Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

August 12, 2026

Company name:	SATO CORPORATION
Listings:	Tokyo Stock Exchange
Securities code:	6287
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Scheduled date to commence dividend payments:	-
Preparation of supplementary material on financial results:	Yes
Holding of financial results briefing:	Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	44,621	18.0	3,429	45.3	3,245	72.1	2,538	109.6
June 30, 2025	37,829	0.4	2,359	(17.6)	1,885	(21.8)	1,211	1.1

(Note) Comprehensive income For the three months ended June 30, 2026: ¥4,390 million [105.0%]
For the three months ended June 30, 2025: ¥2,142 million [(63.6%)]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	78.18	78.17
June 30, 2025	37.31	37.30

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	158,556	92,747	55.6	2,715.04
March 31, 2026	145,459	89,585	58.6	2,627.77

(Reference) Equity As of June 30, 2026: ¥88,155 million
As of March 31, 2026: ¥85,309 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	38.00	-	38.00	76.00
Fiscal year ending March 31, 2027	-				

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ending March 31, 2027 (Forecast)		40.00	-	40.00	80.00

(Note) Revisions to the forecasts of cash dividends most recently announced: None

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	86,100	10.0	6,000	17.6	5,800	30.0	3,900	27.8	120.22
Fiscal year ending March 31, 2027	172,000	5.2	12,100	9.6	11,600	17.4	7,700	51.4	239.29

(Note) Revisions to the earnings forecasts most recently announced: Yes

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 2 companies Hiranoya Bussan Co., Ltd.
JF Stockpack Co., Ltd. Excluded: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	33,635,942 shares
As of March 31, 2026	33,635,942 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	1,166,703 shares
As of March 31, 2026	1,171,333 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	32,465,438 shares
Three months ended June 30, 2025	32,463,678 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes (voluntary)

* Explanation regarding the appropriate use of forecasts, and other special notes

The forward-looking statements regarding business performance forecasts, etc. presented in this document are based on information currently available to the Company and certain assumptions that the Company considers reasonable, and are not intended to constitute a commitment by the Company that such forecasts will be achieved. In addition, actual business performance, etc. may differ significantly due to various factors. For the assumptions underlying the forecasts, etc., please refer to page 3 of the attached materials, "1. Overview of Operating results, etc. (3) Consolidated Earnings Forecasts and Other Forward-Looking Information."

○Table of Contents of Attached Materials

1. Overview of Operating Results

(1) Overview of Operating results for the Current quarter

The SATO Group, with its 2030 vision to pursue "Perfect and Unique Tagging" to realize a future where everything has its own ID and connects seamlessly, runs its business based on management principles, growth strategies and business targets defined in the current medium-term management plan (MTMP) for FY 2024 to 2028 (announced March 2024). The first two years of the MTMP are allocated to restore profitability, with the following three years designated as a period for restarting growth investments. The two-phase structure allows us to strengthen the core business through higher profitability as we work to realize the vision of Perfect and Unique Tagging (PUT).

In December 2025, we made an update to the MTMP to reflect the progress we made on the plan and the changes in the business environment. FY 2026 is the first year of the three-year period for restarting growth investments. Building on the earnings base strengthened during the preceding profitability restoration period, we will further enhance the core business while investing in the focused domains to commercialize PUT concept through developing new business opportunities in these domains.

For the first quarter of this fiscal year, sales and operating income for the Japan business increased year on year. For the overseas business, sales increased while operating income decreased for the same period. Details by segment are provided below.

On a consolidated basis, the company posted net sales of ¥44,621 million for the three-month period (up 18.0% year on year), operating income of ¥3,429 million (up 45.3%), ordinary income of ¥3,245 million (up 72.1%), and net income attributable to owners of parent of ¥2,538 million (up 109.6%).

Performance by segment is as follows.　Auto-ID solutions (Japan)

Mechatronics sales increased on the back of higher printer sales following the launch of new models. Consumable sales also grew, though to varying degrees by vertical and industry, driven by companies placing orders early amid concerns over deteriorating situation in the Middle East and ahead of the planned price revisions. Selling, general and administrative expenses rose, due to investments in human capital and one-off expenses related to a merger and acquisition. However, these expenses were more than offset by higher sales and an improved product mix, resulting in an increase in operating income.

Overall, net sales for the segment grew 19.7% to ¥22,858 million, and operating income increased 114.1% to ¥1,850 million, compared with the same period of the previous fiscal year.

For details on our sales performance by vertical, please refer to the financial results briefing materials available on our website.
https://www.sato-global.com/ir/library/settlement/2026/

Auto-ID solutions (Overseas)

Outside Japan, sales from the base business increased, reflecting solid performance across all regions and favorable foreign exchange effects. Sales at our primary labels companies decreased on a local-currency basis as competitive environment in Europe, which had been temporarily favorable, normalized. However, the decline was more than offset by favorable foreign exchange rates, which led to higher sales overall for the overseas business. Meanwhile, operating income from the base business dropped due to higher costs in Europe, including selling, general and administrative expenses, and the normalization of factory margins, which had been elevated by high-value projects in Asia/Oceania in the same period a year earlier. Operating income at the primary labels companies also declined, reflecting higher costs in Europe, resulting in lower operating income for the overseas business. Overall, net sales for the segment increased 16.1% to ¥21,762 million (2.1% increase excluding foreign exchange effects), while operating income declined 6.3% to ¥1,526 million, compared with the same period of the previous fiscal year.

For a detailed breakdown of financial performance by business segment, including the base business, primary labels business and each geographic region, please refer to the financial results briefing materials available on our website.
https://www.sato-global.com/ir/library/settlement/2026/

(2) Overview of Financial Position for the Current Quarter

As of June 30, 2026, current assets amounted to ¥101,901 million, an increase of ¥7,627 million from ¥94,274 million as of March 31, 2026. The increase was mainly attributable to increases of ¥3,497 million in cash and deposits and ¥1,711 million in notes and accounts receivable, trade, and contract assets. Non-current assets amounted to ¥56,654 million, an increase of ¥5,469 million from ¥51,184 million as of March 31, 2026. The increase was mainly attributable to increases of ¥1,984 million in buildings and structures and ¥839 million in goodwill.

Current liabilities amounted to ¥44,404 million, an increase of ¥5,914 million from ¥38,489 million as of March 31, 2026. This was mainly attributable to increases of ¥1,094 million in notes and accounts payable, trade, and ¥5,284 million in short-term borrowings, partially offset by a decrease of ¥1,178 million in income taxes payable. Non-current liabilities amounted to ¥21,404 million, an increase of ¥4,019 million from ¥17,384 million as of March 31, 2026, mainly due to an increase of ¥2,693 million in long-term borrowings.

Net assets amounted to ¥92,747 million as of June 30, 2026, an increase of ¥3,162 million from ¥89,585 million as of March 31, 2026. This was mainly attributable to increases of ¥1,299 million in retained earnings and ¥1,537 million in foreign currency translation adjustment.

(Cash flows)

Cash and cash equivalents as of June 30, 2026 increased by ¥3,286 million from March 31, 2026, to ¥29,721 million. The respective cash flow activities are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities was ¥2,206 million.

The principal cash inflows included profit before income taxes of ¥3,255 million, depreciation of ¥1,608 million, an increase in unearned revenue of ¥766 million and an increase in accrued consumption taxes of ¥551 million. The principal cash outflows included an increase in prepaid expenses of ¥997 million, a decrease in accounts payable, other, of ¥567 million and income taxes paid of ¥1,463 million.

(Cash flows from investing activities)

Net cash used in investing activities was ¥2,559 million.

The principal cash inflow was proceeds from the withdrawal of time deposits of ¥794 million. The principal cash outflows included ¥889 million for the purchase of shares of subsidiaries resulting in a change in the scope of consolidation, ¥1,113 million for the purchase of property, plant and equipment and ¥754 million for the purchase of intangible assets.

(Cash flows from financing activities)

Net cash provided by financing activities was ¥3,421 million.

The principal cash inflow was a net increase in short-term borrowings of ¥5,116 million, while the principal cash outflow was dividends paid of ¥1,214 million.

(3) Consolidated Earnings Forecasts and Other Forward-Looking Information

Based on business trends and other factors during the first quarter of the fiscal year ending March 31, 2027, the Company has revised its full-year consolidated earnings forecasts as follows.

Full-year consolidated earnings forecast for the fiscal year ending March 31, 2027
Net sales: ¥172,000 million (previous forecast: ¥168,500 million)
Operating profit: ¥12,100 million (previous forecast: ¥11,700 million)
Ordinary profit: ¥11,600 million (previous forecast: ¥11,200 million)
Profit attributable to owners of parent: ¥7,700 million (previous forecast: ¥7,400 million)

The assumed foreign exchange rates for the full fiscal year are ¥155 to the U.S. dollar and ¥180 to the euro.

Forward-looking statements, including the consolidated earnings forecasts contained in this document, are based on information currently available to the Company and certain assumptions considered reasonable at the time of preparation. Actual results may differ materially from those expressed or implied by these forward-looking statements due to various factors.

2. Quarterly Consolidated Financial Statements and Major Notes

(1) Quarterly Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	28,312	31,810
Notes and accounts receivable - trade, and contract assets	31,020	32,731
Merchandise and finished goods	15,993	15,894
Work in process	1,001	1,003
Raw materials and supplies	12,638	13,738
Accounts receivable - other	2,014	1,982
Advance payments	1,093	1,644
Prepaid expenses	1,555	2,566
Other	1,034	952
Allowance for doubtful accounts	(389)	(423)
Total current assets	94,274	101,901
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	17,203	19,188
Machinery, equipment and vehicles, net	14,778	15,286
Land	4,929	5,341
Other, net	4,852	5,411
Total property, plant and equipment	41,765	45,227
Intangible assets		
Software	3,113	3,351
Software in progress	2,421	2,721
Goodwill	14	854
Other	708	711
Total intangible assets	6,257	7,638
Investments and other assets	3,161	3,787
Total non-current assets	51,184	56,654
Total assets	145,459	158,556
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,575	8,670
Electronically recorded obligations - operating	6,558	6,256
Short-term borrowings	1,100	6,384
Contract liabilities	8,582	9,363
Accounts payable - other	5,043	4,702
Income taxes payable	1,717	538
Provisions	2,246	2,060
Other	5,665	6,426
Total current liabilities	38,489	44,404
Non-current liabilities		
Long-term borrowings	10,986	13,680
Lease liabilities	3,704	3,844
Retirement benefit liability	1,006	1,236
Other	1,686	2,643
Total non-current liabilities	17,384	21,404
Total liabilities	55,874	65,809

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Net assets		
Shareholders' equity		
Share capital	8,468	8,468
Capital surplus	5,347	5,347
Retained earnings	59,070	60,369
Treasury shares	(2,262)	(2,252)
Total shareholders' equity	70,623	71,933
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7	7
Foreign currency translation adjustment	14,574	16,111
Remeasurements of defined benefit plans	103	102
Total accumulated other comprehensive income	14,685	16,222
Share acquisition rights	12	12
Non-controlling interests	4,263	4,579
Total net assets	89,585	92,747
Total liabilities and net assets	145,459	158,556

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

(Quarterly Consolidated Statements of Income)

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net sales	37,829	44,621
Cost of sales	22,496	26,497
Gross profit	15,332	18,123
Selling, general and administrative expenses	12,973	14,694
Operating profit	2,359	3,429
Non-operating income		
Interest income	127	138
Dividend income	1	1
Other	83	66
Total non-operating income	212	206
Non-operating expenses		
Interest expenses	203	143
Foreign exchange losses	261	67
Loss on net monetary position	153	118
Other	68	61
Total non-operating expenses	686	390
Ordinary profit	1,885	3,245
Extraordinary income		
Gain on sale of non-current assets	9	14
Total extraordinary income	9	14
Extraordinary losses		
Loss on retirement of non-current assets	16	3
Loss on sale of non-current assets	0	0
Loss on business restructuring	58	-
Total extraordinary losses	76	3
Profit before income taxes	1,819	3,255
Income taxes - current	388	351
Income taxes - deferred	168	327
Total income taxes	557	678
Profit	1,261	2,577
Profit attributable to non-controlling interests	50	38
Profit attributable to owners of parent	1,211	2,538

(Quarterly Consolidated Statements of Comprehensive Income)

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Profit	1,261	2,577
Other comprehensive income		
Valuation difference on available-for-sale securities	0	0
Foreign currency translation adjustment	878	1,815
Remeasurements of defined benefit plans, net of tax	0	(1)
Total other comprehensive income	880	1,813
Comprehensive income	2,142	4,390
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,927	4,074
Comprehensive income attributable to non-controlling interests	214	316

(3) Quarterly Consolidated Statements of Cash Flows

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	1,819	3,255
Depreciation	1,406	1,608
Amortization of goodwill	3	3
Loss (gain) on sale of non-current assets	(9)	(14)
Loss on retirement of non-current assets	16	3
Loss on business restructuring	58	-
Loss on net monetary position	153	118
Increase (decrease) in provision for bonuses	(178)	(292)
Increase (decrease) in allowance for doubtful accounts	(6)	18
Increase (decrease) in retirement benefit liability	24	(13)
Interest and dividend income	(129)	(140)
Interest expenses	203	143
Foreign exchange losses (gains)	34	78
Decrease (increase) in accounts receivable - trade, and contract assets	2,001	(538)
Decrease (increase) in inventories	(450)	250
Increase (decrease) in trade payables	3	(206)
Increase (decrease) in accounts payable - other	(1,049)	(567)
Increase (decrease) in unearned revenue	479	766
Decrease (increase) in prepaid expenses	(1,657)	(997)
Increase (decrease) in accrued consumption taxes	(408)	551
Other	74	(393)
Subtotal	2,390	3,635
Interest and dividends received	129	140
Interest paid	(186)	(105)
Income taxes paid	(422)	(1,463)
Payments for business restructuring	(58)	-
Cash flows from operating activities	1,851	2,206
Cash flows from investing activities		
Payments into time deposits	(636)	(558)
Proceeds from withdrawal of time deposits	652	794
Purchase of property, plant and equipment	(1,238)	(1,113)
Purchase of intangible assets	(838)	(754)
Proceeds from sale of property, plant and equipment and intangible assets	20	15
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	(889)
Other	(45)	(54)
Cash flows from investing activities	(2,085)	(2,559)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	640	5,116
Repayments of long-term borrowings	(14)	(92)
Repayments of lease liabilities	(393)	(388)
Dividends paid	(1,211)	(1,214)
Purchase of treasury shares	(0)	-
Other	0	(0)
Cash flows from financing activities	(978)	3,421
Effect of exchange rate change on cash and cash equivalents	4	219
Net increase (decrease) in cash and cash equivalents	(1,208)	3,286
Cash and cash equivalents at beginning of period	25,883	26,434
Cash and cash equivalents at end of period	24,674	29,721

(4) Notes to Quarterly Consolidated Financial Statements

(Notes on Going Concern Assumption)
Not applicable.

(Changes in Presentation)
(Quarterly Consolidated Balance Sheets)
In the previous consolidated fiscal year, “Advance payments” and “Prepaid expenses” were included in “Other” under current assets. Due to their increased materiality, these items have been presented separately beginning with the current fiscal year.
To reflect this change in presentation, ¥3,683 million previously presented as “Other” under current assets in the consolidated balance sheet as of March 31, 2026 has been reclassified as “Advance payments” of ¥1,093 million, “Prepaid expenses” of ¥1,555 million and “Other” of ¥1,034 million.

(Quarterly Consolidated Statements of Cash Flows)
In the previous first-quarter consolidated cumulative period, changes in unearned revenue and accrued consumption taxes were included in “Other” under cash flows from operating activities. Due to their increased materiality, these items have been presented separately beginning with the current fiscal year.
To reflect this change in presentation, ¥146 million previously presented as “Other” under cash flows from operating activities for the three months ended June 30, 2025 has been reclassified as an increase in unearned revenue of ¥479 million, a decrease in accrued consumption taxes of ¥408 million and “Other” of ¥74 million.

(Notes on Significant Changes in the Amount of Shareholders' Equity)
Not applicable.

(Notes on Changes in Accounting Policies)
Not applicable.

(Notes on Segment Information, etc.)

[Segment Information]

I. For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

1. Information on net sales and operating profit or loss by reportable segment

(Millions of yen)

	Auto-ID solutions (Japan)	Auto-ID solutions (Overseas)	Total
Net sales			
Sales to external customers	19,091	18,737	37,829
Intersegment sales and transfers	3,177	4,443	7,621
Total	22,269	23,181	45,450
Segment profit (loss)	864	1,629	2,494

2. Difference between the total amount of profit or loss of reportable segments and the amount recorded in the quarterly consolidated statement of income, and main details of such difference (matters concerning difference adjustments)

(Millions of yen)

Profit	Amount
Total of reportable segments	2,494
Intersegment eliminations	0
Inventory adjustments	(134)
Operating profit reported in the quarterly consolidated statement of income	2,359

3. Matters concerning changes to reportable segments, etc.

Not applicable.

4. Information concerning impairment losses on non-current assets or goodwill, etc. by reportable segment

Not applicable.

II. For the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

1. Information on net sales and operating profit or loss by reportable segment

(Millions of yen)

	Auto-ID solutions (Japan)	Auto-ID solutions (Overseas)	Total
Net sales			
Sales to external customers	22,858	21,762	44,621
Intersegment sales and transfers	2,683	4,317	7,000
Total	25,541	26,080	51,621
Segment profit (loss)	1,850	1,526	3,376

2. Difference between the total amount of profit or loss of reportable segments and the amount recorded in the quarterly consolidated statement of income, and the main content of such difference (matters concerning difference adjustments)

(Millions of yen)

Profit	Amount
Total of reportable segments	3,376
Intersegment eliminations	-
Inventory adjustments	52
Operating profit reported in the quarterly consolidated statement of income	3,429

3. Matters Related to Changes in Reportable Segments, etc.

Not applicable.

4. Information concerning impairment losses on non-current assets or goodwill, etc. by reportable segment

(Material changes in the amount of goodwill)

During the three months ended June 30, 2026, goodwill of ¥843 million was recognized in the Auto-ID Solutions (Japan) segment following the acquisition of shares in Hiranoya Bussan Co., Ltd. and the inclusion of the company and its subsidiary, JF Stockpack Co., Ltd., in the scope of consolidation.

The amount of goodwill is provisional because the allocation of the acquisition cost had not been completed as of June 30, 2026.

(Business Combinations and Other Related Matters)

(Business combination through acquisition)

At a meeting of the Board of Directors held on May 26, 2026, the Company resolved to acquire all issued shares of Hiranoya Bussan Co., Ltd. and make it a wholly owned subsidiary. The Company subsequently entered into a share transfer agreement on June 1, 2026 and acquired all voting shares on June 15, 2026.

(1) Overview of Business Combination

(i) Name of the acquired company and description of its business

Name of acquired company: Hiranoya Bussan Co., Ltd.

Business description: Manufacture and sale of packaging materials for food and fast moving consumer goods products

(ii) Main reason for conducting the business combination

The Share Acquisition is aimed at reinforcing the foundation of the company’s smart packaging business, a new growth driver, to help realize the Perfect and Unique Tagging concept.

(iii) Date of business combination

June 15, 2026 (deemed acquisition date: June 30, 2026)

(iv) Legal form of business combination

Acquisition of shares

(v) Name of the Company after the Business Combination

Hiranoya Bussan Co., Ltd.

(vi) Acquired voting rights ratio

100%

(vii) Main basis for determining the acquiring company

The Company was determined to be the acquirer because it acquired the shares for cash consideration.

(2) Period of the acquiree’s results included in the quarterly consolidated statement of income

Since the acquiree's fiscal year-end is December 31 and the deemed acquisition date is June 30, 2026, only its balance sheet has been included in the consolidation. Therefore, the acquiree's results of operations are not reflected in the quarterly consolidated statement of income or the quarterly consolidated statement of comprehensive income for the three months ended June 30, 2026.

(3) Acquisition cost of the acquired company and breakdown by type of consideration

Consideration for acquisition	Cash	¥2,119 million
Acquisition cost		¥2,119 million

(4) Details and amounts of major acquisition-related expenses

Advisory fees, etc. ¥215 million

(5) Amount of goodwill recognized, cause of occurrence, amortization method and period

(i) Amount of goodwill recognized

¥843 million

The amount of goodwill is provisional because the allocation of the acquisition cost had not been completed as of June 30, 2026.

(ii) Cause of occurrence

Goodwill arose from anticipated future excess earnings.

(iii) Amortization method and period

The amortization method and period are currently being determined.

(Significant Subsequent Events)

(Acquisition and cancellation of treasury shares)

At a meeting of the Board of Directors held on August 12, 2026, the Company resolved to acquire treasury shares pursuant to the provisions of Article 156 of the Companies Act as applied mutatis mutandis pursuant to Article 165, paragraph 3 of the same Act, and to cancel treasury shares pursuant to the provisions of Article 178 of the Companies Act, as follows.

(1) Reason for the acquisition and cancellation of treasury shares

To improve capital efficiency and enhance shareholder returns

(2) Details of matters related to the acquisition

(i) Class of shares to be acquired: Common shares

(ii) Total number of shares to be acquired: 1,000,000 shares (maximum)

Percentage of total shares outstanding, excluding treasury shares: 3.1%

(iii) Total acquisition cost of shares: ¥2,000 million (maximum)

(iv) Acquisition period: From August 13, 2026 to February 26, 2027

(v) Acquisition method: Market purchase on the Tokyo Stock Exchange

(3) Details of matters related to cancellation

(i) Class of shares to be cancelled: Common shares

(ii) Total number of shares to be cancelled: All treasury shares acquired pursuant to (2) above

(iii) Scheduled cancellation date: March 19, 2027