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[Delayed]Notice Regarding the Restructuring of the Head Office and Kawasaki Works

Mitsubishi Kakoki Kaisha, Ltd. (the “Company”) hereby announces that, at a meeting of the Board of Directors held yesterday, it resolved to restructure its Head Office and Kawasaki Works as outlined below.

1. Purpose

Since its establishment in 1935, the Company has positioned the present Head Office and Kawasaki Works as its core manufacturing facilities. However, in light of the aging of the facilities and the need to create a stronger business base to make the Mitsubishi Kakoki Group’s Management Vision for 2050 a reality, the Company has decided to implement this restructuring plan. This plan constitutes a strategic business investment aimed at reforming the Company’s business portfolio to establish four strategic business fields, as well as promoting a new manufacturing strategy.

2. Overview

Location	2-1, Ohkawa-cho, Kawasaki-ku, Kawasaki, Kanagawa
Total floor area	13,608.05 m ² (the building for offices and research facilities, the building for factory experimentation, etc.)
Total investment amount	Approximately 18.0 billion yen (Note) (planned)
Construction period	From January 2026 to December 2028 (planned)
Funding	To be covered through internal funds and borrowings (planned)

(Note) The investment amount stated in the “Investments in Restructuring of the Head Office and Kawasaki Works” section of the Medium-term Management Plan, disclosed on May 15, 2025, has been revised due to additions to the construction scope and rising construction costs, among other factors.

3. Future outlook

The impact of the decision to undertake this investment has already been factored into the consolidated financial results forecasts for the fiscal year ending March 31, 2026. As the existing plant will continue its operation in parallel with the construction of new facilities, there will be no impact on manufacturing activities during the construction period. Should any matters arise that require disclosure, the Company will promptly make such disclosure.