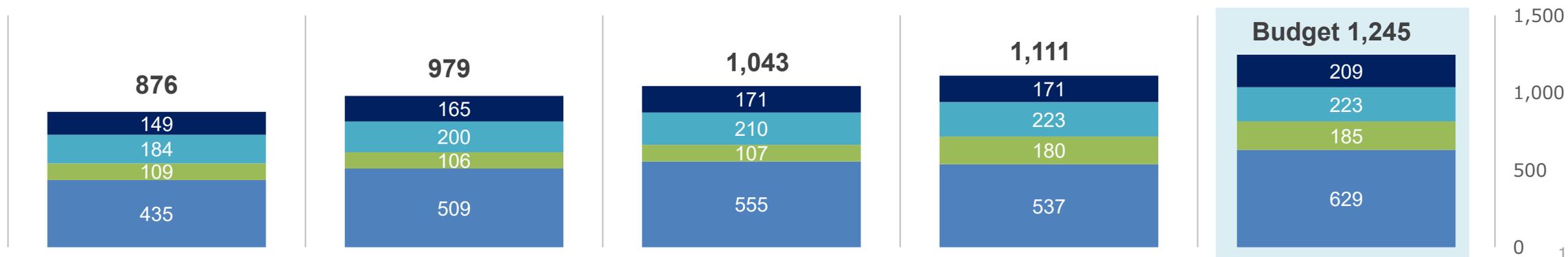
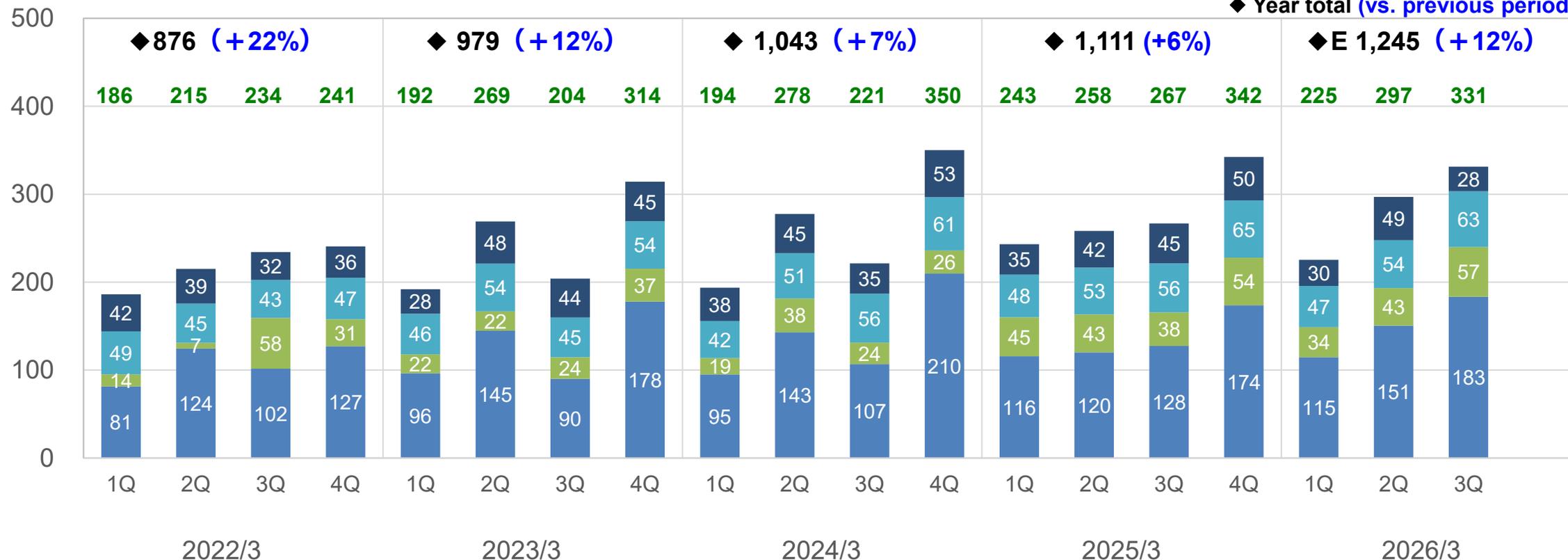
Nine Month Results	FY2026 3Q	FY2025 3Q	vs. FY2025 3Q
Sheet-fed offset presses	448	363	123%
Web offset presses & Security presses	134	126	106%
Maintenance & Repair	165	158	105%
DPS, PE & Others	106	122	88%
Total	853	768	111%



- DPS, PE & Others
- Maintenance & Repair
- Web offset presses & Security presses
- Sheet-fed offset presses

Net Sales by Model

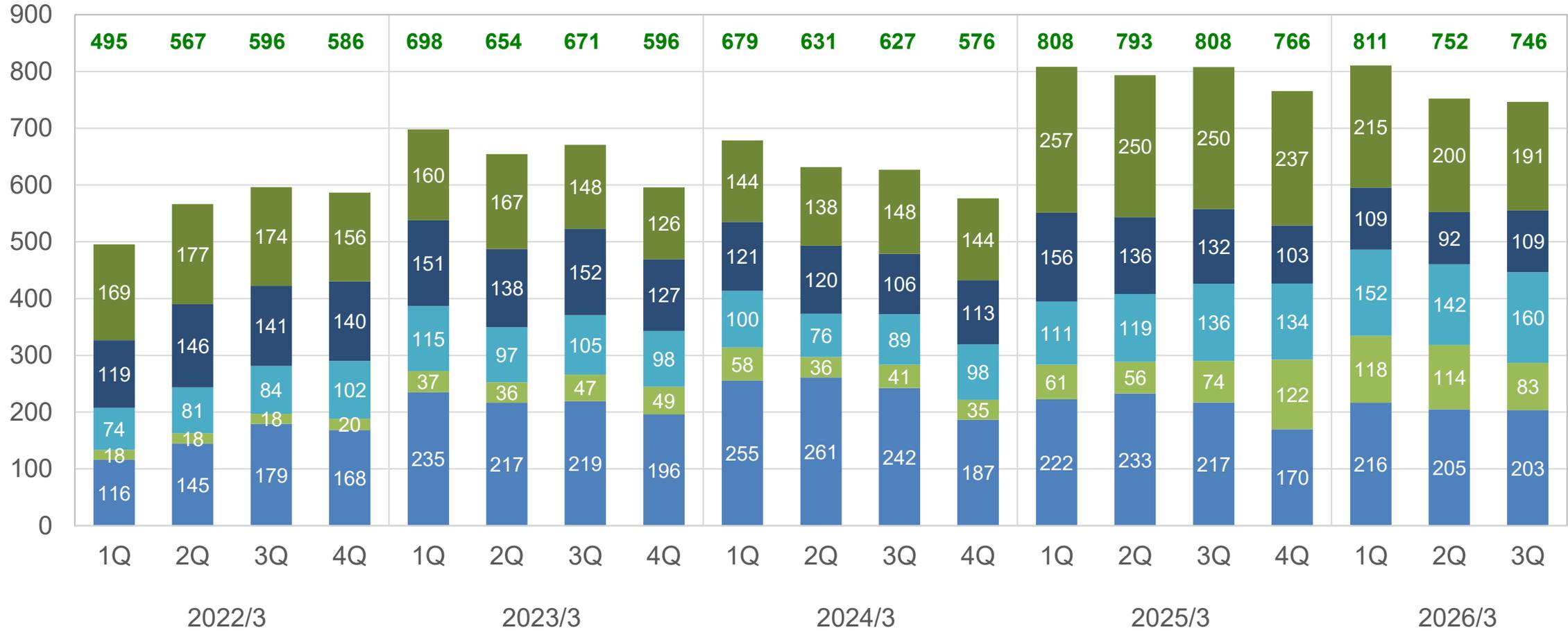
(100 million ¥) ■ Sheet-fed offset presses ■ Web offset presses & Security presses ■ Maintenance & Repair ■ DPS, PE & Others
 ◆ Year total (vs. previous period)



Order Backlog

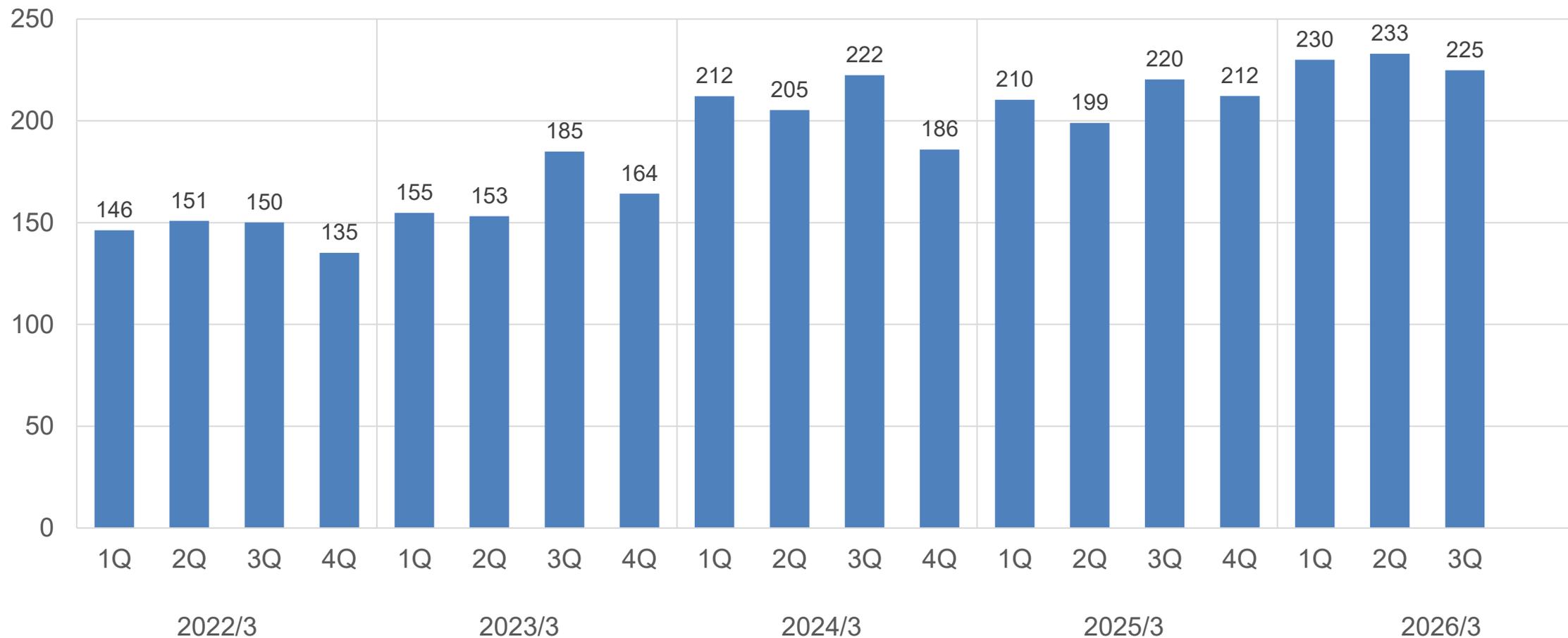
(100 million ¥)

■ Japan ■ North America ■ Europe ■ Greater China ■ Other Regions



Inventories (Finished Goods, Cost of Sales)

(100 million ¥)



Forecast

Forecast of result of operations for FY2026

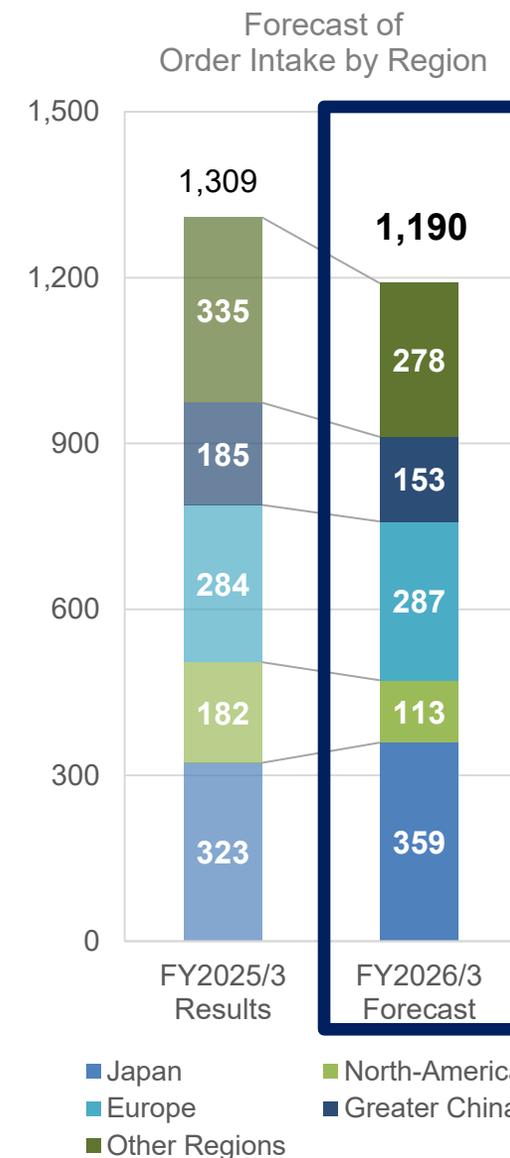
(100 million ¥)

		FY2026 3Q	FY2025 3Q	Change	vs. FY2025 3Q	Forecast FY2026 year total	FY2025 year total	Change	vs. FY2025 year total	FY2026 YTD Progress
Order intake		804	990	-186	81%	1,190	1,309	-119	91%	68%
Net sales		853	768	85	111%	1,245	1,111	134	112%	69%
Operating profit		69	33	36	208%	91	71	20	128%	76%
Ordinary profit		80	39	41	205%	89	76	13	117%	90%
Profit attributable to owners of parent		54	29	24	184%	64	72	-8	88%	84%
FOREX:	USD	149.33	152.87	/	/	143.54	152.48	/	/	/
Average(Yen)	EUR	171.84	164.91			159.55	163.62			
FOREX:	USD	156.56	158.18			140.00	149.52			
End of term(Yen)	EUR	184.33	164.92			150.00	162.08			

Forecast of Order Intake by Region

(100 million ¥)

	FY2026 3Q	Forecast FY2026 year total	FY2025 year total	Change	vs. FY2025 year total
Japan	275	359	323	37	111%
North-America	57	113	182	-69	62%
(million USD)	(38)	(79)	(119)	(-41)	(66%)
Europe	200	287	284	3	101%
(million EUR)	(116)	(180)	(174)	(6)	(104%)
Greater China	102	153	185	-32	83%
Other Regions	170	278	335	-57	83%
Total	804	1,190	1,309	-119	91%

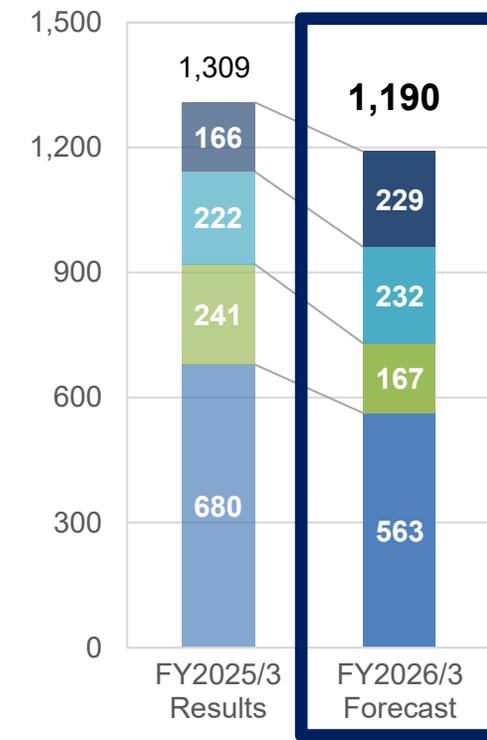


Forecast of Order Intake by Model

(100 million ¥)

	FY2026 3Q	Forecast FY2026 year total	FY2025 year total	Change	vs. FY2025 year total
Sheet-fed offset presses	388	563	680	-117	83%
Web offset presses & Security presses	138	167	241	-74	69%
Maintenance & Repair	178	232	222	10	104%
DPS, PE & Others	101	229	166	62	138%
Total	804	1,190	1,309	-119	91%

Forecast of Order Intake by Model

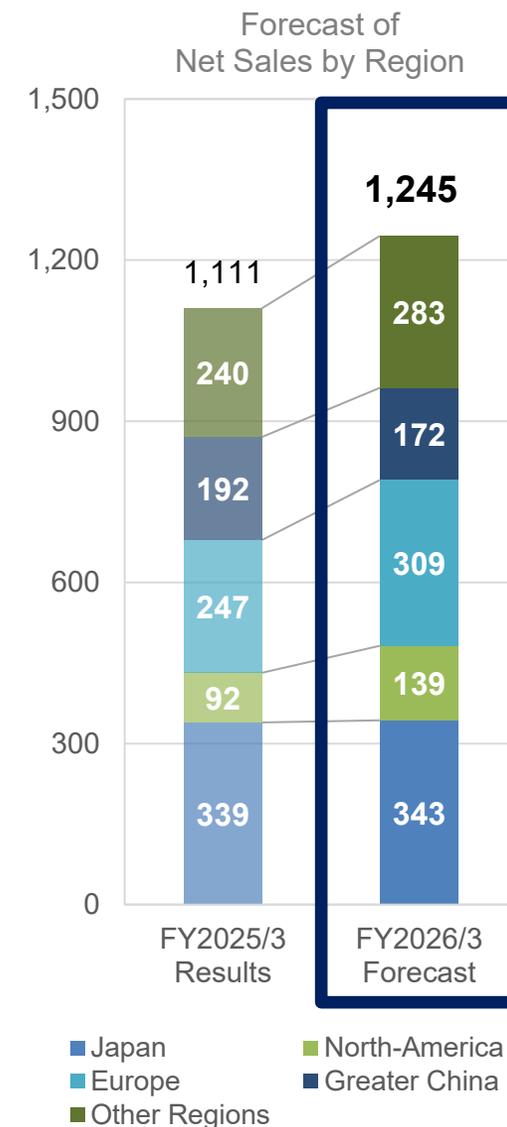


- DPS, PE & Others
- Maintenance & Repair
- Web offset presses & Security presses
- Sheet-fed offset presses

Forecast of Net Sales by Region

(100 million ¥)

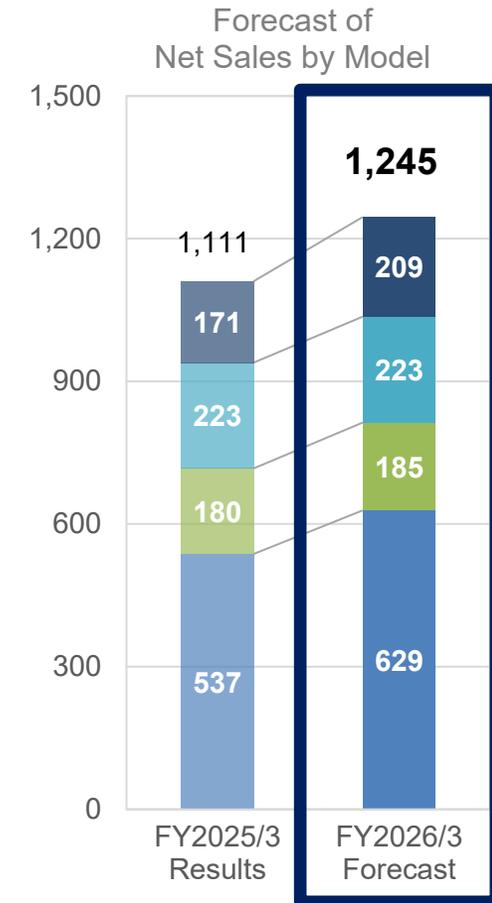
	FY2026 3Q	Forecast FY2026 year total	FY2025 year total	Change	vs. FY2025 year total
Japan	242	343	339	4	101%
North-America	100	139	92	46	150%
(million USD)	(67)	(97)	(61)	(36)	(159%)
Europe	192	309	247	62	125%
(million EUR)	(112)	(193)	(151)	(42)	(128%)
Greater China	101	172	192	-20	89%
Other Regions	218	283	240	43	118%
Total	853	1,245	1,111	134	112%



Forecast of Net Sales by Model

(100 million ¥)

	FY2026 3Q	Forecast FY2026 year total	FY2025 year total	Change	vs. FY2025 year total
Sheet-fed offset presses	448	629	537	92	117%
Web offset presses & Security presses	134	185	180	5	103%
Maintenance & Repair	165	223	223	0	100%
DPS, PE & Others	106	209	171	38	122%
Total	853	1,245	1,111	134	112%



- DPS, PE & Others
- Maintenance & Repair
- Web offset presses & Security presses
- Sheet-fed offset presses

(million ¥)

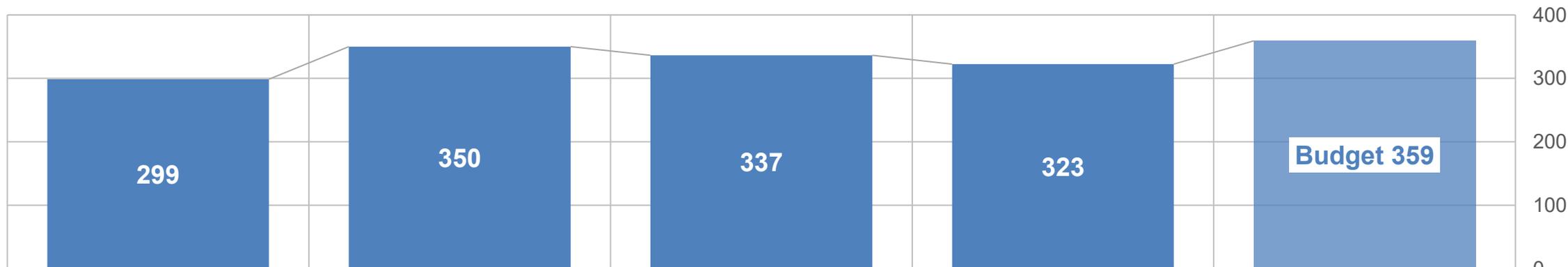
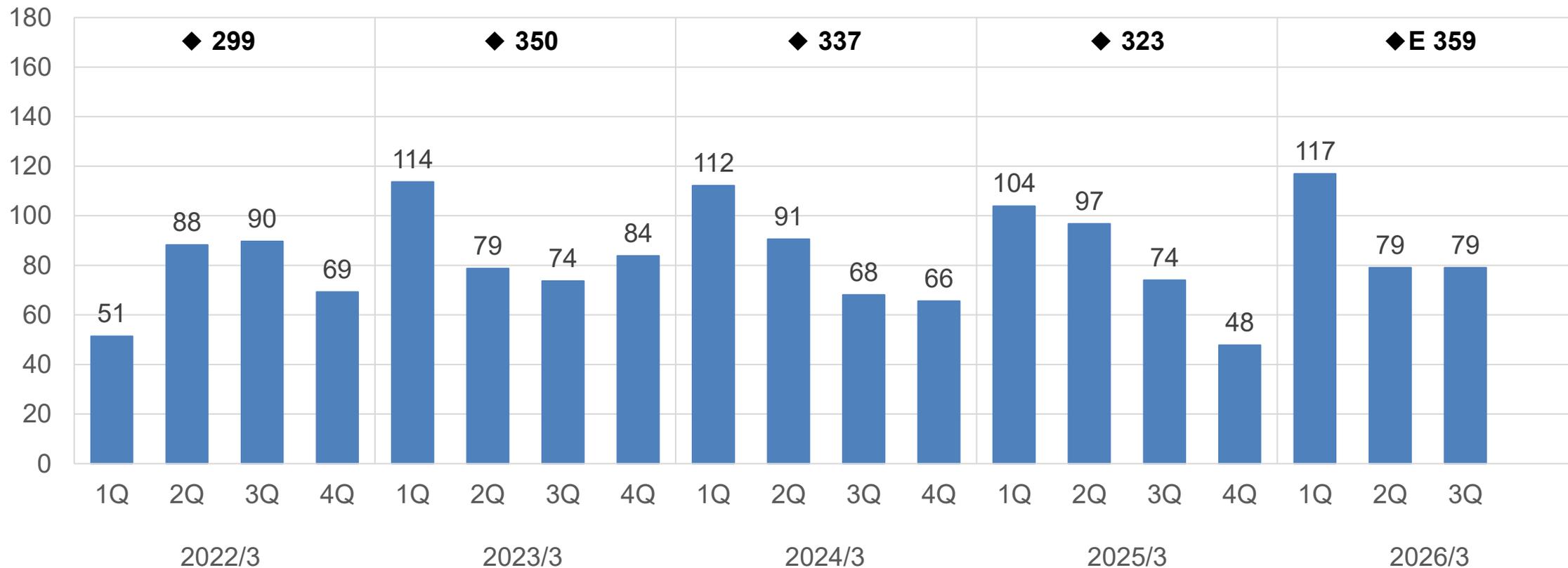
	FY2022	FY2023	FY2024	FY2025	FY2026 3Q	FY2026 Forecast
Number of employees	2,613	2,567	2,562	2,625	2,642	2,690
Personnel expenses	22,122	23,246	24,656	26,246	20,489	26,700
Capital expenditures	2,371	2,303	1,997	2,601	2,955	3,900
Depreciation and amortization	1,877	1,896	1,968	2,298	1,677	2,300
R&D expenses	4,050	3,654	3,734	4,044	3,490	4,600
(% to net sales)	(4.6%)	(3.7%)	(3.6%)	(3.6%)	(4.1%)	(3.7%)

Appendix: Detailed Order Intake and Net Sales by Region

Order Intake in Japanese Market

(100 million ¥)

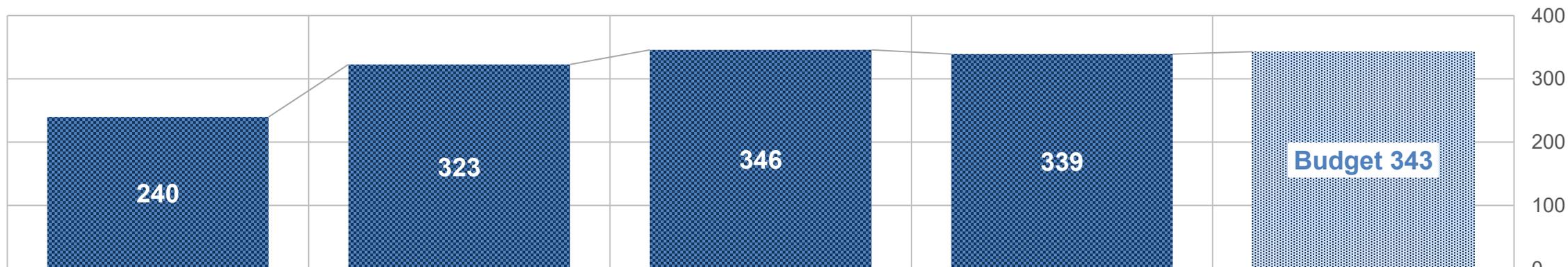
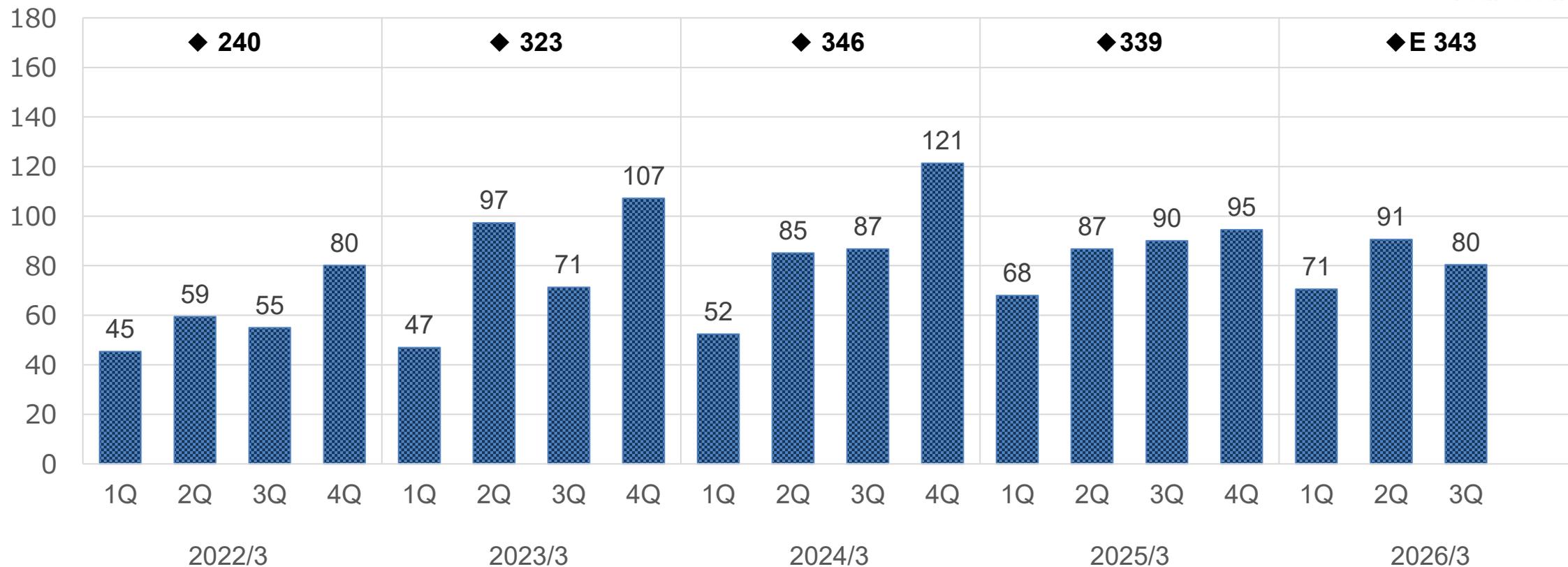
◆ Year total



Net Sales in Japanese Market

(100 million ¥)

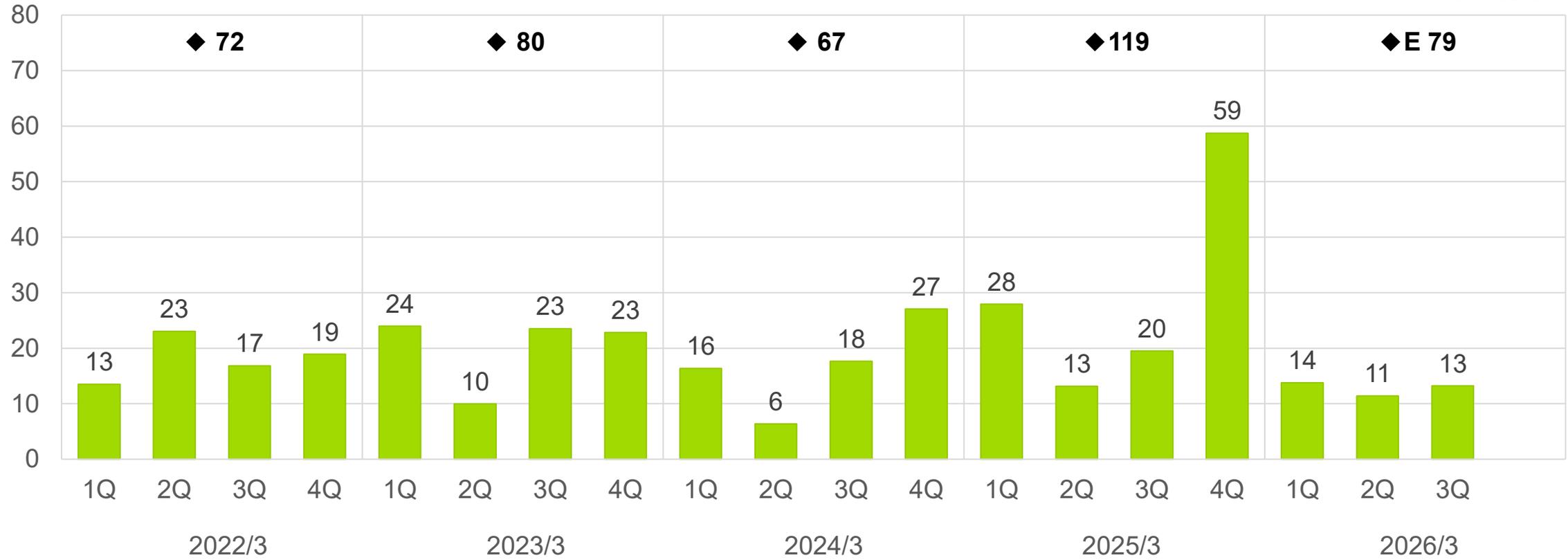
◆ Year total



Order Intake in North American Market

(million \$)

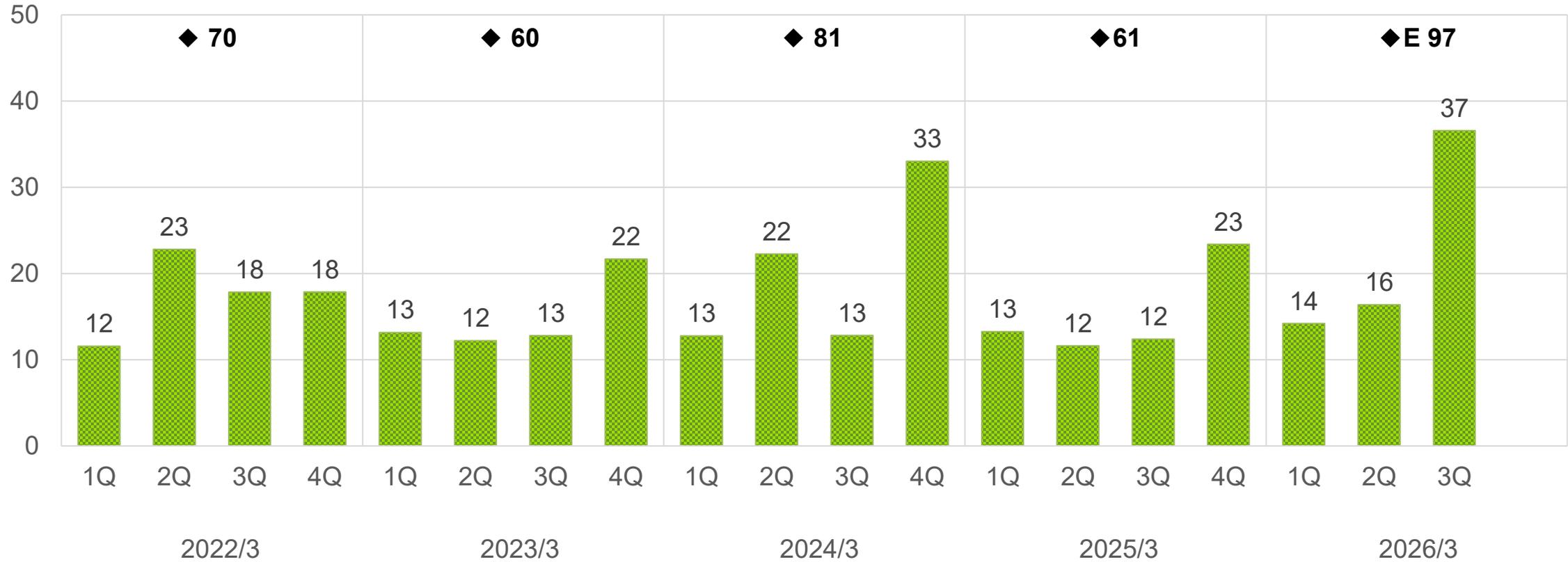
◆ Year total



Net Sales in North American Market

(million \$)

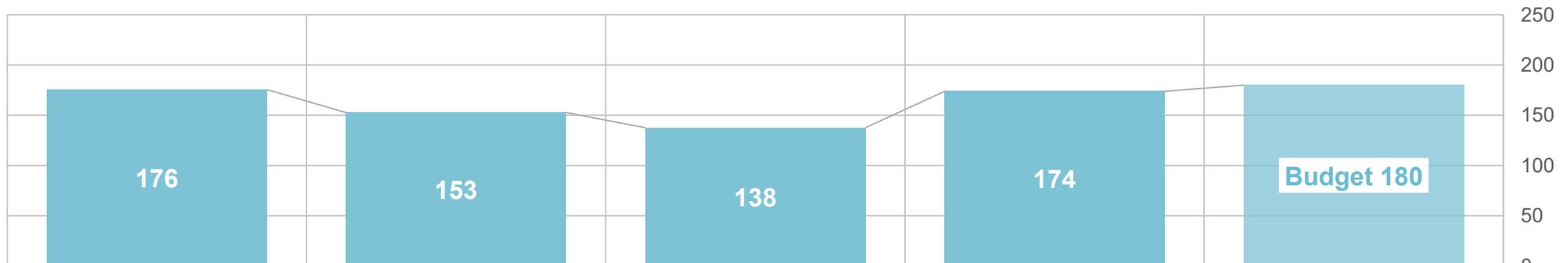
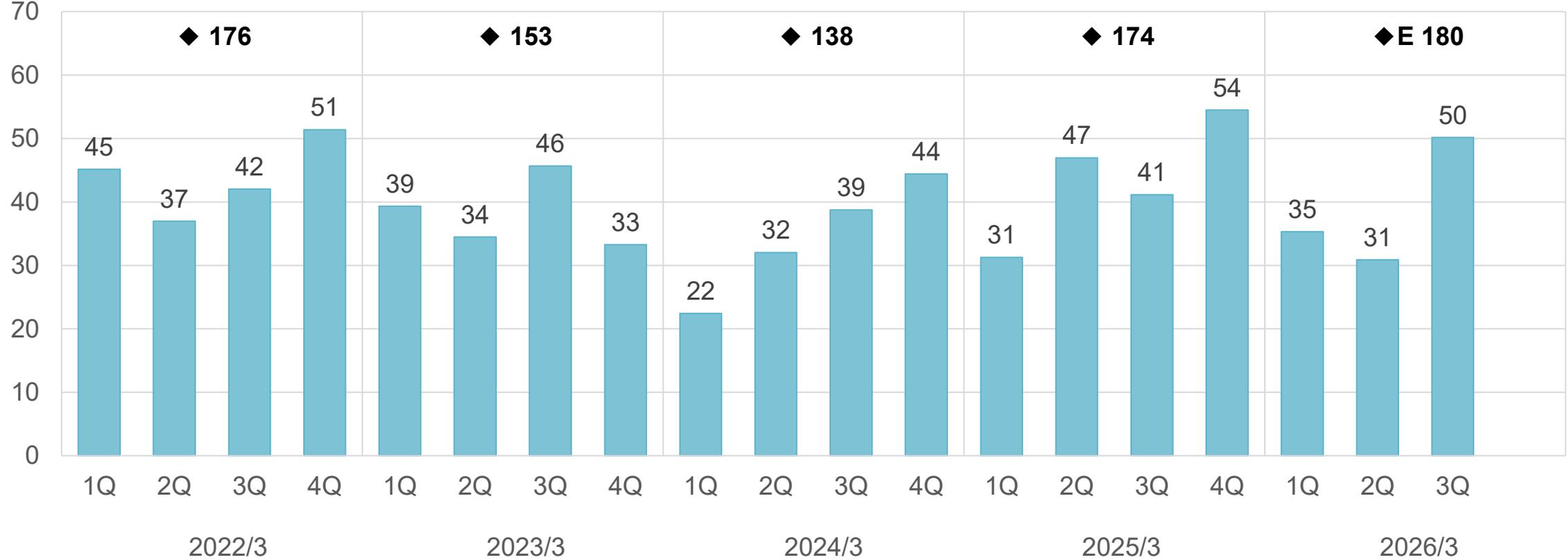
◆ Year total



Order Intake in European Market

(million EUR)

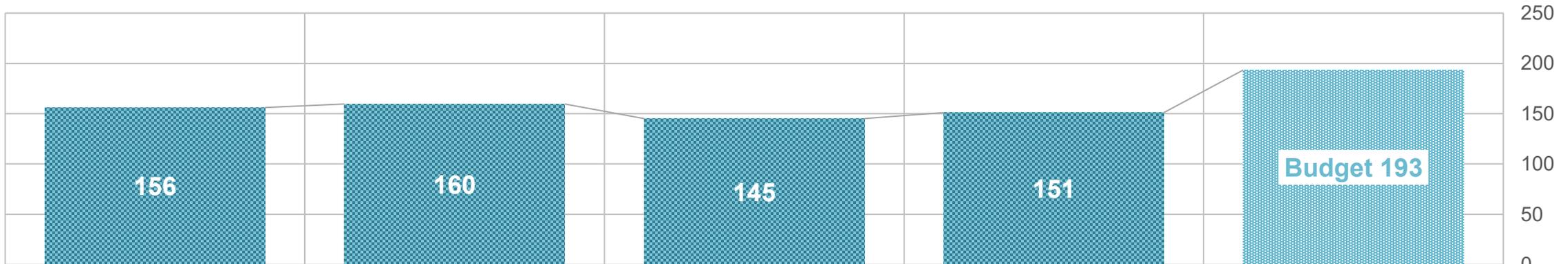
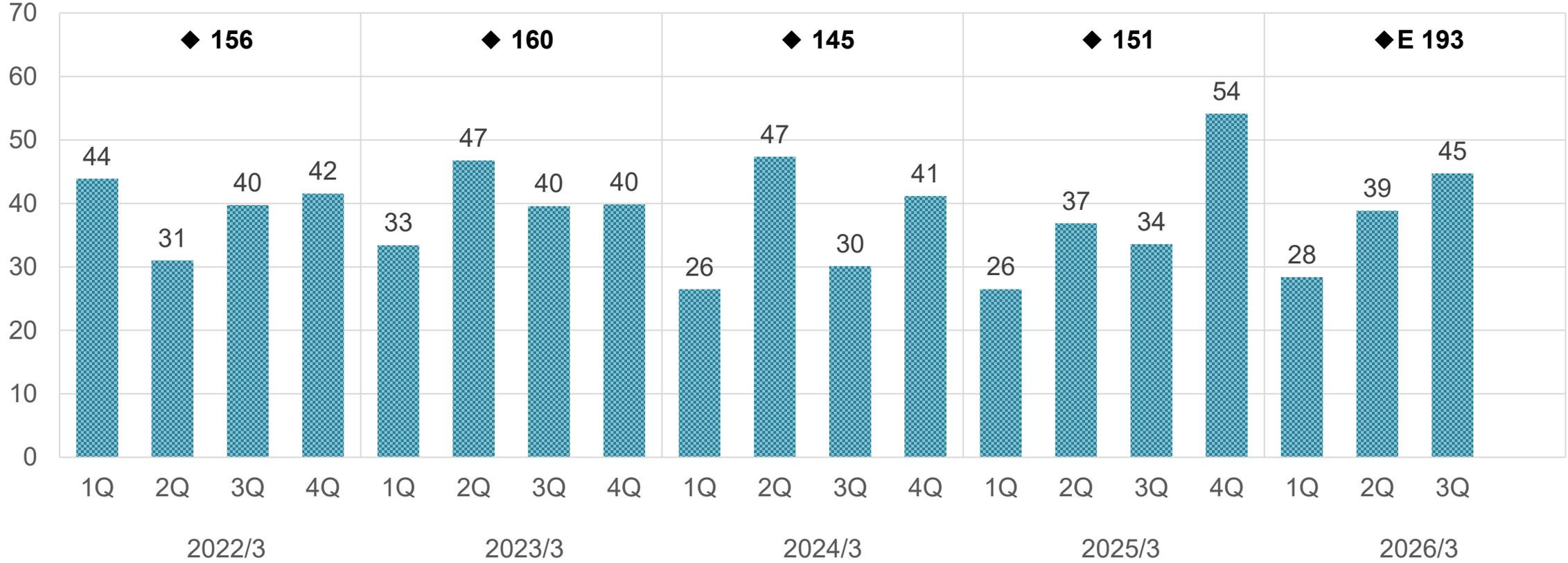
◆ Year total



Net Sales in European Market

(million EUR)

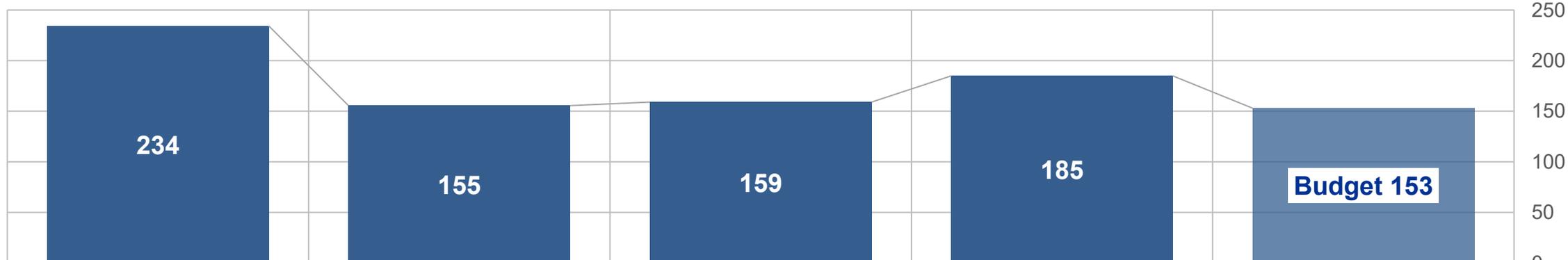
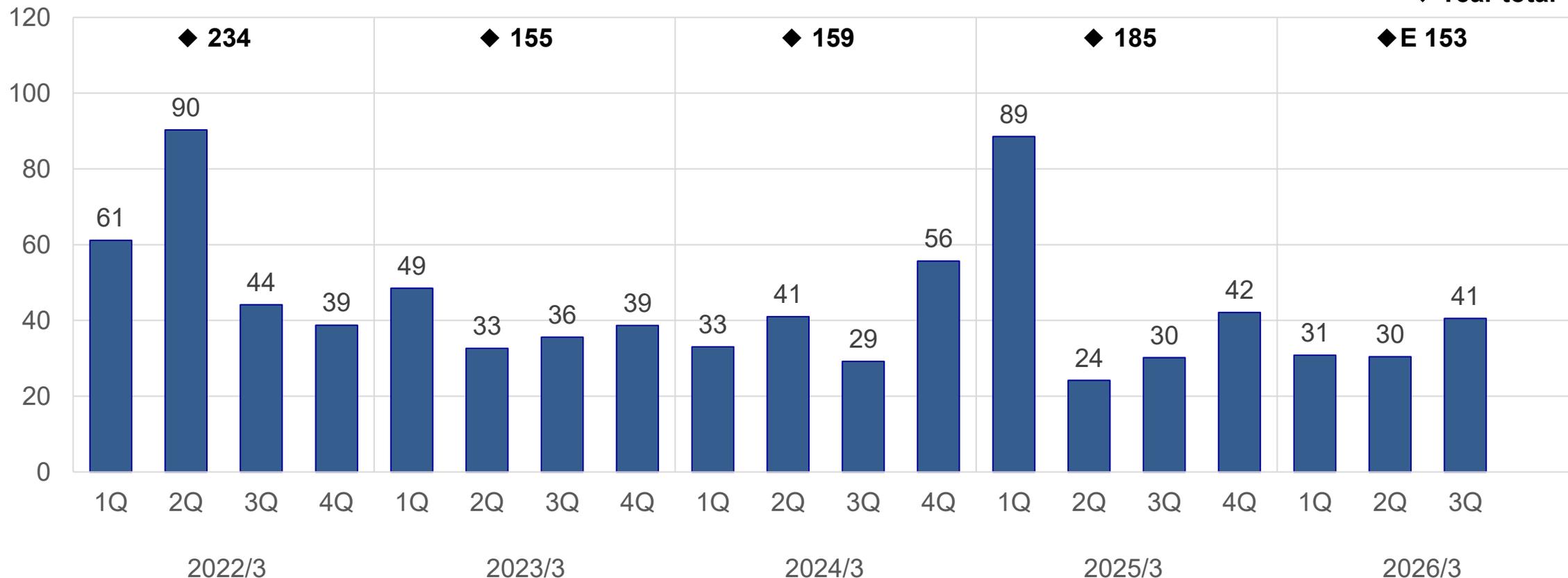
◆ Year total



Order Intake in Greater China Market

(100 million ¥)

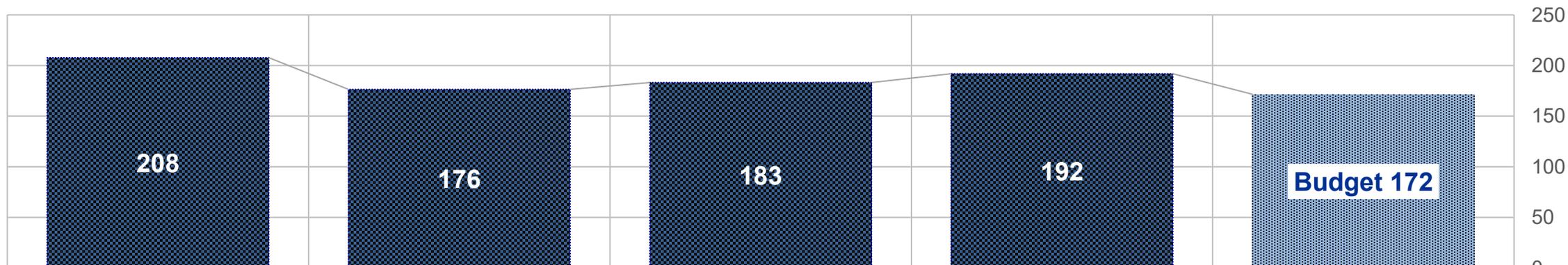
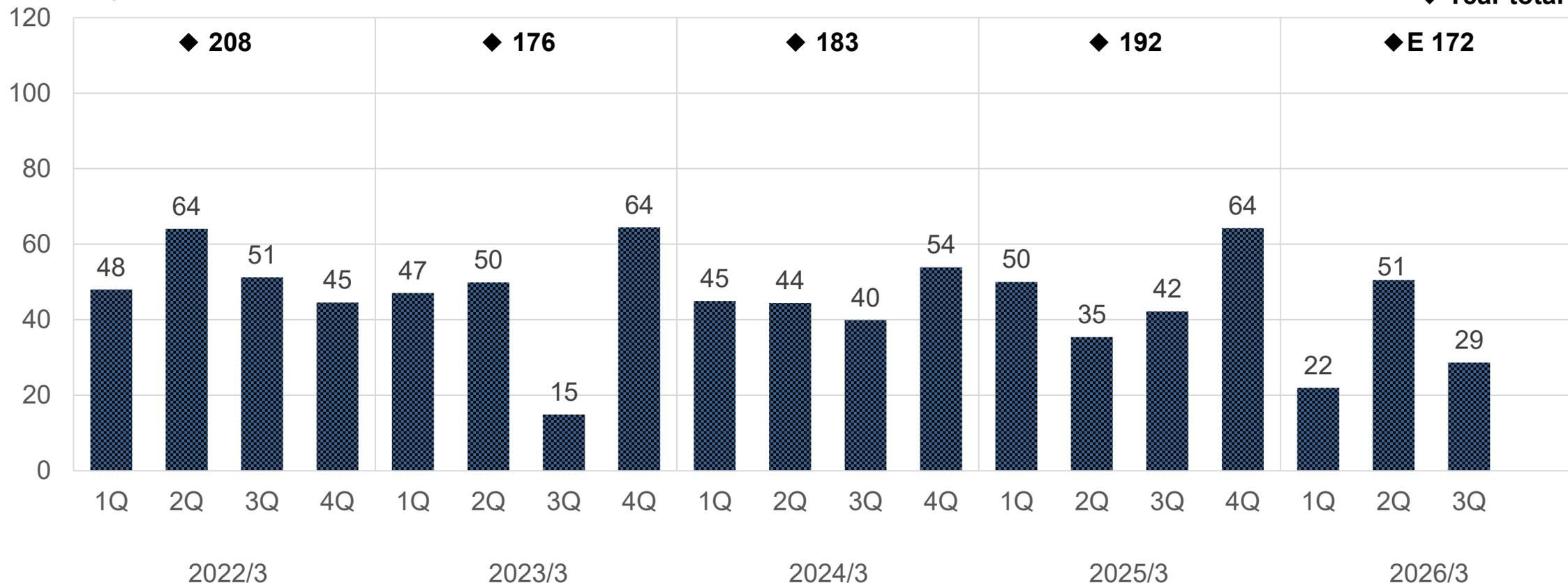
◆ Year total



Net Sales in Greater China Market

(100 million ¥)

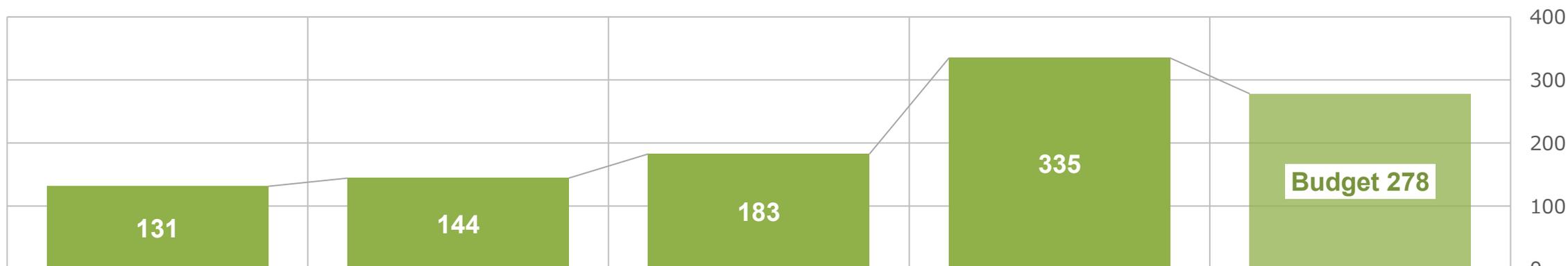
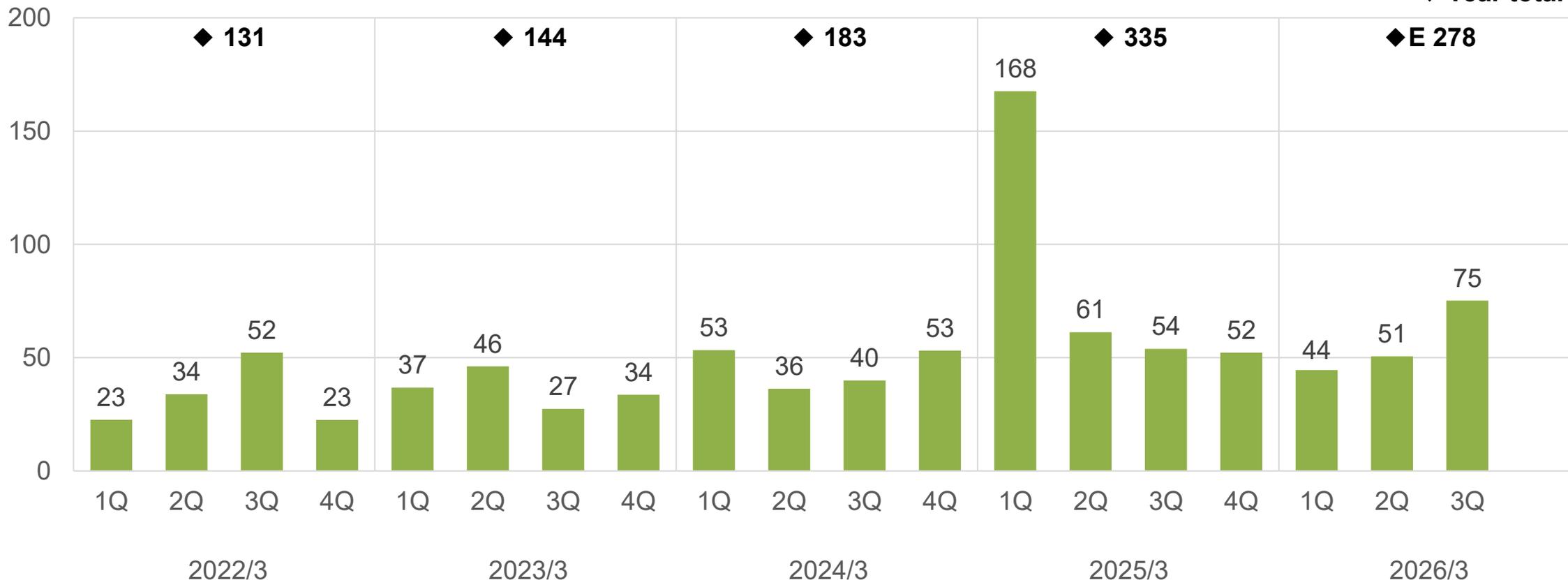
◆ Year total



Order Intake in Other Regions' Markets

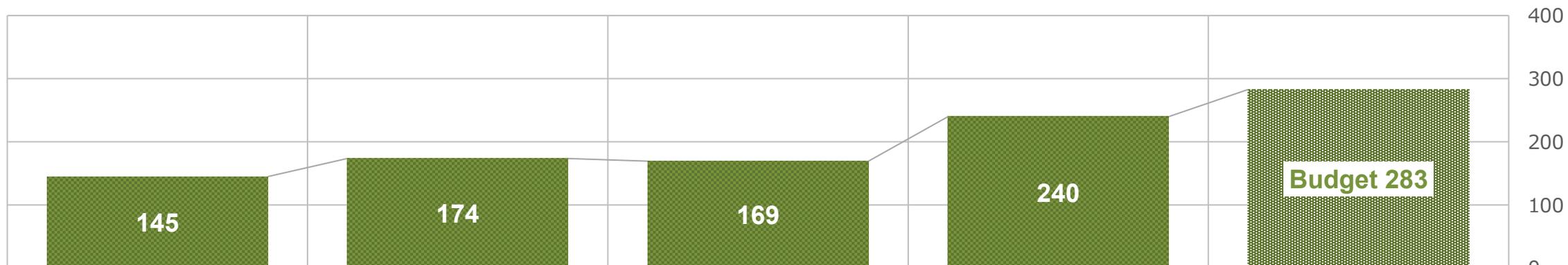
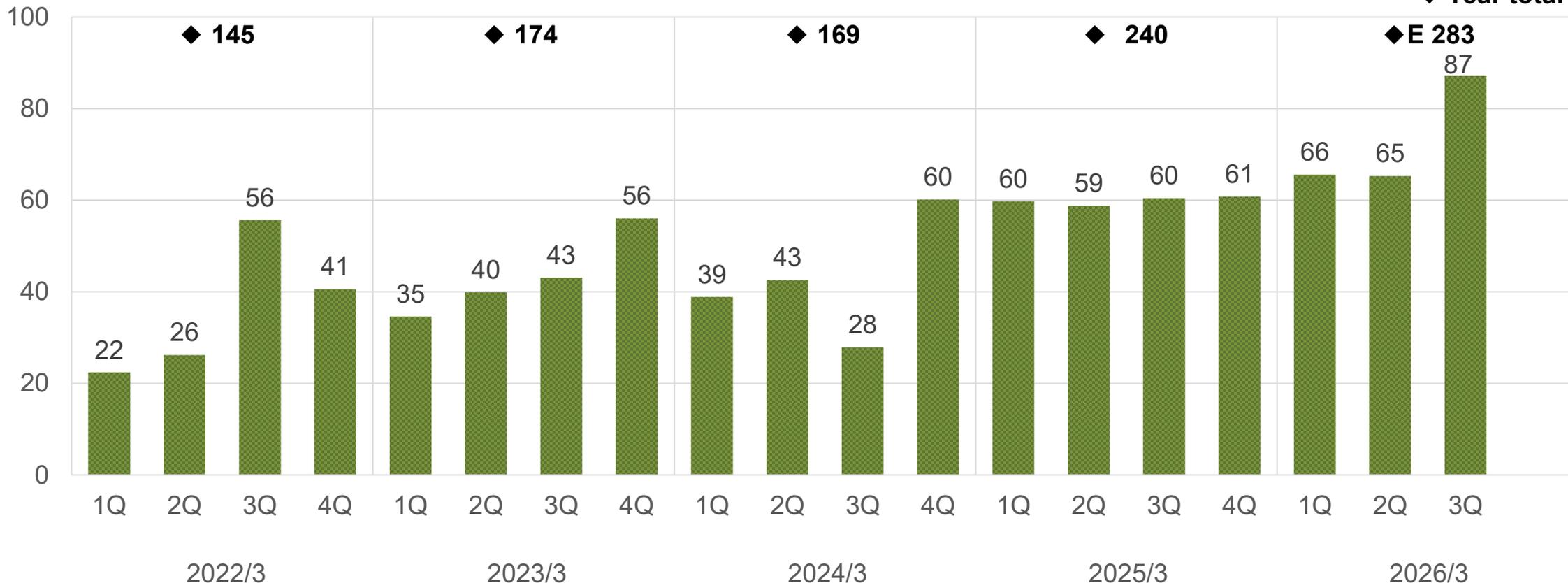
(100 million ¥)

◆ Year total



Net Sales in Other Regions' Markets

(100 million ¥)



KOMORI

Caution Regarding Forward-Looking Statements

The forecasts in this material are based on management's assumptions and beliefs held in light of information currently available to it and accordingly involve risks and uncertainties that may cause actual results to differ materially from forecasts. These uncertainties include, but are not limited to, changes in economic conditions, market trends, changes in foreign currency exchange rates and other factors.