



Financial Results for 1st Half of the year ending September 2026

ASB
Form Your Vision

May 25, 2026
Nissei ASB Machine Co., Ltd.
(TSE Prime market, 6284)



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I . Financial results for 1st half of the year ending Sept. 2026



Record-Highs for H1 Orders, Sales, and Operating Profit.

Record
high

Orders

28.6 Bn JPY

(+25.1% YoY)

Strong in both machines and molds, driven by Americas, Europe, and India.

Record
high

Net Sales

24.0 Bn JPY

(+9.8% YoY)

Record sales for core products; Significant growth in the Americas, Europe, and India.

Record
high

Operating Profit

6.5 Bn JPY

(+18.8% YoY)

Driven by sales growth and mix improvement.



Strong Performance: Record-high Orders, Net Sales, and Profits across all levels for H1

(Mn JPY)

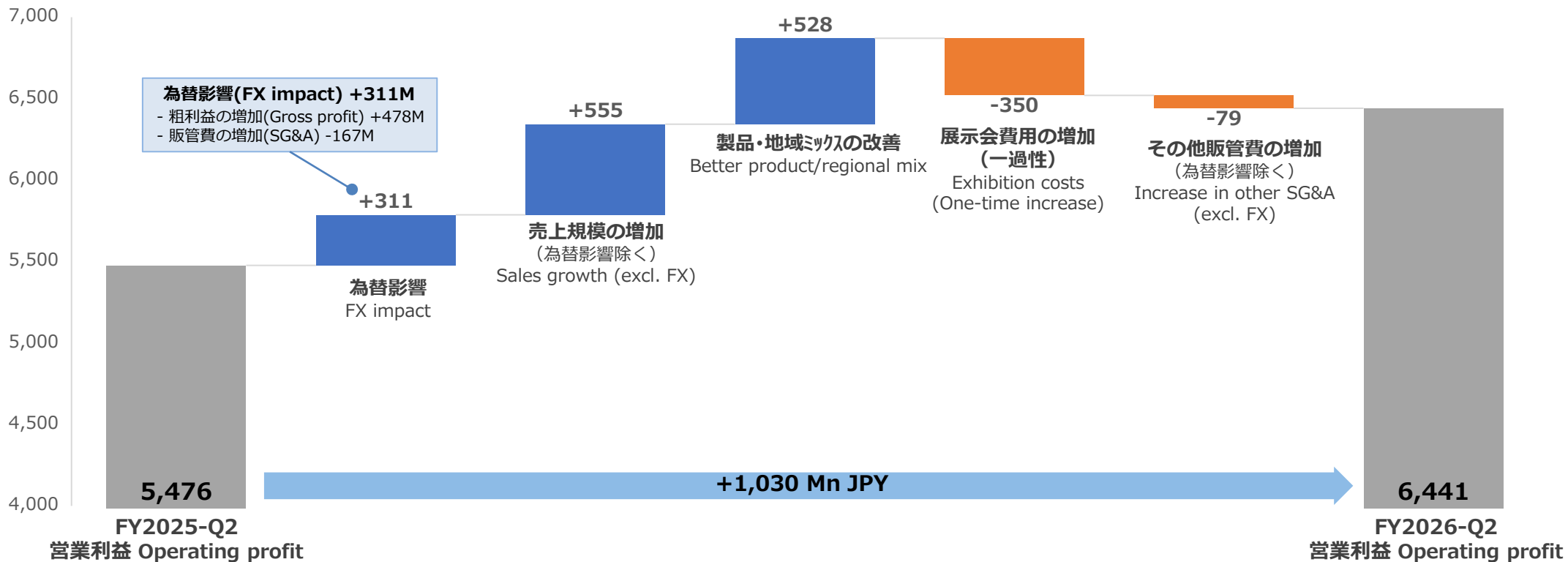
		FY2025		FY2026						YoY	
		H1 Result		Q1 Result		Q2 Result		H1 Result		B-A	B/A
		A	%	B	%	C	%	B	%		
受注高	Orders received	22,906	-	15,419	-	13,237	-	28,657	-	+5,750	+25.1%
受注残高	Order backlog	19,247	-	21,312	-	21,850	-	21,850	-	+2,603	+13.5%
売上高	Net sales	21,902	100.0%	11,341	100.0%	12,699	100.0%	24,041	100.0%	+2,139	+9.8%
売上原価	Cost of sales	11,637	53.1%	5,887	51.9%	6,261	49.3%	12,149	50.5%	+512	+4.4%
売上総利益	Gross profit	10,265	46.9%	5,453	48.1%	6,438	50.7%	11,892	49.5%	+1,627	+15.9%
販管費	SG&A	4,788	21.9%	2,867	25.3%	2,518	19.8%	5,385	22.4%	+596	+12.5%
営業利益	Operating profit	5,476	25.0%	2,586	22.8%	3,920	30.9%	6,506	27.1%	+1,030	+18.8%
経常利益	Ordinary profit	5,745	26.2%	2,735	24.1%	3,945	31.1%	6,680	27.8%	+935	+16.3%
純利益 ^(*1)	Net income	4,008	18.3%	1,899	16.7%	2,884	22.7%	4,784	19.9%	+775	+19.3%
設備投資	Capital investment	547	2.5%	516	4.5%	541	4.3%	1,057	4.4%	+510	+93.2%
減価償却費	Depreciation	930	4.2%	483	4.3%	514	4.0%	997	4.1%	+67	+7.2%
研究開発費	R&D expenses	458	2.1%	74	0.7%	78	0.6%	152	0.6%	-306	-66.8%
FX rate (期中平均) Average rate	USD	152.52	-	154.15	-	156.86	-	155.51	-	+2.99	+2.0%
	EUR	161.55	-	179.39	-	183.65	-	181.52	-	+19.97	+12.4%
	INR	1.79	-	1.75	-	1.73	-	1.74	-	-0.05	-2.8%

上半期として過去最高
Record high for H1



Significant profit growth as sales gains and favorable mix offset increased exhibition costs

(Mn JPY)



参考：為替レート（期中平均レート）
Note : Average rate

Rate	FY25-Q2	FY26-Q2	change	
USD	152.52	155.51	2.0%	円安 Weak yen
EUR	161.55	181.52	12.4%	円安 Weak yen
INR	1.79	1.74	-2.8%	
MXN	7.53	8.68	15.3%	円安 Weak yen
BRL	26.11	29.22	11.9%	円安 Weak yen



Orders up across all products; Western markets and India maintain momentum

(Mn JPY)

			FY2025		FY2026						YoY		Notes
			H1 Result		Q1 Result		Q2 Result		H1 Result		B-A	B/A	
			A	%	B	%	C	%	B	%			
製品別 / Product	成形機	Machine	11,268	49.2%	8,470	54.9%	6,564	49.6%	15,035	52.5%	+3,767	+33.4%	中小型機は好調, 大型機は堅調
	金型	Molds	7,287	31.8%	4,514	29.3%	4,246	32.1%	8,760	30.6%	+1,473	+20.2%	ほぼ全地域で好調
	付属機器	AUX	1,374	6.0%	801	5.2%	677	5.1%	1,478	5.2%	+104	+7.6%	
	部品その他	Parts	2,976	13.0%	1,633	10.6%	1,748	13.2%	3,382	11.8%	+405	+13.6%	ほぼ全地域で好調
	合計	Total	22,906	100.0%	15,419	100.0%	13,237	100.0%	28,657	100.0%	+5,750	+25.1%	

【Note】 **Machine:** Strong demand for Small/Mid sized machines; steady performance for large-sized models. **Molds:** Strong performance in almost all regions. **Parts:** Strong performance in almost all regions.

地域別 / Region	米州	Americas	7,167	31.3%	5,661	36.7%	4,944	37.4%	10,606	37.0%	+3,439	+48.0%	北米好調, 中南米は堅調
	欧州	Europe	4,767	20.8%	2,878	18.7%	2,939	22.2%	5,817	20.3%	+1,050	+22.0%	好調維持
	南・西アジア	South/West Asia	7,097	31.0%	4,526	29.4%	4,272	32.3%	8,798	30.7%	+1,701	+24.0%	インド・中東好調, 東南アジア回復待ち
	東アジア	East Asia	3,875	16.9%	2,353	15.3%	1,081	8.2%	3,434	12.0%	-440	-11.4%	日本は一時的に減少, 中国は低迷継続
	合計	Total	22,906	100.0%	15,419	100.0%	13,237	100.0%	28,657	100.0%	+5,750	+25.1%	

【Note】 **Americas:** Strong in North America, steady in Latin America. **Europe:** Maintained strong momentum. **South/West Asia:** Strong in India and Middle East. Southeast Asia is awaiting recovery. **East Asia:** Japan: Temporary decrease (due to order timing); China: Remaining weak.

上半期として過去最高
Record high for H1



Strong sales for almost all products; Significant growth in the Americas, Europe, and India

(Mn JPY)

			FY2025		FY2026						YoY		Notes
			H1 Result		Q1 Result		Q2 Result		H1 Result		B-A	B/A	
			A	%	B	%	C	%	B	%			
製品別 / Product	成形機	Machine	11,540	52.7%	5,405	47.7%	6,634	52.2%	12,039	50.1%	+499	+4.3%	中小型機は増加, 大型機は反動減
	金型	Molds	6,222	28.4%	3,709	32.7%	3,727	29.4%	7,437	30.9%	+1,214	+19.5%	ほぼ全地域で増加
	付属機器	AUX	1,287	5.9%	623	5.5%	639	5.0%	1,262	5.3%	-25	-2.0%	
	部品その他	Parts	2,851	13.0%	1,603	14.1%	1,698	13.4%	3,301	13.7%	+450	+15.8%	ほぼ全地域で増加
	合計	Total	21,902	100.0%	11,341	100.0%	12,699	100.0%	24,041	100.0%	+2,139	+9.8%	

【Note】 **Machine:** Small to mid-sized: Increase; Large-sized: Rebound decline. **Molds:** Increases in almost all regions. **Parts:** Increases in almost all regions.

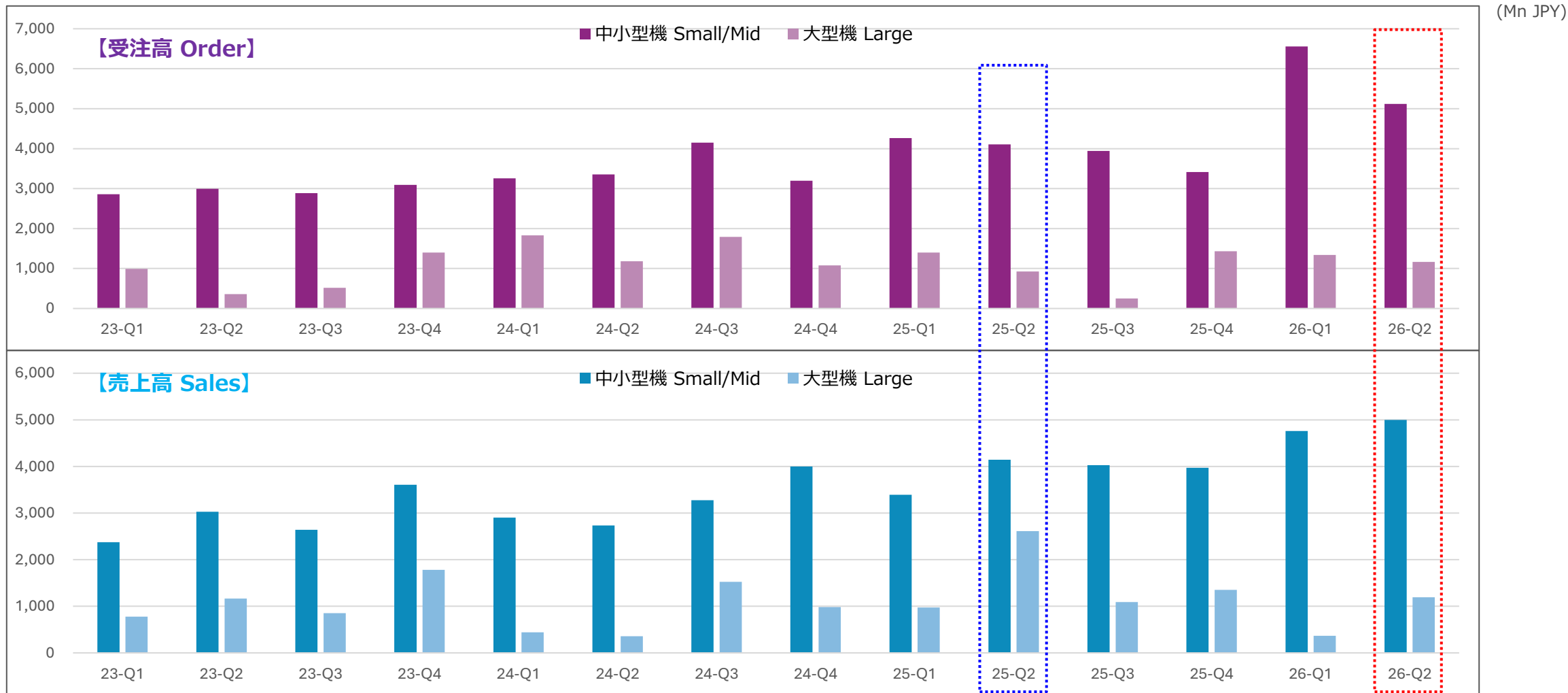
地域別 / Region	米州	Americas	6,957	31.8%	3,732	32.9%	4,400	34.7%	8,133	33.8%	+1,175	+16.9%	北米増加, 中南米は微増
	欧州	Europe	3,816	17.4%	2,393	21.1%	2,735	21.5%	5,129	21.3%	+1,312	+34.4%	欧州全域で増加
	南・西アジア	South/West Asia	6,382	29.1%	3,364	29.7%	3,576	28.2%	6,940	28.9%	+558	+8.7%	インド・中東は増加, 東南アジア減少
	東アジア	East Asia	4,745	21.7%	1,851	16.3%	1,986	15.6%	3,838	16.0%	-907	-19.1%	日本は大型機の反動減, 中国は低迷継続
	合計	Total	21,902	100.0%	11,341	100.0%	12,699	100.0%	24,041	100.0%	+2,139	+9.8%	

【Note】 **Americas:** North America: Increase; Latin America: Slight increase. **Europe:** : Increase across Europe.
South/West Asia: India & Middle East: Increase; Southeast Asia: Decrease. **East Asia:** Japan: Rebound decline in large machines; China: Declining.

上半期として過去最高
Record high for H1



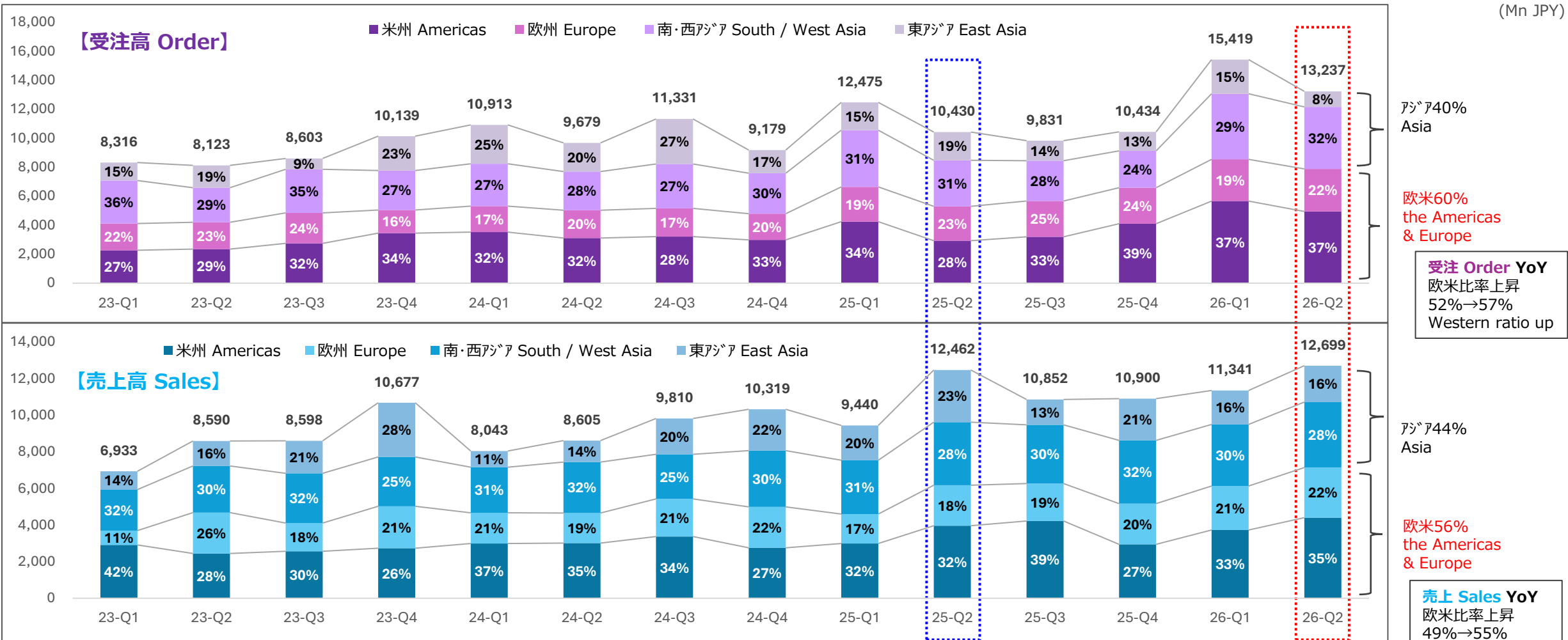
Strong orders and sales for Small/Mid models have created a favorable outlook for us



中小型機 Small/Mid Machine : ASB-70DP, ASB-50MB, ASB-12M
 大型機 Large Machine : ASB-150DP, ASB-650EXH, PF36



Balanced regional mix maintained, with rising Western share in orders and sales



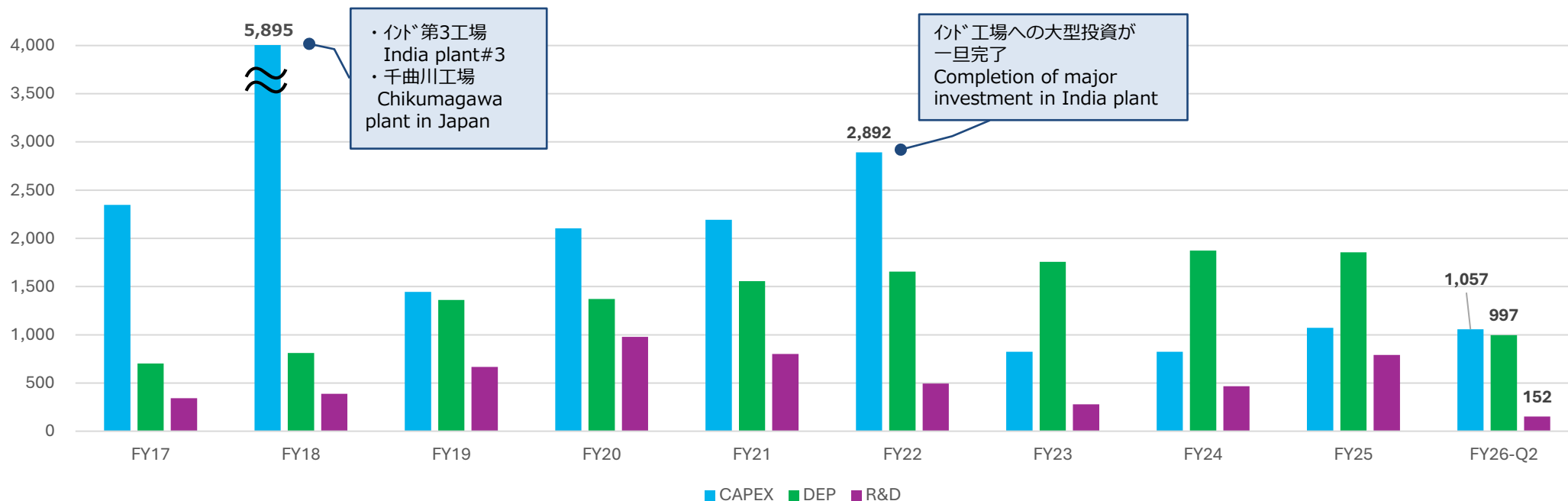
Americas : 北中南米アメリカ (North, Central, and South America)
 Europe : 欧州全域, ロシア, トルコ, 北部・南部アフリカ (Europe, Russia, Türkiye, Northern & Southern Africa)
 South/West Asia : 東南アジア, オセアニア, インド, 中東, 東部・西部アフリカ (Southeast Asia, Oceania, India, the Middle East, Eastern & Western Africa)
 East Asia : 日本, 中国, 韓国, 台湾 (Japan, China, South Korea, Taiwan)



CAPEX: Capacity expansion in India; R&D: Moderate progress after major trade show

(Mn JPY)

		FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	上期実績 FY26-Q2	通期計画 26FCST	進捗 Progress
設備投資	Capital Investment	2,348	5,895	1,445	2,103	2,192	2,892	825	823	1,073	1,057	2,000	53%
減価償却費	Depreciation	701	810	1,361	1,371	1,556	1,654	1,756	1,873	1,856	997	2,000	50%
研究開発費	R&D expenses	343	388	668	979	800	495	278	467	790	152	600	25%





II. Financial forecast for the year ending Sept. 2026



Upward revision of earnings and dividend forecasts based on the current order situation

		FY2025 Result		FY2026				YoY		Progress	(参考 Ref.) (Mn JPY)	
				H1 Result		FY Forecast (Rev.)					期初予想 Initial est.	
		A	%	B	%	C	%	C-A	C/A	B/C	Full Year	Change
		D	C-D									
売上高	Net sales	43,654	100.0%	24,041	100.0%	50,000	100.0%	+6,345	+14.5%	48%	46,800	+3,200
営業利益	Operating profit	10,641	24.4%	6,506	27.1%	13,000	26.0%	+2,358	+22.2%	50%	11,500	+1,500
経常利益	Ordinary profit	10,912	25.0%	6,680	27.8%	13,100	26.2%	+2,187	+20.0%	51%	11,600	+1,500
純利益 ^(*1)	Net income	7,740	17.7%	4,784	19.9%	9,100	18.2%	+1,359	+17.6%	53%	8,100	+1,000
1株純利益	EPS (JPY)	516.36	-	319.14	-	607.03	-	+90.66	+17.6%	53%	540.32	+66.71
1株配当金	DPS (JPY)	200.00	-	-	-	240.00	-	+40.00	+20.0%	-	200.00	+40.00
配当性向	DPR (%)	38.7	-	-	-	39.5	-	+0.80	-	-	37.0	+2.5
ROE	ROE (%)	13.9	-	-	-	14.7	-	+0.8	-	-	13.2	+1.5
ROIC	ROIC (%)	11.4	-	-	-	13.0	-	+1.6	-	-	11.7	+1.3
設備投資	Capital investment	1,073	2.5%	1,057	4.4%	2,000	4.0%	+927	+86.4%	+0.0%	2,000	0
減価償却費	Depreciation	1,856	4.3%	954	4.0%	2,000	4.0%	+144	+7.8%	+0.0%	2,000	0
研究開発費	R&D expenses	790	1.8%	152	0.6%	600	1.2%	-190	-24.1%	+0.0%	600	0
FX rate (期中平均)	USD	149.28	-	155.51	-	150.00	-	+0.72	+0.5%	-	145.00	+5.00
	EUR	164.80	-	181.52	-	180.00	-	+15.20	+9.2%	-	165.00	+15.00
	INR	1.75	-	1.74	-	1.70	-	-0.05	-2.9%	-	1.65	+0.05



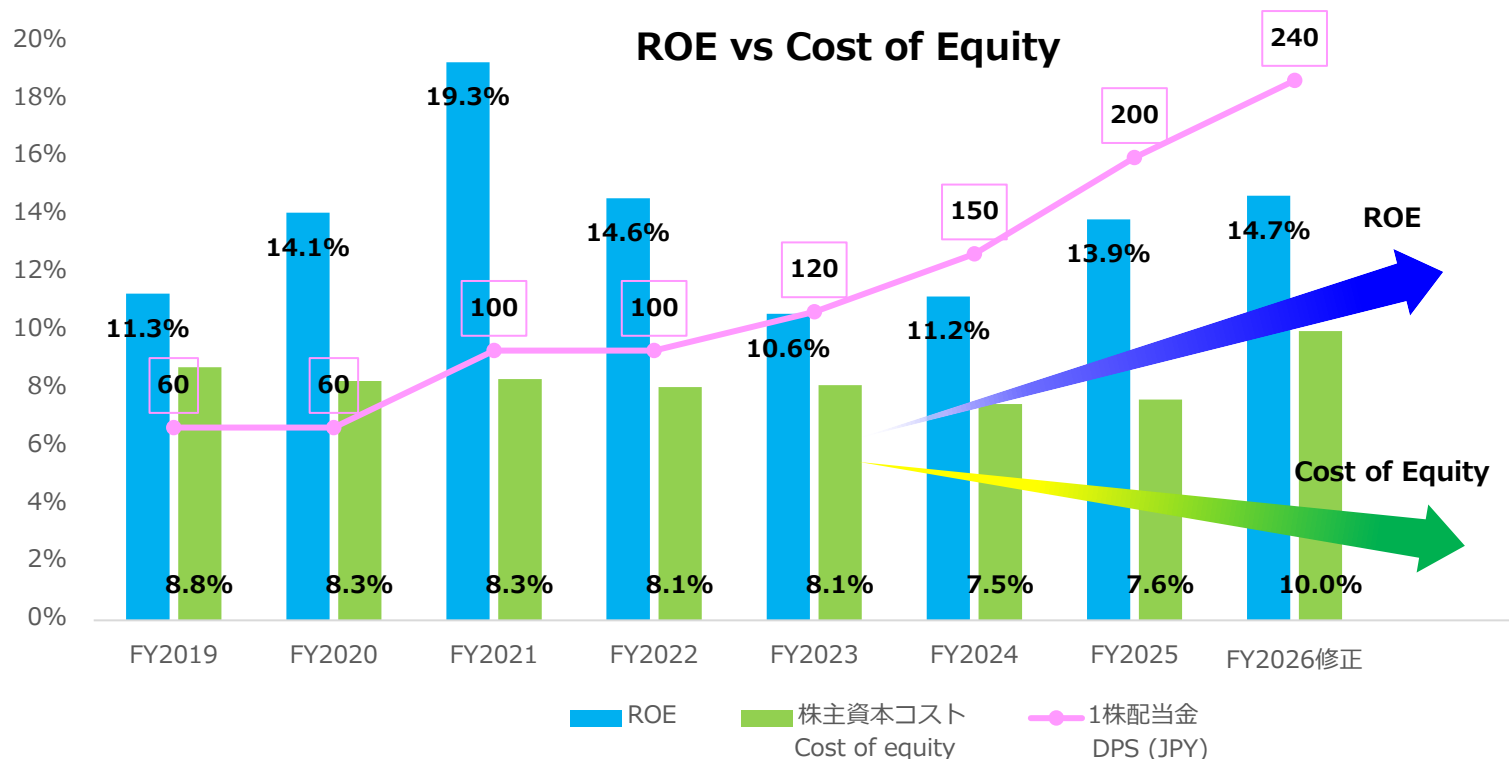
Crude oil prices are surging due to Middle East tensions, leading to rising resin costs and supply chain concerns. No immediate disruptions in supply and demand; currently monitoring the situation closely.

	主なリスク Risks	対策 Countermeasures
需要 Demand	設備投資意欲の減退 Decline in capital investment appetite	機械需要：4S技術（省人・省エネ・省スペース・省材料）で差別化 金型需要：容器の軽量化・小型化で喚起 Machines: Differentiate via "4S" technology (Labor, Energy, Space, and Material saving). Molds: Stimulate demand through lightweighting and downsizing of containers.
調達・生産 Procurement & Production	樹脂材料・塗料類の供給懸念 Supply concerns for resin and coatings	代替品シフトや余剰在庫確保で生産影響を回避 Avoid production impact by shifting to alternative materials and securing safety stock.
出荷・納品 Shipping & Delivery	海上輸送の混乱、運賃高騰 Maritime transport disruptions and surging freight costs	中東地域以外：コンテナの早期確保で納期影響を回避 中東地域：ホルムズ海峡を經由しない代替ルートを模索 コスト影響：輸送費は顧客負担契約が多く、当社への直接影響は軽微 Outside Middle East: Secure containers early to avoid delivery delays. Middle East: Explore alternative routes bypassing the Strait of Hormuz. Cost Impact: Minimal direct impact as most contracts are on a customer-paid freight basis.



Action to Implement Management that is Conscious of Cost of Capital and Stock Price

In addition to creating added value, we aim to improve ROE by further enhancing capital efficiency



Improvement of ROE

- Profit expansion through Project 50:50
- Enhancing shareholder returns (consolidated dividend payout ratio of 40%)
- Improving asset efficiency (reduction of inventory)

Reduction of capital costs

- Strengthening dialogue with shareholders**
- Enhancement of meetings with analysts and institutional investors
 - Increase in the number of individual investors

Current cost of equity is recognized at around 10% (via CAPM and institutional investor dialogues).
Reference: Calculation Based on the CAPM (risk-free rate (2.5%) + β value (1.19) × equity risk premium (6%) = 9.7%)

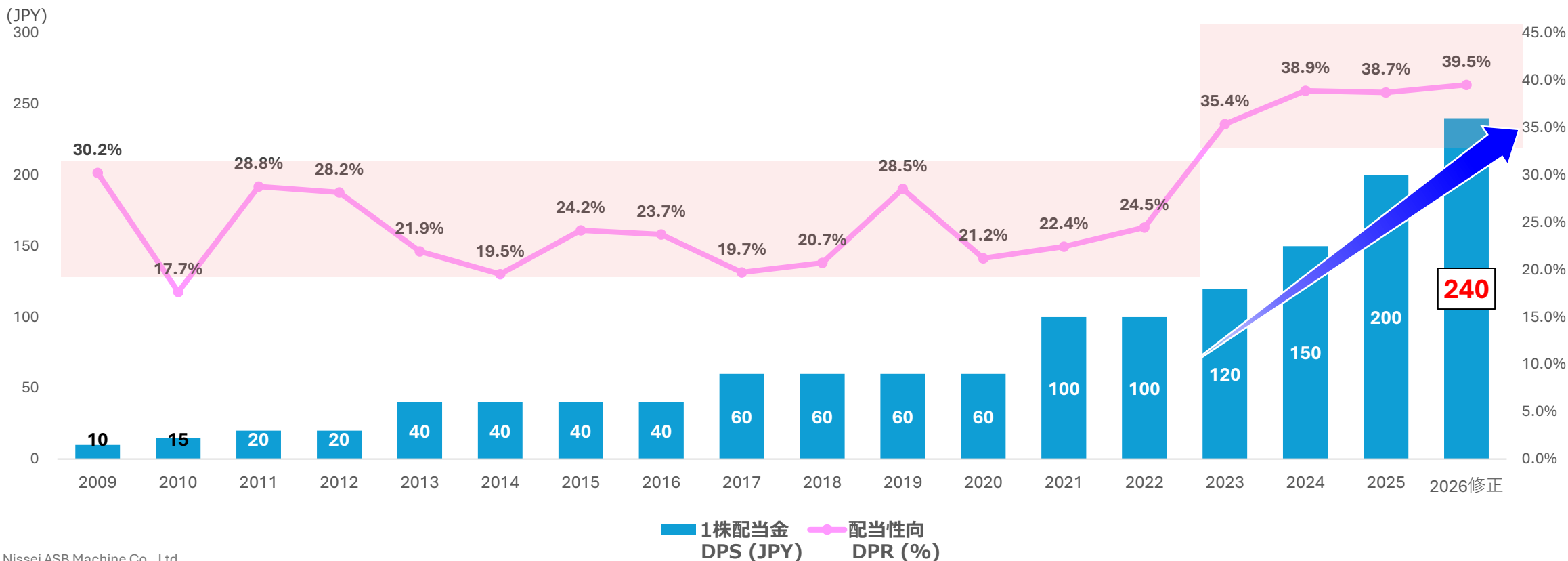


Dividend Policy:

Striving for continuous and stable dividends, aiming for a consolidated dividend payout ratio of 40%

DPR: The policy of aiming for 40% was established in FY2024, and the dividend level was raised

Continuity: Maintaining a substantive progressive dividend policy, with no dividend reduction since FY2009, following the Global Financial Crisis

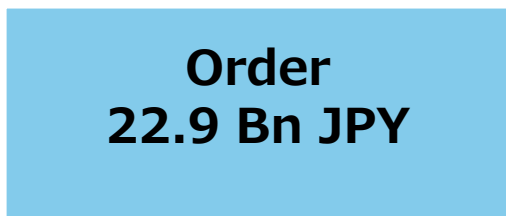
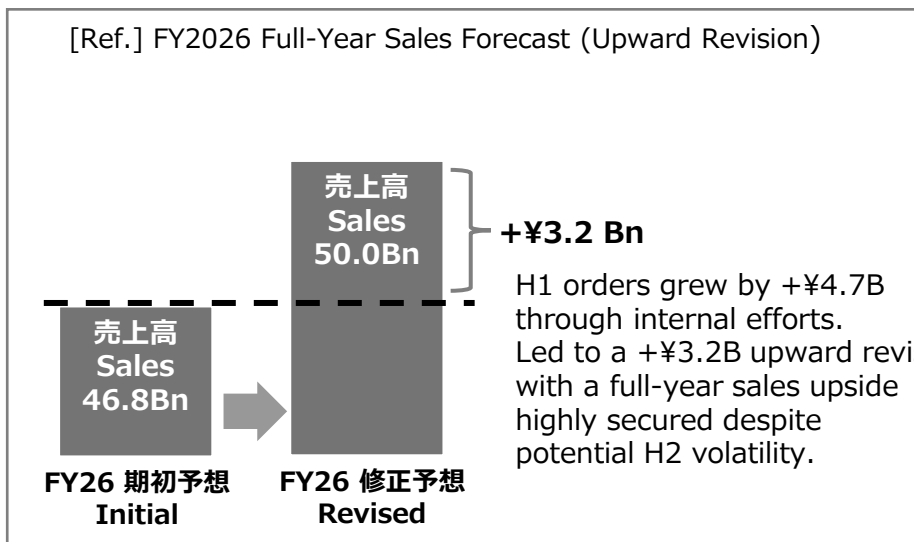




III. Market Information



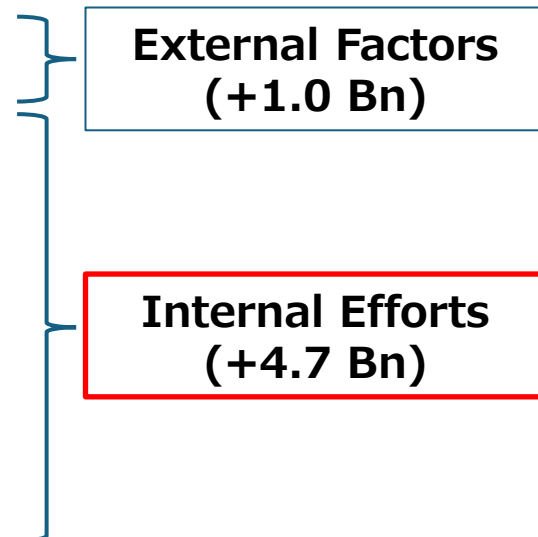
Full-year sales forecast revised upward following strong H1 orders. Analysis shows 80% of the order growth is driven by internal efforts, representing organic growth.



Order Result
FY2025-H1



Order Result
FY2026-H1





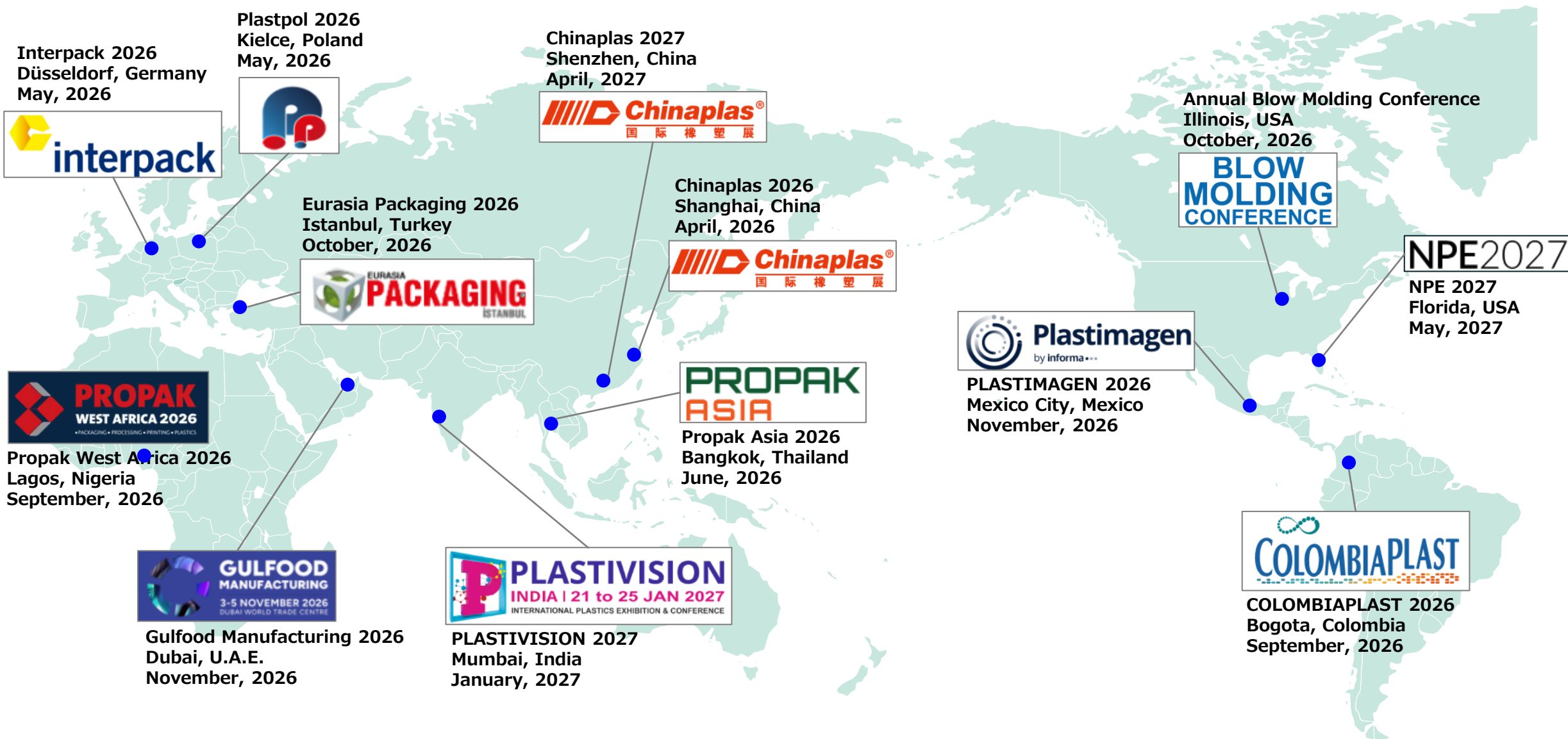
Sales Promotion & Marketing via Global Trade Shows



Event	K2025
Location	Dusseldorf, Germany
Dates	8-15 October 2025
Models	①PF36/36-600, ②PM-90/111N ③ASB-70DPH/50E, ④HSB12-4N/111N
Visitors	160 countries / Approx. 175K visitors

展示会名	PLAST INDIA 2026
開催地	New Delhi, India
会期	5-10 February 2026
展示機種	PF36/36-600
来場者数	88 countries / Approx. 550K visitors

受注拡大の核：展示会出展スケジュール Key Driver of Order Growth: Upcoming Major Exhibitions

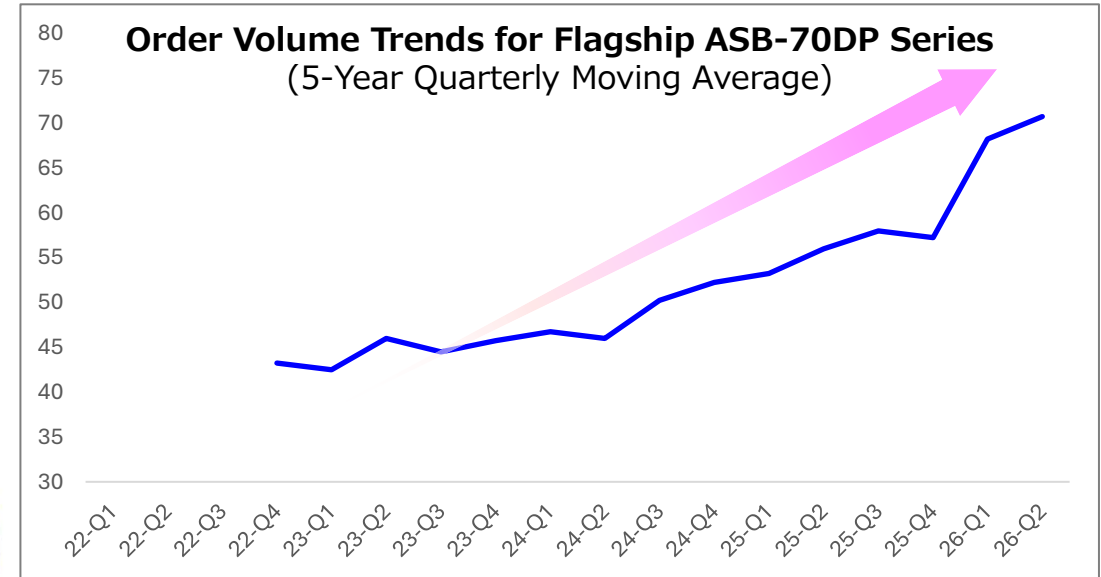




Market Expansion via Evolution & Premiumization of ASB Series (1-Step)

- **Penetration of ZC System (Existing Customers):** Expanded ZC mold orders → Drives machine orders
- **Glass-to-Plastic Conversion:** Growth in plastic miniature bottles
- **Replacement of Extrusion Blow Molding (New Customers):** Shifting HDPE container production to ASB Series
- **Robust Service & Support:** Expands sales channels to newcomers & secures repeat orders by boosting loyalty
- **Key Regions:** India, Europe, USA

(ZC: Zero Cooling)





Despite minor market concerns over Middle East tensions, the business plan is progressing generally in line with expectations.

Region		Outlook	Opportunities (Positive Factors)	Risks (Negative Factors)
Americas	North America	Strong	Organic growth, Reshoring of production, Rising service demand, HDPE*1 container demand	Economic slowdown
	Central and South America	Steady	Organic growth, Demand for Returnable Beverage Containers, FIFA World Cup-related demand (Mexico)	Political instability, Economic slowdown
Europe		Strong	Local production for local consumption, In-house bottling trends, Compliance with environmental regulations (PPWR*2), Price Competitiveness Driven by Weak Yen	Economic slowdown
South/ West Asia	India	Strong	Organic growth, Accelerated shift from glass/cans to PET bottles	Potential risk from rising startups, Rising Material Costs
	Southeast Asia	Recovery	Organic growth, Local production for local consumption, Beverage Market	Economic slowdown, Intensifying competition with local manufacturers
	Middle East & Africa	Steady	Organic growth, Local production for local consumption	Geopolitical instability
East Asia	Japan	Steady	Local production for local consumption, Demand for high-value-added containers, Strong beverage demand (PF36)	Inflationary recession, Labor Shortages
	China	Weak	Market Size	Economic stagnation, Intensifying competition with local manufacturers

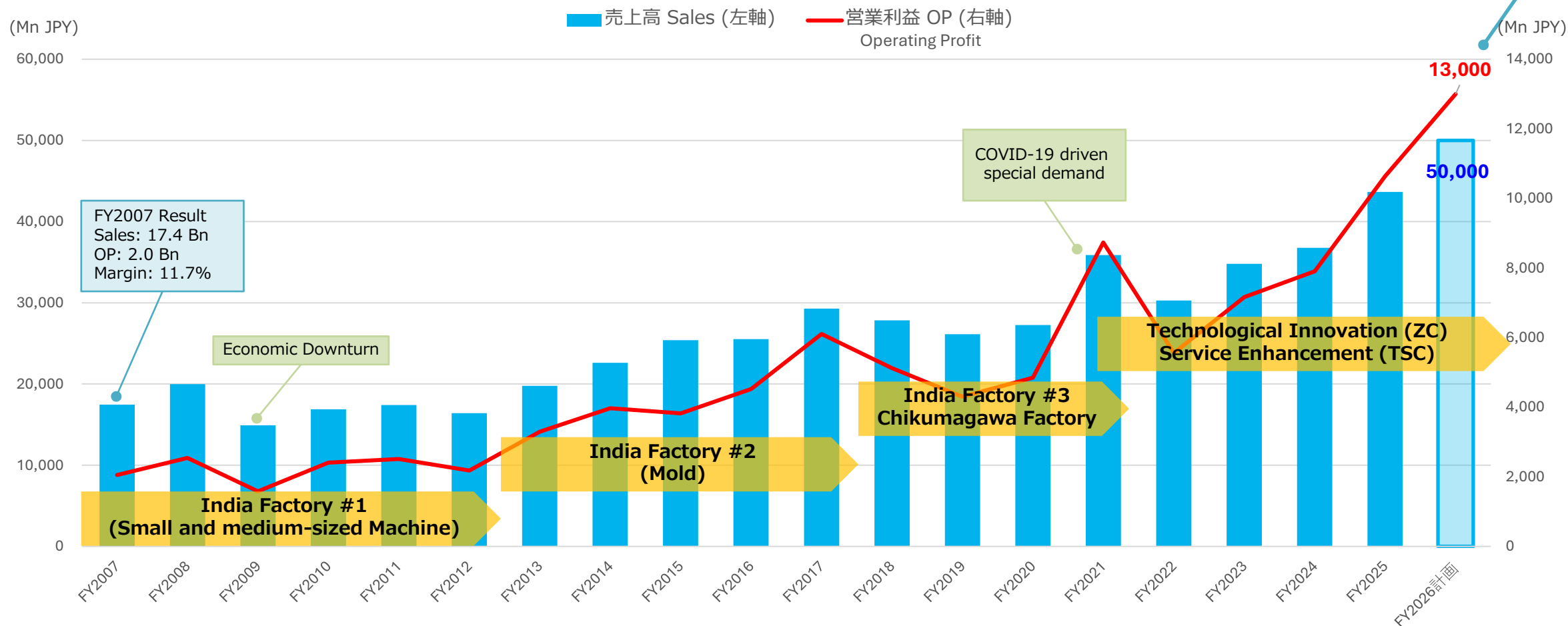


IV. Growth Strategy



**Sales tripled and profits grew 7x over the past 20 years.
On track to achieve ¥50B sales ahead of schedule.**

FY2026 Plan
Sales: 50.0 Bn
OP: 13.0 Bn
Margin: 26.0%





1. Non-Beverage

Achieving Stable Growth with ASB Series



2. Beverage

Achieving expanded sales scale with PF36 and PM-90



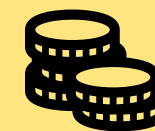
3. Customer Support

Enhancing Customer Satisfaction by Expanding Parts, Services, and DX



4. Growth Investment

Creating Greater Value by Expanding Production Capacity and TSC through CapEx

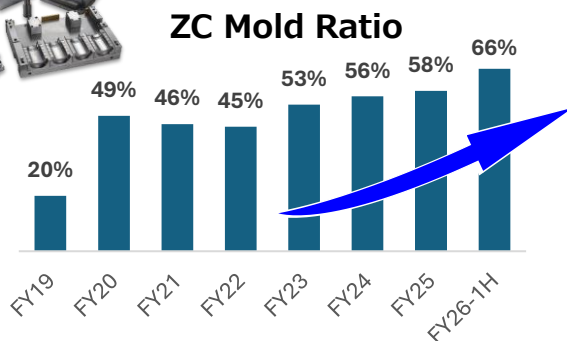


Maintain company growth through four growth strategies



ASB Series

Accelerating further innovation and premiumization of our flagship ASB Series (ASB-12M, ASB-70DP, ASB-150DP Series)



Hybrid Machines

- Energy Savings (-25% power costs)
- Faster molding & precise control
- Advantage in rPET & HDPE molding



HDPE Containers

(HDPE: High-density polyethylene)

- Expanding Market via Competitor Segments
- Replacing EBM & IBM

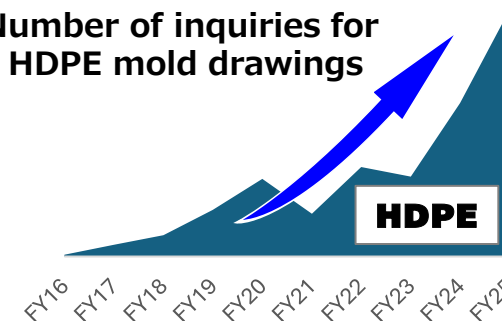
(EBM: Extrusion Blow Molding)
(IBM: Injection Blow Molding)



Zero-Cooling Molding

- Material Savings (Lightweighting)
- High Quality & High Productivity

Number of inquiries for HDPE mold drawings





PF Series

PM Series

Global beverage container market shifting from large-scale centralized to mid-scale decentralized production. Driving sales growth with two "strategic models."

PF36

Optimal molding machine for mid-scale beverage production



(PF36 series)

Target Customers

- Mid-scale beverage manufacturers, including private brands (PB).

H1 Order Results

- Japan: 1 unit (Major beverage manufacturer)
- Overseas: 1 unit (Middle East)

Current Status & Outlook

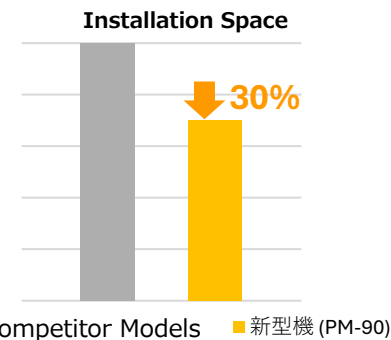
- H1 slow, but strong global & domestic latent demand
- Developing an integrated system connected with filling machines

PM-90

High-quality & compact preform molding machine



(PM-90/111N)



Target Customers

- Preform manufacturers
- Small-to-mid-scale beverage manufacturers

H1 Order Results

- Japan: 1 unit (Container manufacturer)
- Overseas: 7 units (Middle East, Africa, Southeast Asia, Europe)

Current Status & Outlook

- Numerous promising inquiries globally & domestically
- Accelerating market expansion in emerging regions like India

Future Goal: ¥10B Annual Sales (Two Strategic Models)



Service demand surging due to preventive maintenance needs & engineer shortages.
Enhancing global support to achieve a 20% service sales mix in the future.

Recurring



Supply Capacity

Expanding India factory capacity
(Shortening mold & component lead times)



(Technical Support Center)

TSC & Service Hubs

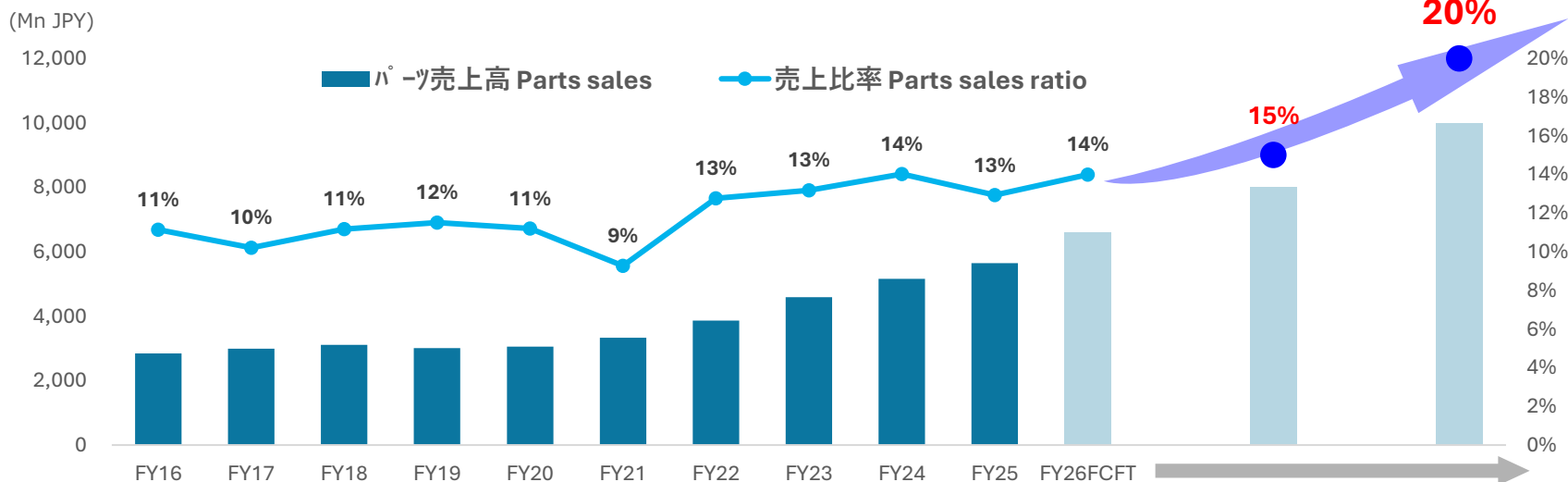
Global Footprint:
Japan, India, USA, Germany, Mexico
Enhanced Capabilities:
Training, design, and machining



DX

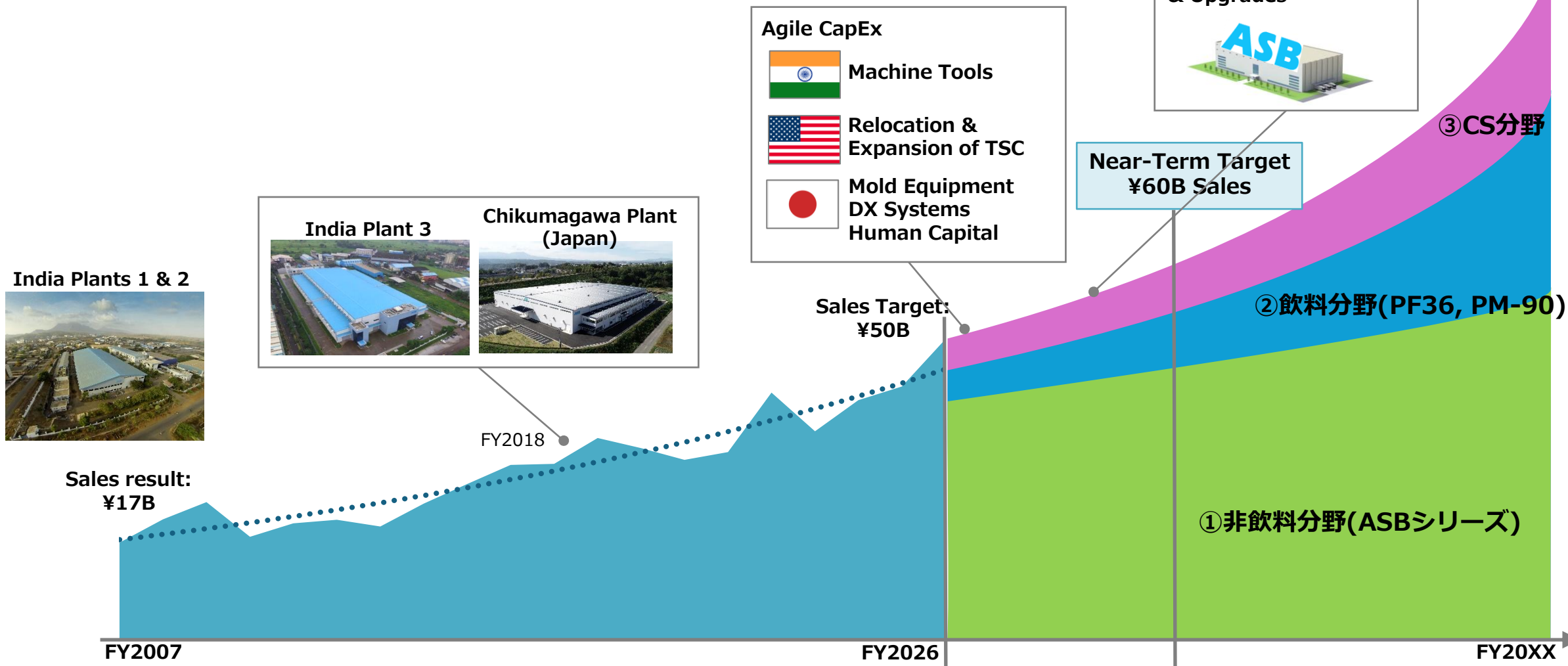


Vision 1: Data Utilization & Remote Support
Strengthening Sales Infrastructure:
CRM & EC





Targeting ¥60B in near-term sales for the next growth stage.
Planning agile CapEx to expand production capacity.





🕒 Allocation of Cash on Hand

FY2026-H1 Cash on Hand

Approx. ¥30B

📈 Growth Investment

※Allocated to accelerate further business growth
CS, Capacity, R&D, DX, and Human Capital

📦 Safety Working Capital

¥10.0B–¥15.0B

※Targeting ~3 months of monthly sales to ensure stable operations

▶▶ Allocation Policy for Future Cash Flows

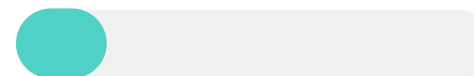
EBITDA 100%

60%



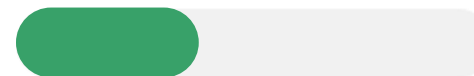
Growth Investment:
Retained earnings for future investment

10%



Organic Investment:
Maintaining current production capacity

30%



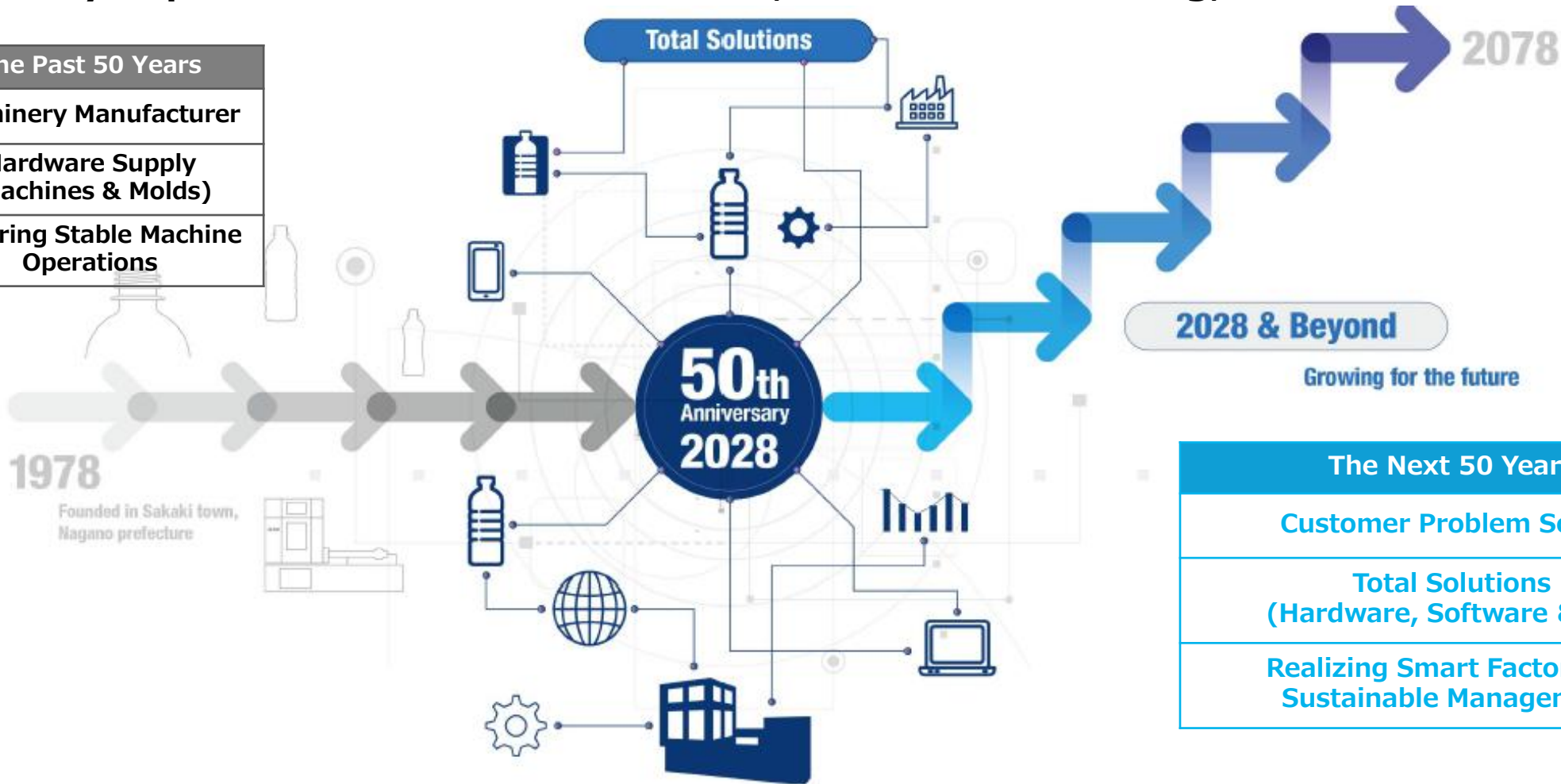
Shareholder Returns:
Maintaining stable dividends

i Shareholder Return Policy:
Maintaining a 40% consolidated dividend payout ratio



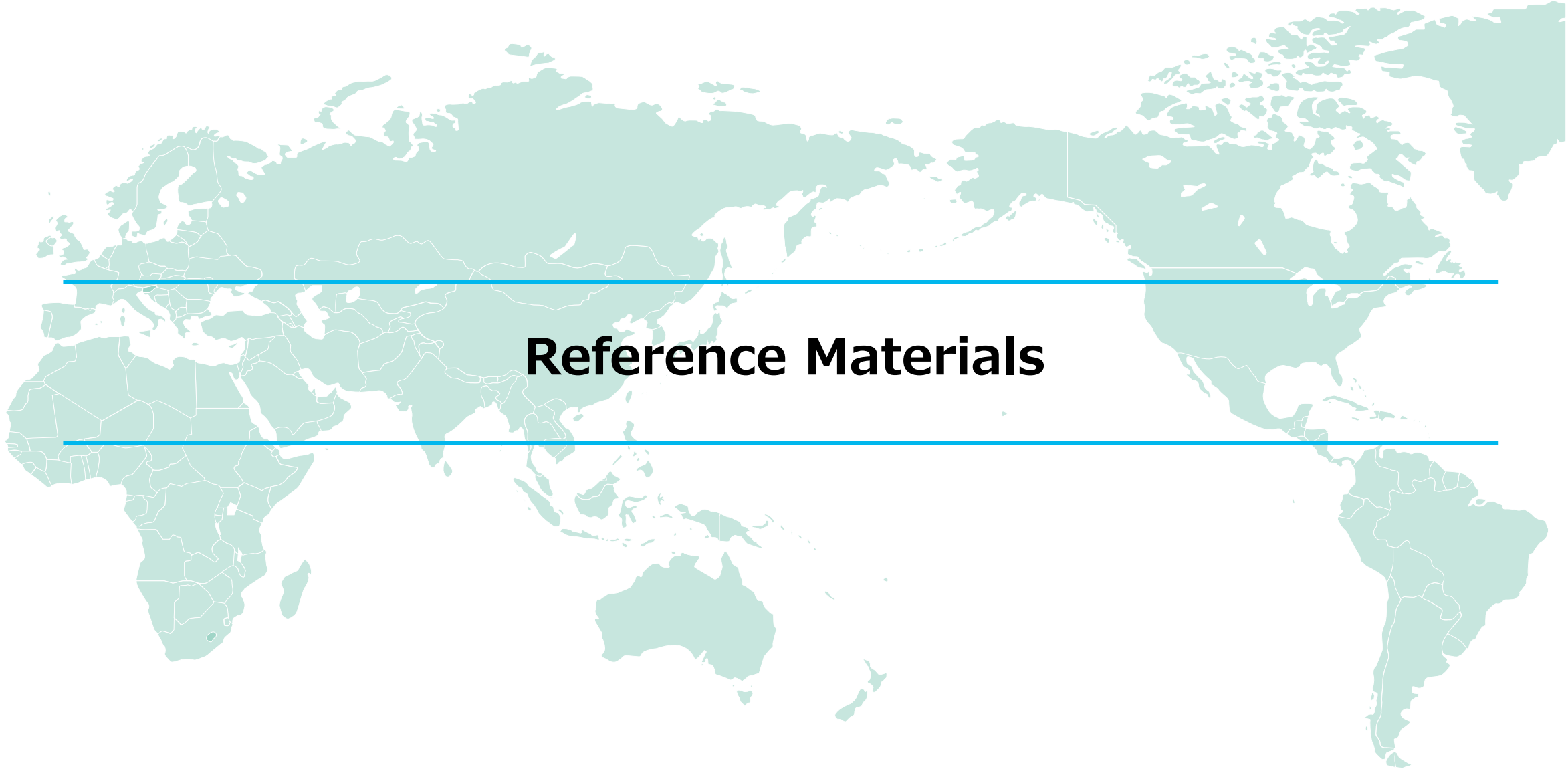
Celebrating its 50th anniversary in November 2028, ASB began with its core 1-Step machine and has steadily expanded its business into India, mold manufacturing, and customer support.

The Past 50 Years	
Role	Machinery Manufacturer
Value Proposition	Hardware Supply (Machines & Molds)
Goal	Ensuring Stable Machine Operations



The Next 50 Years
Customer Problem Solver
Total Solutions (Hardware, Software & DX)
Realizing Smart Factories & Sustainable Management

For the next 50 years, ASB will evolve from a machinery manufacturer into a "Total Solution Provider," supporting our customers' DX and sustainable management.



Reference Materials



会社名	Company Name	NISSEI ASB MACHINE CO., LTD.	
設立	Established	8 November 1978	
代表者	Representative	Representative Director, Chairman: Kota Aoki	Representative Director, President: Makoto Fujiwara
本社所在地	Headquarters	4586-3 Koo, Komoro-shi, Nagano, Japan	
事業内容	Operations	The development, manufacturing and retail of “stretch blow molding machines” used to make PET and other plastic containers, molds, ancillary equipment and parts as well as after-sales services	
従業員数	Employees	Consolidated : 2,198 Individual : 215 (as of end of March 2026)	

連結子会社 (14社)	Consolidated Subsidiaries (14 entities)	NISSEI ASB COMPANY (アメリカ, USA)
		NISSEI ASB CENTRO AMERICA, S.A. DE C.V. (メキシコ, Mexico)
		NISSEI ASB SUDAMERICA LTDA. (ブラジル, Brazil)
		NISSEI ASB GmbH (ドイツ, Germany)
		NISSEI ASB MEDITERRANEA, S.L.U. (スペイン, Spain)
		ASB INTERNATIONAL PVT. LTD. (インド, India)
		NISSEI ASB PTE. LTD. (シンガポール, Singapore)
		NISSEI ASB (THAILAND) CO., LTD. (タイ, Thailand)
		NISSEI ASB SOUTH AFRICA (Pty) LTD. (南アフリカ, South Africa)
		PT. ASB INDONESIA (インドネシア, Indonesia)
		NISSEI ASB FZE (UAE)
		NISSEI ASB AFRICA LTD. (ナイジェリア, Nigeria)
		日東工業株式会社, Nitto Kogyo (長野県, Japan)
		株式会社マシンメイト, Machien Mate (長野県, Japan)



- Facing Mount Asama, it is a scenic environment rich in nature through all seasons.
- Two factories and an administrative building are positioned on property 2.4 times the size of Tokyo Dome. (Altitude 940 m)



1974
Carbonated Soft Drink (CSD)
PET bottle launched in the U.S.

1977
PET bottle soy sauce containers
launched.

1995
The Containers and Packaging
Recycling Law enacted.

1996
Voluntary restrictions on the sale
of small PET bottles abolished.

2004
Bottle-to-bottle recycling
leads to the creation of
R-PET bottles.

2019
The Plastic Resource Circulation
Strategy is approved by the
Cabinet.

2022
The Plastic Resource
Circulation Promotion
Act comes into effect.

2026
European PPWR enters
into force.

1970s - 1980s

1990s

2000s

2010s

2020s

1978
Established in Sakaki, Nagano.

1979
Obtained a basic patent for ISBM.
1-Step ASB series is commercialized.

1980s
Started molding tests using recycled PET.
Began overseas expansion by establishing
sales companies in the U.S. and other regions.

1987
HO relocated to Komoro, Nagano

1990
Listed on the over-the-counter
Market.

1997
Established subsidiary in India



2000
Starting operations at India Plant 1.

2002
Demonstrated 100% R-PET bottle
molding at IPF exhibition, Japan.

2004
Listed on JASDAQ.

2008年
Participated in the Ministry of the
Environment's PET bottle reuse
demonstration project.

2012
Listed on the Second Section of
the Tokyo Stock Exchange.

2013
India Plant 2 opened.
Listed on the First Section of
the Tokyo Stock Exchange.

2018
Chikuma-gawa plant opened.
India Plant 3 opened.
Commercialized 1.5-Step PF36.

2019
Developing Zero Cooling System.



2020
Developing Vision1,
ASB's IoT technology.



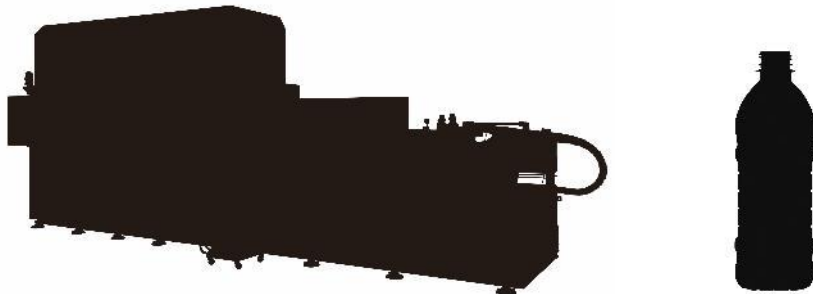
2021
Acquired land for
new plant in Nagano.

2020
Transfer to Prime Market
of TSE.

(Source: The Council for PET Bottle Recycling in Japan)



1-Step machine (Mainly for non-beverages)

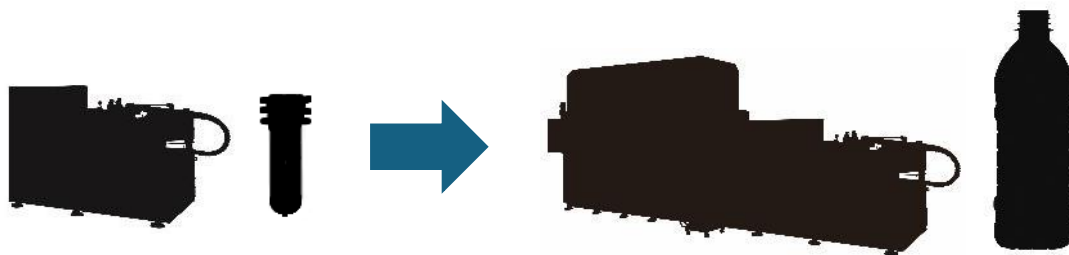


Estimated market scale : 50-60 billion yen

Features of 1-Step machine

- PET container can be produced in one machine
- Small investment cost, manpower/energy/space saving
- Superiority in production of variety of containers in small- to mid-sized lots
- Suitable to produce high value-added containers in various designs, sizes and shapes
- **ASB's area of expertise**

2-Step machine (Mainly for beverages)



Preform molding machine

Blow molding machine

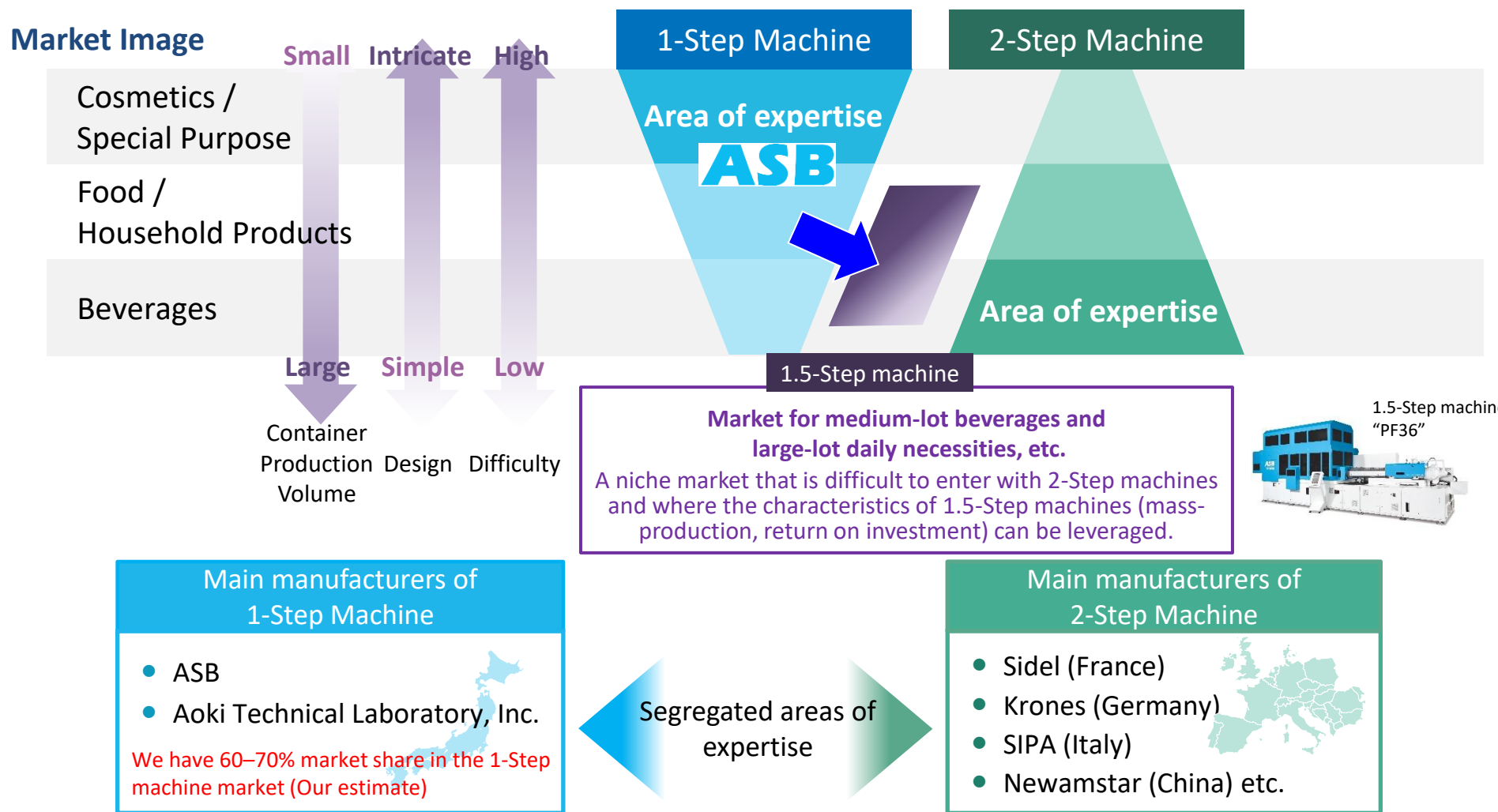
Estimated market scale : 200-250 billion yen

Features of 2-Step machine

- Requires two or more machines including preform molding machine, preform handling and blow molding machine
- Large investment cost, large footprint
- Superiority in mass-production of simple-shaped bottles
- **Suitable to produce a singular shape of bottles such as for beverages**



Main market for 1-Step and developing the market for 1.5-Step machines





Integrated Technological Expertise for Total Plastic Container Solutions

Development of Highly Unique Machinery Tailored to Customer Needs as an Industry Leader.

Machine Development



Co-creation of Value with Customers through Proposals for New Containers and Adaptations to New Materials.

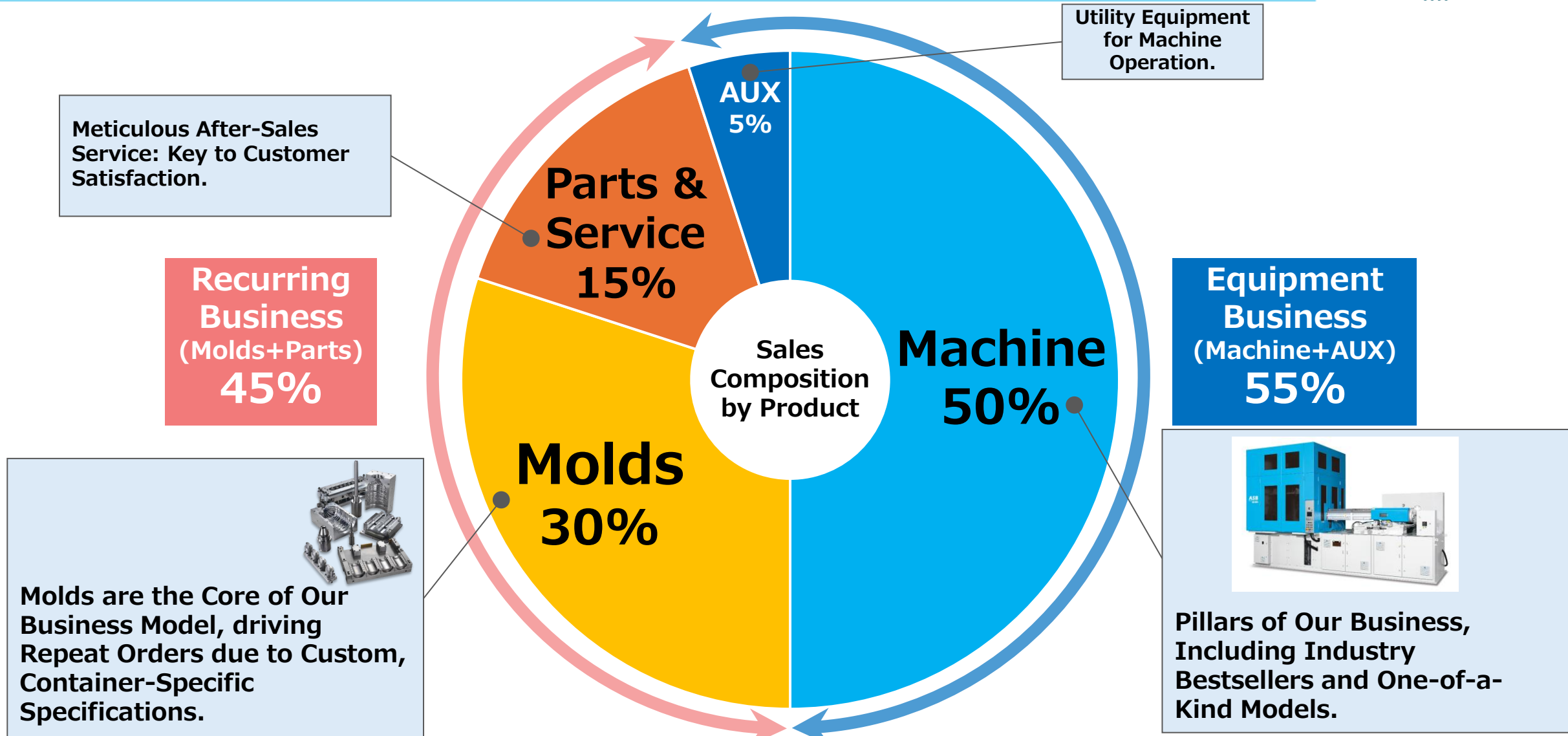
Mold and Container Development



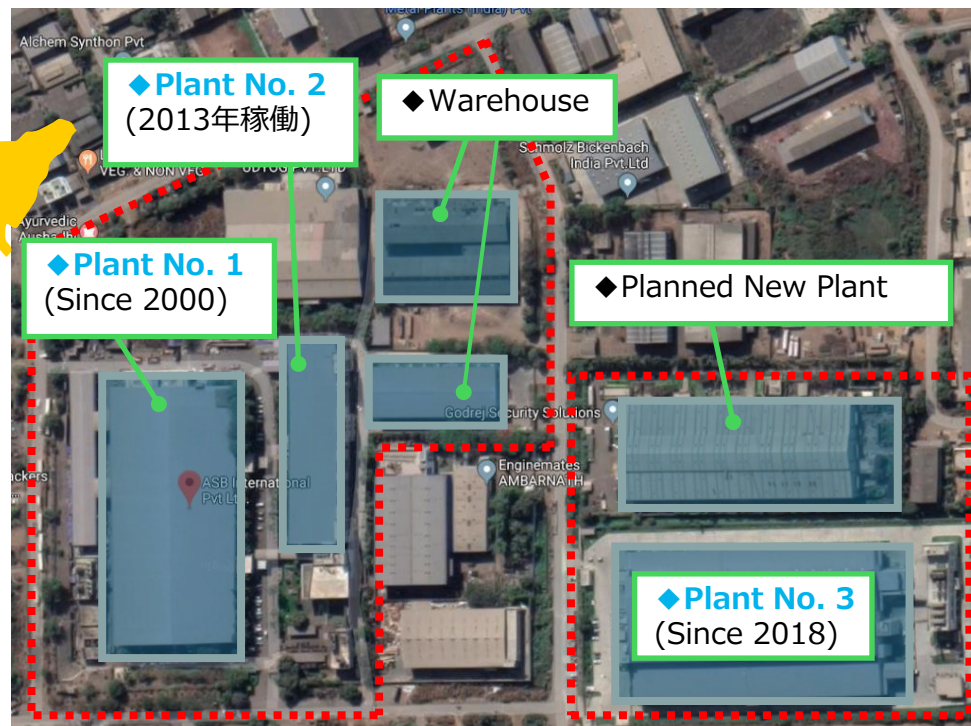
Molding Technology & Engineering Services



Solving Customer Issues Through a Global Service Network and Thorough Molding Support.



ASB's Strength Lies in the High Ratio of Stable Recurring Revenue.



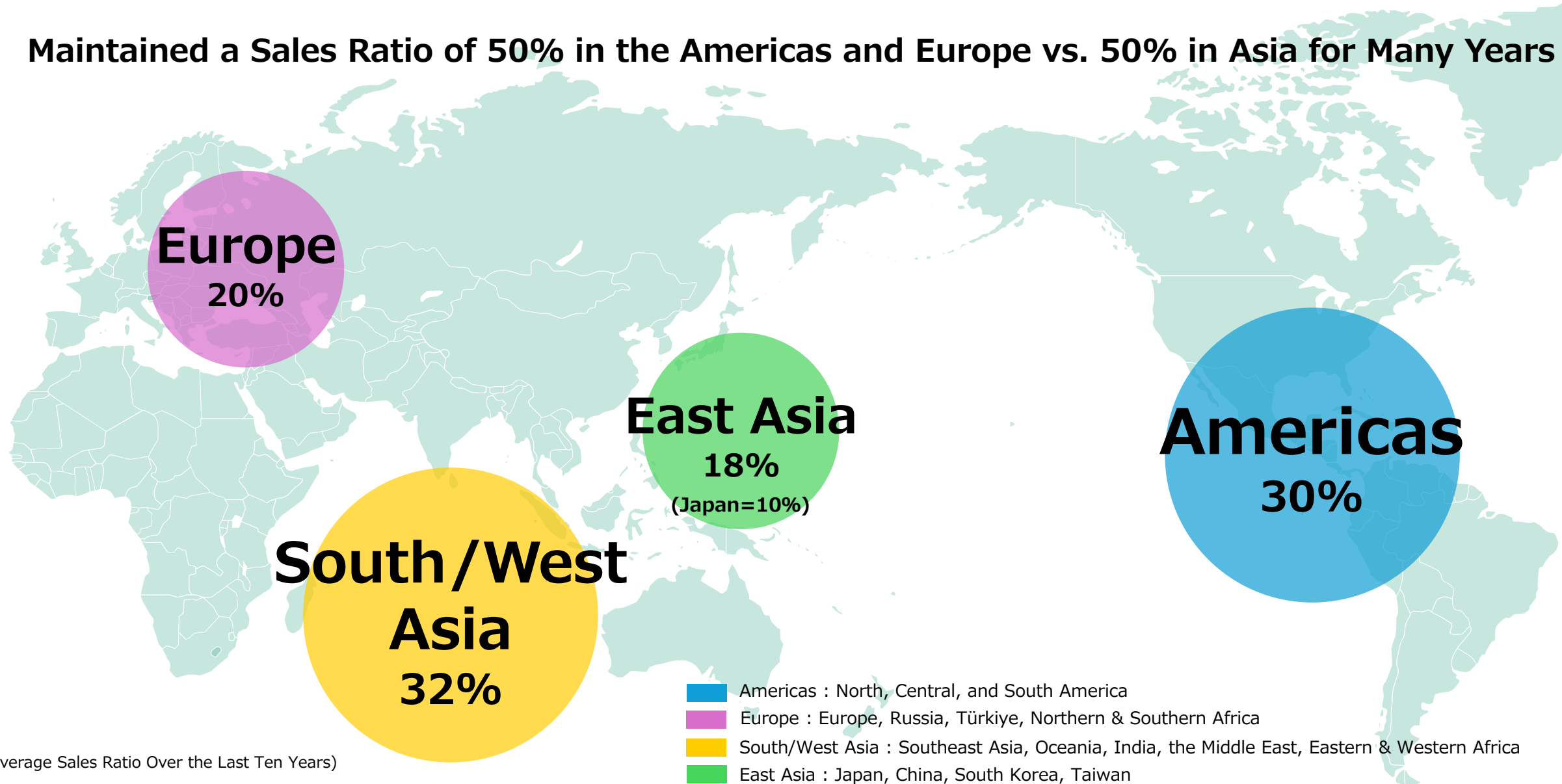
Wholly Owned Indian Subsidiary
ASB INTERNATIONAL PVT. LTD.
 Ambarnath, Maharashtra
 Established: February 1997
 Capital: 937 million rupees
 (As of end of September 2025)
 Number of Employees: 1,751
 (As of end of March 2026)

**Established a Mother Plant in India Ahead of Other Japanese Companies,
 Benefiting from the Growth Market in Both Manufacturing and Sales.**

Increasing Production Capacity + Cost Reduction + Developing the Indian Market








Maintained a Sales Ratio of 50% in the Americas and Europe vs. 50% in Asia for Many Years



(Average Sales Ratio Over the Last Ten Years)

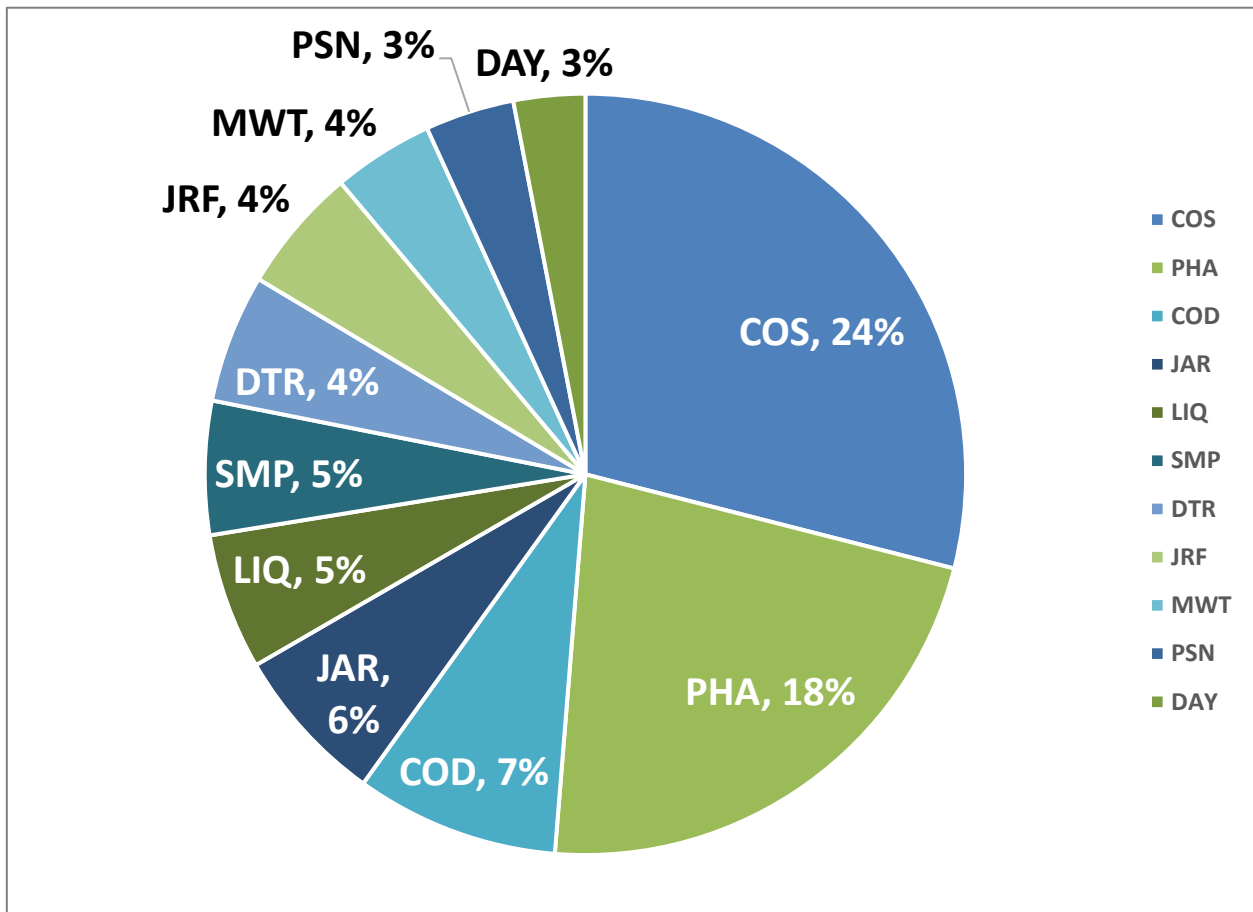


A variety of containers indispensable for daily necessities

	Category	Examples
	<p>Cosmetics</p>	<p>Beauty lotion, milky lotion, moisturizing lotion, perfume, mascara, hair-care and skin-care products, etc.</p>
	<p>Foodstuffs</p>	<p>Soy-sauce, sauce, ketchup, mustard, dressing, seasonings, spices, edible oil, instant coffee granules, dried foods, pickles, supplement tablets, etc.</p>
	<p>Household products</p>	<p>Shampoo, hair conditioner, liquid hand soap, antiseptics, mouthwash, dishwashing detergents, laundry detergents, air freshener, engine oil, etc.</p>
	<p>Beverages</p>	<p>Mineral water, bottles for water dispenser, juice, tea, carbonated soft drinks, milk beverages, liquors, etc.</p>
	<p>Special containers</p>	<p>Pharmaceuticals (infusion), baby feeding bottles, toner containers, etc.</p>



Specializes in molding high-value containers for cosmetics and pharmaceuticals



COS	Cosmetic	化粧品
PHA	Pharmaceutical	医薬品
COD	Condiment	調味料
JAR	Wide mouth jar	汎用広口容器
LIQ	Liquor	酒
SMP	Shampoo	シャンプー
DTR	Detergent	洗剤
JRF	JAR for food	食品広口容器
MWT	Water	飲料水
PSN	Poison, Agrochemical	農薬
DAY	Dairy product, Milk	乳製品

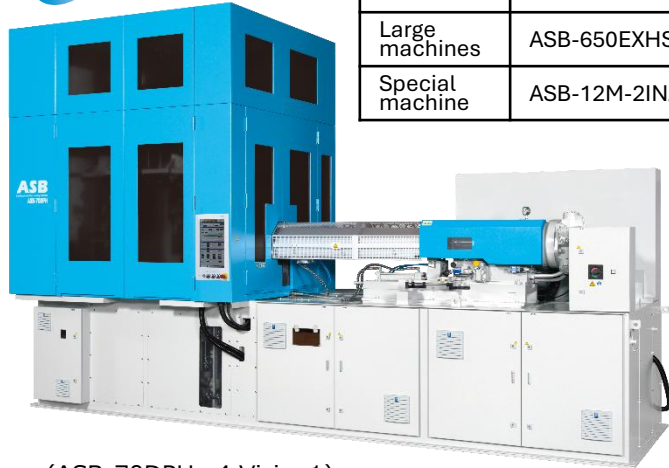
(Creation ratio of container drawings from 2018 to 2025 (Ratio of the number of inquiry container drawings, not order amount))



1-Step Machine

ASB Series Main product series having superiority in production of variety of containers in small to mid-sized lots

Achieved the World's Number One Market Share in Non-Beverage Container Molding Machines for Many Years.



(ASB-70DPH v4 Vision1)

Small machines	ASB-50MB, 12M	Small containers
Mid-sized machines	ASB-70DPH/W	Small containers, wide versatility
Large machines	ASB-150DP/W/X	Mass-production of wide-mouth / narrow-neck containers
Large machines	ASB-650EXHS/D	Extra large containers such as 5-Gallon bottles
Special machine	ASB-12M-2INJ	Double-layer containers

1.5-Step Machine

PF Series An innovative concept machine which has advantages of both 1-Step and 2-Step machines

ASB's Proprietary Products



(PF36 series)

Mid-sized machines	PF6-2B, 8-4B	Small to mid-sized containers
Mid-sized machines	PF3-1BH, 4-1BH	Large containers
Mid-sized machines	PF3-1BHLL	Large containers with handle
Large machines	PF36 series	Mass-production, wide variety of containers From 500ml bottles to large bottles for water server

Others

PM Series



High-performance preform molding machine in small footprint

HSB Series



Double-blow heat-set molding machine to produce high-quality returnable containers



While the plastic container industry faces a major turning point driven by skyrocketing resin prices, supply chain optimization, and compliance with environmental regulations, **ASB's "4S" Technology** is garnering significant attention as a solution to our customers' management challenges. (**4S**: **S**aving Labor, **S**aving Energy, **S**aving Space, **S**aving Material)

Saving Labor

1-Step and 1.5-Step machines integrate container molding into a single unit, reducing operator requirements.

→ [An effective solution to global labor shortages](#)

Saving Energy

1-Step machines reuse residual heat from preform molding, offering superior energy efficiency.

→ [A direct response to decarbonization targets and soaring electricity costs](#)

Saving Space

By consolidating processes into a single machine, **1-Step and 1.5-Step** systems optimize factory floor space utilization.

→ [Maximizes production output per square meter of factory footprint.](#)

Saving Material

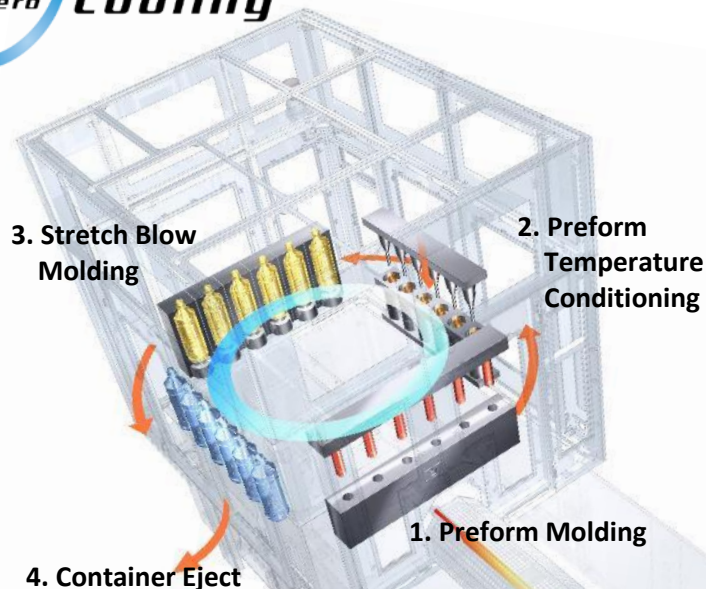
"Zero Cooling" technology enables container molding with less resin material (lightweighting). **1-Step** machines excel in thermal control of resin, providing a strong competitive advantage in rPET (recycled PET) molding.

→ [A highly viable countermeasure against surging resin prices](#)

ASB's "4S" Technology: Labor, Energy, Space, and Material Saving



Zero Cooling System, technology that improves productivity and container quality



(* Image of the internal process of the ASB series)



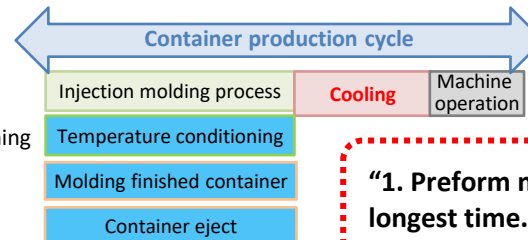
ASB series 4 station (4 process) structure

- 1st process : Preform Molding
- 2nd process : Preform Temperature Conditioning
- 3rd process : Stretch Blow Molding
- 4th process : Container Eject

* Zero Cooling System (Patent registered)

Conventional production process

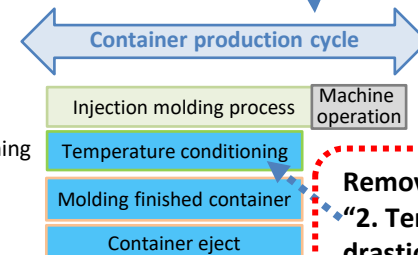
1. Preform molding
2. Temperature conditioning
3. Stretch blow molding
4. Container eject



“1. Preform molding” process requires the longest time.

Production process by ZC

1. Preform molding
2. Temperature conditioning
3. Stretch blow molding
4. Container eject



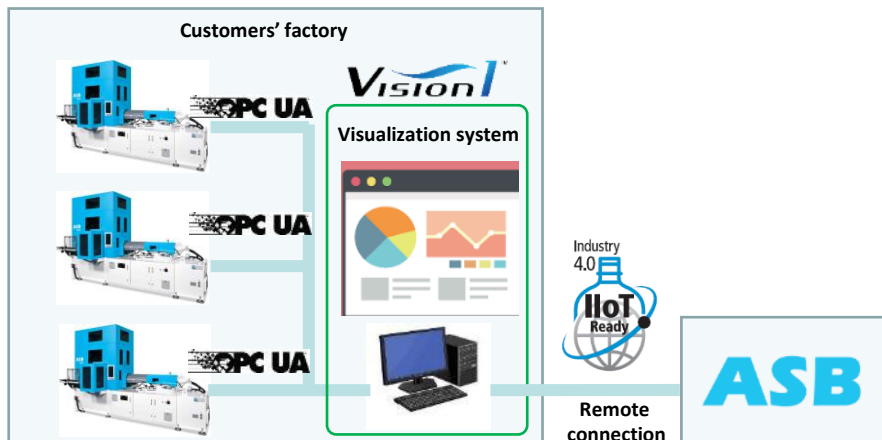
Removing cooling process and combining it to “2. Temperature conditioning” process enables drastically shorter cycle time of container production.

Improved productivity and container quality by Zero Cooling System

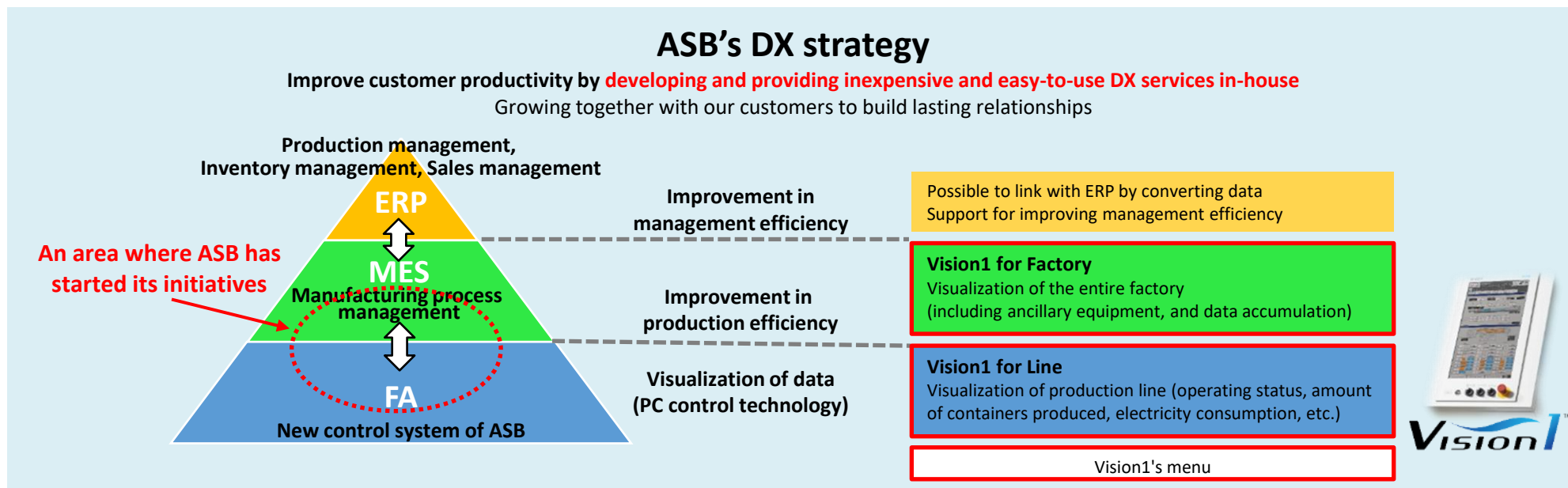
1. Increase in productivity (by 50%) by shorter molding cycle time
2. Increase in physical strength (by 15%)
3. Scope for light-weighting (reduction by 5-10%)
4. Improved appearance and visual quality
Improvement in visual defects such as “fisheye”(teardrop-shaped prism), “body ring”(uneven stretch), “orange peel”(rough orange-peel-like surface), etc.



Vision1 (new control system) supports customer DX

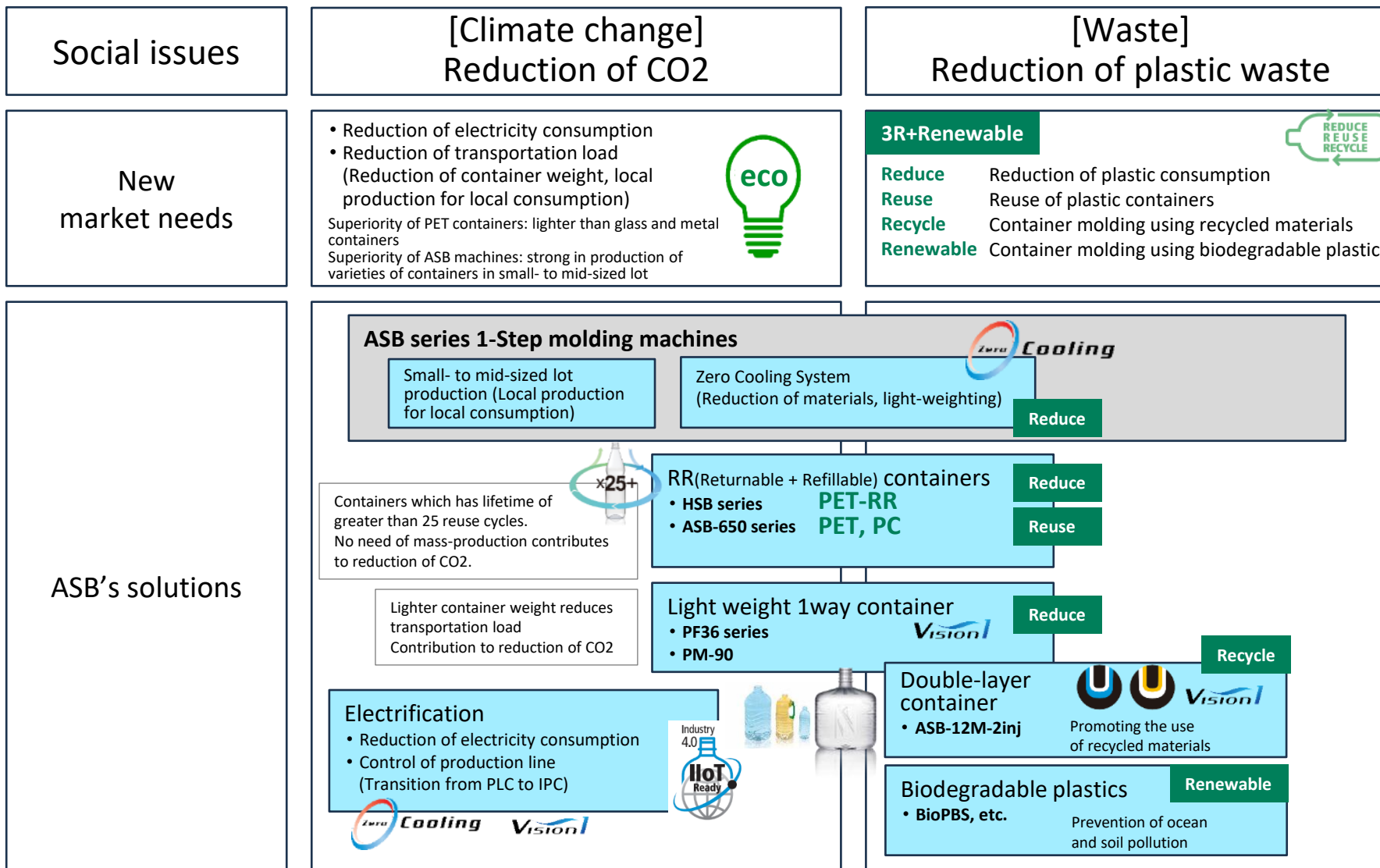


- **Vision1 is ASB's new control system**
- **Conforms to the world standard communication protocol, "OPC UA"**
- Realizes a link between molding machines, ancillary equipment, and the entire production line
- Realizes productivity improvements by visualizing, accumulating, analyzing, and utilizing information from the entire manufacturing process
- **Vision1 can be installed on our major models**
ASB-12M, ASB-70DP series, ASB-150DP series, PF36 series, PM-90





Environmentally friendly with two axes: CO2 reduction and plastic waste reduction





Social Issues

Plastic Waste Reduction

CO2 Reduction

Rising Energy Costs

Labor Shortages

Environmental Regulations

Impact of European PPWR

Mandatory rPET Content Targets

(For single-use plastic containers: 30% by 2030, 65% by 2040)

The Core Challenge: How to achieve high-speed, stable molding using rPET, which suffers from inconsistent quality?

2-STEP

- Requires upgrading from conventional halogen heating to advanced laser or near-infrared (NIR) heating to stabilize molding
→ Incurs higher investment costs due to the need for advanced technologies

1-STEP
1.5-STEP

- Easy thermal control by utilizing the residual heat from preform molding → Highly advantageous for rPET molding with no additional costs required

Mandatory Reuse Targets

(For Alcoholic & Non-Alcoholic Beverage Containers: 10% by 2030, 40% by 2040)

- Shift from single-use bottles to returnable bottles
- Shift away from lightweighting due to high heat-resistance needs

HSB

- Double-Blow Heat-Set drives demand for high-heat-resistant containers
- Anticipated to drive demand conversion from glass bottles to PET

Transition to Medium-Scale, Decentralized Production

Rising transportation costs

Global truck driver shortages

Logistics risks from geopolitical conflicts

Growing interest in "Local Production for Local Consumption" near consumer markets

2-STEP

Massive 2-Step production lines are unsuitable for decentralized production

1-STEP
1.5-STEP
PM90

- Demonstrate clear superiority through ASB's "4S" advantages (Labor, Energy, Space, and Material saving)
- Reduces transportation costs and minimizes inventory risks through on-demand, right-sized production

Demand for Cosmetics & Household Containers Driven by Aesthetics and Functionality

2-STEP

Unsuitable due to the risk of fine scratches caused by friction during preform storage and transportation.

1-STEP

Capable of handling irregular-shaped, flat, or complex container designs that are difficult for 2-Step machines

Demand Forecast by Sector

Sector	Beverage & Water		Cosmetics & Personal Care	Pharma & Chemicals	Returnable Containers
Target Customers	Mega-Bottlers	Mid-sized & Regional Bottlers	All Converters	All Converters	Select Bottlers
Molding Method	2-STEP	1.5-STEP (PF36, PM90)	1-STEP (ASB series)	1-STEP (ASB series)	1.5-STEP (HSB)
Key Drivers & Outlook	Irreplaceable for ultra-high-speed mass production. Needs latest tech for rPET compliance.	Growing demand for mid-scale production. The optimal solution for 4S and rPET compliance.	Strong focus on aesthetics and functionality. 1-Step dominance: Excels at thick-walled & irregular molding.	Ongoing conversion from glass to PET. 1-Step favored for safety & lowest contamination risk.	Double-Blow Heat-Set is mandatory. Global adoption studies starting for PPWR compliance.

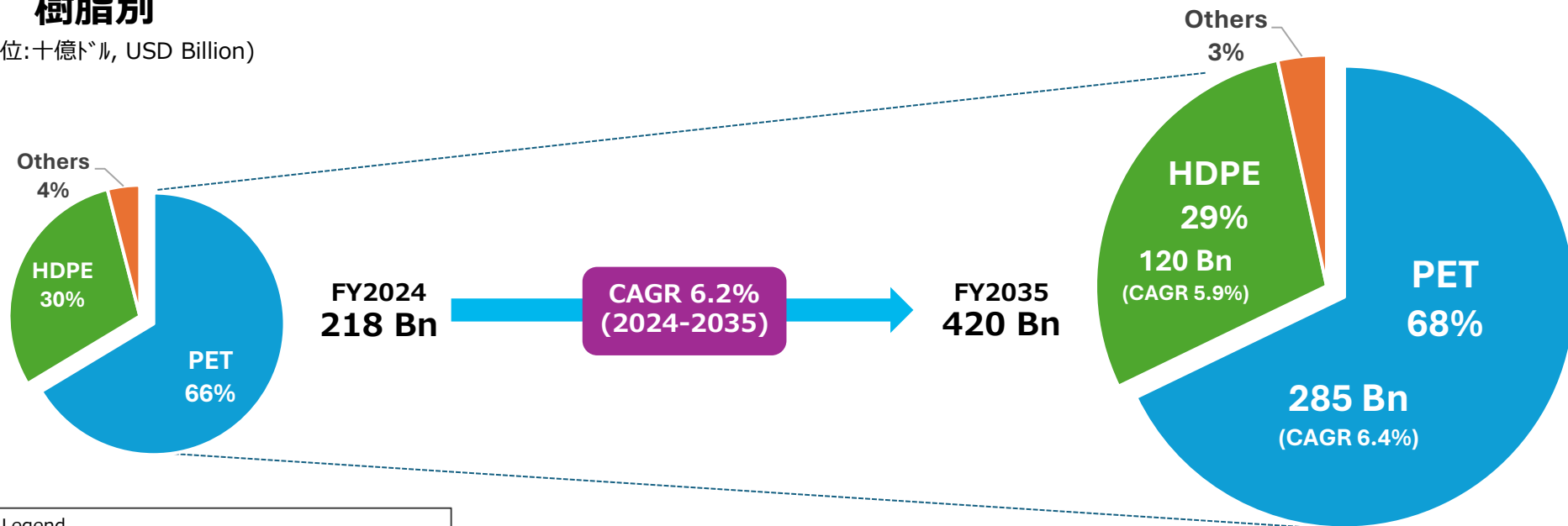


The global plastic container market shows solid growth. PET and HDPE are the key materials

**All Plastics
By Material
樹脂別**

(単位:十億ドル, USD Billion)

世界のプラスチック容器市場の成長予測 (樹脂別) (2024年~2035年)
Global Plastic Containers Market **By Material**, 2024 to 2035



【凡例】 Legend
 PET (Polyethylene Terephthalate)
 HDPE (High-Density Polyethylene 高密度ポリエチレン)
 Others (Polypropylene, LDPE (Low-Density Polyethylene),
 Others)

(成長率は2024-2035年 CAGR 2024-2035)
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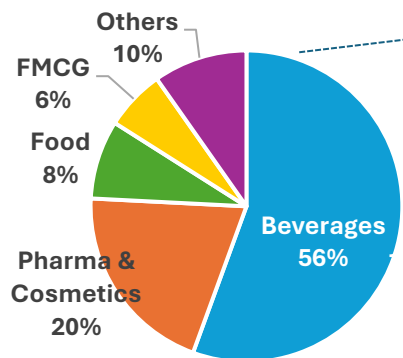


Beverage Containers Grow the Most By End Use

**All Plastics
By End Use
用途別**

(単位:十億ドル, USD Billion)

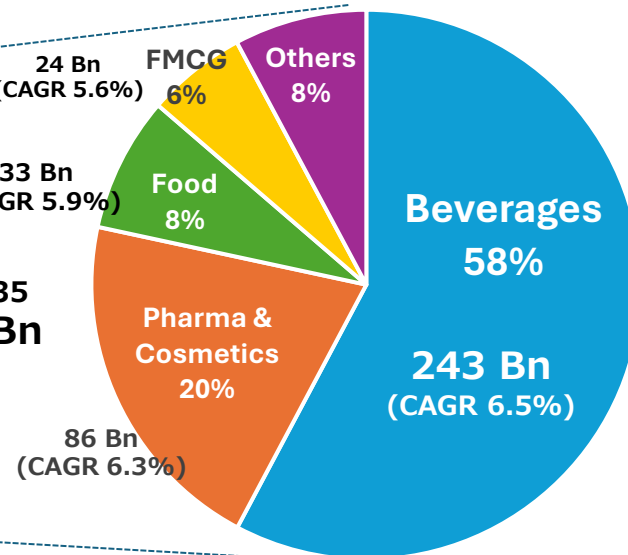
世界のプラスチック容器市場の成長予測 (用途別) (2024年~2035年)
Global Plastic Containers Market **By End Use**, 2024 to 2035



FY2024
218 Bn

CAGR 6.2%
(2024-2035)

FY2035
420 Bn



【凡例】 Legend
Beverages (飲料)
Pharmaceuticals & Cosmetics (医薬品・化粧品)
Food (食品)
FMCG (日用消費財)

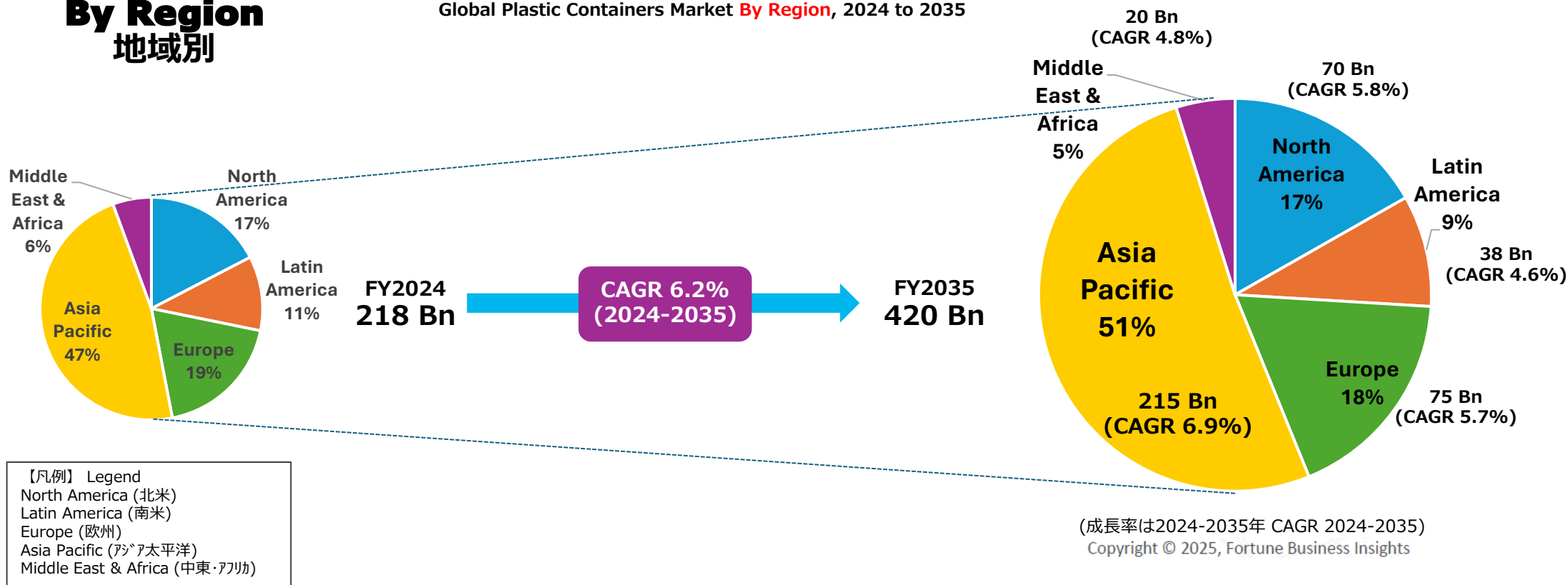
(成長率は2024-2035年 CAGR 2024-2035)
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By Region, Asia Pacific Grows the Most

All Plastics
By Region
地域別

世界のプラスチック容器市場の成長予測 (地域別) (2024年~2035年)
Global Plastic Containers Market **By Region**, 2024 to 2035



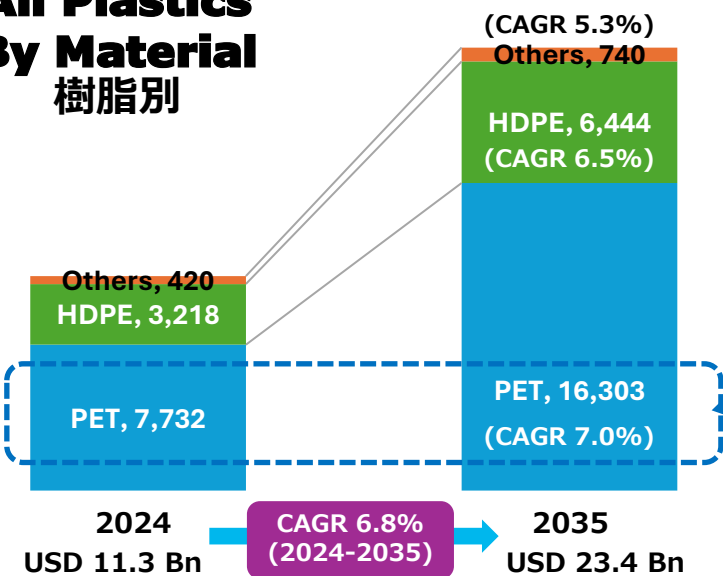


India's Plastic Containers Market: Strong Growth Driven by Beverages and PET



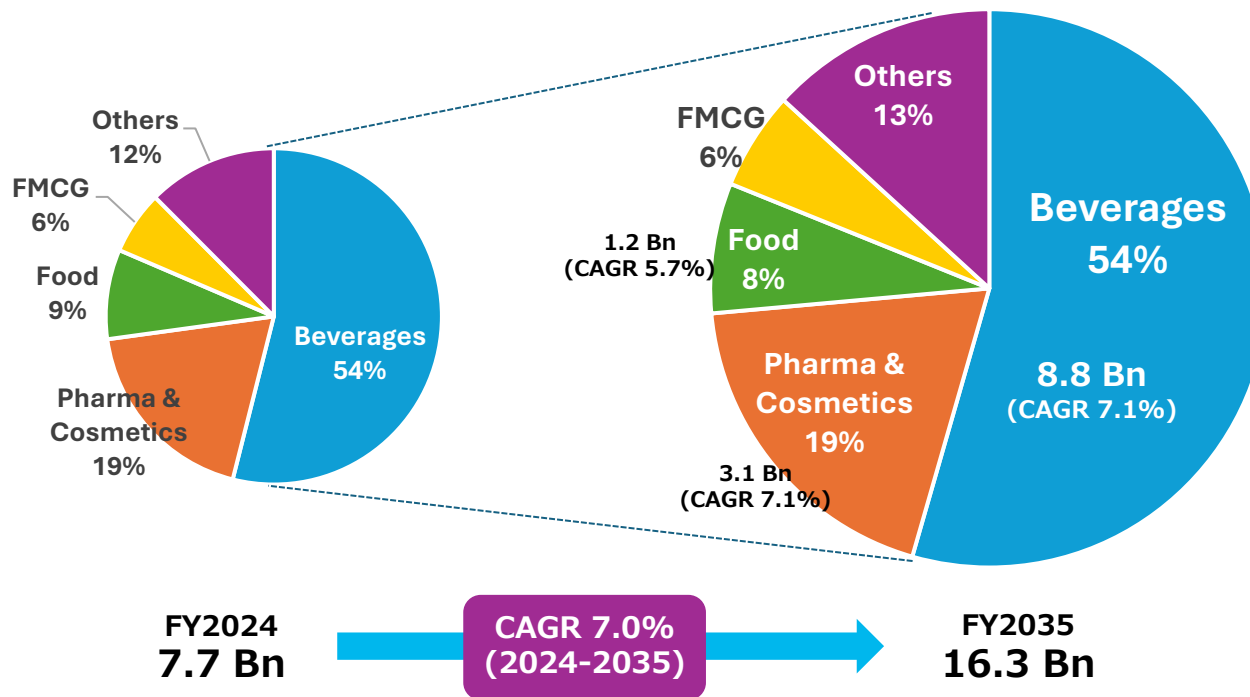
インドのプラスチック容器市場の成長予測(2024年~2035年)
India's **Plastic Containers** market By Material, 2024 to 2035
(USD Million)

All Plastics By Material 樹脂別



PET By End Use PET用途別

インドのPET容器市場の用途別の成長予測(2024年~2035年)
India's **PET Containers** market By End Use, 2024 to 2035
(USD Billion)



(成長率は2024-2035年 CAGR 2024-2035)
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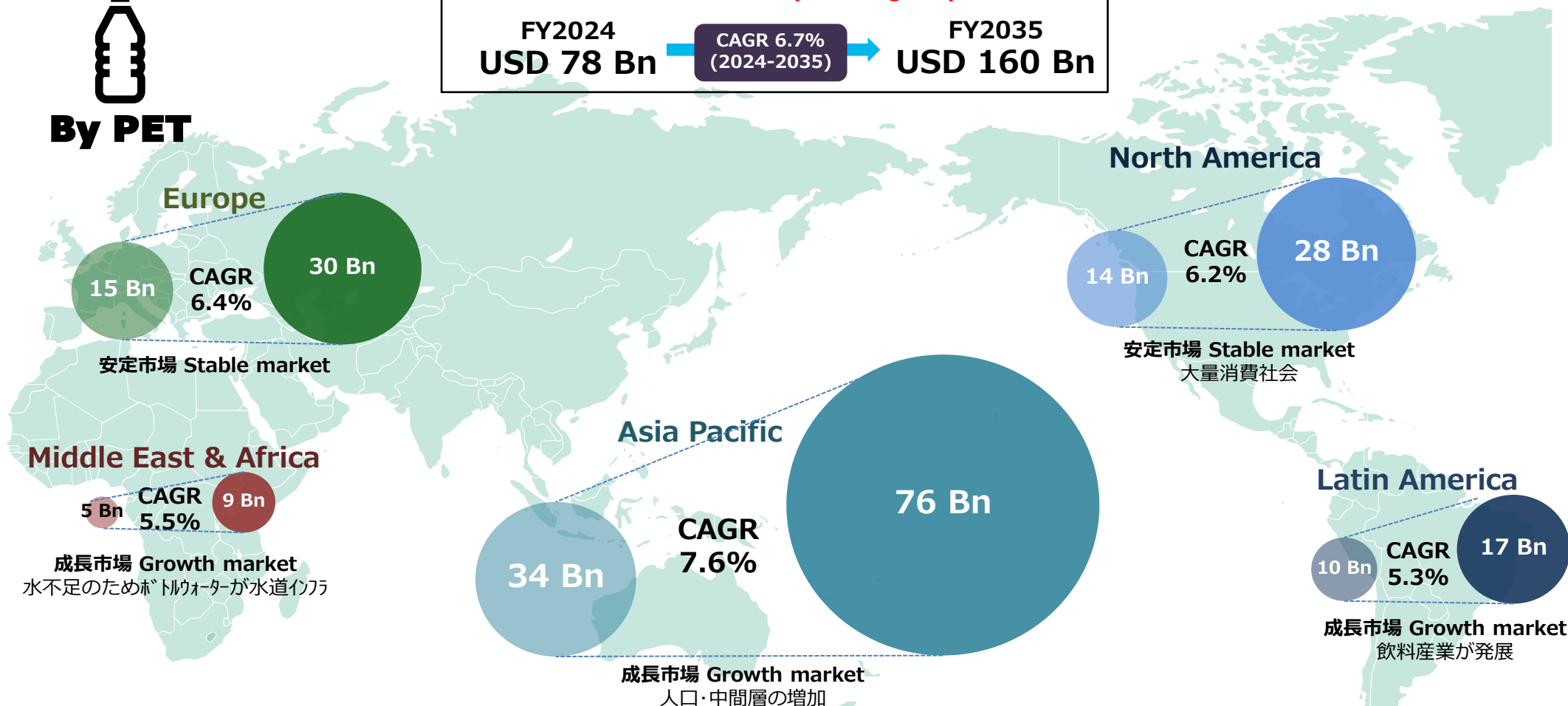


<ASB's areas of strategic focus>
Global market size and growth rate of Beverage PET bottles by region

Beverages



By PET



(単位:十億ドル, USD Billion)

(成長率は2024-2035年 CAGR 2024-2035)
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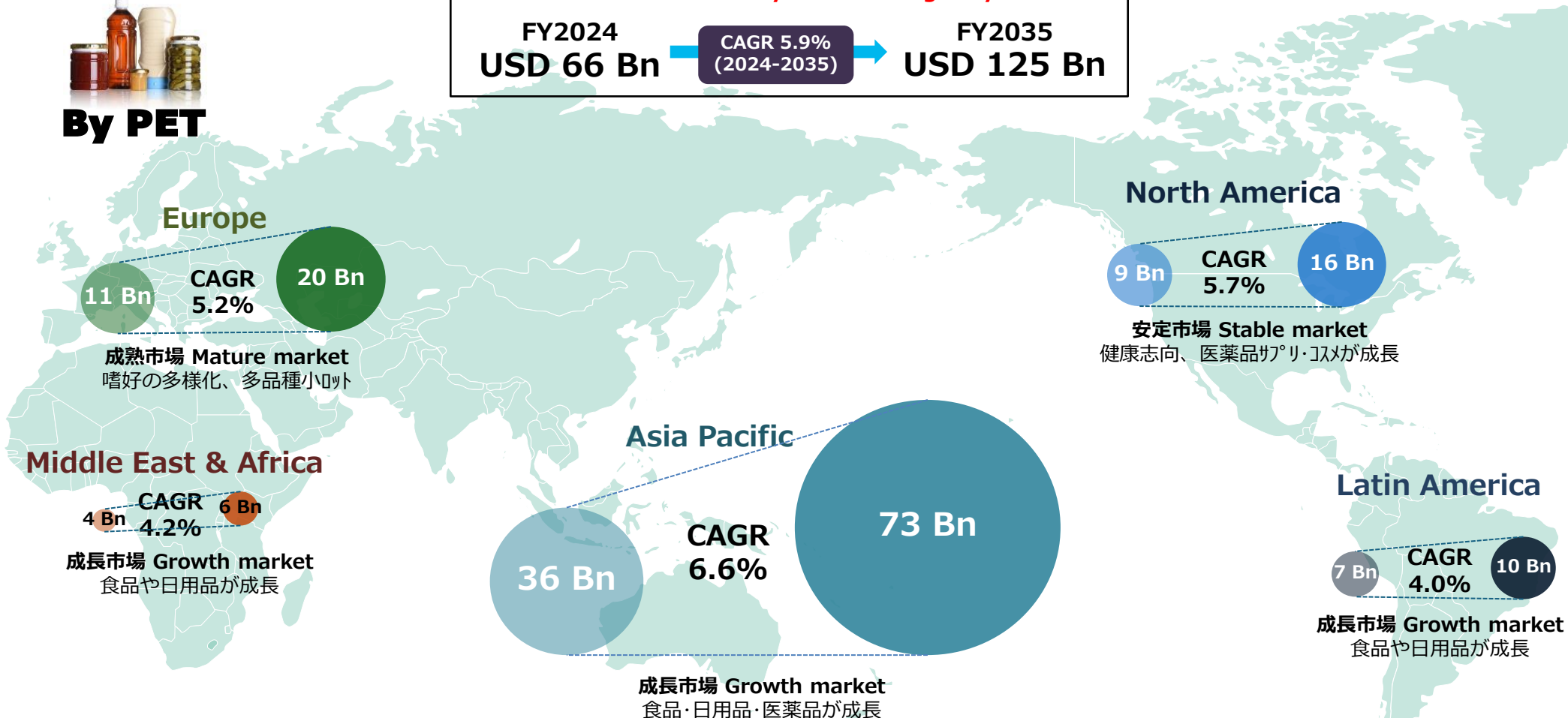
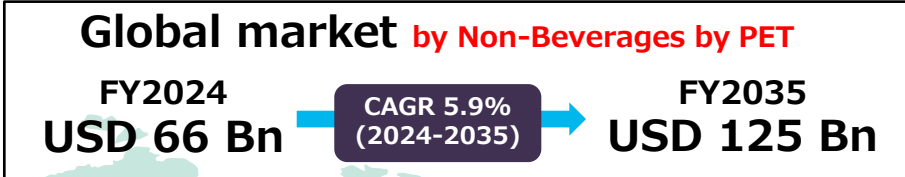


<ASB's key Areas of Strength>
Global market size and growth rate of Non-Beverage PET bottles by region

Non-Beverages



By PET



(単位:十億ドル, USD Billion)

(成長率は2024-2035年 CAGR 2024-2035)
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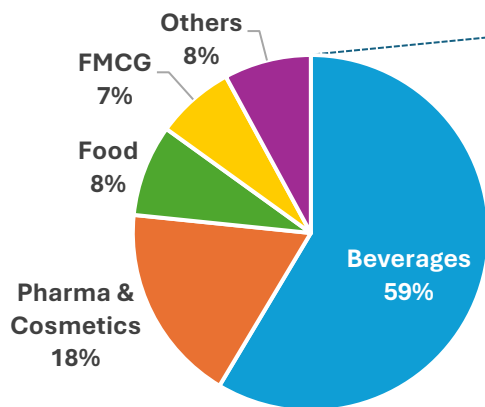
Global HDPE Containers Market Size and Growth Rate: Expected High Growth Rate of Approximately 6%

By HDPE

(単位:十億ドル, USD Billion)



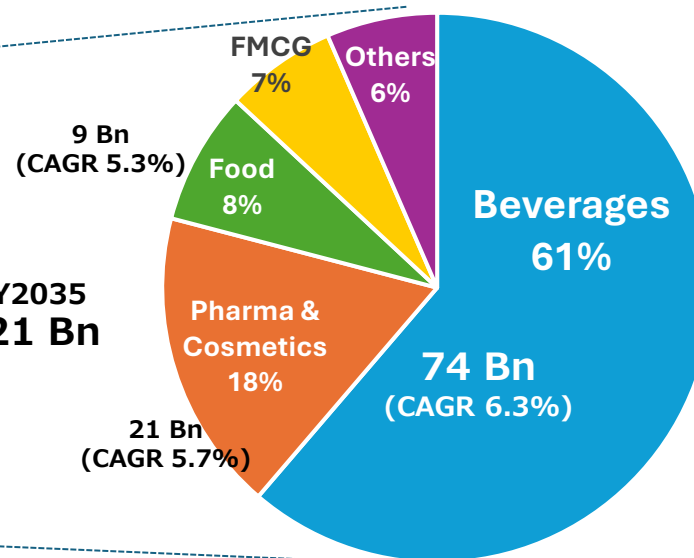
世界のHDPE容器市場の成長予測 (用途別) (2024年~2035年)
Global HDPE Containers Market By End Use, 2024 to 2035



FY2024
64 Bn

CAGR 5.9%
(2024-2035)

FY2035
121 Bn



【凡例】 Legend
Beverages (飲料)
Pharmaceuticals & Cosmetics (医薬品・化粧品)
Food (食品)
FMCG (日用消費財)

(成長率は2024-2035年 CAGR 2024-2035)
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A world map in a light teal color with white outlines of continents and country borders. Two horizontal blue lines cross the map, one above and one below the text. The text 'Data book' is centered on the map.

Data book



(Mn JPY)

		FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
受注高	Orders received	23,010	30,694	28,854	26,056	34,248	32,959	33,223	35,181	41,103	43,172
受注残高	Order backlog	7,656	9,060	10,080	9,508	15,471	12,451	15,048	14,716	18,454	17,281
売上高	Net sales	25,526	29,289	27,834	26,129	27,254	35,890	30,277	34,798	36,778	43,654
営業利益	Operating profit	4,525	6,104	5,120	4,304	4,850	8,735	5,556	7,166	7,907	10,641
	(%)	17.7%	20.8%	18.4%	16.5%	17.8%	24.3%	18.4%	20.6%	21.5%	24.4%
経常利益	Ordinary profit	4,123	6,954	5,281	4,193	4,669	9,576	8,927	6,953	8,008	10,912
	(%)	16.2%	23.7%	19.0%	16.0%	17.1%	26.7%	29.5%	20.0%	21.8%	25.0%
純利益 ^(*1)	Net income	2,532	4,571	4,349	3,154	4,239	6,680	6,130	5,085	5,779	7,740
	(%)	9.9%	15.6%	15.6%	12.1%	15.6%	18.6%	20.2%	14.6%	15.7%	17.7%
総資産額	Total assets	32,296	42,066	47,699	45,852	57,899	64,276	68,956	70,195	72,761	78,386
純資産額	Net assets	19,502	25,413	27,237	28,829	31,384	37,901	45,903	50,384	52,848	58,946
1株純利益 ^(*2)	EPS	168.66	304.42	289.61	210.34	282.80	445.60	408.97	339.23	385.52	516.36
1株純資産 ^(*2)	BPS	1,298.65	1,692.32	1,813.41	1,922.00	2,092.08	2,526.30	3,059.44	3,358.21	3,522.27	3,928.27
1株配当金 ^(*2)	DPS	40	60	60	60	60	100	100	120	150	200
配当性向	DPR	23.7%	19.7%	20.7%	28.5%	21.2%	22.4%	24.5%	35.4%	38.9%	38.7%
純資産配当率	DOE	3.1%	4.0%	3.4%	3.2%	3.0%	4.3%	3.6%	3.7%	4.4%	5.4%
ROE		13.0%	20.4%	16.5%	11.3%	14.1%	19.3%	14.6%	10.6%	11.2%	13.9%
ROIC		12.3%	14.0%	9.7%	7.8%	7.2%	11.9%	6.8%	8.3%	9.1%	11.4%
ROA		7.7%	12.3%	9.7%	6.7%	8.2%	10.9%	9.2%	7.3%	8.1%	10.2%

(*1: 親会社株主に帰属する当期純利益, Net income : Profit attributable to owners of parent *2: 1株あたり(単位: 1円, Unit : 1 JPY))

四半期連結業績推移

Quarterly Consolidated Financial Results



(Mn JPY)

四半期推移 Quarterly		FY2025								FY2026							
		Q1		Q2		Q3		Q4		Q1		Q2		Q3		Q4	
受注高	Orders received	12,475	-	10,430	-	9,831	-	10,434	-	15,419	-	13,237	-	-	-	-	-
受注残高	Order backlog	21,400	-	19,247	-	17,962	-	17,281	-	21,312	-	21,850	-	-	-	-	-
売上高	Net sales	9,440	100.0%	12,462	100.0%	10,852	100.0%	10,900	100.0%	11,341	100.0%	12,699	100.0%	-	-	-	-
売上原価	Cost of sales	5,017	53.2%	6,619	53.1%	5,400	49.8%	6,035	55.4%	5,887	51.9%	6,261	49.3%	-	-	-	-
売上総利益	Gross profit	4,422	46.8%	5,843	46.9%	5,452	50.2%	4,864	44.6%	5,453	48.1%	6,438	50.7%	-	-	-	-
販管費	SG&A	2,364	25.0%	2,423	19.4%	2,470	22.8%	2,681	24.6%	2,867	25.3%	2,518	19.8%	-	-	-	-
営業利益	Operating profit	2,057	21.8%	3,419	27.4%	2,981	27.5%	2,183	20.0%	2,586	22.8%	3,920	30.9%	-	-	-	-
経常利益	Ordinary profit	2,459	26.1%	3,285	26.4%	2,899	26.7%	2,268	20.8%	2,735	24.1%	3,945	31.1%	-	-	-	-
純利益 ^(*1)	Net income	1,711	18.1%	2,297	18.4%	2,037	18.8%	1,694	15.5%	1,899	16.7%	2,884	22.7%	-	-	-	-

四半期累計 Cumulative		FY2025								FY2026							
		Q1		Q1-Q2		Q1-Q3		Q1-Q4		Q1		Q1-Q2		Q1-Q3		Q1-Q4	
受注高	Orders received	12,475	-	22,906	-	32,738	-	43,172	-	15,419	-	28,657	-	-	-	-	-
受注残高	Order backlog	21,400	-	19,247	-	17,962	-	17,281	-	21,312	-	21,850	-	-	-	-	-
売上高	Net sales	9,440	100.0%	21,902	100.0%	32,754	100.0%	43,654	100.0%	11,341	100.0%	24,041	100.0%	-	-	-	-
売上原価	Cost of sales	5,017	53.2%	11,637	53.1%	17,037	52.0%	23,073	52.9%	5,887	51.9%	12,149	50.5%	-	-	-	-
売上総利益	Gross profit	4,422	46.8%	10,265	46.9%	15,717	48.0%	20,581	47.1%	5,453	48.1%	11,892	49.5%	-	-	-	-
販管費	SG&A	2,364	25.0%	4,788	21.9%	7,259	22.2%	9,940	22.8%	2,867	25.3%	5,385	22.4%	-	-	-	-
営業利益	Operating profit	2,057	21.8%	5,476	25.0%	8,457	25.8%	10,641	24.4%	2,586	22.8%	6,506	27.1%	-	-	-	-
経常利益	Ordinary profit	2,459	26.1%	5,745	26.2%	8,644	26.4%	10,912	25.0%	2,735	24.1%	6,680	27.8%	-	-	-	-
純利益 ^(*1)	Net income	1,711	18.1%	4,008	18.3%	6,046	18.5%	7,740	17.7%	1,899	16.7%	4,784	19.9%	-	-	-	-



(Mn JPY)

製品別 四半期推移			FY2024				FY2025				FY2026			
Quarterly Trends by Product			Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
受注 Order	成形機	Machine	5,907	5,162	6,208	4,829	6,098	5,169	4,856	4,954	8,470	6,564	-	-
	金型	Molds	2,957	2,677	3,018	2,530	4,202	3,084	3,169	3,461	4,514	4,246	-	-
	付属機器	AUX	676	498	799	503	693	680	558	610	801	677	-	-
	部品その他	Parts	1,372	1,340	1,305	1,315	1,480	1,496	1,247	1,406	1,633	1,748	-	-
	合計	Total	10,913	9,679	11,331	9,179	12,475	10,430	9,831	10,434	15,419	13,237	-	-
売上 Sales	成形機	Machine	3,516	3,815	5,352	5,334	4,570	6,970	5,528	5,467	5,405	6,634	-	-
	金型	Molds	2,947	3,119	2,522	3,128	2,881	3,341	3,322	3,216	3,709	3,727	-	-
	付属機器	AUX	350	353	652	523	559	728	703	716	623	639	-	-
	部品その他	Parts	1,228	1,316	1,283	1,333	1,429	1,422	1,298	1,500	1,603	1,698	-	-
	合計	Total	8,043	8,605	9,810	10,319	9,440	12,462	10,852	10,900	11,341	12,699	-	-
注残 Backlog	成形機	Machine	9,556	10,680	11,451	10,863	12,349	10,504	9,675	8,997	12,052	11,982	-	-
	金型	Molds	6,432	5,952	6,416	5,771	7,051	6,717	6,471	6,679	7,462	7,981	-	-
	付属機器	AUX	1,209	1,353	1,499	1,477	1,607	1,559	1,405	1,290	1,453	1,491	-	-
	部品その他	Parts	321	343	359	342	392	465	409	314	344	394	-	-
	合計	Total	17,518	18,330	19,726	18,454	21,400	19,247	17,962	17,281	21,312	21,850	-	-



(Mn JPY)

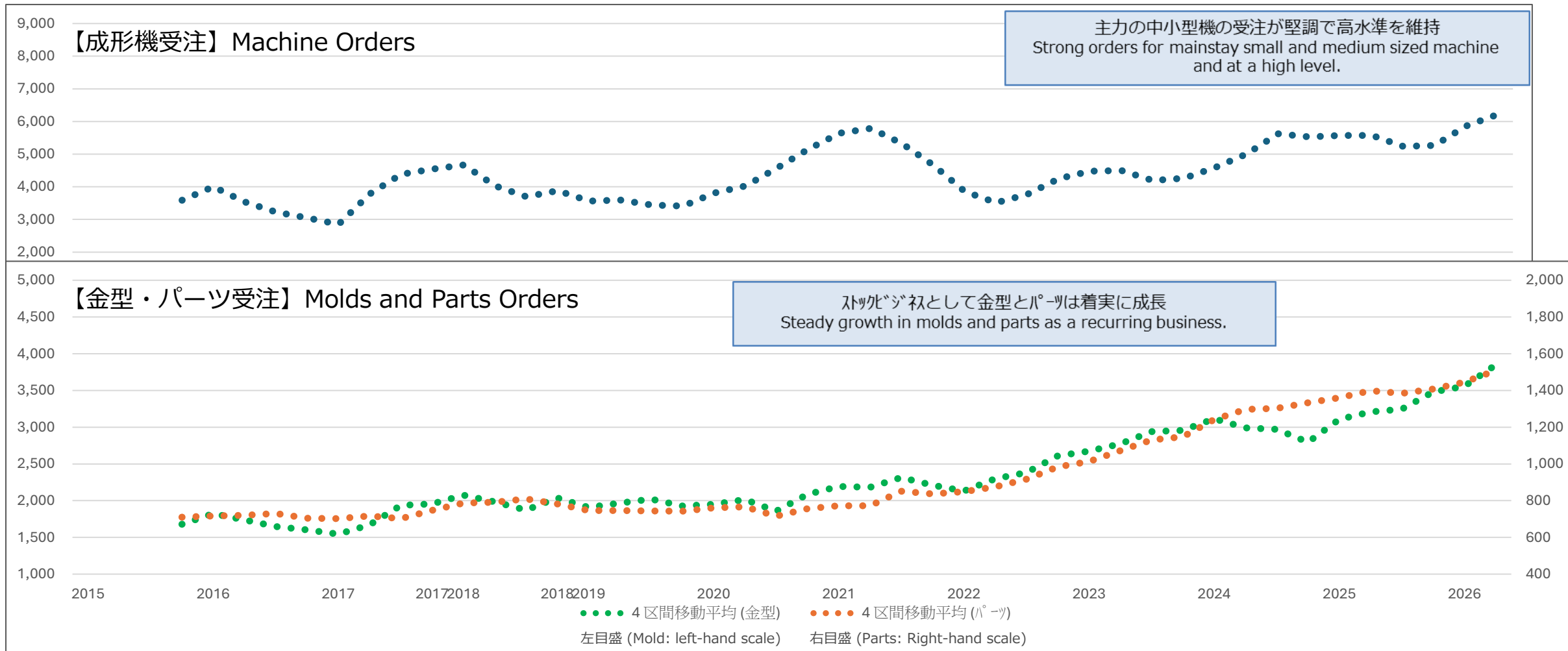
地域別 四半期推移			FY2024				FY2025				FY2026			
Quarterly Trends by Region			Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
受注 Order	米州	Americas	3,516	3,117	3,214	2,987	4,237	2,930	3,203	4,101	5,661	4,944	-	-
	欧州	Europe	1,802	1,922	1,939	1,809	2,401	2,365	2,467	2,480	2,878	2,939	-	-
	南・西アジア	South/West Asia	2,920	2,662	3,064	2,786	3,914	3,182	2,770	2,544	4,526	4,272	-	-
	東アジア	East Asia	2,674	1,976	3,112	1,595	1,922	1,952	1,390	1,308	2,353	1,081	-	-
	合計	Total	10,913	9,679	11,331	9,179	12,475	10,430	9,831	10,434	15,419	13,237	-	-
売上 Sales	米州	Americas	2,988	3,009	3,365	2,755	2,990	3,966	4,215	2,946	3,732	4,400	-	-
	欧州	Europe	1,680	1,649	2,055	2,230	1,610	2,206	2,045	2,221	2,393	2,735	-	-
	南・西アジア	South/West Asia	2,484	2,781	2,434	3,073	2,940	3,441	3,205	3,454	3,364	3,576	-	-
	東アジア	East Asia	890	1,164	1,955	2,259	1,898	2,847	1,385	2,277	1,851	1,986	-	-
	合計	Total	8,043	8,605	9,810	10,319	9,440	12,462	10,852	10,900	11,341	12,699	-	-
注残 Backlog	米州	Americas	5,239	5,346	5,195	5,427	6,671	5,574	4,498	5,652	7,582	8,126	-	-
	欧州	Europe	2,258	2,531	2,416	1,995	2,786	2,944	3,366	3,625	4,110	4,313	-	-
	南・西アジア	South/West Asia	5,165	4,785	5,383	4,964	5,903	5,585	5,015	4,035	5,150	5,846	-	-
	東アジア	East Asia	4,854	5,666	6,730	6,067	6,038	5,142	5,082	3,967	4,469	3,564	-	-
	合計	Total	17,518	18,330	19,726	18,454	21,400	19,247	17,962	17,281	21,312	21,850	-	-



Orders for machines remained at a high level, and molds and parts are growing steadily

[四半期受注高の4区間移動平均グラフ Graph: 4 point moving averages for quarterly figures]

(Mn JPY)

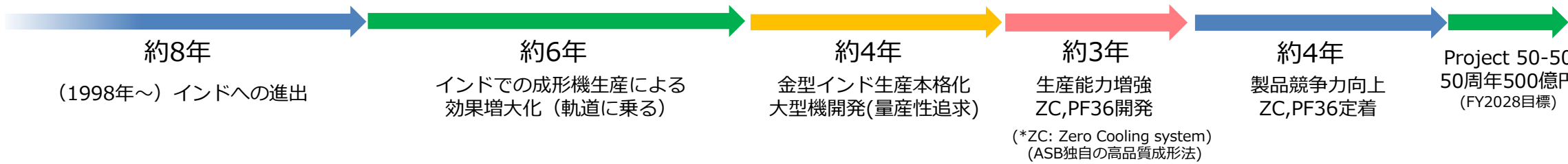
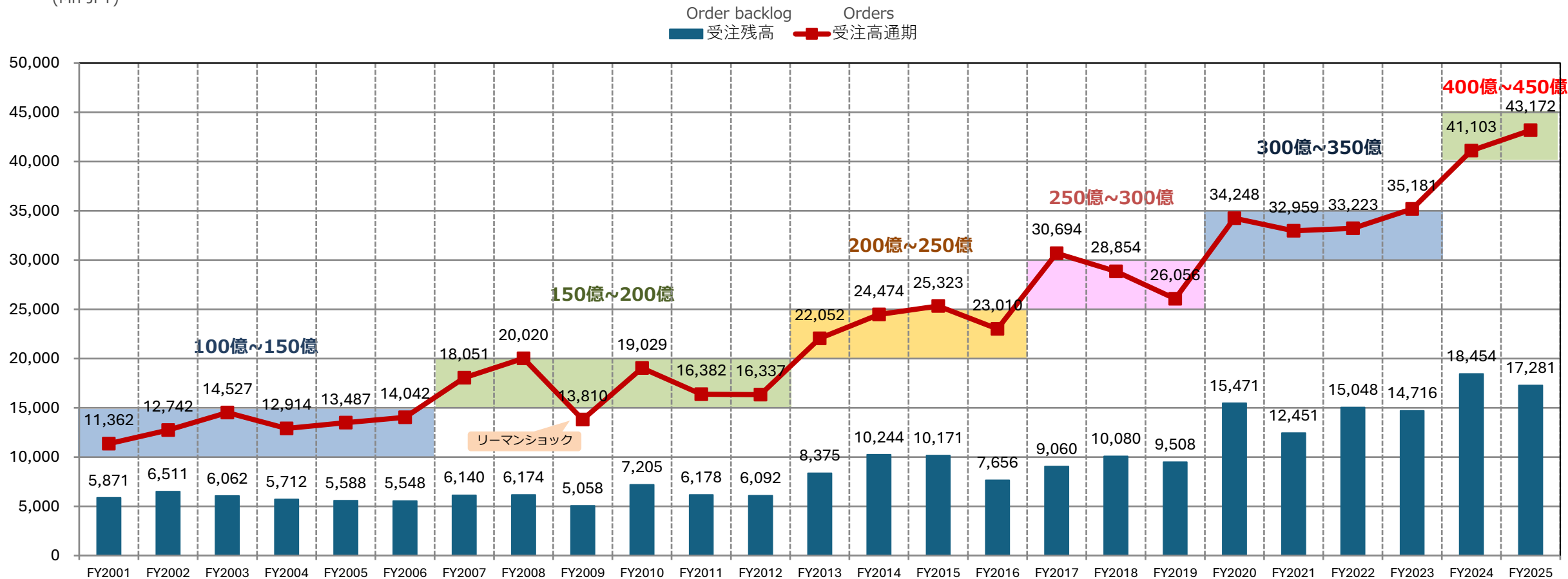


受注高・受注残高の長期推移

Long-Term Changes in Orders Received and Backlog



(Mn JPY)





Securing high levels of cash liquidity for future growth investments

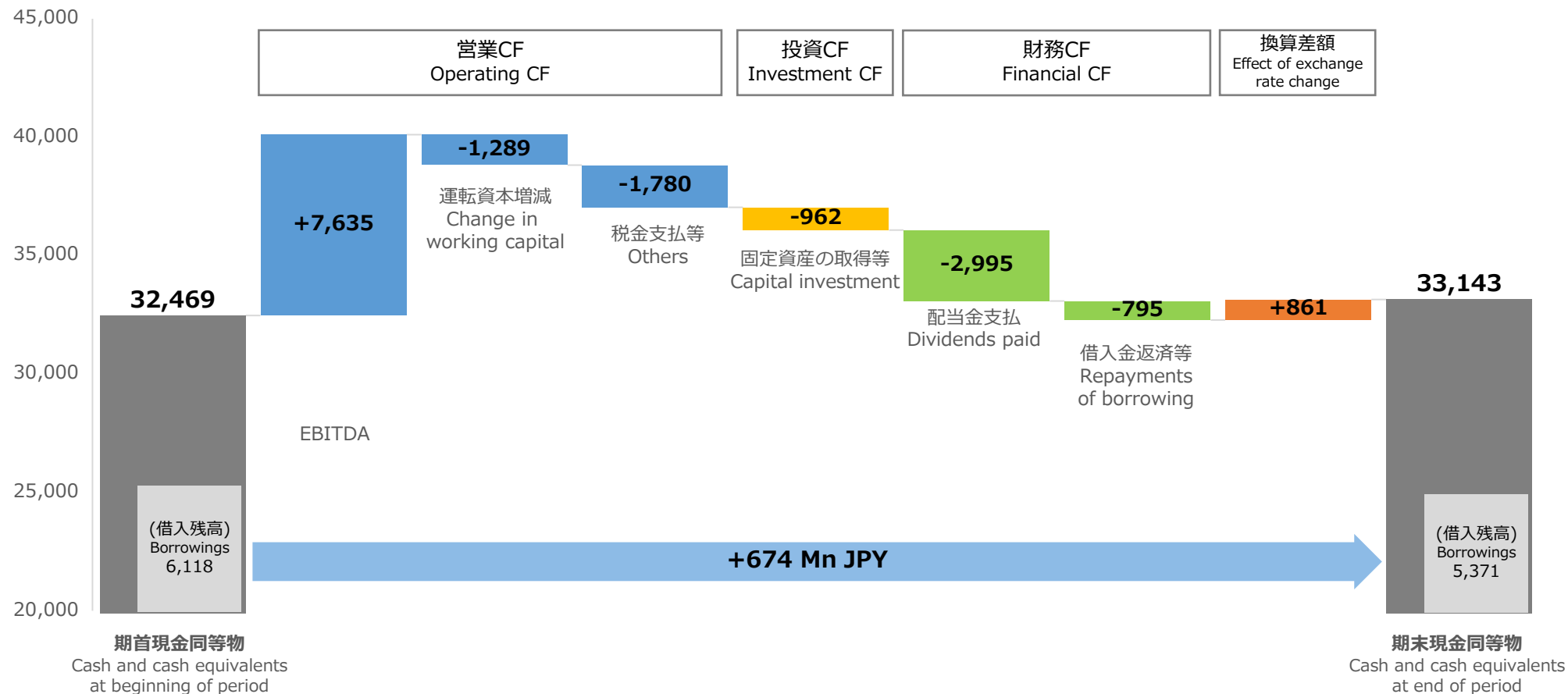
(Mn JPY)

		FY2025	FY2026-Q2	YoY	Notes
現金及び預金	Cash and deposits	32,469	33,143	+674	
受取手形及び売掛金	Notes and accounts receivable-trade	9,430	11,434	+2,004	売上の増加 Driven by sales growth
商品及び製品	Merchandise and finished goods	2,643	3,287	+644	受注の増加 Driven by order growth
仕掛品	Work in process	7,542	7,572	+29	
原材料及び貯蔵品	Raw materials and supplies	7,528	7,929	+401	
棚卸資産	Inventories	17,714	18,789	+1,074	
その他流動資産	Other	1,863	1,702	-160	
流動資産	Current Assets	61,477	65,070	+3,593	
固定資産	Non-Current Assets	16,908	17,262	+353	
資産合計	Total Assets	78,386	82,333	+3,947	
契約負債	Contract liabilities	4,764	6,787	+2,022	受注の増加 Driven by order growth
流動負債	Current liabilities	12,891	14,585	+1,694	
固定負債	Non-current liabilities	6,548	5,897	-650	長期借入金の減少 Decrease in long-term borrowings
(内、借入金残高)	(Borrowings)	(6,118)	(5,371)	(-746)	同上, As above
負債合計	Total Liabilities	19,439	20,483	+1,043	
純資産合計	Total Net Assets	58,946	61,850	+2,903	
負債純資産合計	Total Liabilities and Net Assets	78,386	82,333	+3,947	



Increased cash will be allocated to shareholder returns and growth investments

(Mn JPY)





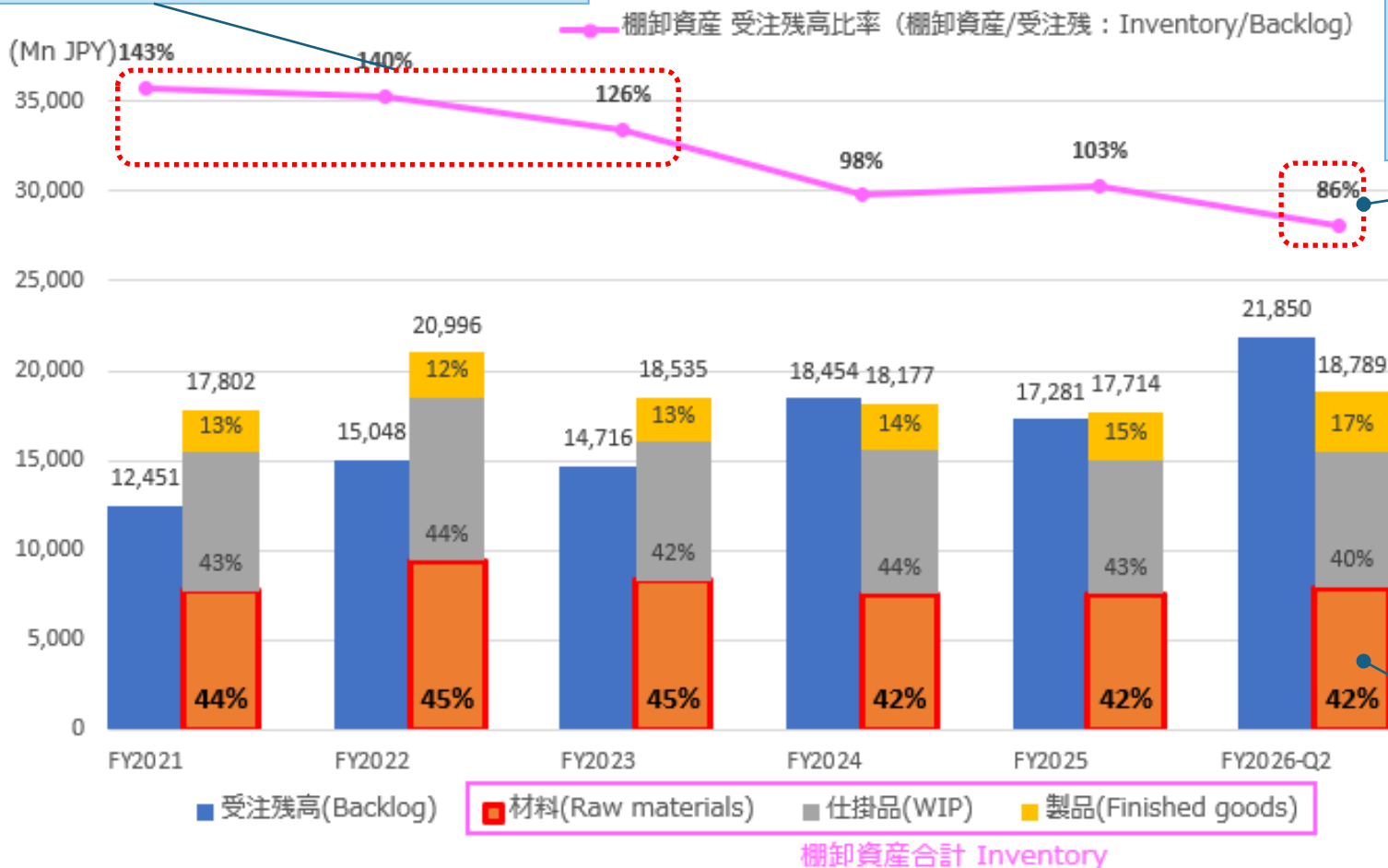
Optimize material inventory to reduce stock and improve asset efficiency

(Mn JPY)

IT対策(供給混乱)のため棚卸資産を意図的に増強
Intentionally increased inventory to address supply chain disruptions.

棚卸資産総額を受注残高以下に抑え、
資産効率向上を図る(目標は100%以下)

Improve asset efficiency by maintaining total
inventory within the level of the order backlog.
(Target: 100% or less)



材料在庫を適正管理
Optimized material inventory.



Strong orders drive backlog to a record high

(Mn JPY)

			FY2025		FY2026				YoY		Notes		
			H1 Result		Q1 Result		Q2 Result		H1 Result				
			A	%	B	%	C	%	B	%		B-A	B/A
製品別 / Product	成形機	Machine	10,504	54.6%	12,052	56.5%	11,982	54.8%	11,982	54.8%	+1,478	+14.1%	中小型機増加, 大型機横ばい
	金型	Molds	6,717	34.9%	7,462	35.0%	7,981	36.5%	7,981	36.5%	+1,264	+18.8%	中小型機・大型機ともに増加
	付属機器	AUX	1,559	8.1%	1,453	6.8%	1,491	6.8%	1,491	6.8%	-68	-4.4%	
	部品その他	Parts	465	2.4%	344	1.6%	394	1.8%	394	1.8%	-70	-15.2%	
	合計	Total	19,247	100.0%	21,312	100.0%	21,850	100.0%	21,850	100.0%	+2,603	+13.5%	

[Note] **Machine**: Small to mid-sized: Increase; Large-sized: Flat. **Molds**: Increase in both Small/Mid and Large-sized machines.

地域別 / Region	米州	Americas	5,574	29.0%	7,582	35.6%	8,126	37.2%	8,126	37.2%	+2,551	+45.8%	北米大幅増, 中南米微増
	欧州	Europe	2,944	15.3%	4,110	19.3%	4,313	19.7%	4,313	19.7%	+1,369	+46.5%	大幅増
	南・西アジア	South/West Asia	5,585	29.0%	5,150	24.2%	5,846	26.8%	5,846	26.8%	+261	+4.7%	中東アジア増加, その他地域は横ばい
	東アジア	East Asia	5,142	26.7%	4,469	21.0%	3,564	16.3%	3,564	16.3%	-1,578	-30.7%	ほぼ全域で減少
	合計	Total	19,247	100.0%	21,312	100.0%	21,850	100.0%	21,850	100.0%	+2,603	+13.5%	

[Note] **Americas**: North America: Significant increase; Latin America: Slight increase. **Europe**: Strong across all of Europe. **South/West Asia**: Middle East & Africa: Increase; Other regions: Flat. **East Asia**: Decreases in almost all regions.



ASB

Form Your Vision

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