First Quarter of Fiscal Year 2026
Summary Result Presentation

August 4, 2025

Komori Corporation

Results for the FY2026 Q1 and status of Order intake

◆ Consolidated operating results

(100 million ¥)

	Net Sales	Operating Profit	Ordinary Profit	Profit Attributable to Owners of Parent
FY2025 Q1 ACTUAL	243	4	11	6
FY2026 Q1 ACTUAL	225	5	6	4

◆ Order Intake

(100 million ¥)

	Budget	ACTUAL	
FY2025 Q1 ACTUAL	-	456	Orders Concentrated in Security Presses
FY2026 Q1 ACTUAL	325	270	Some orders were deferred to a different fiscal period in Security Presses

Overview of First Quarter Results and Full Year Forecasts

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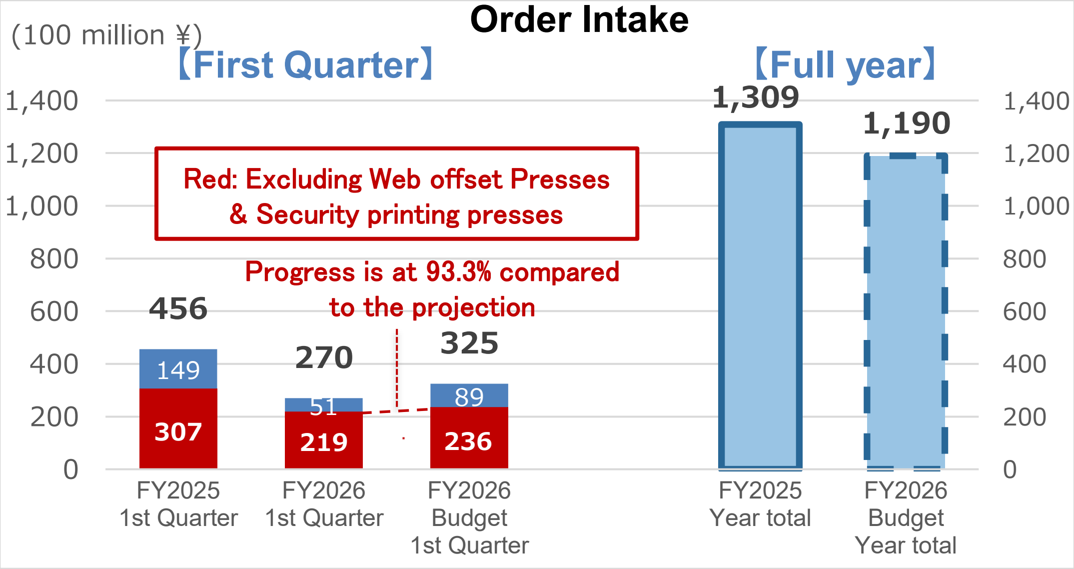

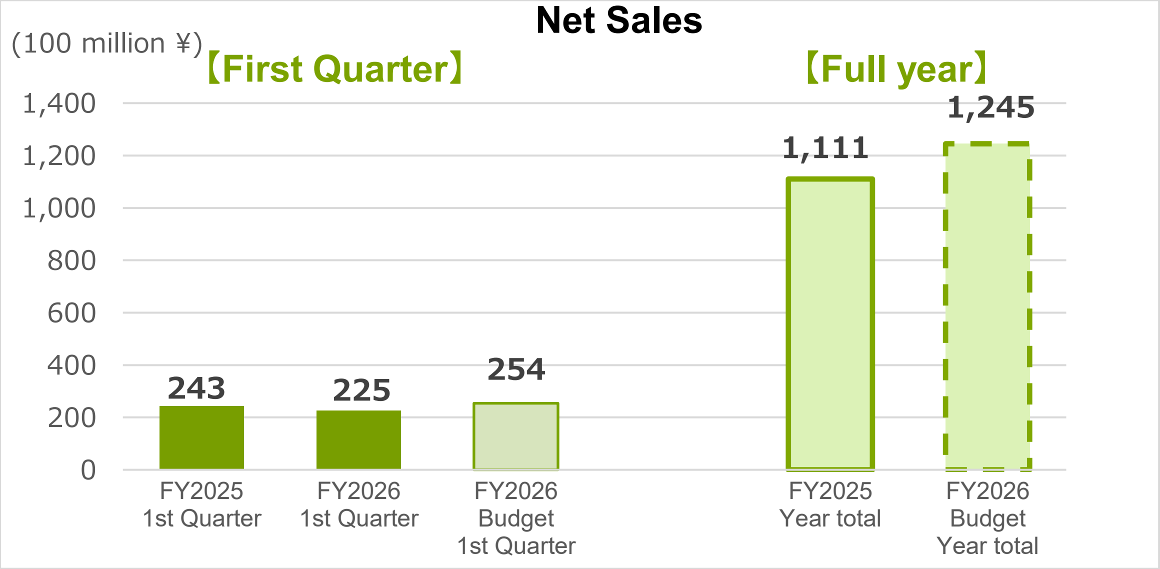

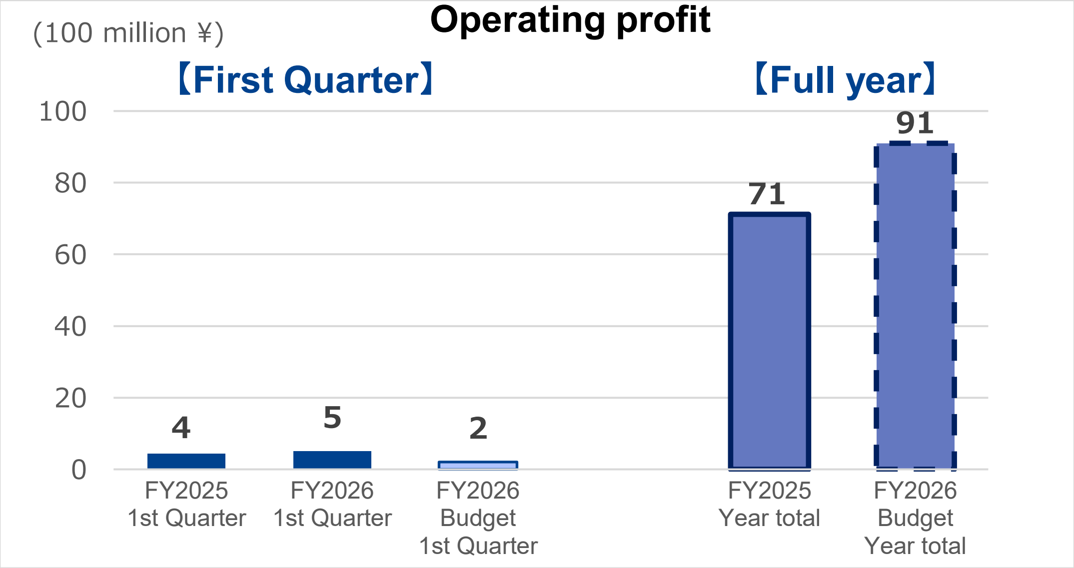

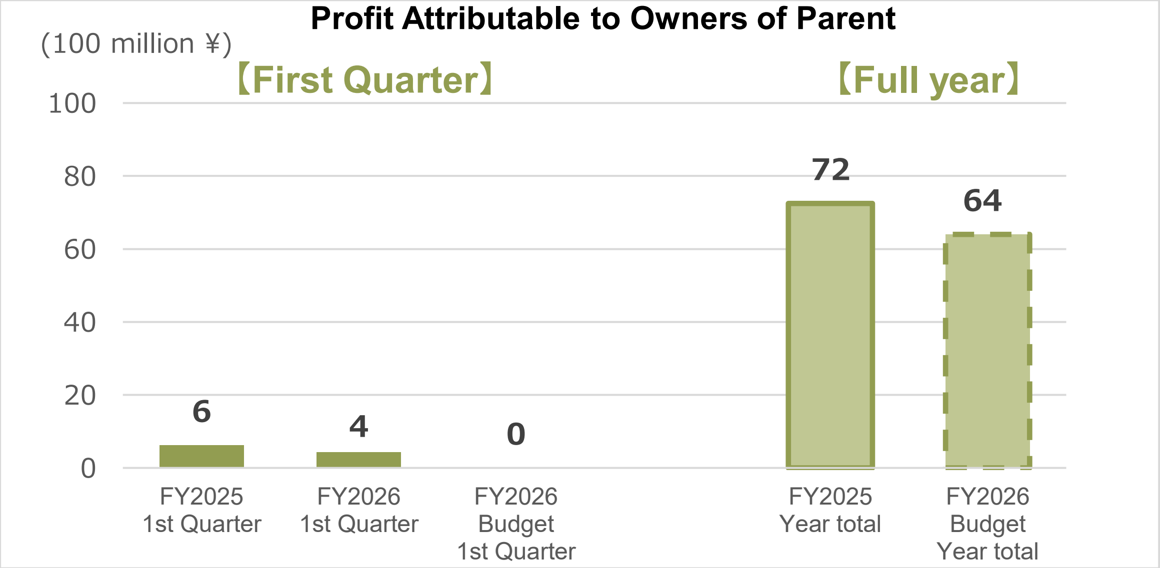

Operating Profit Bridge: FY2025 1st Quarter vs FY2026 1st Quarter

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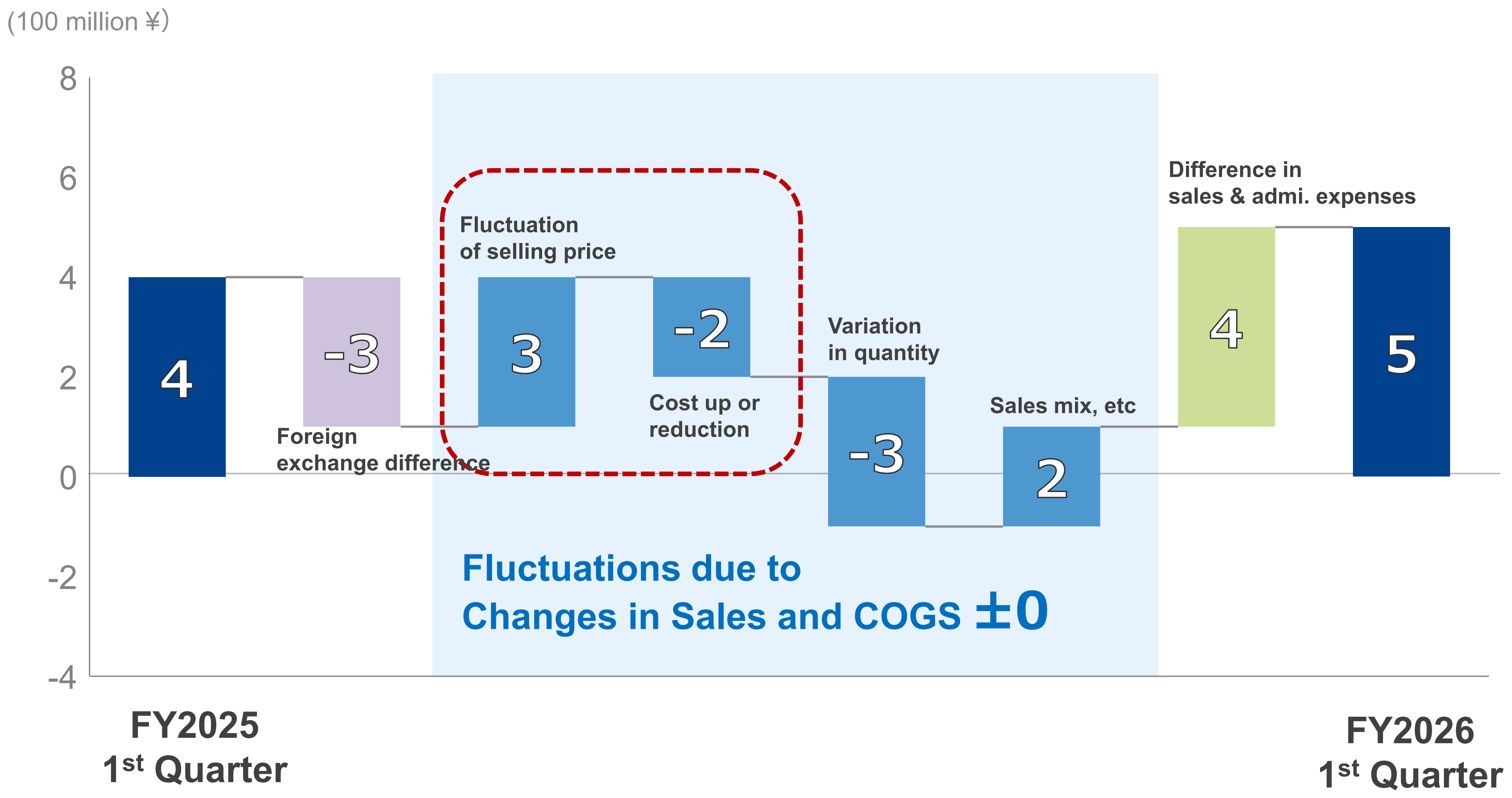

Balance Sheet Summary

（100 million ¥）

(ASSETS)				(LIABILITIES)			
	Mar. 31,2025	June. 30,2025	Change		Mar. 31,2025	June. 30,2025	Change
Cash, deposits and securities	595	626	31	Notes and account payable－trade	148	137	-12
Notes and account receivable－trade	184	182	-2	Short-term loans payable	2	9	7
Inventories	425	468	44	Bonds payable	100	190	90
Breakdown: Merchandise and finished goods	212	230	18	Long-term loans payable	1	1	-0
Property, plant and equipment	208	213	5	Other liabilities	323	346	23
Intangible assets	25	23	-2	Total liabilities	574	682	108
Other assets	293	304	11	(NET ASSETS)			
				Net assets	1,155	1,133	-22
Total assets	1,729	1,816	86	Total liabilities and net assets	1,729	1,816	86

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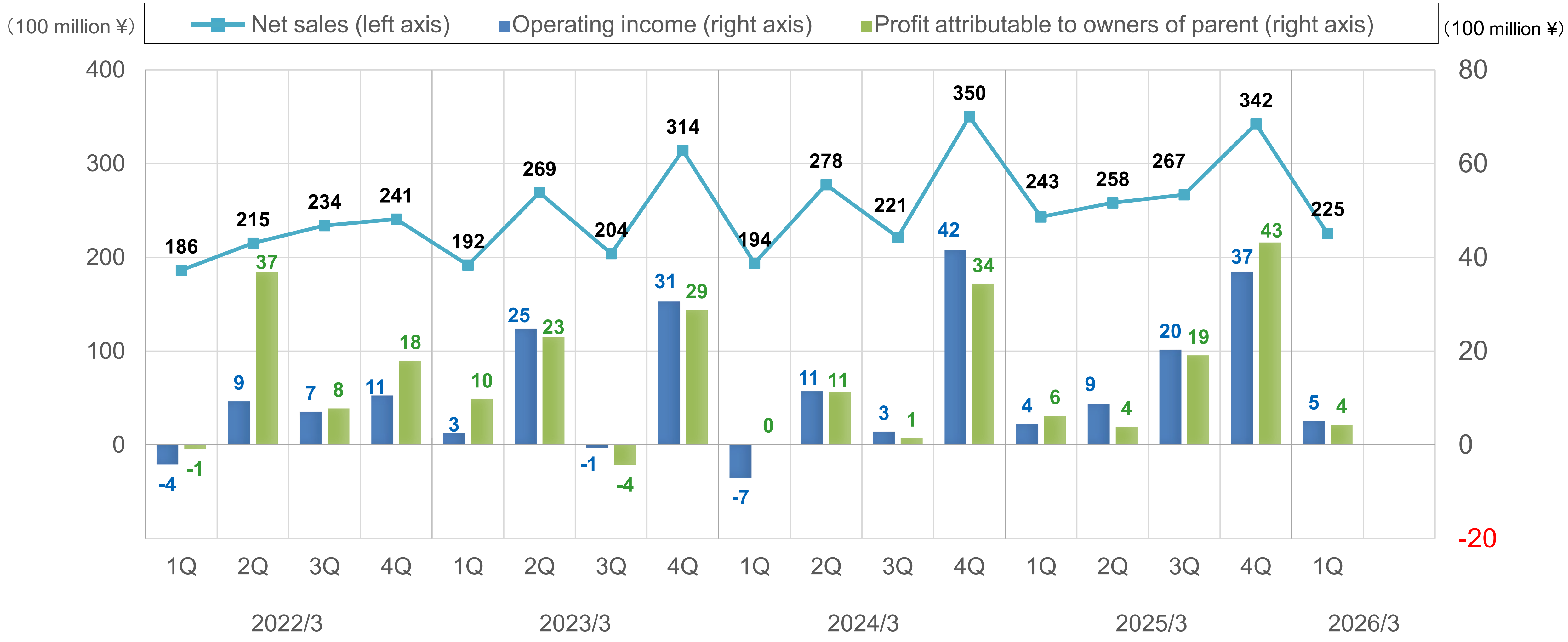
(100 million ¥)

		FY2026 1Q	FY2025 1Q	Change	vs. FY2025 1Q	Budget FY2026 1Q	Change	vs. Budget	Budget FY2026 1st Half	Budget FY2026 2nd Half	Budget FY2026 Year Total
Order intake		270	456	-186	59%	325	-55	83%	612	578	1,190
Net sales		225	243	-18	93%	254	-29	89%	586	659	1,245
Operating profit		5	4	1	115%	2	3	247%	38	53	91
Ordinary profit		6	11	-5	56%	2	4	314%	37	52	89
Profit attributable to owners of parent		4	6	-2	69%	0	4	-	26	38	64
FOREX : Average (Yen)	USD	145.19	156.53			140.00			140.00	140.00	140.00
	EUR	164.37	168.37			150.00			150.00	150.00	150.00
FOREX : End of term (Yen)	USD	144.81	161.07			140.00			140.00	140.00	140.00
	EUR	169.66	172.33			150.00			150.00	150.00	150.00

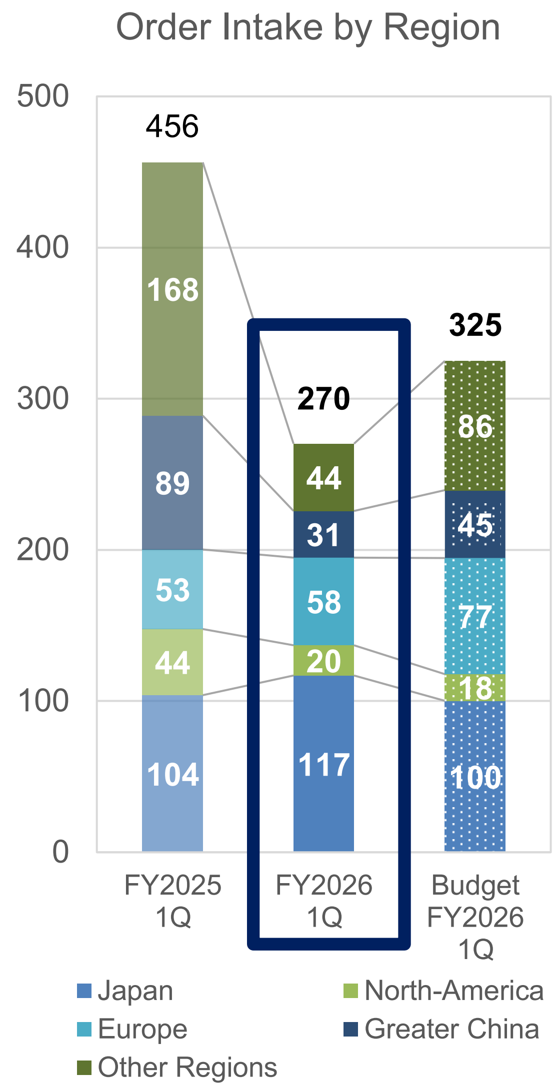
Net Sales, Operating Income and Profit attributable to owners of parent



Order Intake by Region

（100 million ¥）

	FY2026 1Q	FY2025 1Q	vs. FY2025 1Q	Budget FY2026 1Q	vs. Budget
Japan	117	104	112%	100	117%
North-America	20	44	46%	18	113%
(million USD)	(14)	(28)	(49%)	(13)	(109%)
Europe	58	53	110%	77	76%
(million EUR)	(35)	(31)	(113%)	(51)	(69%)
Greater China	31	89	35%	45	69%
Other Regions	44	168	27%	86	52%
Total	270	456	59%	325	83%



Order Intake by Region

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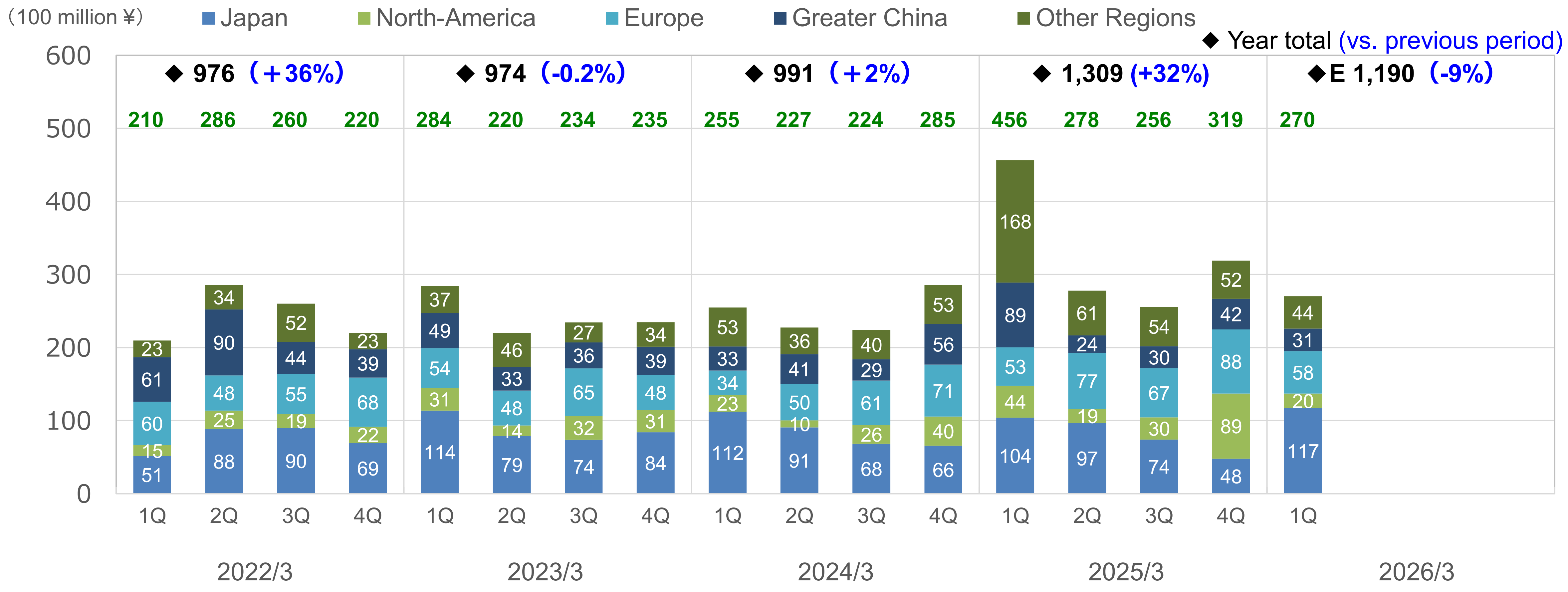
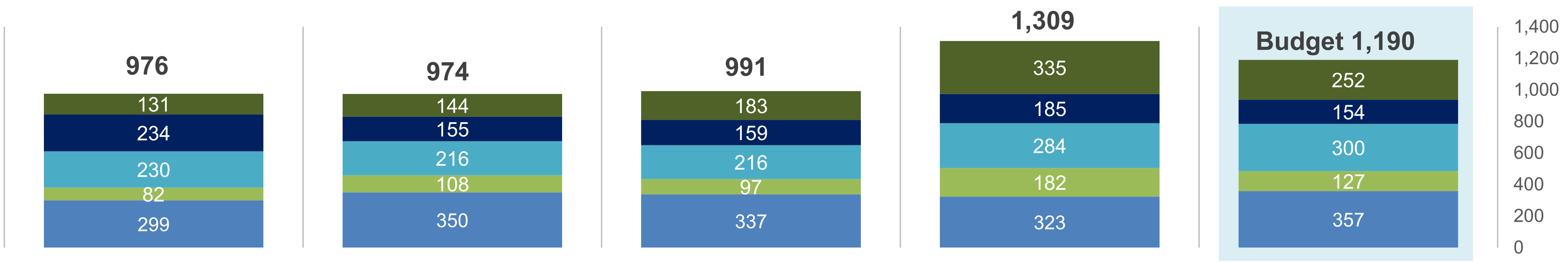
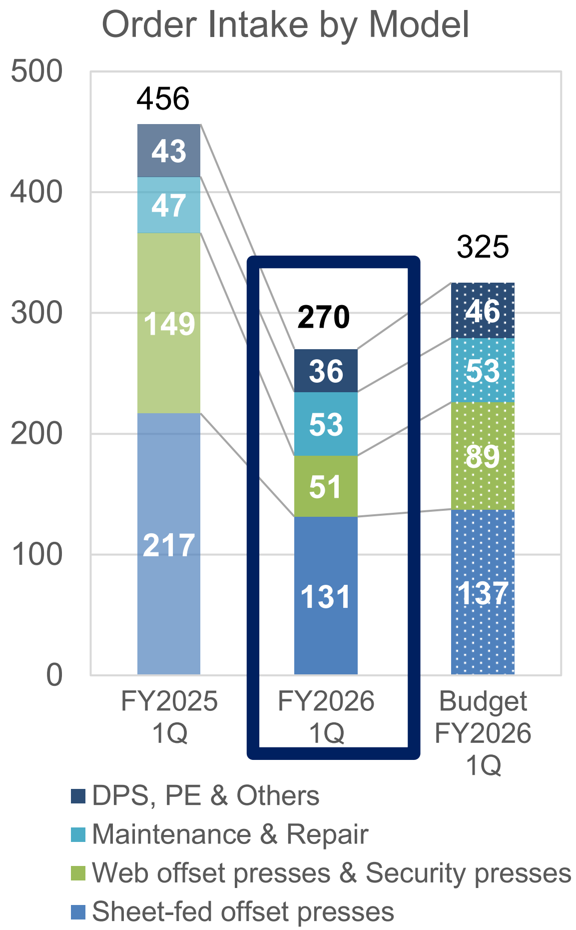




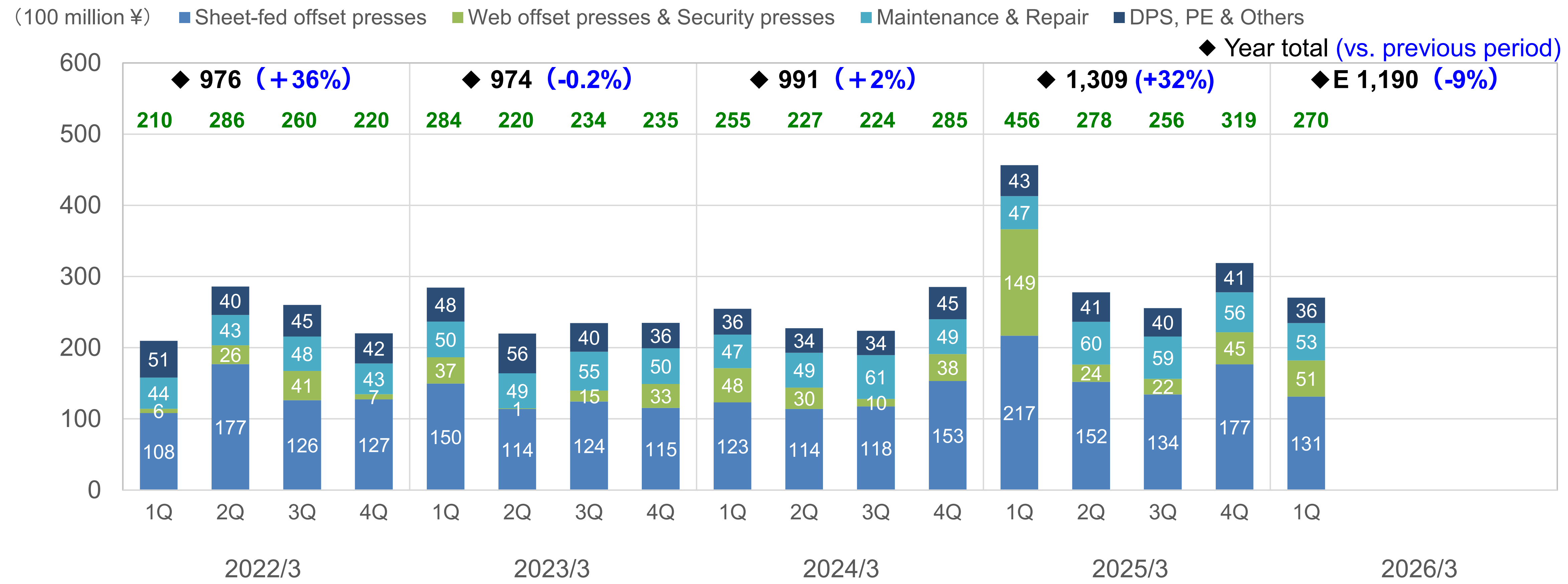
Order Intake by Model

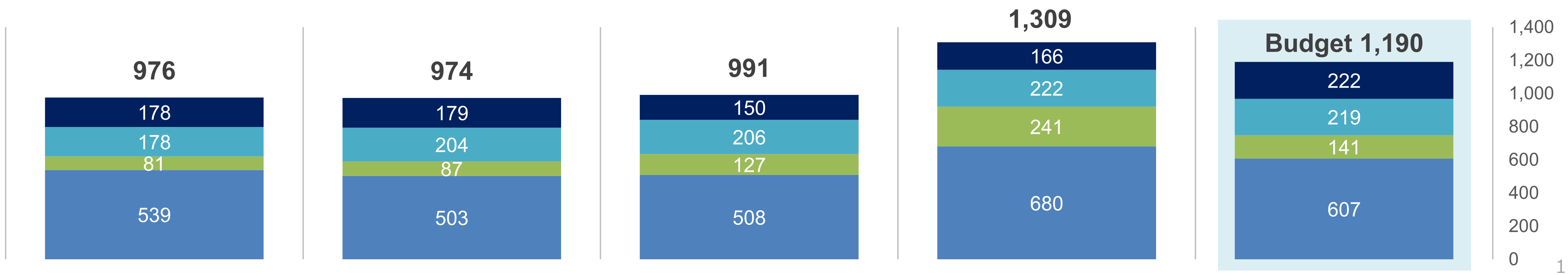
（100 million ¥）

	FY2026 1Q	FY2025 1Q	vs. FY2025 1Q	Budget FY2026 1Q	vs. Budget
Sheet-fed offset presses	131	217	61%	137	96%
Web offset presses & Security presses	51	149	34%	89	57%
Maintenance & Repair	53	47	113%	53	99%
DPS, PE & Others	36	43	82%	46	78%
Total	270	456	59%	325	83%



Order Intake by Model

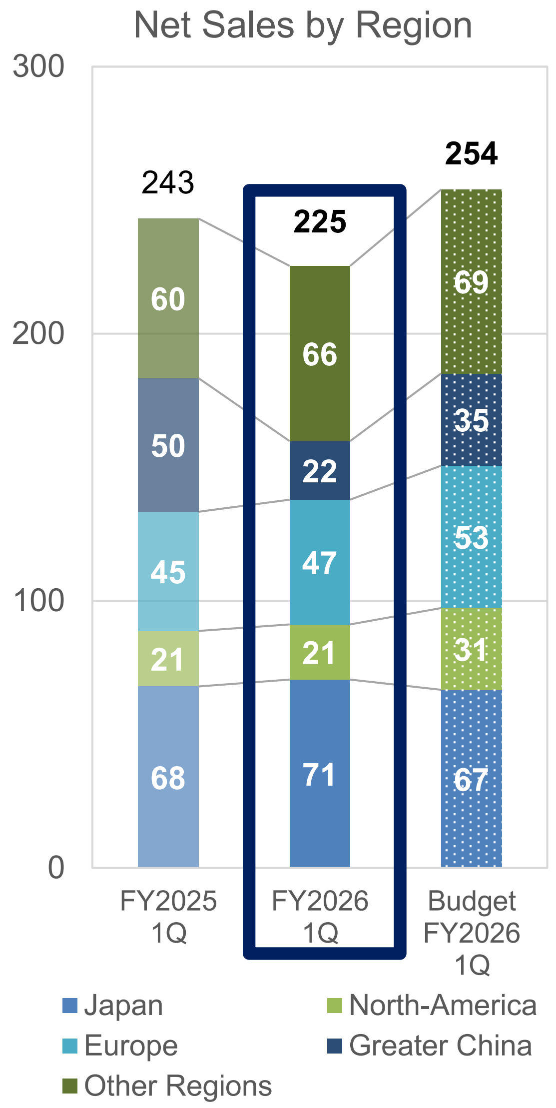




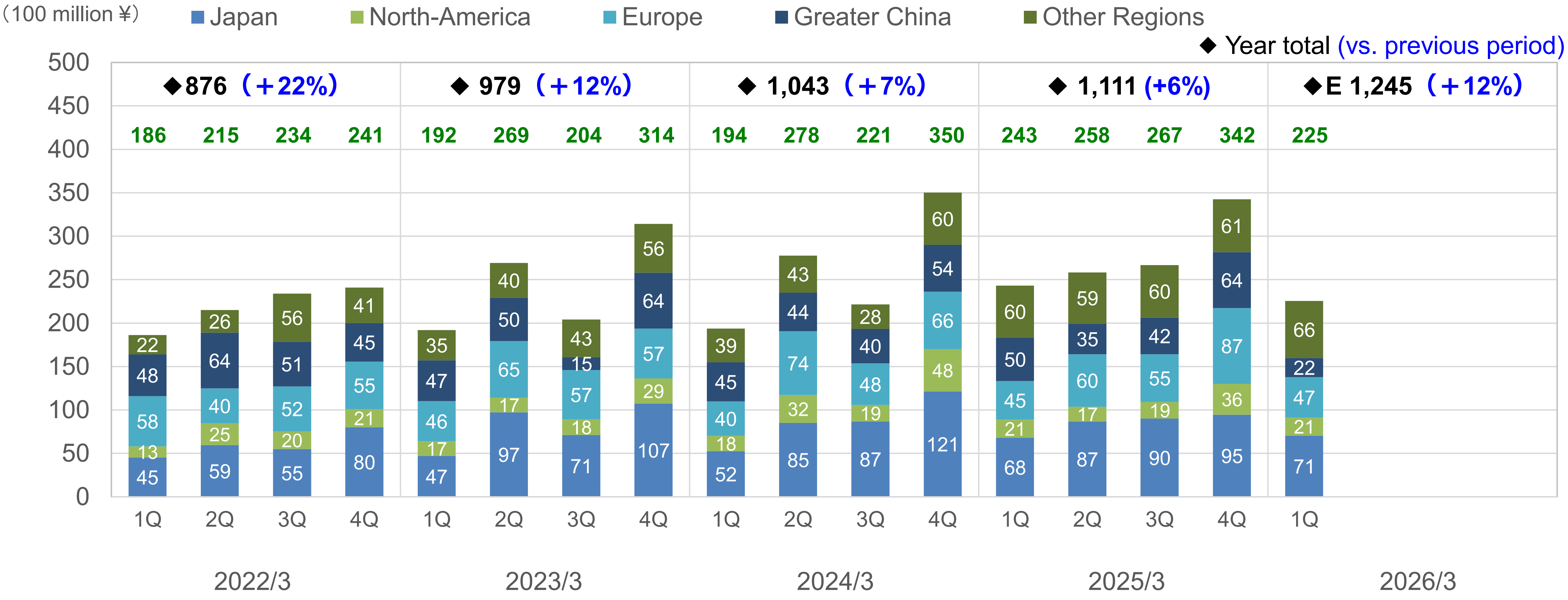
Net Sales by Region

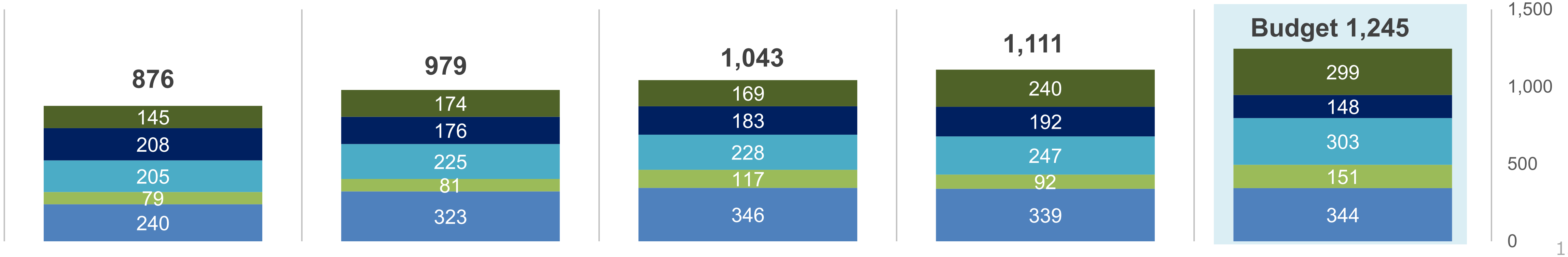
(100 million ¥)

	FY2026 1Q	FY2025 1Q	vs. FY2025 1Q	Budget FY2026 1Q	vs. Budget
Japan	71	68	104%	67	106%
North-America	21	21	99%	31	67%
(million USD)	(14)	(13)	(107%)	(22)	(65%)
Europe	47	45	105%	53	88%
(million EUR)	(28)	(26)	(107%)	(36)	(80%)
Greater China	22	50	44%	35	64%
Other Regions	66	60	110%	69	95%
Total	225	243	93%	254	89%



Net Sales by Region

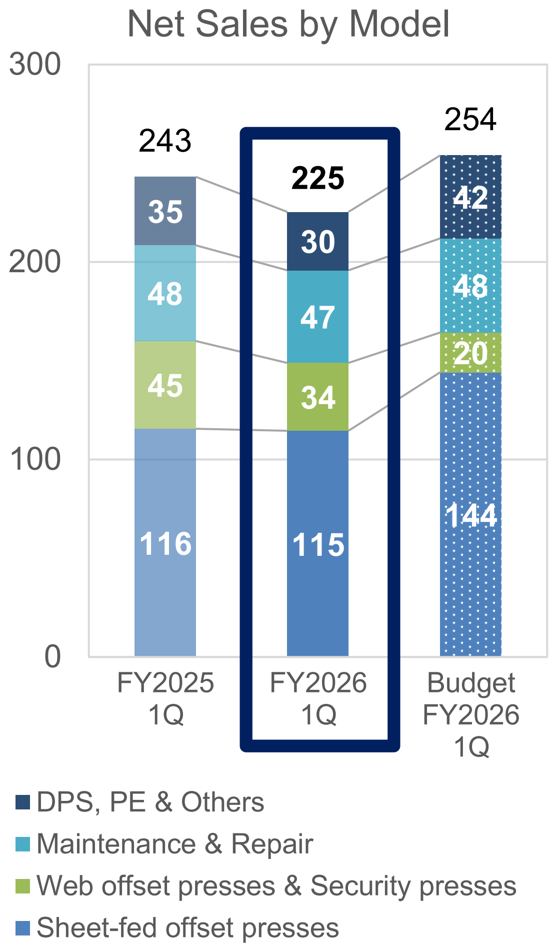




Net Sales by Model

(100 million ¥)

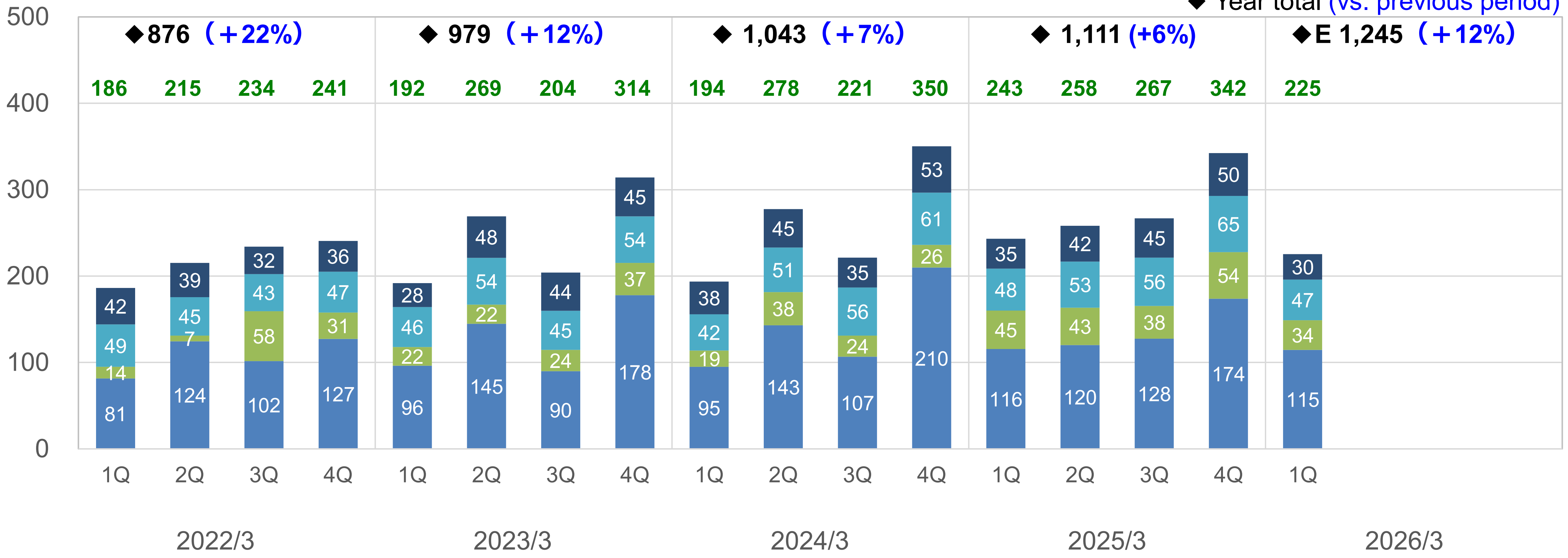
	FY2026 1Q	FY2025 1Q	vs. FY2025 1Q	Budget FY2026 1Q	vs. Budget
Sheet-fed offset presses	115	116	99%	144	79%
Web offset presses & Security presses	34	45	77%	20	171%
Maintenance & Repair	47	48	97%	48	98%
DPS, PE & Others	30	35	85%	42	70%
Total	225	243	93%	254	89%

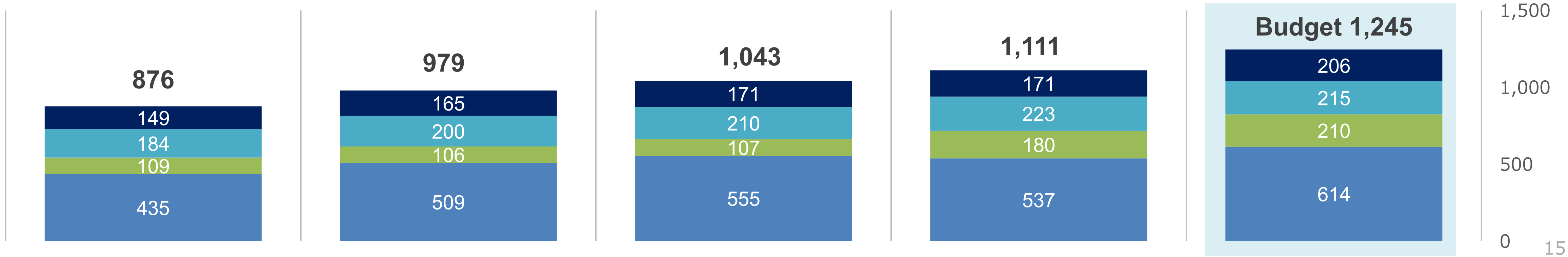


Net Sales by Model

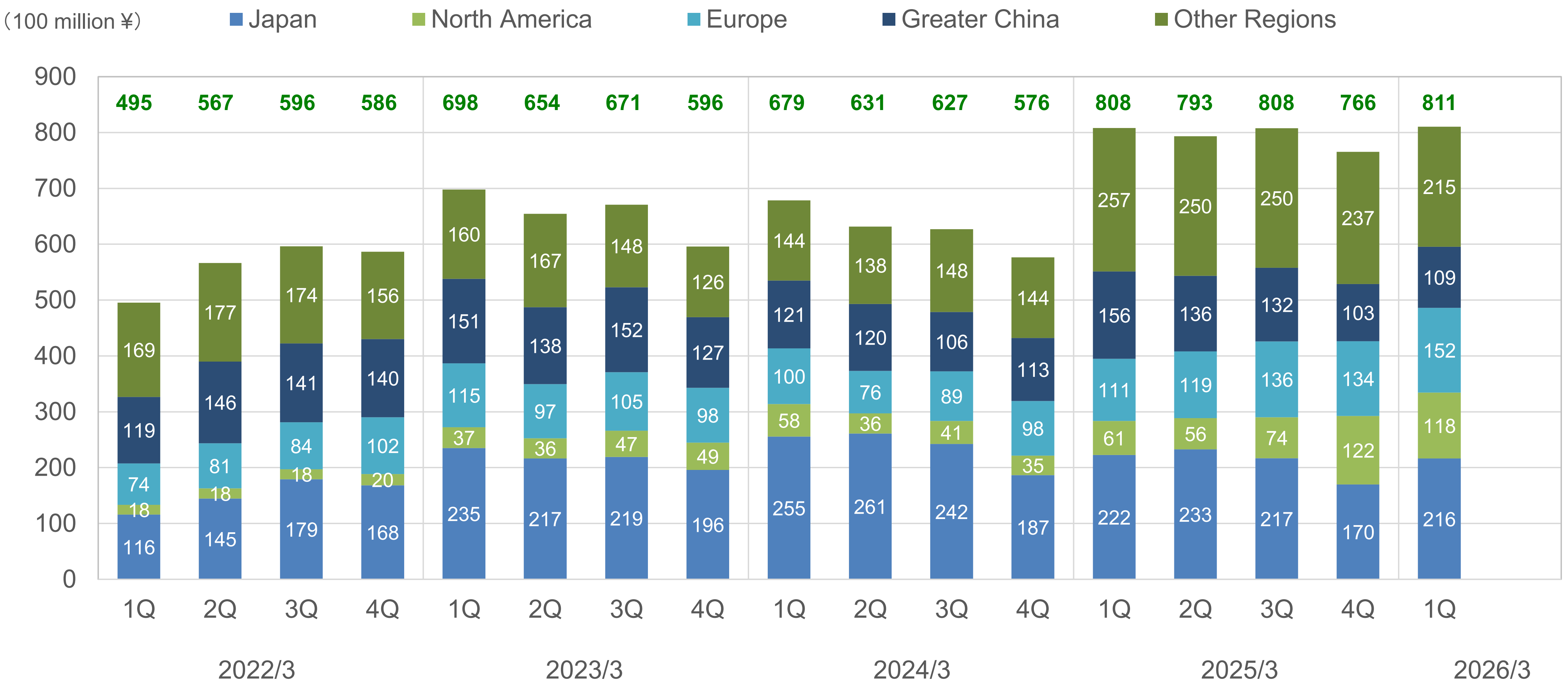
(100 million ¥) Sheet-fed offset presses / Web offset presses & Security presses / Maintenance & Repair / DPS, PE & Others

◆ Year total (vs. previous period)





Order Backlog



Inventories （Finished Goods, Cost of Sales）

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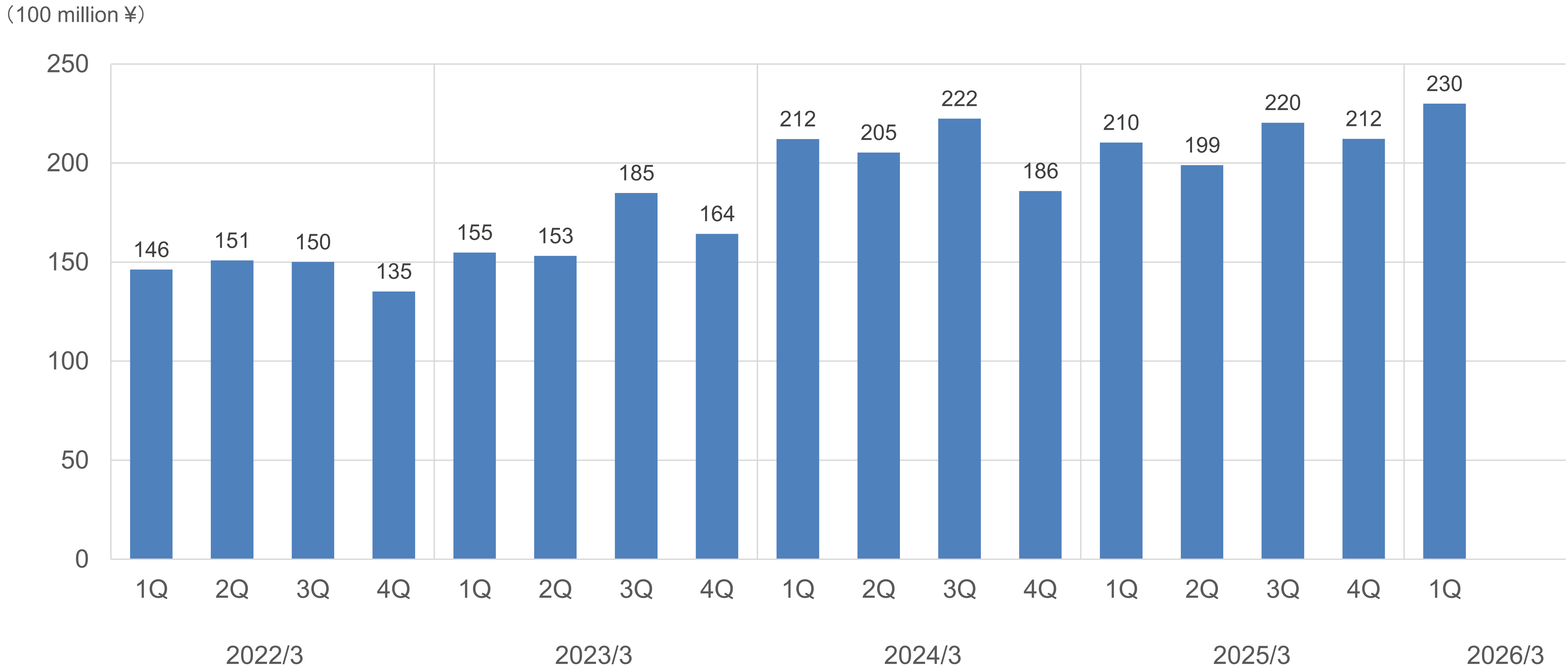
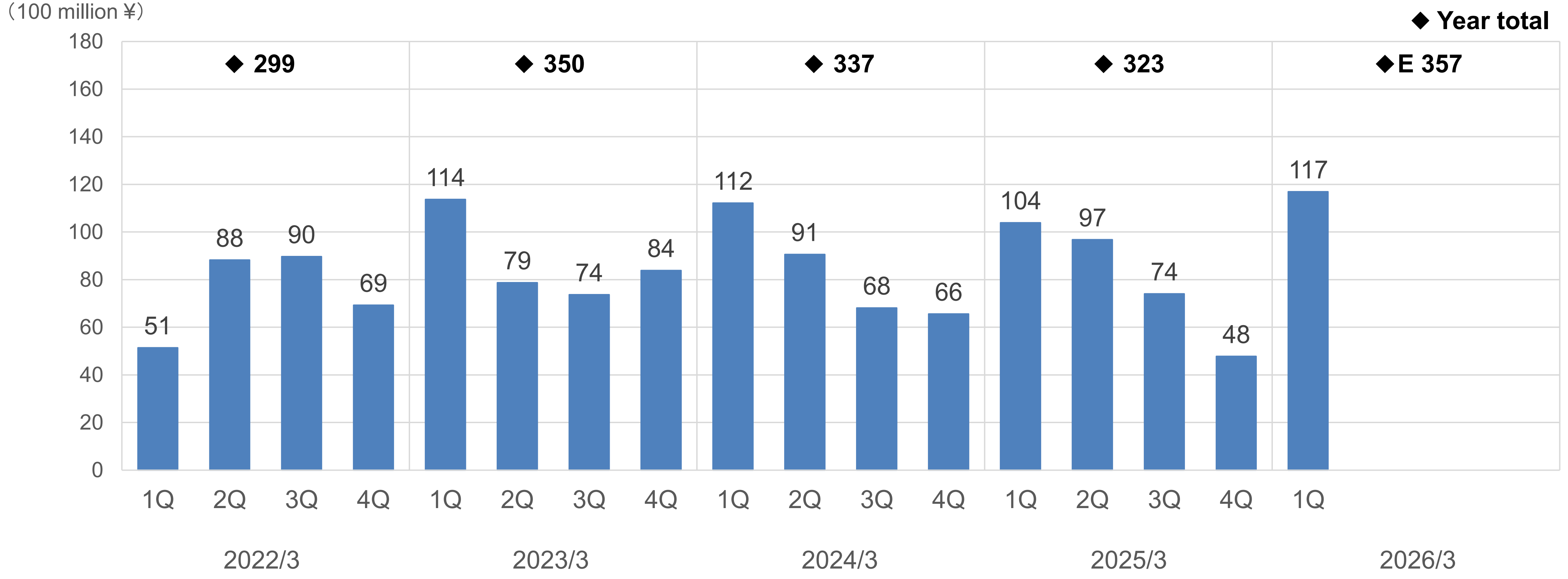
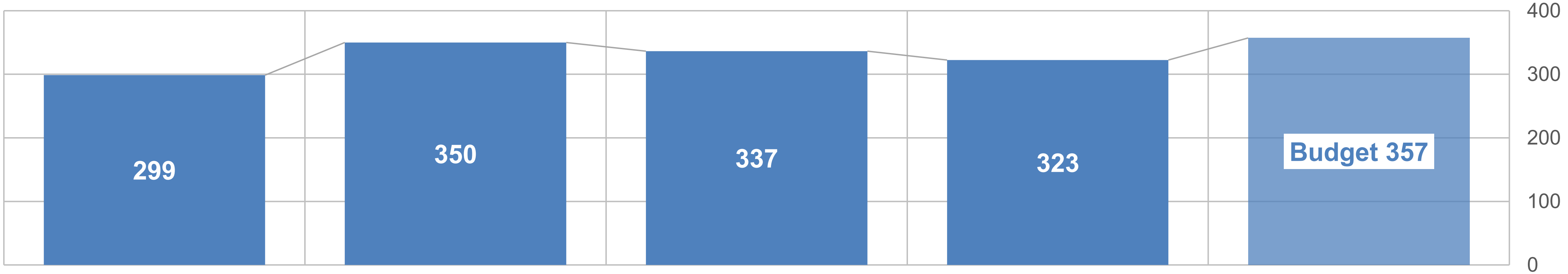


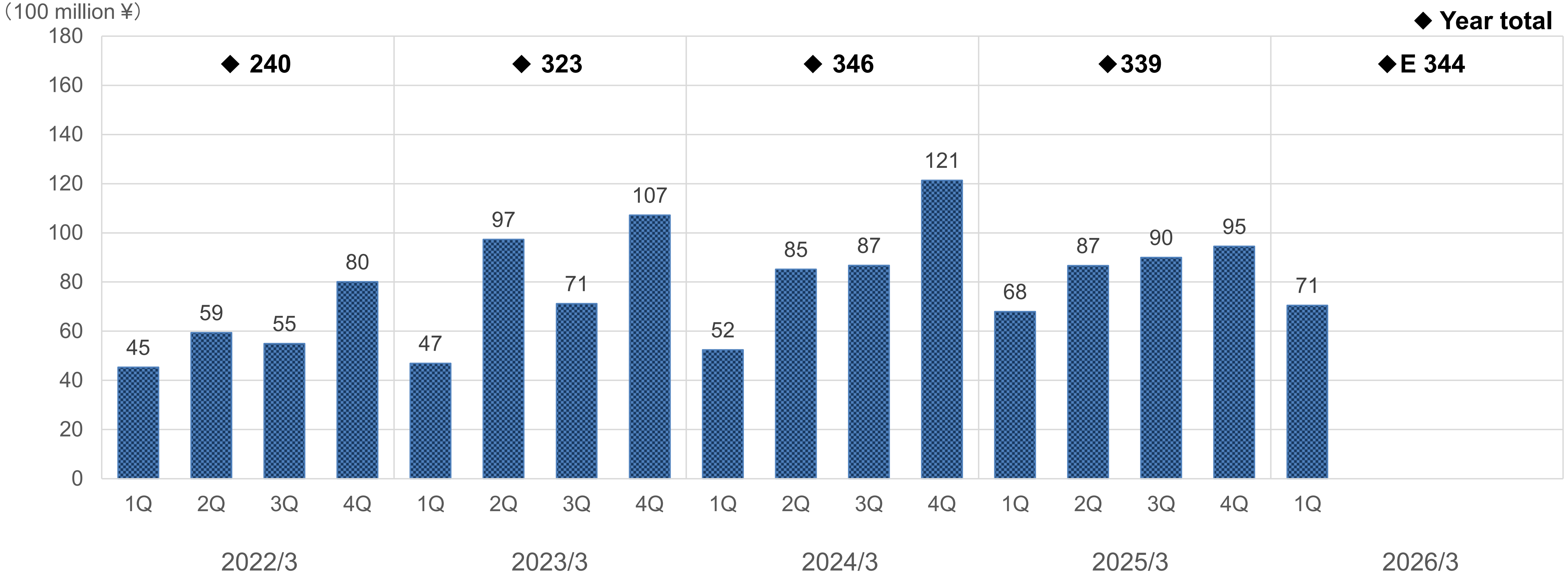
Order Intake in Japanese Market

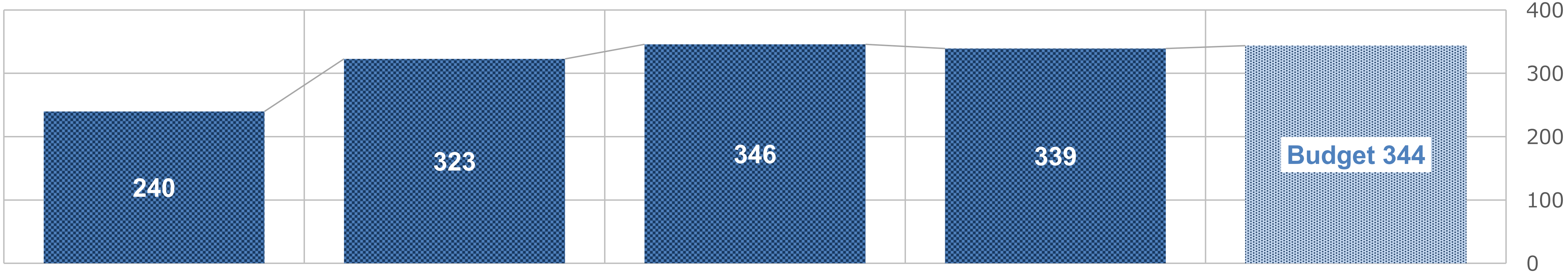
Appendix: Detailed Order Intake and Net Sales by Region



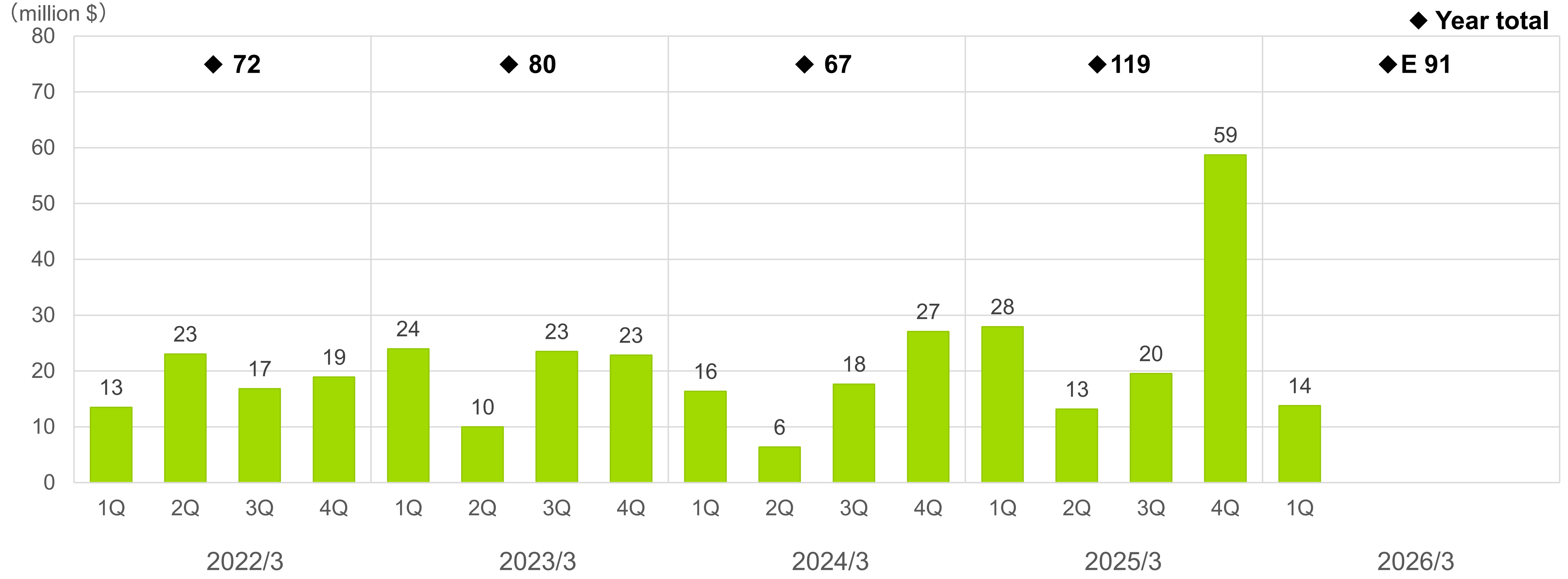


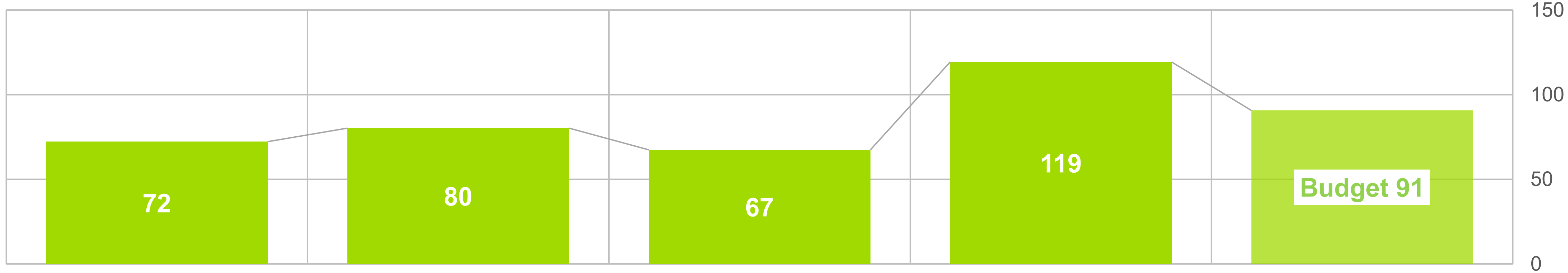
Net Sales in Japanese Market



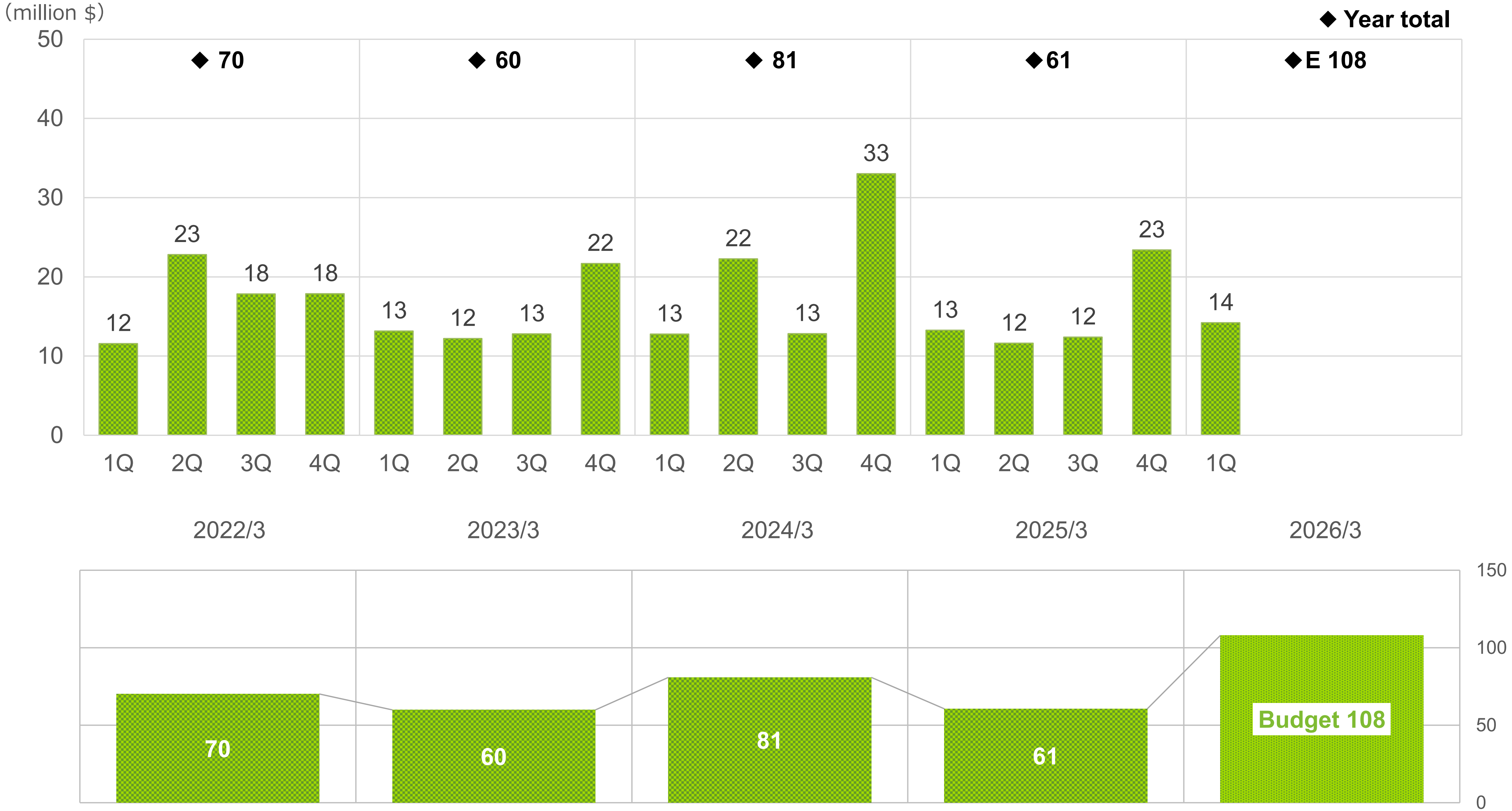


Order Intake in North American Market

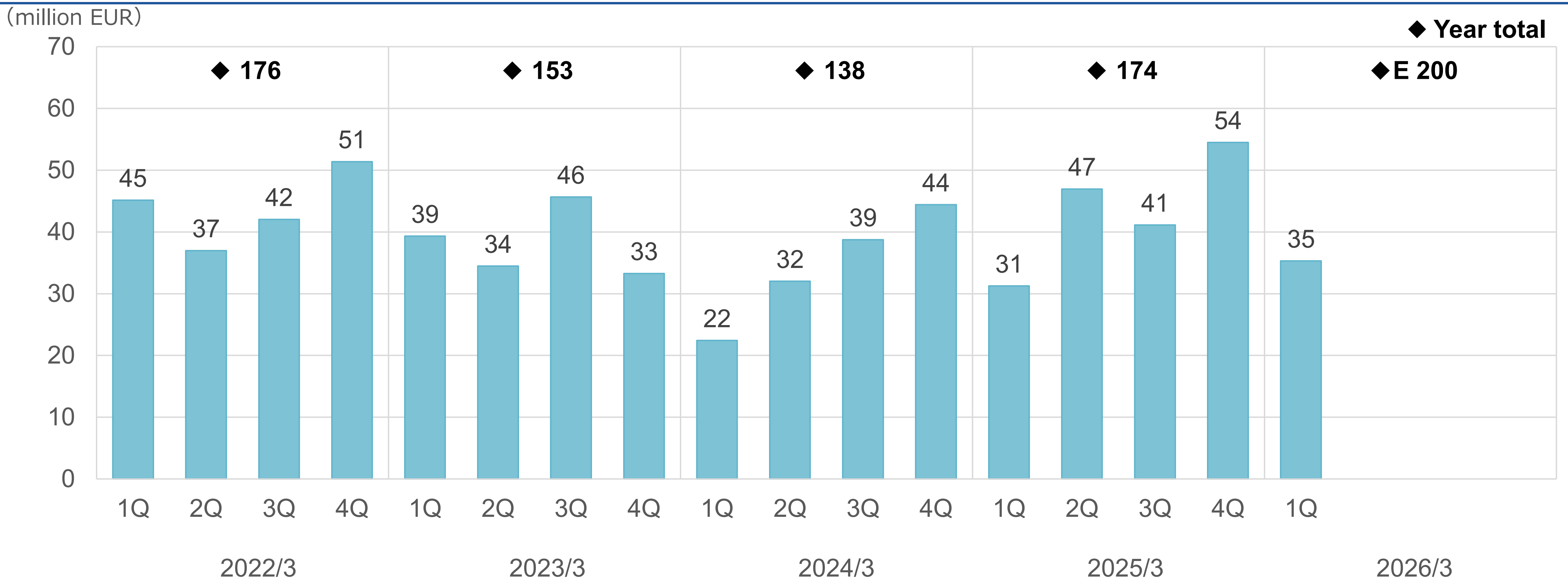


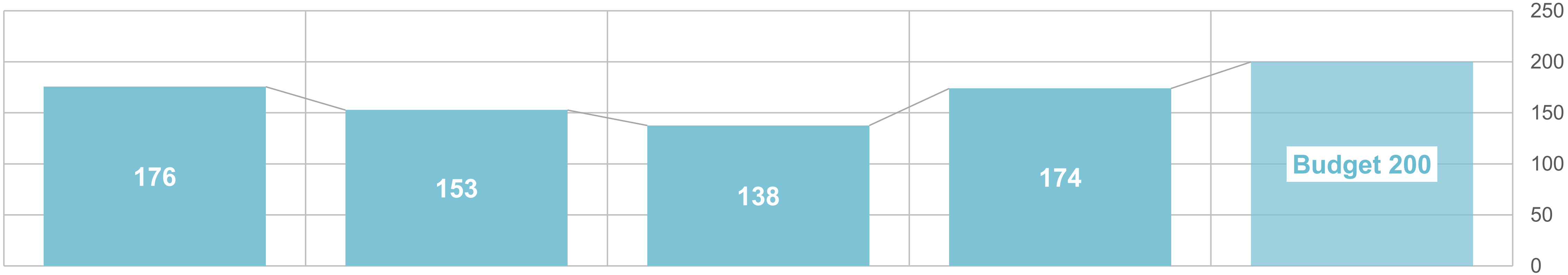


Net Sales in North American Market

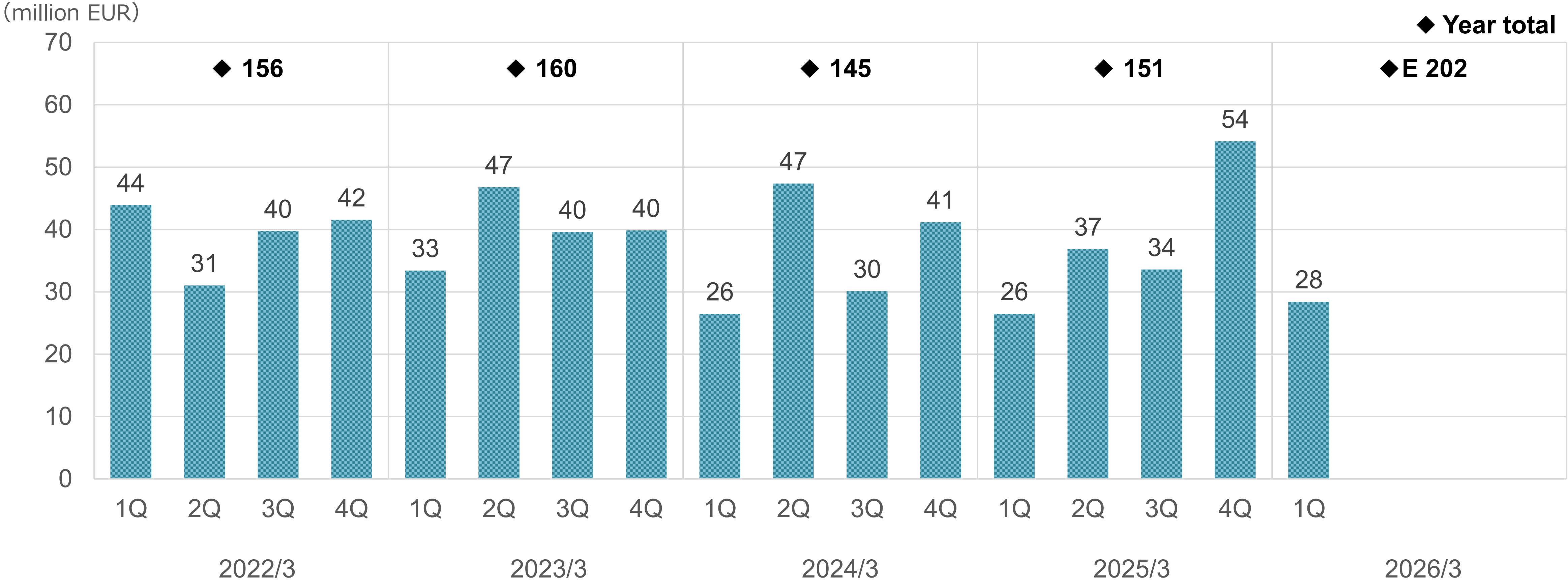


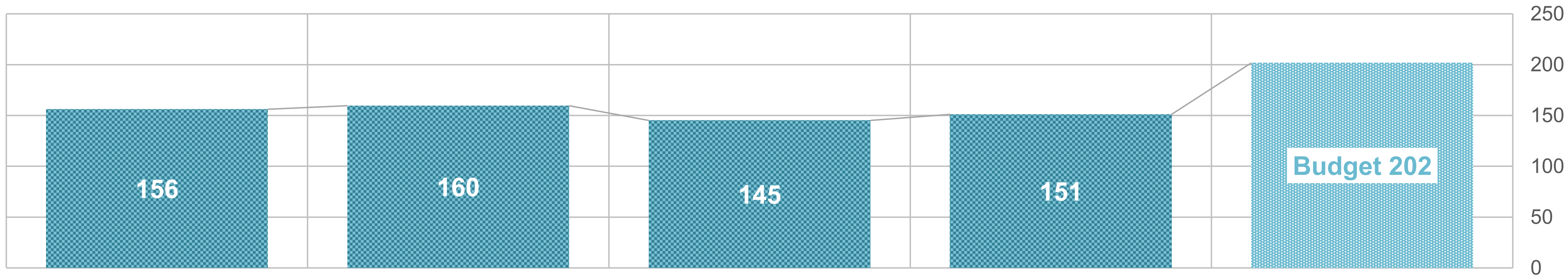
Order Intake in European Market



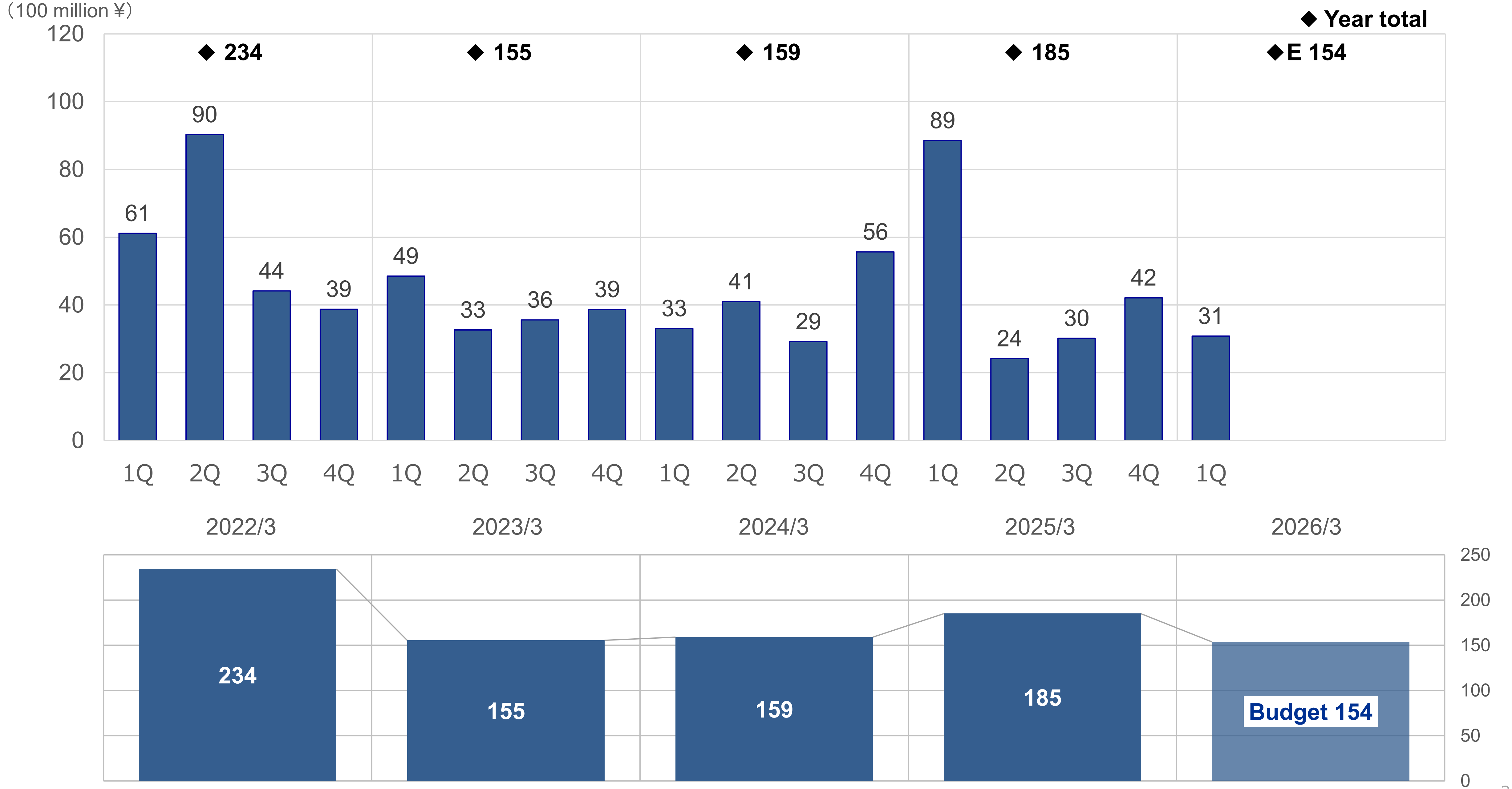


Net Sales in European Market

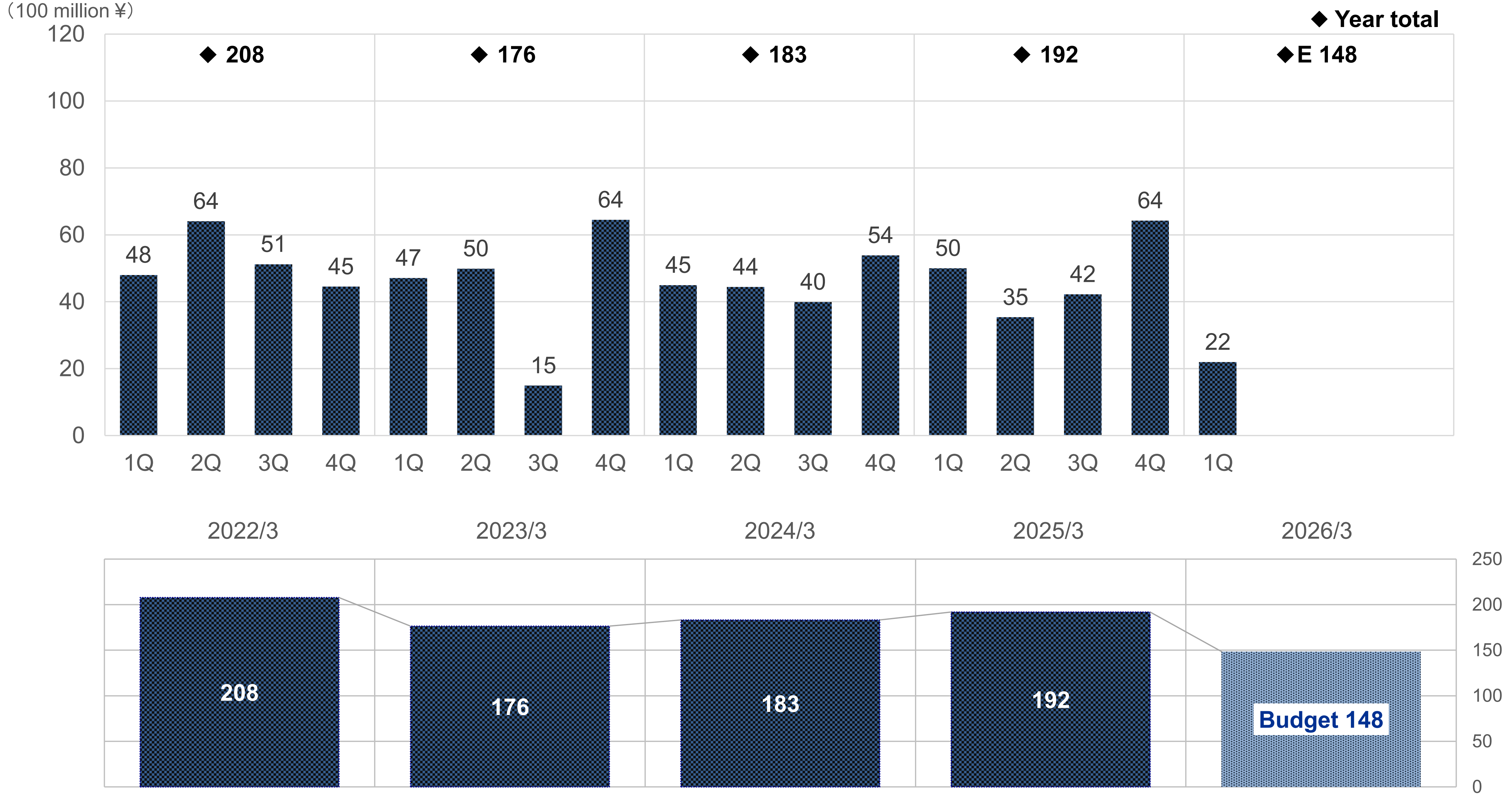




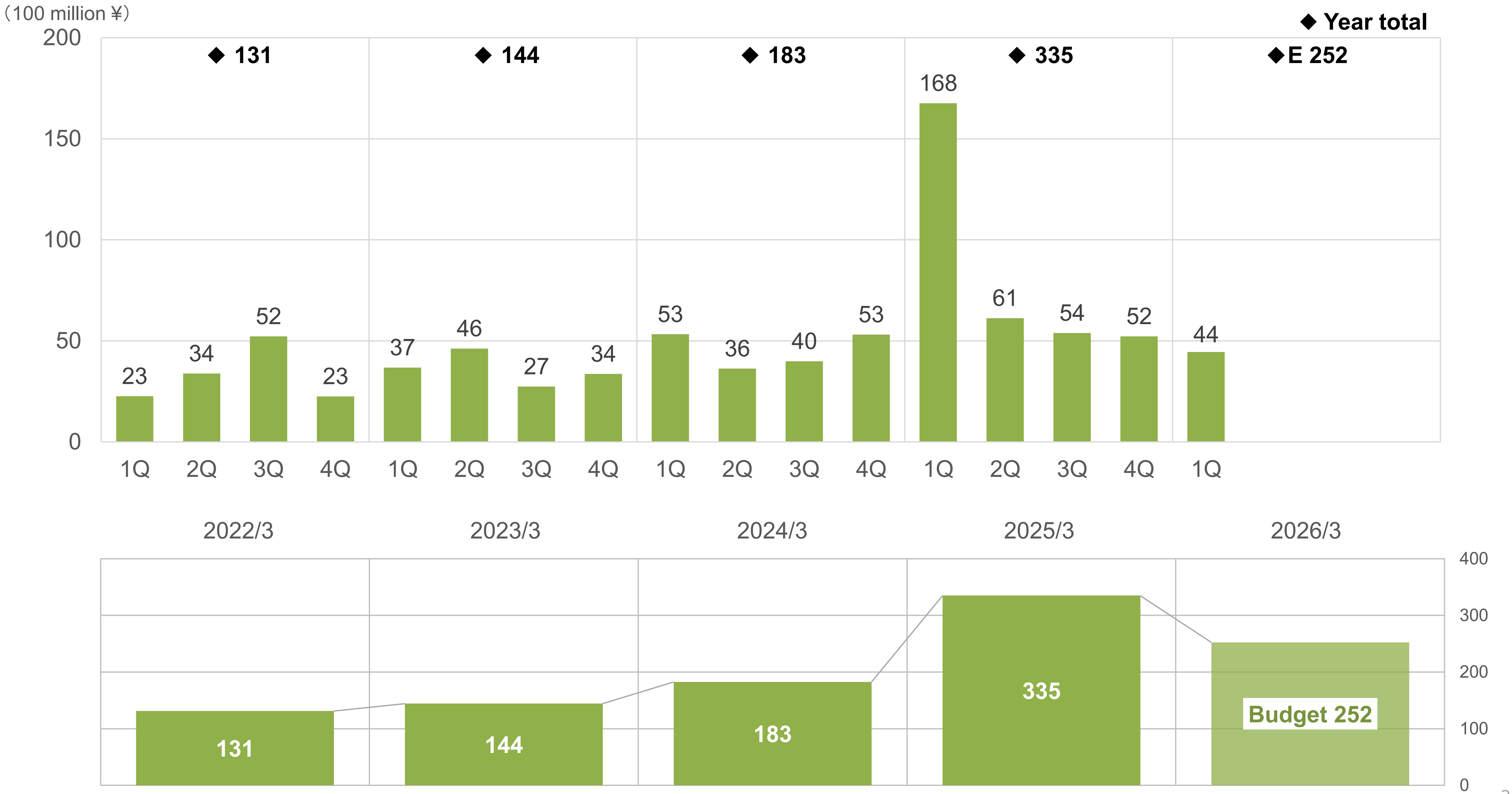
Order Intake in Greater China Market



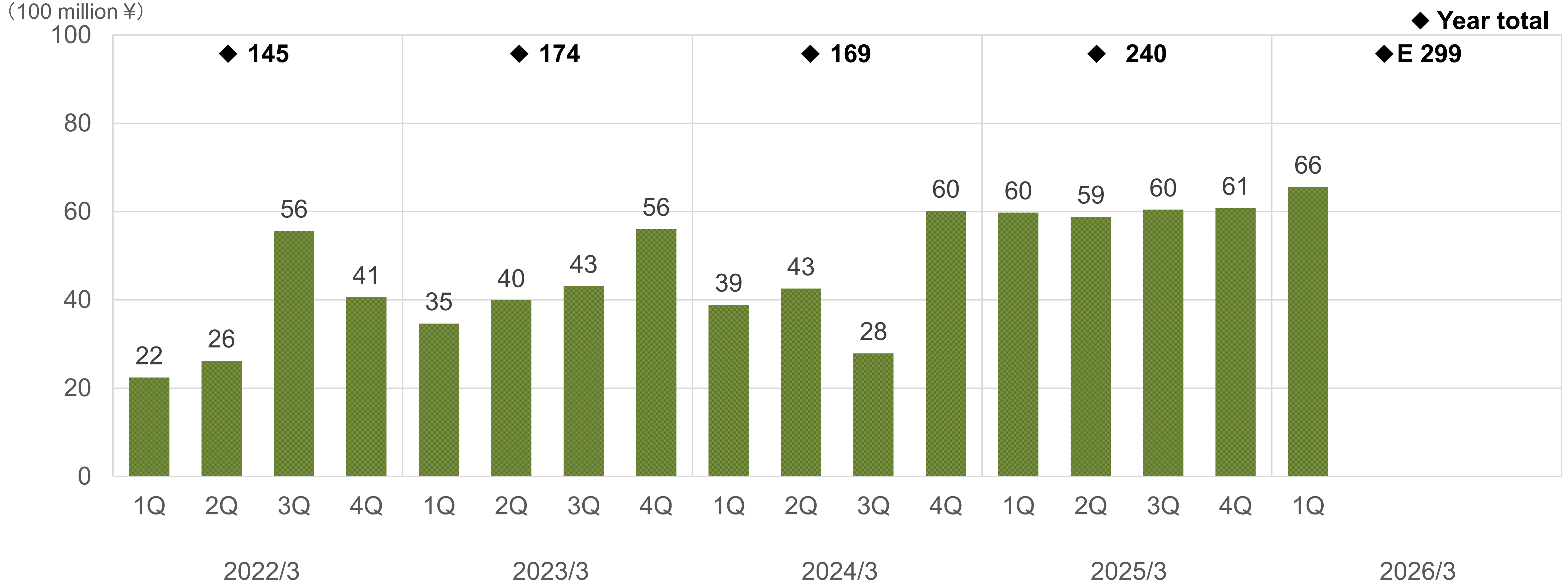
Net Sales in Greater China Market

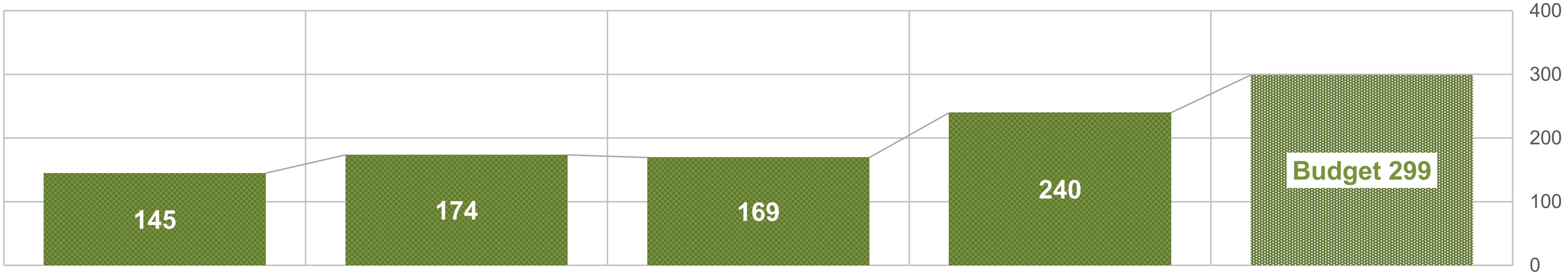


Order Intake in Other Regions' Markets



Net Sales in Other Regions' Markets





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Caution Regarding Forward-Looking Statements

The forecasts in this material are based on management's assumptions and beliefs held in light of information currently available to it and accordingly involve risks and uncertainties that may cause actual results to differ materially from forecasts. These uncertainties include, but are not limited to, changes in economic conditions, market trends, changes in foreign currency exchange rates and other factors.