Global Niche Top Company selected by Japanese Ministry of Economy, Trade and Industry

Financial Results for the Year Ending September 2025

Nov 26, 2025

Nissei ASB Machine Co., Ltd.

(TSE Prime market, 6284)

K2025 (Dusseldorf, Germany)
World’s No.1 Trade Fair for Plastics & Rubber

INDEX

I . Financial results for the year ending Sept. 2025

2025年9月期 通期決算のポイント
Key Points of Financial Results for the year ending FY2025

Record-High Orders, Sales, and Operating Profit for the full fiscal year

(Bn JPY)	FY2025 Result	YoY		Notes
受注高 **Orders**	**431億円** **43.1Bn JPY**	**+20億円** **+2.0Bn JPY**	**+5.0%**	**Record-High**: Despite a decrease in machine orders due to a reactionary decline in large-scale machines, robust performance from molds and parts led to a record-high for the fiscal year.
受注残高 **Order backlog**	**172億円** **17.2Bn JPY**	**-11億円** **-1.1Bn JPY**	**-6.4%**	Sales progressed and backlog decreased but remained at a high level of JPY 17.2 billion.
売上高 **Sales**	**436億円** **43.6Bn JPY**	**+68億円** **+6.8Bn JPY**	**+18.7%**	**Record-High**: As a result of increased sales across all products, net sales significantly increased, setting a record-high for the fiscal year.
営業利益 **Operating profit**	**106億円** **10.6Bn JPY**	**+27億円** **+2.7Bn JPY**	**+34.6%**	**Record-High**: Driven by increased sales, operating profit significantly increased, setting a record-high for the fiscal year.

2025年9月期 通期連結業績ハイライト
Consolidated Financial Highlights for the year ending FY2025

Excellent Performance: Record Highs in Orders, Sales, and Profits for the Full Fiscal Year

(Mn JPY)

		FY2024 Result		FY2025 1H Result		FY2025 2H Result		FY2025 Result		YoY	
		A	%	B	%	C	%	D=B+C	%	D-A	D/A
受注高	Orders received	41,103	-	**22,906**	-	**20,266**	-	**43,172**	-	+2,069	+5.0%
受注残高	Order backlog	18,454	-	**19,247**	-	**17,281**	-	**17,281**	-	-1,172	-6.4%
売上高	Net sales	36,778	100.0%	**21,902**	**100.0%**	**21,752**	**100.0%**	**43,654**	**100.0%**	+6,875	+18.7%
売上原価	Cost of sales	19,397	52.7%	**11,637**	**53.1%**	**11,435**	**52.6%**	**23,073**	**52.9%**	+3,675	+18.9%
売上総利益	Gross profit	17,381	47.3%	**10,265**	**46.9%**	**10,316**	**47.4%**	**20,581**	**47.1%**	+3,200	+18.4%
販管費	SG&A	9,473	25.8%	**4,788**	**21.9%**	**5,151**	**23.7%**	**9,940**	**22.8%**	+466	+4.9%
営業利益	Operating profit	7,907	21.5%	**5,476**	**25.0%**	**5,164**	**23.7%**	**10,641**	**24.4%**	+2,733	+34.6%
経常利益	Ordinary profit	8,008	21.8%	**5,745**	**26.2%**	**5,167**	**23.8%**	**10,912**	**25.0%**	+2,903	+36.3%
純利益(*1)	Net income	5,779	15.7%	**4,008**	**18.3%**	**3,731**	**17.2%**	**7,740**	**17.7%**	+1,961	+33.9%
設備投資	Capital investment	823	2.2%	**547**	**2.5%**	**526**	**2.4%**	**1,073**	**2.5%**	+250	+30.4%
減価償却費	Depreciation	1,873	5.1%	**930**	**4.2%**	**926**	**4.3%**	**1,856**	**4.3%**	-17	-0.9%
研究開発費	R&D expenses	467	1.3%	**458**	**2.1%**	**332**	**1.5%**	**790**	**1.8%**	+323	+69.2%
FX rate (期中平均) Average rate	USD	150.44	-	**152.52**	-	**146.04**	-	**149.28**	-	-1.16	-0.8%
	EUR	163.08	-	**161.55**	-	**168.06**	-	**164.80**	-	+1.72	+1.1%
	INR	1.81	-	**1.79**	-	**1.70**	-	**1.75**	-	-0.06	-3.3%

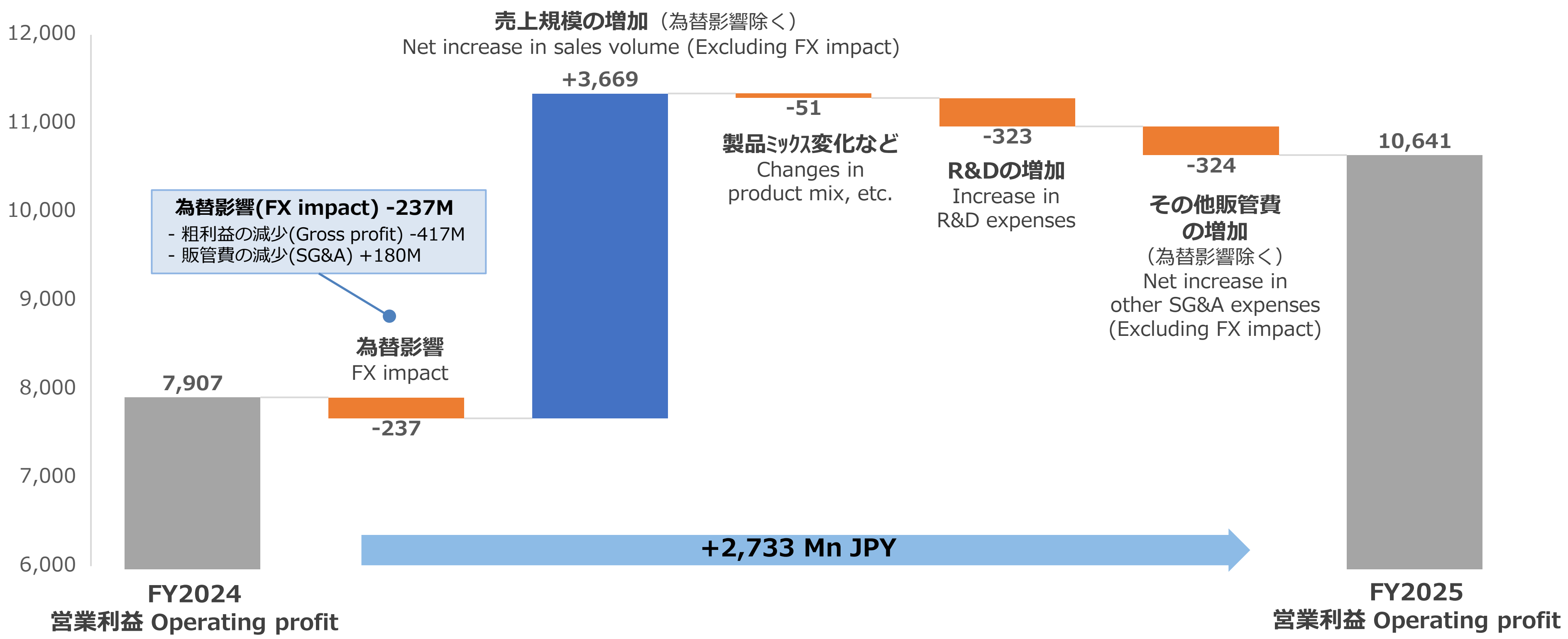
過去最高
Record high

(*1: 親会社株主に帰属する当期純利益, Net income：Profit attributable to owners of parent)

営業利益の増減要因（対前年同期比）
Factors for Changes in Operating Profit (YoY)

Significant increase in operating profit because of increase in sales volume.

(Mn JPY)



参考：為替影響（期中平均ﾚｰﾄ）
ﾌﾞﾗｼﾞﾙﾚｱﾙ, ﾒｷｼｺﾍﾟｿ, ｲﾝﾄﾞﾙﾋﾟｰの円高が進んだ結果、為替のﾏｲﾅｽ影響が拡大した。

Note：FX impact (Average rate)
Due to the appreciation of JPY against the Brazilian real, Mexican peso, and Indian rupee, the negative impact from FX fluctuations has expanded.

Ave. Rate	FY24	FY25	change	
USD	150.44	149.28	-0.8%	
EUR	163.08	164.80	1.1%	
INR	1.81	1.75	-3.3%	円高進行
BRL	29.17	26.21	-10.1%	円高進行
MXN	8.53	7.60	-10.9%	円高進行

セグメント別受注高
Orders Received by Segment

Machinery decline covered by mold growth. Record-high orders in Americas, Europe and South/West Asia.

(Mn JPY)

		FY2024 Result		FY2025 1H Result		FY2025 2H Result		FY2025 Result		YoY		Notes
		A	%	B	%	C	%	B	%	B-A	B/A	
製品別 / Product	成形機 Machine	22,107	53.8%	**11,268**	**49.2%**	**9,811**	**48.4%**	**21,079**	**48.8%**	-1,028	-4.7%	中小型機は堅調, 大型機(PF36)反動減
	金型 Molds	11,183	27.2%	**7,287**	**31.8%**	**6,631**	**32.7%**	**13,918**	**32.2%**	+2,734	+24.5%	ほぼ全地域で好調
	付属機器 AUX	2,478	6.0%	**1,374**	**6.0%**	**1,169**	**5.8%**	**2,544**	**5.9%**	+66	+2.7%	
	部品その他 Parts	5,334	13.0%	**2,976**	**13.0%**	**2,653**	**13.1%**	**5,630**	**13.0%**	+296	+5.6%	ほぼ全地域で堅調
	合計 Total	41,103	100.0%	**22,906**	**100.0%**	**20,266**	**100.0%**	**43,172**	**100.0%**	+2,069	+5.0%	

【Note】**Machine**: Small/Mid sized Machine increased, Large Machine(PF36) decreased. **Mold**: Strong performance in almost all regions.
Parts: Solid performance in almost all regions.

		FY2024 Result		FY2025 1H Result		FY2025 2H Result		FY2025 Result		YoY		Notes
		A	%	B	%	C	%	B	%	B-A	B/A	
地域別 / Region	米州 Americas	12,836	31.2%	**7,167**	**31.3%**	**7,304**	**36.0%**	**14,472**	**33.5%**	+1,635	+12.7%	北米･南米好調, 中米は関税影響で様子見
	欧州 Europe	7,474	18.2%	**4,767**	**20.8%**	**4,947**	**24.4%**	**9,714**	**22.5%**	+2,240	+30.0%	欧州全域で好調
	南･西ｱｼﾞｱ South/West Asia	11,432	27.8%	**7,097**	**31.0%**	**5,314**	**26.2%**	**12,412**	**28.7%**	+979	+8.6%	ｲﾝﾄﾞ･中東好調, 東南ｱｼﾞｱ回復待ち
	東ｱｼﾞｱ East Asia	9,360	22.8%	**3,875**	**16.9%**	**2,698**	**13.3%**	**6,573**	**15.2%**	-2,786	-29.8%	日本(PF36)反動減, 中国低迷継続
	合計 Total	41,103	100.0%	**22,906**	**100.0%**	**20,266**	**100.0%**	**43,172**	**100.0%**	+2,069	+5.0%	

【Note】**Americas**: North and South America are strong, while Central America a wait-and-see approach due to US tariffs policies. **Europe**: Strong across all of Europe.
South/West Asia: Strong performance in India and Middle East. Southeast Asia is awaiting recovery. **East Asia**: PF36 is declining in Japan, and China is still weak.

過去最高 *Record high*

セグメント別売上高
Net sales by Segment

Record-high sales were recorded across all products and all regions.

(Mn JPY)

			FY2024 Result		FY2025 1H Result		FY2025 2H Result		FY2025 Result		YoY		Notes
			A	%	B	%	C	%	B	%	B-A	B/A	
製品別 / Product	成形機	Machine	18,019	49.0%	**11,540**	**52.7%**	**10,995**	**50.5%**	**22,535**	**51.6%**	+4,516	+25.1%	中小型機, 大型機ともに増加
	金型	Molds	11,718	31.9%	**6,222**	**28.4%**	**6,538**	**30.1%**	**12,760**	**29.2%**	+1,042	+8.9%	ほぼ全地域で増加
	付属機器	AUX	1,878	5.1%	**1,287**	**5.9%**	**1,419**	**6.5%**	**2,707**	**6.2%**	+828	+44.1%	成形機に連動
	部品その他	Parts	5,161	14.0%	**2,851**	**13.0%**	**2,798**	**12.9%**	**5,650**	**12.9%**	+488	+9.5%	ほぼ全地域で増加
	合計	Total	36,778	100.0%	**21,902**	**100.0%**	**21,752**	**100.0%**	**43,654**	**100.0%**	+6,875	+18.7%	

【Note】**Machine**: Increases in both small/mid-sized and large machines. **Mold**: Increases in almost all regions.
AUX: Linked to Machine segment. **Parts**: Increases in almost all regions.

			A	%	B	%	C	%	B	%	B-A	B/A	Notes
地域別 / Region	米州	Americas	12,118	32.9%	**6,957**	**31.8%**	**7,162**	**32.9%**	**14,119**	**32.3%**	+2,000	+16.5%	米州全域で増加
	欧州	Europe	7,615	20.7%	**3,816**	**17.4%**	**4,267**	**19.6%**	**8,083**	**18.5%**	+467	+6.1%	欧州全域で増加
	南･西ｱｼﾞｱ	South/West Asia	10,774	29.3%	**6,382**	**29.1%**	**6,660**	**30.6%**	**13,042**	**29.9%**	+2,268	+21.1%	ｲﾝﾄﾞ,中東･ｱﾌﾘｶ,東南ｱ,ともに増加
	東ｱｼﾞｱ	East Asia	6,269	15.1%	**4,745**	**21.7%**	**3,662**	**16.8%**	**8,408**	**19.3%**	+2,138	+34.1%	日本で増加
	合計	Total	36,778	100.0%	**21,902**	**100.0%**	**21,752**	**100.0%**	**43,654**	**100.0%**	+6,875	+18.7%	

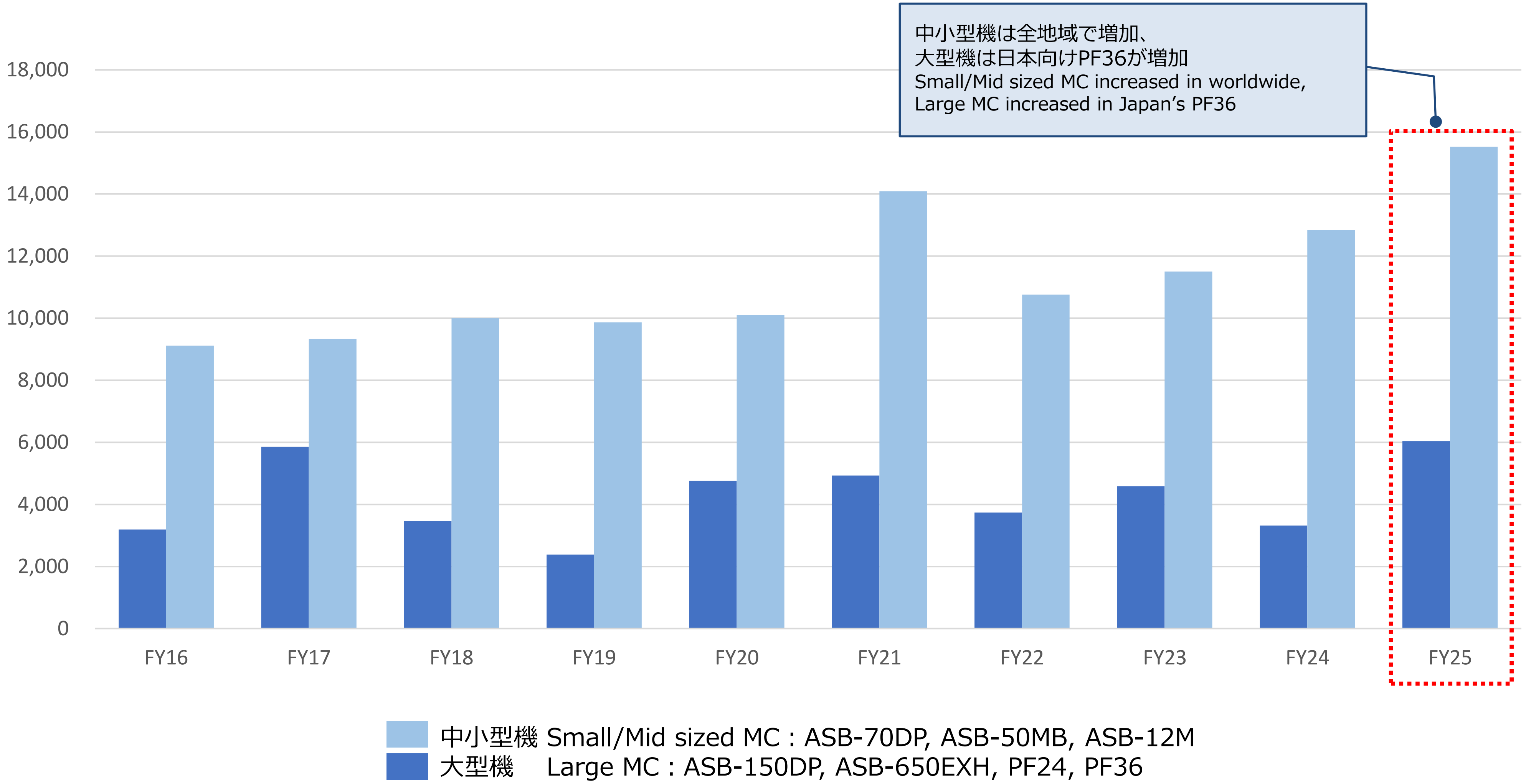
【Note】**Americas**: Increase across the Americas. **Europe**: : Increase across Europe.
South/West Asia: Increased in India, Middle East, Africa, and Southeast Asia. **East Asia**: Increased in PF36 sales in Japan.

過去最高
Record high

成形機サイズ別売上高推移
Sales trends by machine size

Machinery sales grew across both small-to-medium and large models. Large model sales, driven by the PF36, hit a record high.

(Mn JPY)

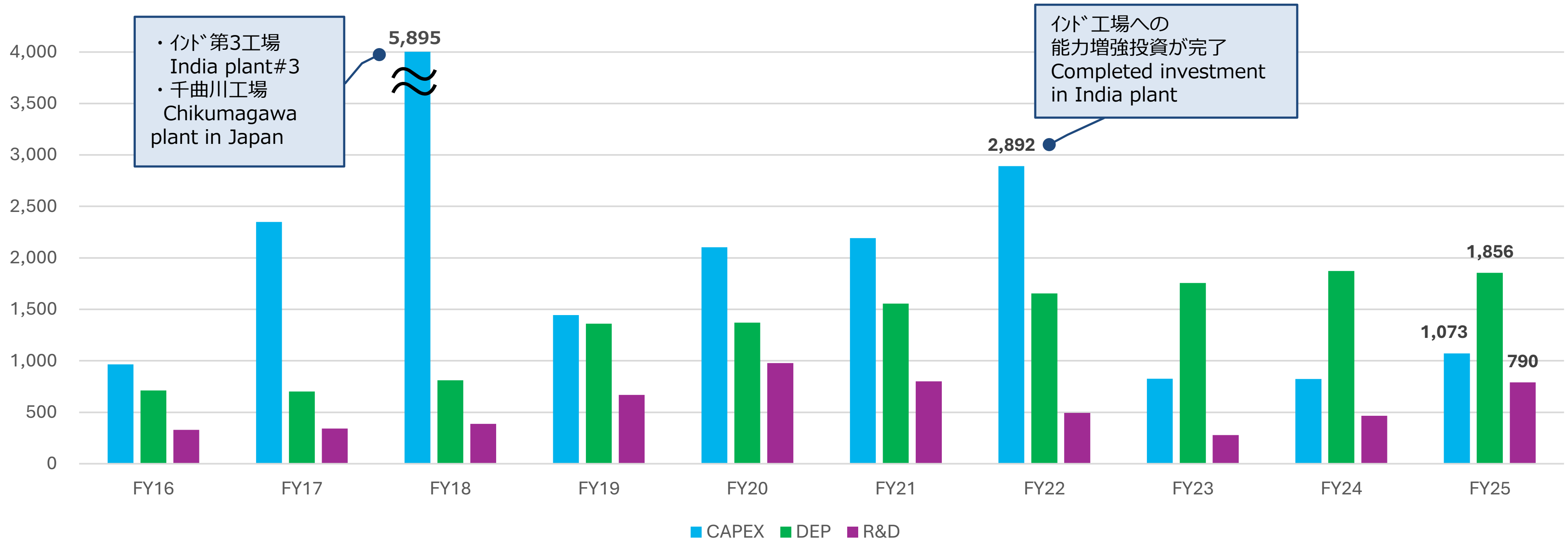


設備投資額・減価償却費・研究開発費
CAPEX, DEP, R&D

Capital investment mainly consists of maintenance investments for the India plant, While R&D expenses are primarily development of new machinery for K2025.

(Mn JPY)

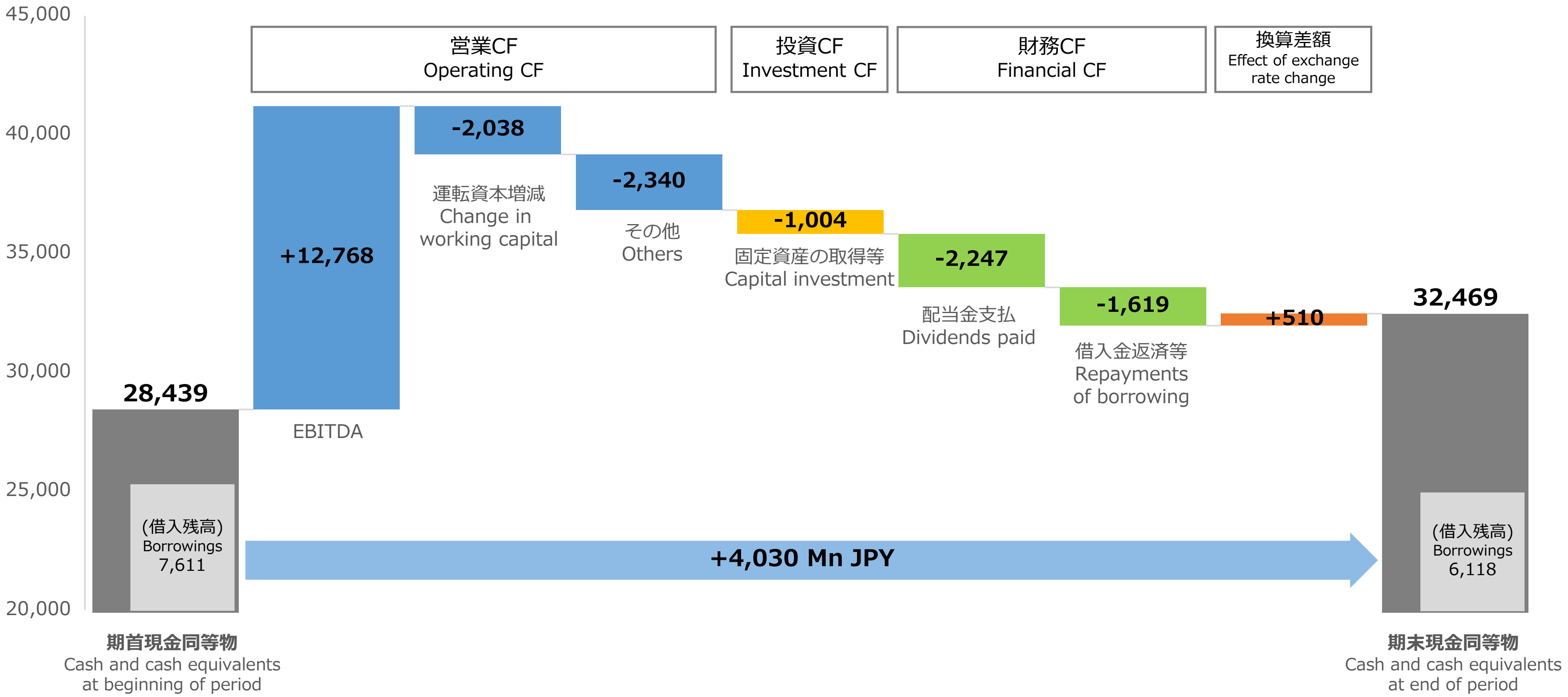
	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
設備投資 Capital Investment	965	2,348	5,895	1,445	2,103	2,192	2,892	825	823	**1,073**
減価償却費 Depreciation	713	701	810	1,361	1,371	1,556	1,654	1,756	1,873	**1,856**
研究開発費 R&D expenses	328	343	388	668	979	800	495	278	467	**790**



連結キャッシュ・フロー計算書（概要）
Consolidated Statements of Cash Flows (Overview)

The increased cash will be appropriately allocated to shareholder returns and growth investments.

(Mn JPY)



Ⅱ. Financial forecast for the year ending Sept. 2026

2026年9月期　業績予想
Financial Forecast for the year ending FY2026

Strong Demand. Aiming for Record-High Profits for the Second Consecutive Year.

(Mn JPY)

		FY2025 Result		FY2026 Forecast		YoY		Notes
		A	%	B	%	B-A	B/A	
売上高	Net sales	43,654	100.0%	**46,800**	**100.0%**	+3,145	+7.2%	Seeking revenue growth driven by key models and new launches
営業利益	Operating profit	10,641	24.4%	**11,500**	**24.6%**	+858	+8.1%	Aiming for record-high profit through the benefit of increased revenue
経常利益	Ordinary profit	10,912	25.0%	**11,600**	**24.8%**	+687	+6.3%	
純利益(*1)	Net income	7,740	17.7%	**8,100**	**17.3%**	+359	+4.6%	
1株純利益	EPS (JPY)	516.36	-	**540.32**	-	+23.96	+4.6%	
1株配当金	DPS (JPY)	200.00	-	**200.00**	-	+0.00	+0.0%	
配当性向	DPR (%)	38.7	-	**37.0**	-	-1.72	-	
ROE	ROE (%)	13.9	-	**13.2**	**-**	-0.7	-	
ROIC	ROIC (%)	11.4	-	**11.7**	**-**	+0.3	-	
設備投資	Capital investment	1,073	2.5%	**2,000**	**4.3%**	+927	+86.4%	Mainly the capacity expansion of the India plant
減価償却費	Depreciation	1,856	4.3%	**2,000**	**4.3%**	+144	+7.8%	
研究開発費	R&D expenses	790	1.8%	**600**	**1.3%**	-190	-24.1%	Mainly the development of machinery for beverages
FX rate (期中平均)	USD	149.28	-	**145.00**	-	-4.28	-2.9%	
	EUR	164.80	-	**165.00**	-	+0.20	+0.1%	
	INR	1.75	-	**1.65**	-	-0.10	-5.7%	

(*1: 親会社株主に帰属する当期純利益, Net income：Profit attributable to owners of parent)

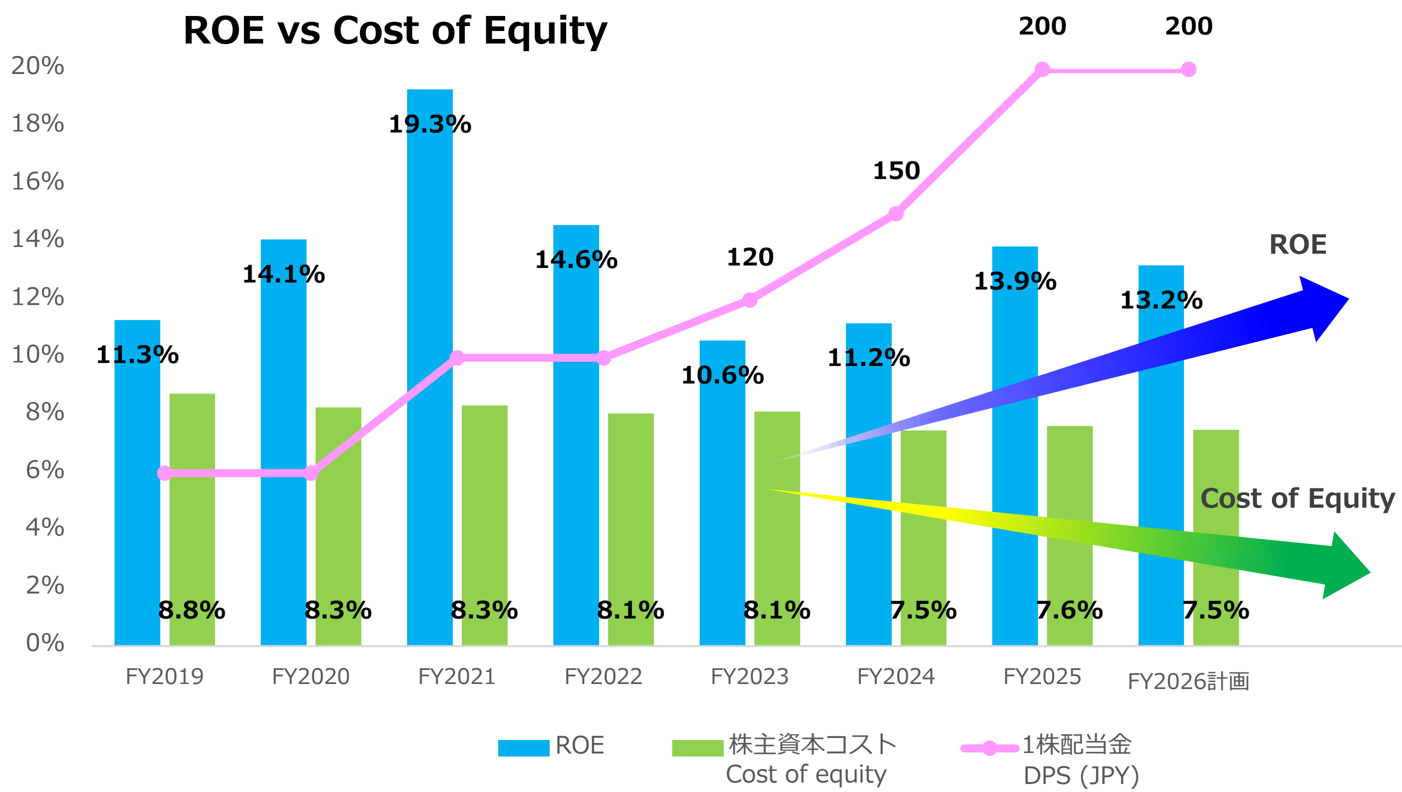
Tariff costs will be minimized through price pass-through and the strategic shift of production from India to Japan.

Product	Additional tariff rates	Countermeasures
Machine (incl. AUX)	• 15%: Shipped from Japan (Large models) • 50%: Shipped from India (Small/Mid models)	• Price pass-through • Shift production from India to Japan
Molds	• 50%: Shipped from India	• Partial pass-through to price
Parts	• 15%: Shipped from Japan • 50%: Shipped from India	• Tariff surcharge

P&L impact of tariff costs is JPY 300 million (approx.), reflected in the FY2026 full-year plan.

Action to Implement Management that is Conscious of Cost of Capital and Stock Price

In addition to creating added value, we aim to improve ROE by further enhancing capital efficiency



Improvement of ROE

- **Profit expansion through Project 50:50**
- **Enhancing shareholder returns**
  (consolidated dividend payout ratio of 40%)
- **Improving asset efficiency**
  (reduction of inventory)

Reduction of capital costs

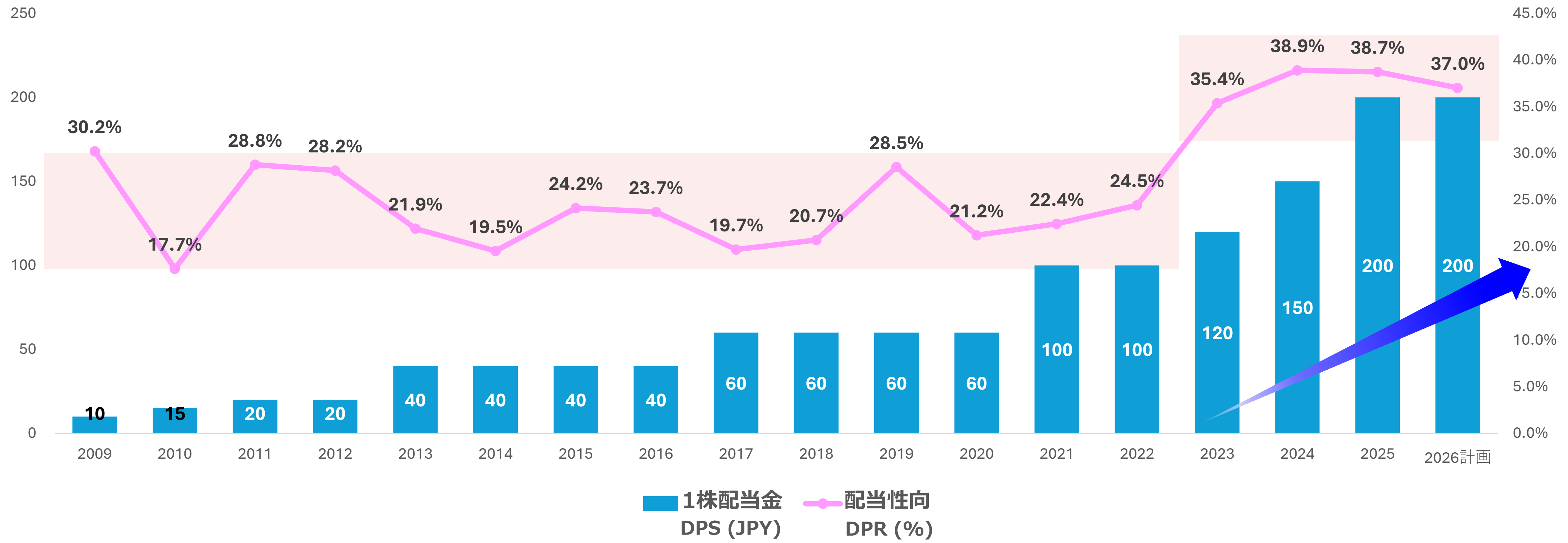
Strengthening dialogue with shareholders
- Enhancement of meetings with analysts and institutional investors
- Increase in the number of individual investors

Cost of equity is calculated using the CAPM method. The indicators for the previous period are as follows (risk-free rate (1.5%) + β value (1.02) × equity risk premium (6%))

Dividend Policy:
Striving for continuous and stable dividends, aiming for a consolidated dividend payout ratio of 40%

DPR: The policy of aiming for 40% was established in FY2024, and the dividend level was raised

Continuity: Maintaining a substantive progressive dividend policy, with no dividend reduction since FY2009, following the Global Financial Crisis



Ⅲ. Market Information

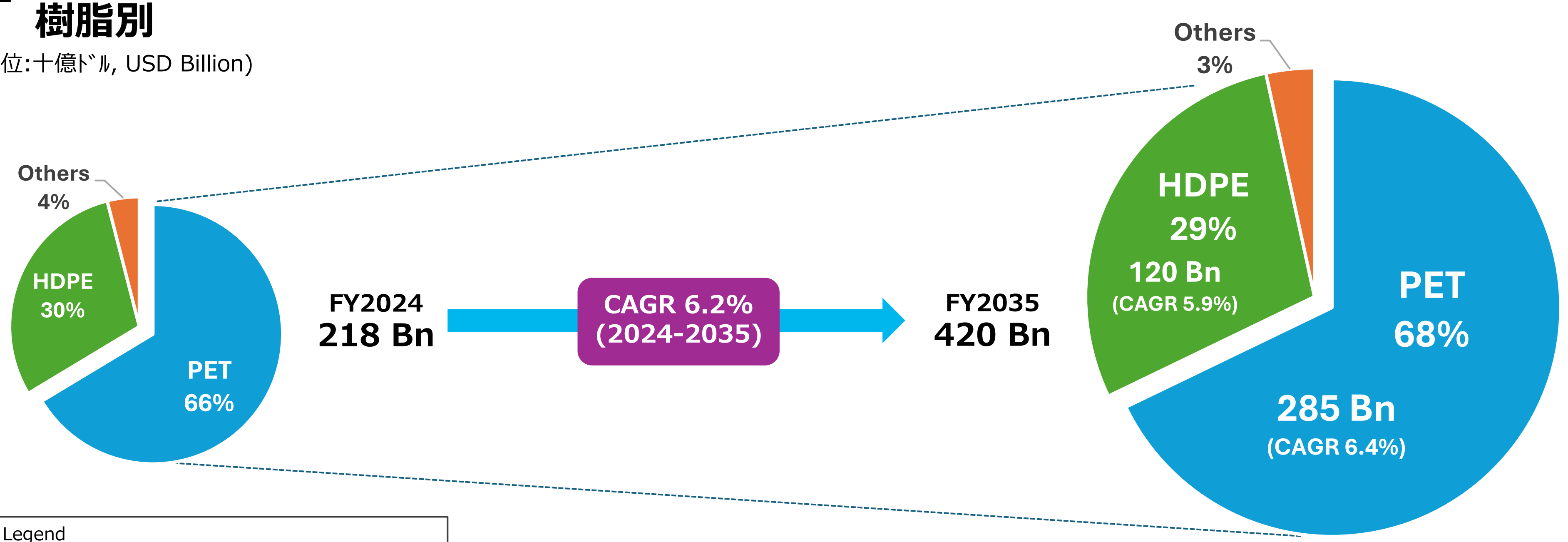
1. Global Plastic Containers Market Trends
2. ASB Market Information

世界のプラスチック容器市場の動向
Global Plastic Containers Market Trends

The global plastic container market shows solid growth. PET and HDPE are the key materials

All Plastics
By Material
樹脂別
(単位:十億ﾄﾞﾙ, USD Billion)

世界のプラスチック容器市場の成長予測（樹脂別）(2024年～2035年)
Global Plastic Containers Market By Material, 2024 to 2035



【凡例】 Legend
PET (Polyethylene Terephthalate)
HDPE (High-Density Polyethylene)
Others (Polypropylene, LDPE (Low-Density Polyethylene), Others)

(成長率は2024-2035年 CAGR 2024-2035)
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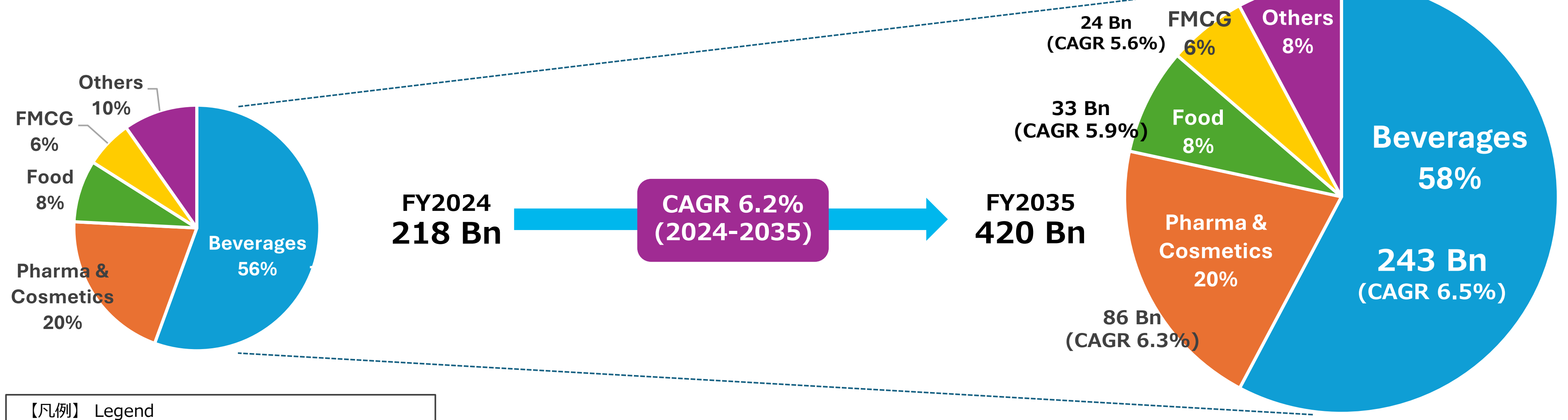
Beverage Containers Grow the Most By End Use

All Plastics By End Use 用途別

(単位:十億ﾄﾞﾙ, USD Billion)

世界のプラスチック容器市場の成長予測（用途別）(2024年～2035年)
Global Plastic Containers Market By End Use, 2024 to 2035



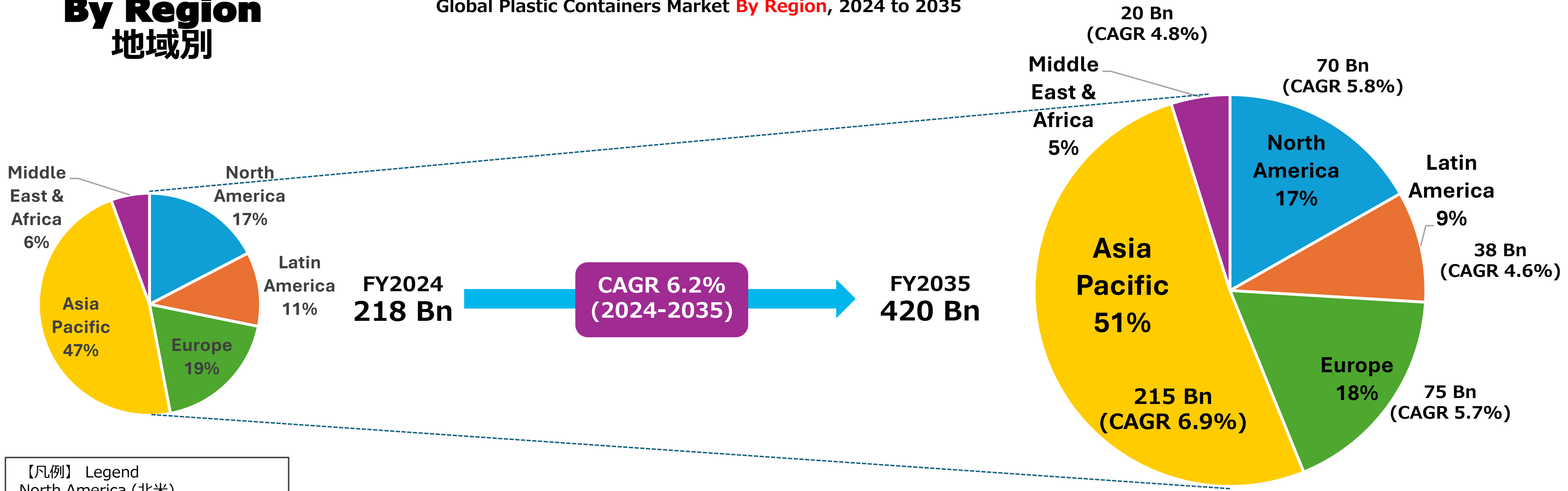
【凡例】 Legend
Beverages (飲料)
Pharmaceuticals & Cosmetics (医薬品·化粧品)
Food (食品)
FMCG (日用消費財)

(成長率は2024-2035年 CAGR 2024-2035)

By Region, Asia Pacific Grows the Most.

All Plastics By Region 地域別

世界のプラスチック容器市場の成長予測（地域別）(2024年～2035年)
Global Plastic Containers Market By Region, 2024 to 2035



【凡例】 Legend
North America (北米)
Latin America (南米)
Europe (欧州)
Asia Pacific (ｱｼﾞｱ太平洋)
Middle East & Africa (中東･ｱﾌﾘｶ)

(成長率は2024-2035年 CAGR 2024-2035)

<Overview of the Global Plastic Containers Market>

1. **Market trends show no significant change since the 2024 survey, with existing trends continuing.**
2. **The global plastic container market is expected to grow at approx. 6% toward 2035.**
3. **PET and HDPE are the major material, accounting for 97% of the market.**
4. **By End Use, beverages account for approx. 60% of the market.**
5. **By material, HDPE is also expected to show stable growth.**
6. **The plastic container market in India is expected to show high growth of approx. 7%.**

(Please refer to the reference materials at the end of this slide for detailed data.)

世界最大の展示会「ドイツ K2025」に4台の最新機種を出展
Exhibiting Four Latest Models at K2025 (Germany): World's Largest Trade Fair

The World's No. 1 Trade Fair for Plastics and Rubber
8-15 OCTOBER 2025
Düsseldorf, Germany

All-in-one Sustainable Bottle Solutions

世界最大の展示会「ドイツ K2025」に4台の最新機種を出展
Exhibiting Four Latest Models at K2025 (Germany): World's Largest Trade Fair

PF36/36-600

<Model for Full-Scale Entry into the Beverage Market>

Attention Level: No. 3

Exhibited for the second consecutive month following September's Drinktec Exhibition in Munich, the PF36 model successfully raised its profile overseas as "ASB for beverage bottles."

(500ml bottle, 100% R-PET)

ASB-70DPH/50E

<New Market Development with Polyethylene Containers>

Attention Level: No. 2

The hybrid electric motor for the bestseller 70DPH model. HDPE molding on ISBM machines garnered significant attention from the market.

(500ml HDPE oval “trigger” style bottle)

PM-90/111N

<Model for Full-Scale Entry into the Beverage Market>

Attention Level: No. 1

Focus was placed on its compact size and high productivity, securing numerous inquiries from customers in emerging markets as well as Europe.

(10-gram PET preform, 100% R-PET)

HSB12-4N/111N

<Environmentally Friendly Molding Machine / Concept Model>

Attention Level: No. 4

This is the world's first molding machine capable of forming returnable PET bottles on a single unit. Amidst the tailwinds of PPWR (EU - Packaging and Packaging Waste Regulation), it enhanced its presence as a future technology.

(2-liter Returnable & Refillable PET Bottles)

K2025 展示会の総括
Summary Report on K2025 Exhibition

<u>Concept:</u>

Strongly promote "Beverage Containers" and “HDPE Containers," key pillars of the growth strategy.

<u>Summary:</u>

- **<u>Beverage Containers</u>**
  - PF36: Successfully promoted as "the ASB for beverage bottles." While specification review requires time due to coordination with filling lines, full-scale overseas expansion is expected in the future.
  - PM-90: Secured numerous inquiries due to its high competitiveness. Sales realization is expected in the second half of the fiscal year.

- **<u>HDPE Containers</u>**
  - Contact with potential customers has increased, leading to a rise in inquiries. Significant future business is anticipated.

Venue	Dusseldorf, Germany
Period	October 8-15, 2025
Booth Area	713㎡ (Same as previous exhibition)
K Exhibition Visitors	Approx. 175,000 from 160 countries (Previous K 2022: Approx. 177,000)
Visitors to ASB Booth	90 countries (Previous K 2022: 80 countries)
	1,019 people (Previous K 2022: 458 people) [Based on scan data]

マーケット・サマリー（主要市場の先行きの見通し）
Outlook for Major Markets

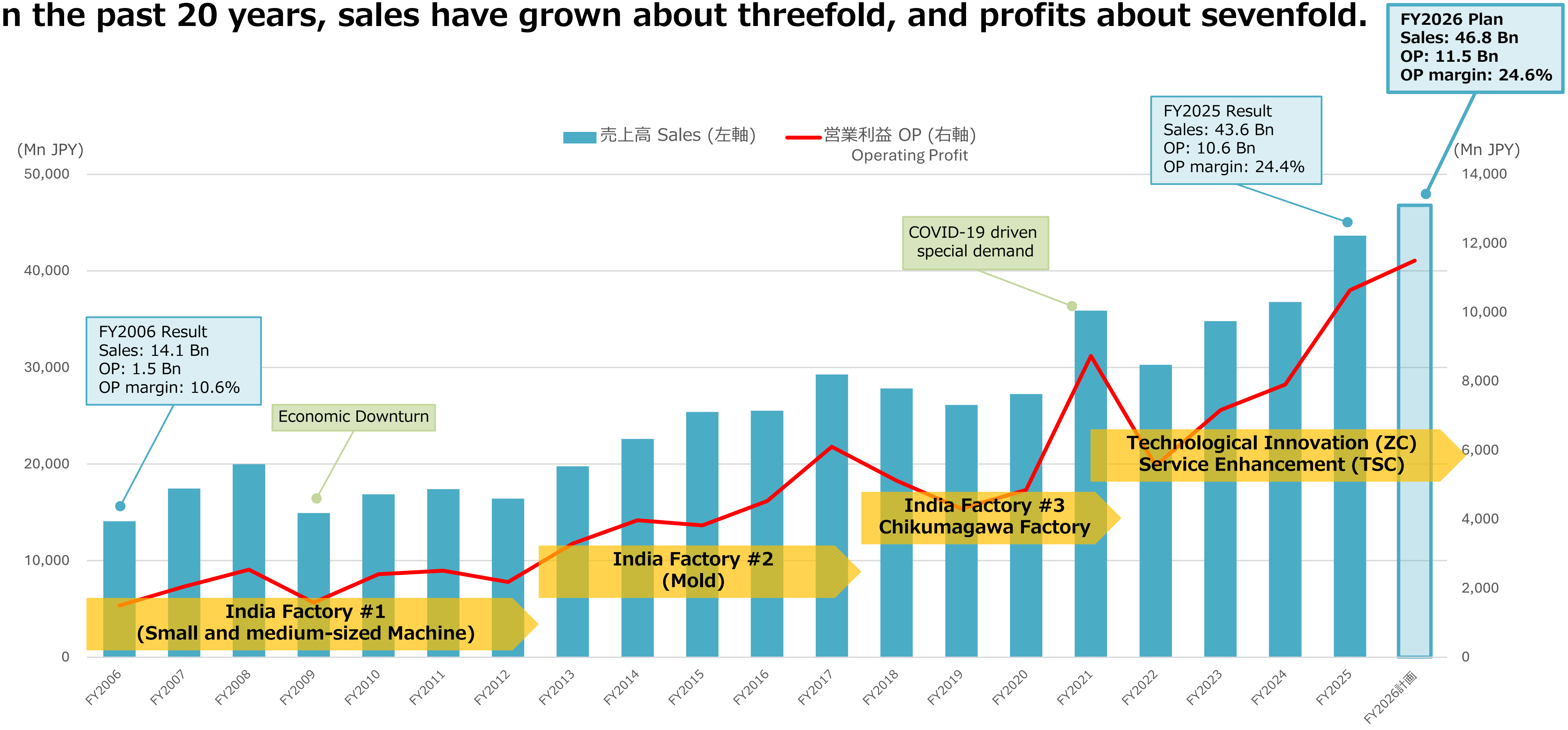
Global container demand remains stable and is expected to stay strong going forward.
Expected New Markets Identified by ASB at K2025 are as follows.

Region		Outlook	Details	Impact of US tariffs	Expected New Market
Americas	North America	Strong	Demand for containers remains strong. Molds continue to perform well due to Zero Cooling System effect. HDPE demand also remains robust. Little purchase restraint has been observed due to U.S. tariff policies, and we expect continued high-level inquiries	None	HDPE
	Central and South America	Steady	While the Mexican market remains in a wait-and-see state due to the impact of US tariffs policies, Brazil maintains strong performance with robust domestic demand. Other Central and South American markets are also generally expected to remain firm.	Negative Impact in Mexico	PM-90, PF36
Europe		Strong	Strong performance is maintained in both machines and molds. Organic growth in plastic containers, combined with structural changes such as the European Packaging and Packaging Waste Regulation (PPWR), is expected to serve as a tailwind.	None	HDPE, PM-90
South/ West Asia	India	Strong	Container demand remains robust. Value-added containers, including those for pharmaceuticals, alcoholic beverages, and cosmetics, also maintain solid performance. Strong performance is expected to continue.	None	PM-90, PF36
	Southeast Asia	Recovery	Demand for machinery is mixed, while mold demand remains solid. Demand for small-to-mid-sized machines is firmly rooted, with a gradual recovery expected.	Minor Impact	HDPE, PM-90, PF36
	Middle East & Africa	Steady	Market conditions are recovering following the easing of the Middle East conflict. Strong inquiries for small-to-mid-sized machines support solid outlooks across both the Middle East and Africa.	None	PM-90, PF36
East Asia	Japan	Steady	Demand for small-to-mid-sized machines is stable in both the machine and mold. Inquiries for the PF36 and PM90 models are stable, reflecting an expansion of the customer base.	None	PM-90, PF36
	China	Weak	The market slump continues due to economic stagnation and intensifying competition. Recovery is aimed for by proposing value-added containers (cosmetics, two-layer containers, Bag-in-Box, etc.) and PF36 machine.	Present	PF36

Ⅳ. Growth Strategy

過去20年間の売上高と営業利益の推移
20-Year Trends in Sales and Operating Profit

In the past 20 years, sales have grown about threefold, and profits about sevenfold.



1. Non-Beverage (Area of expertise)

Achieving Stable Growth with ASB Series

2. Beverage (Strategic areas)

Achieving expanded sales scale with PF36 and PM-90

3. New Materials

Achieving entry into competitors' domains through HDPE container development

4. Customer Support

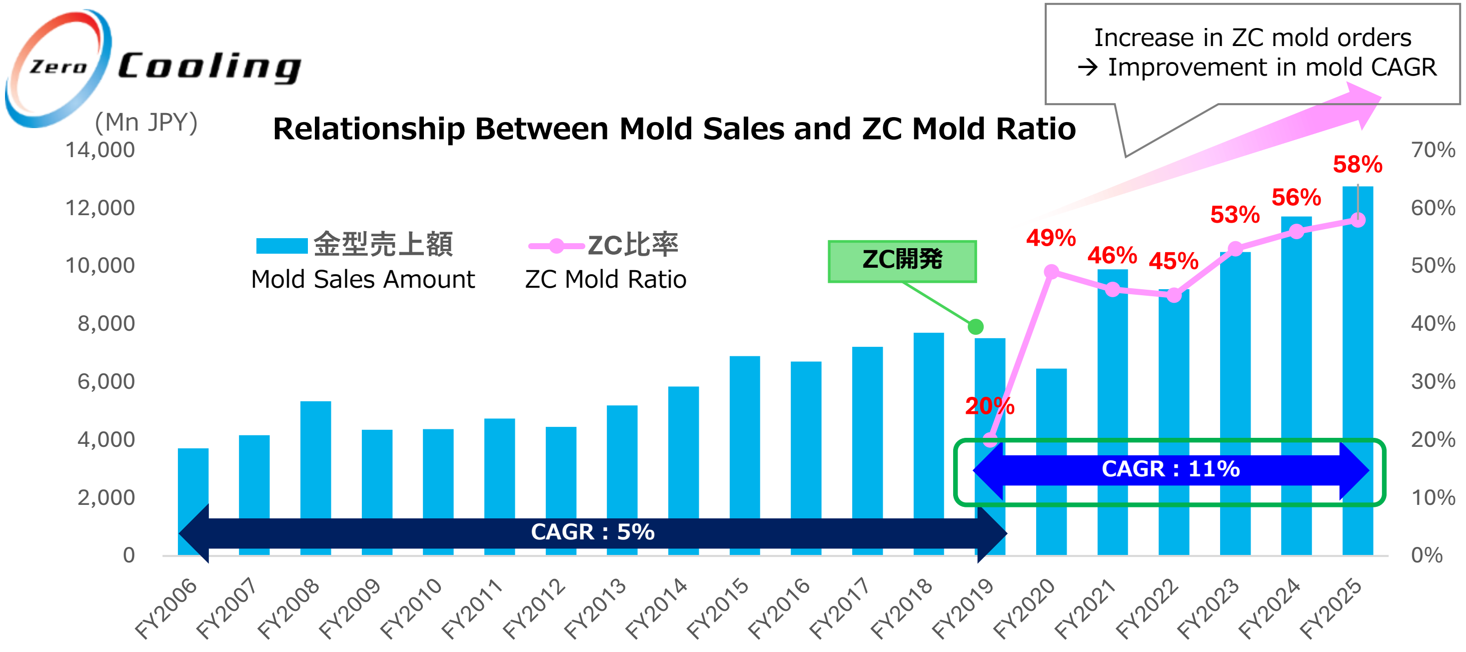
Enhancing customer satisfaction through the expansion of parts and service

<u>Maintain company growth through four growth strategies</u>

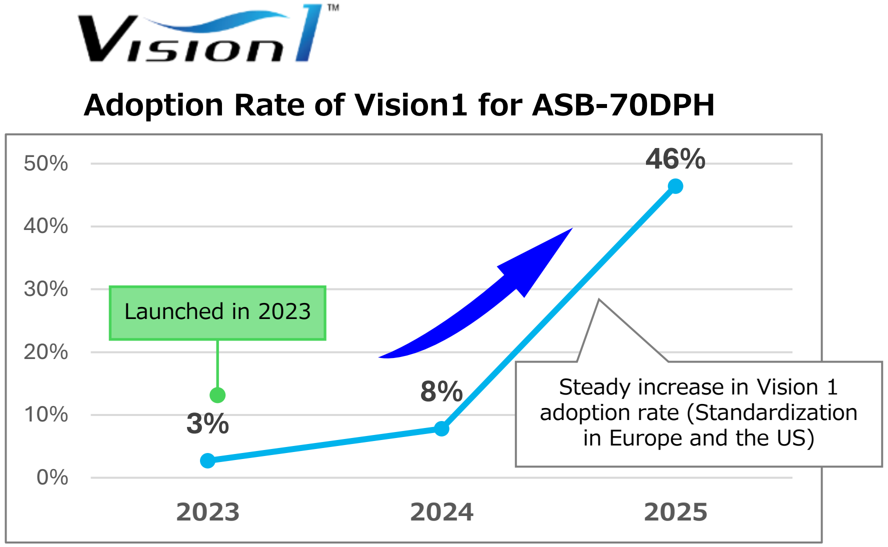
Achieving stable growth with ASB Series through "ZC Technology" and "Vision 1"

- Zero Cooling system (ZC) is a revolutionary mold technology that aims to achieve both improved productivity and container quality. We have already obtained patents in major countries for this system, and by integrating it with the technology we have cultivated, we aim to realize sustainable growth.

- Vision 1 is ASB's new control system that conforms to the world standard communication protocol, "OPC UA.“ We build strong partnerships with customers through remote support via the internet.

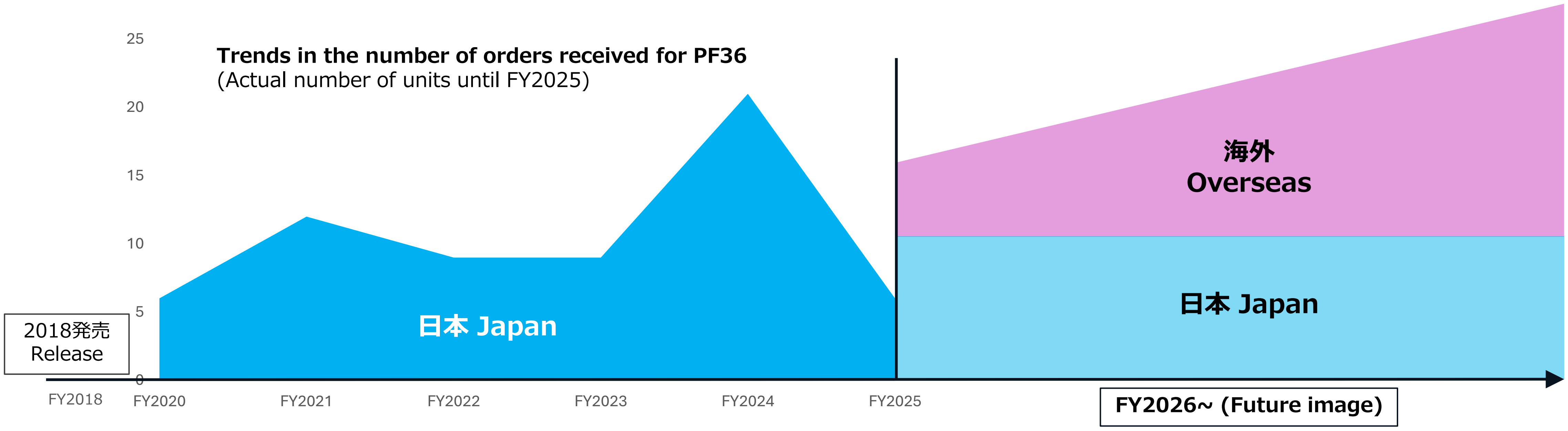


(ZC Mold Ratio: The proportion of ZC molds in total mold sales (only for ZC applicable machines))



PF Series: Full Entry into the Beverage Market with PF36

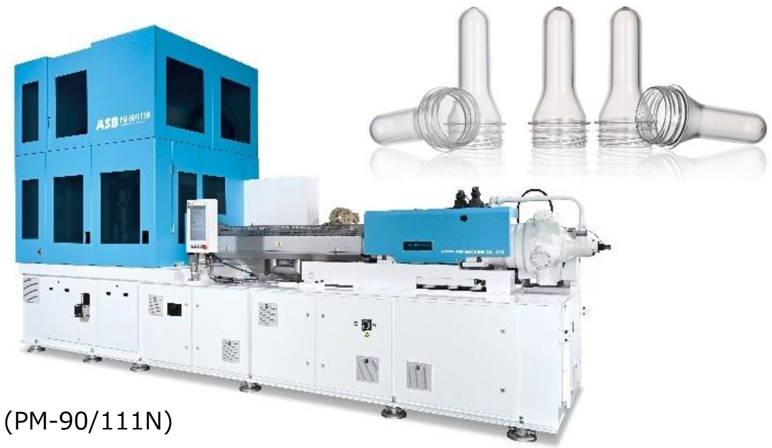
PF36 is a mass production machine for beverage containers.
Raising awareness at trade shows to secure orders for full-scale overseas expansion.



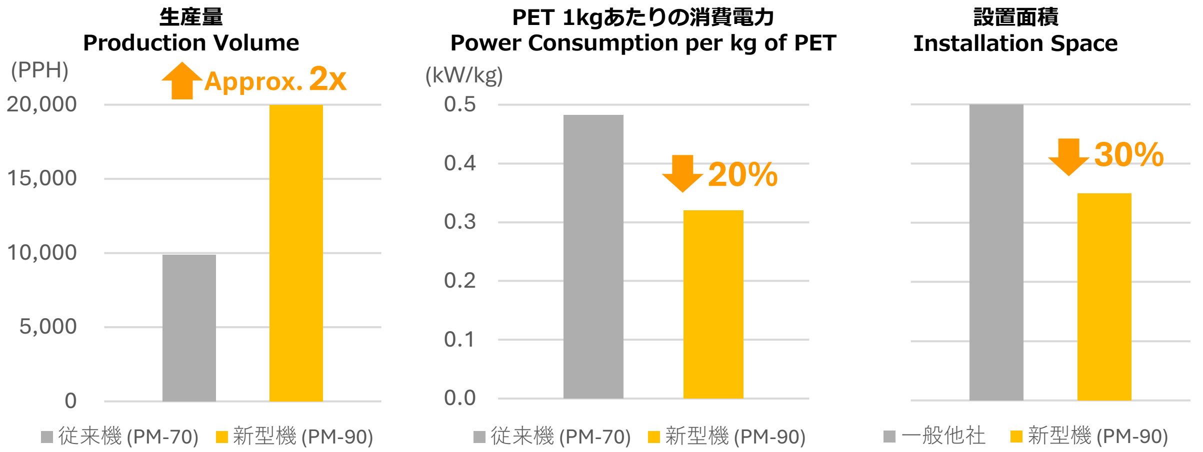
Feedback from Trade Shows and Business Meetings:
- High number of potential customers in Japan (Domestic market remains promising)
- Strong potential demand in emerging markets

Full Entry into the Beverage Market with PM-90

All-in-one Smart Preform solutions



(PM-90/111N)



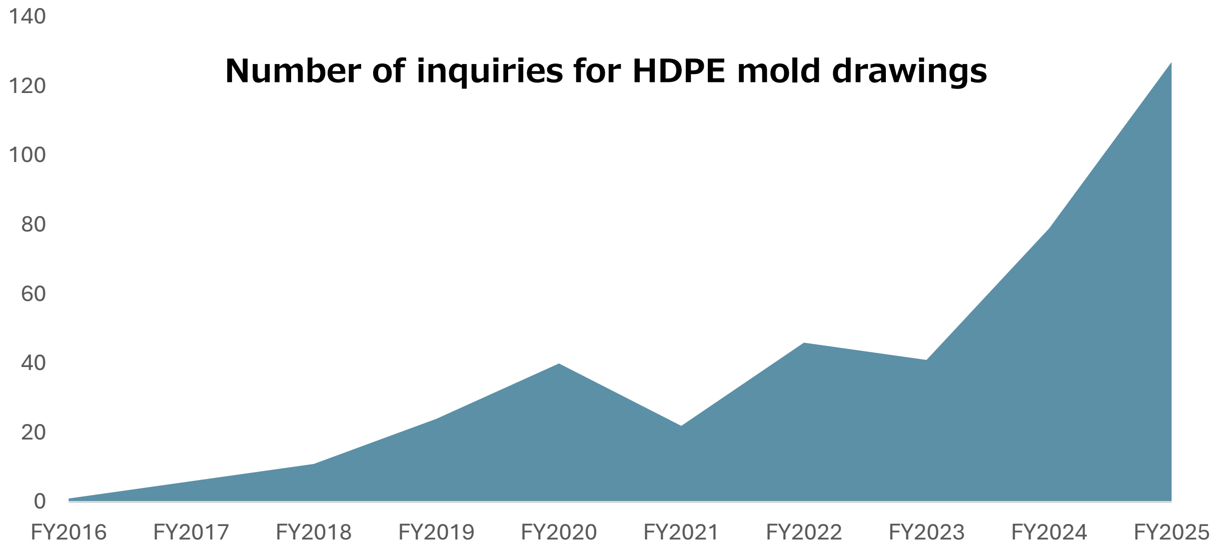
- The PM-90 is a preform molding machine that achieves both high productivity and investment efficiency by adopting ASB's proven vertical clamping concept.
- A high volume of inquiries has already been received, and order expansion is expected in the future.
- Sales will commence in 2026.

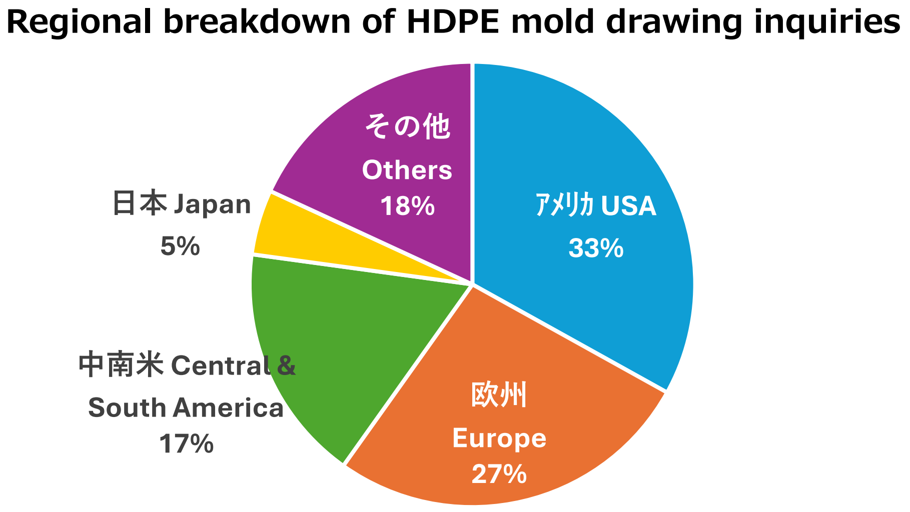
HDPE

Entering competitors' domains through HDPE container development

High-density polyethylene (HDPE) is a key material, occupying 30% of the global plastic container market.

HDPE containers are typically molded using Extrusion Blow Molding (EBM) machines. However, ASB has recently garnered significant attention from the market by molding them with Injection Stretch Blow Molding (ISBM) machines.
The recognition of HDPE molding on ISBM machines is growing, and this is expected to become a new business pillar in the future.



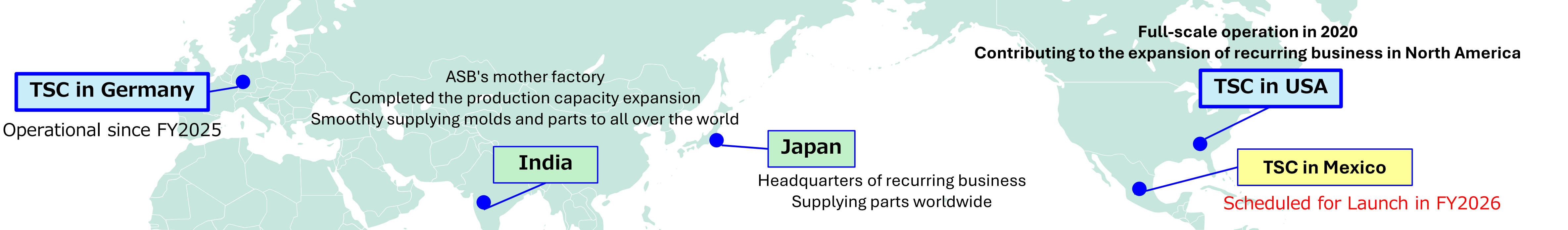


Benefits of HDPE molding with ASB's 1-step machine:
improved container sealing, reduced material waste, enhanced container quality.

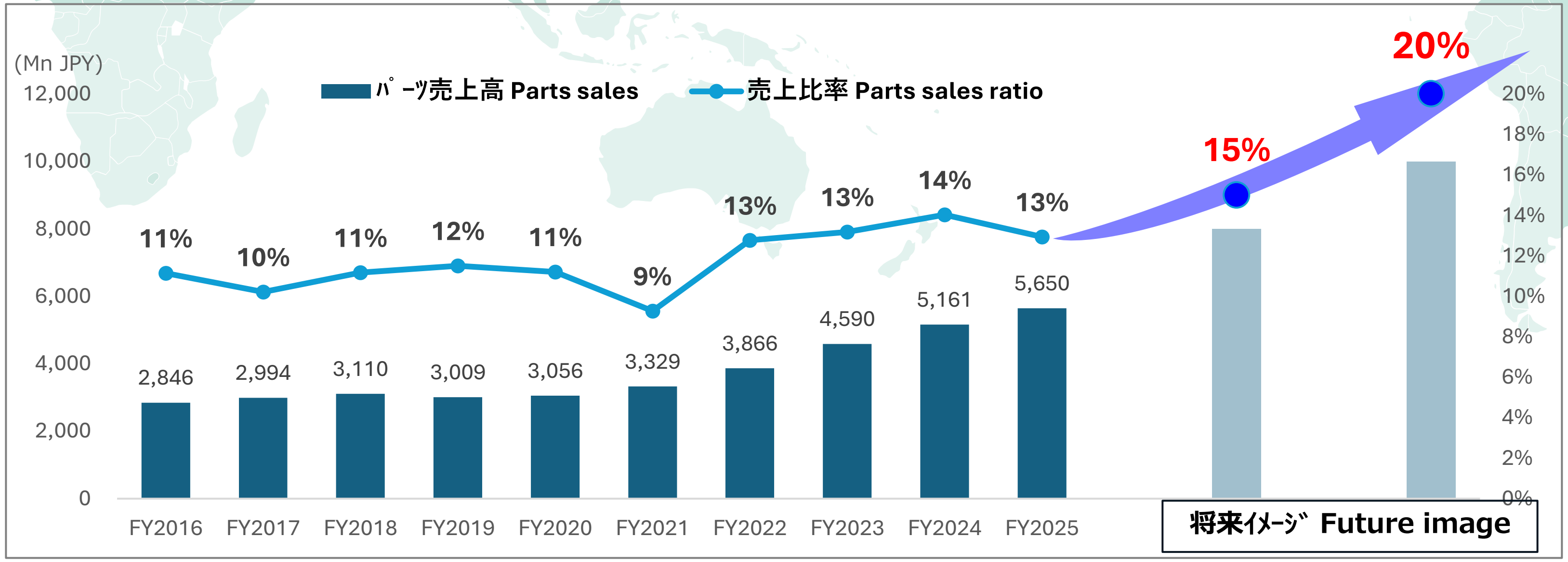
Parts and services business with increasing market value

Recurring

The need for the Parts and Service business is growing due to the increasing importance of preventive maintenance and the global shortage of engineers. ASB has grown its Parts and Service business by establishing Technical Support Centers (TSC) worldwide and appropriately addressing customer needs.
ASB aims to grow the Parts and Service business to achieve a sales ratio of 20% in the future.



(TSC: Technical Support Center)



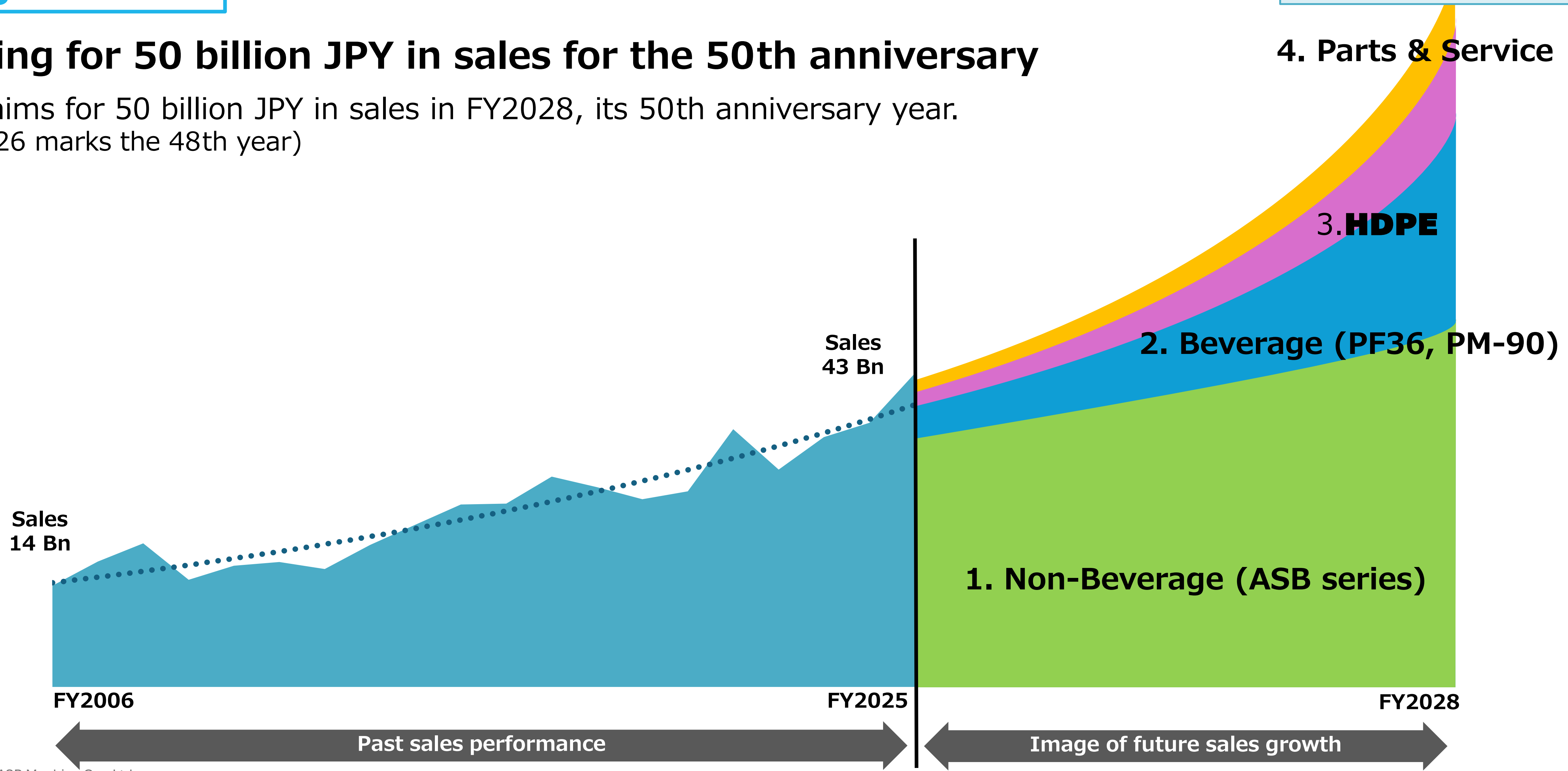
成長イメージ
Growth Image

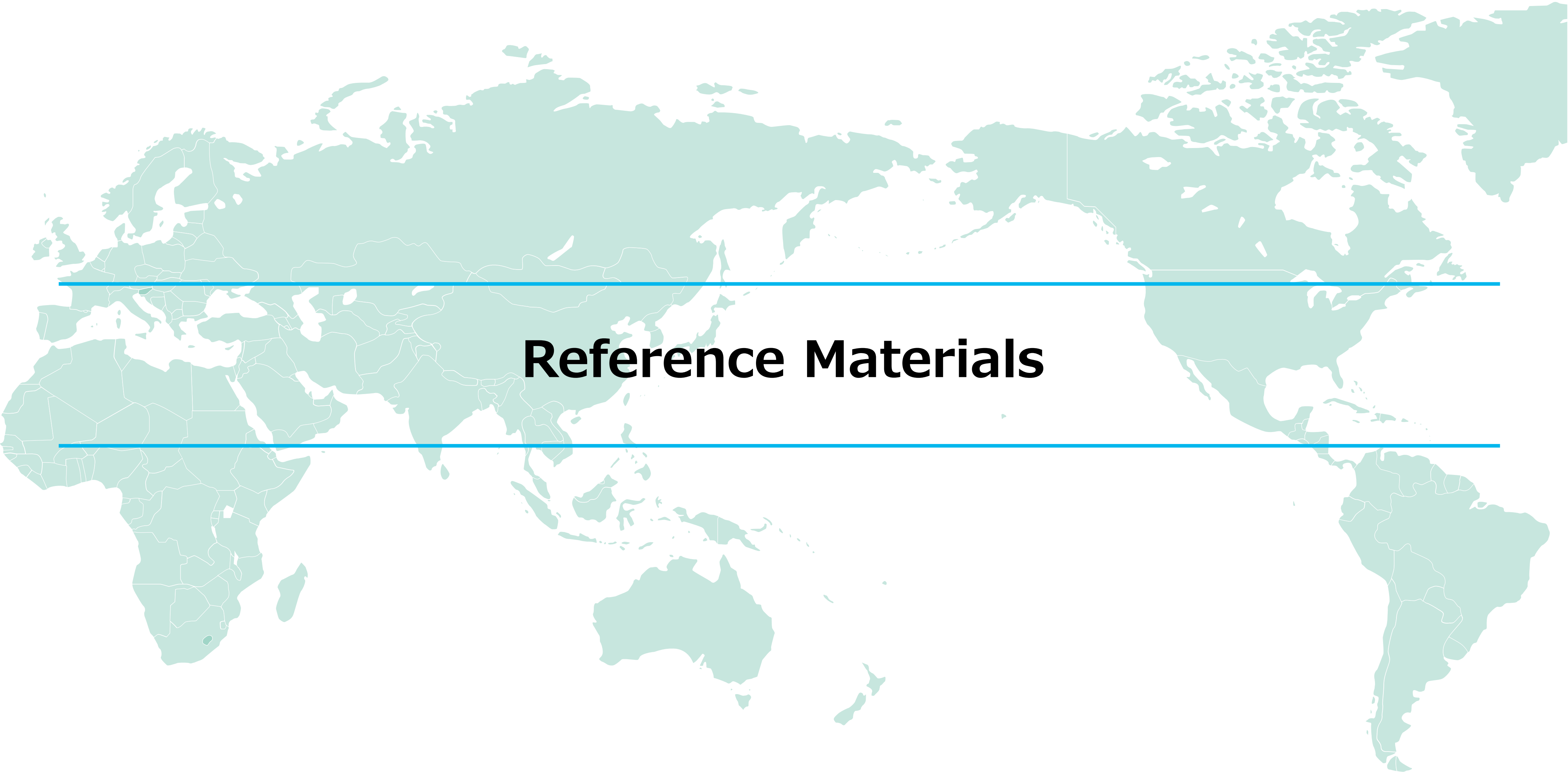
Project 50:50

FY2028
Sales target: 50 Bn JPY

Aiming for 50 billion JPY in sales for the 50th anniversary

ASB aims for 50 billion JPY in sales in FY2028, its 50th anniversary year.
(FY2026 marks the 48th year)

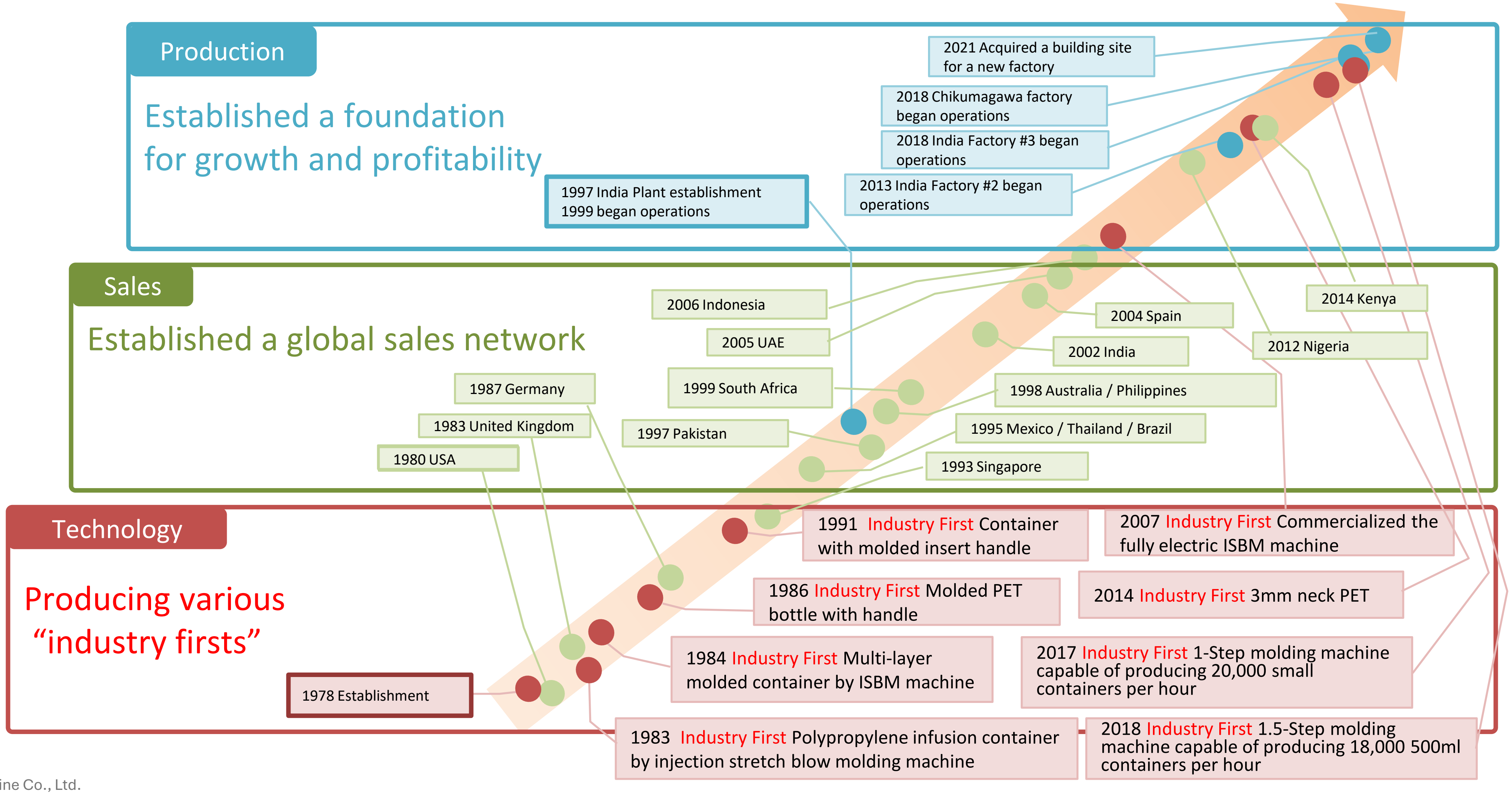




Reference Materials

Produced many industry-first technologies since its establishment

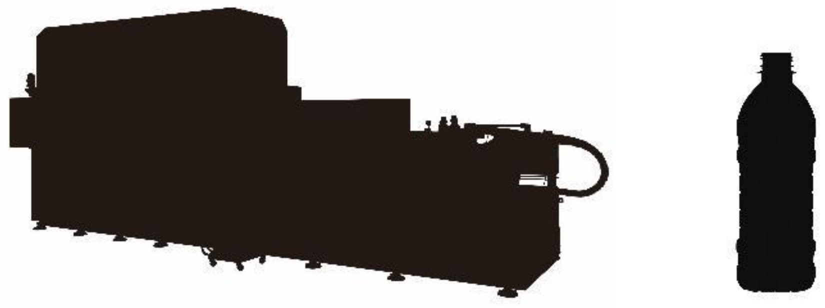
Constructed a firm business foundation in technology, sales and production



PETボトル成形機の種類
Types of PET Bottle Molding Machines

1-Step machine (Mainly for non-beverages)

Estimated market scale：0.5-0.6 billion yen

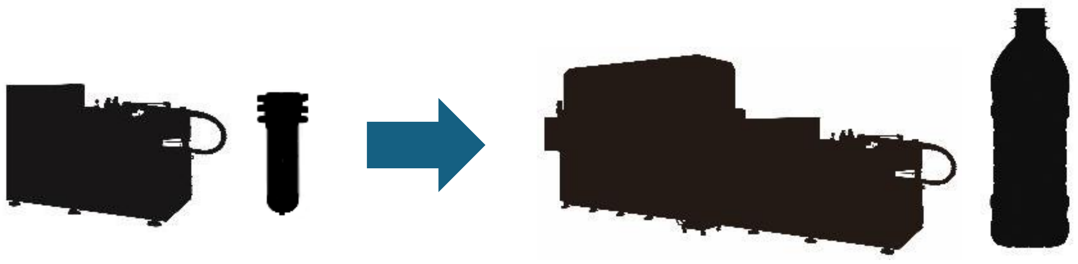


Features of 1-Step machine

- PET container can be produced in one machine
- Small investment cost, manpower/energy/space saving
- Superiority in production of variety of containers in small- to mid-sized lots
- Suitable to produce high value-added containers in various designs, sizes and shapes
- **ASB's area of expertise**

2-Step machine (Mainly for beverages)

Estimated market scale：2-2.5 billion yen



Preform molding machine

Blow molding machine

Features of 2-Step machine

- Requires two or more machines including preform molding machine, preform handling and blow molding machine
- Large investment cost, large footprint
- Superiority in mass-production of simple-shaped bottles
- Suitable to produce a singular shape of bottles such as for beverages

Main market for 1-Step and developing the market for 1.5-Step machines

Market Image

Cosmetics / Special Purpose

Food / Household Products

Beverages

Small ↔ Large — Container Production Volume

Intricate ↔ Simple — Design

High ↔ Low — Difficulty

1-Step Machine

Area of expertise ASB

2-Step Machine

Area of expertise

1.5-Step machine

Market for medium-lot beverages and large-lot daily necessities, etc.

A niche market that is difficult to enter with 2-Step machines and where the characteristics of 1.5-Step machines (mass-production, return on investment) can be leveraged.

1.5-Step machine “PF36”

Main manufacturers of 1-Step Machine

- ASB
- Aoki Technical Laboratory, Inc.

We have 60–70% market share in the 1-Step machine market (Our estimate)

Segregated areas of expertise

Main manufacturers of 2-Step Machine

- Sidel (France)
- Krones (Germany)
- SIPA (Italy)
- Newamstar (China) etc.

ASBの強み① ～ プラスチック容器のトータルソリューション ～
Strength 1 of ASB ~ Total Solution Capability for Plastic Containers ~

Integrated Technological Expertise for Total Plastic Container Solutions

Development of Highly Unique Machinery Tailored to Customer Needs as an Industry Leader.

Machine Development

Co-creation of Value with Customers through Proposals for New Containers and Adaptations to New Materials.

Mold and Container Development

Molding Technology & Engineering Services

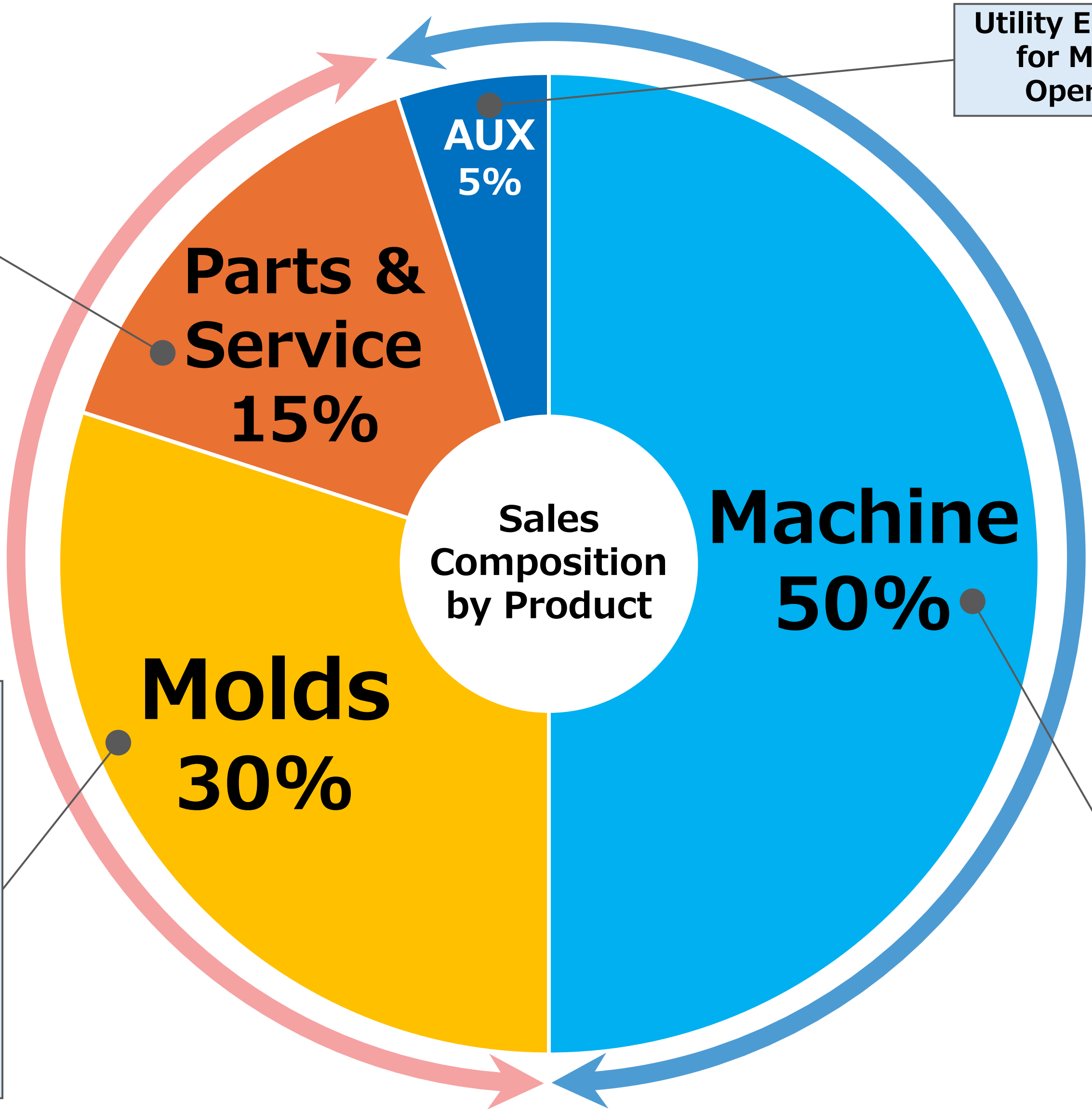
Solving Customer Issues Through a Global Service Network and Thorough Molding Support.

ASBの強み② ～ 4つの製品セグメント ～
Strength 2 of ASB ~ Four Product Segments ~

Utility Equipment for Machine Operation.

Meticulous After-Sales Service: Key to Customer Satisfaction.

Recurring Business
(Molds+Parts)
45%



Equipment Business
(Machine+AUX)
55%

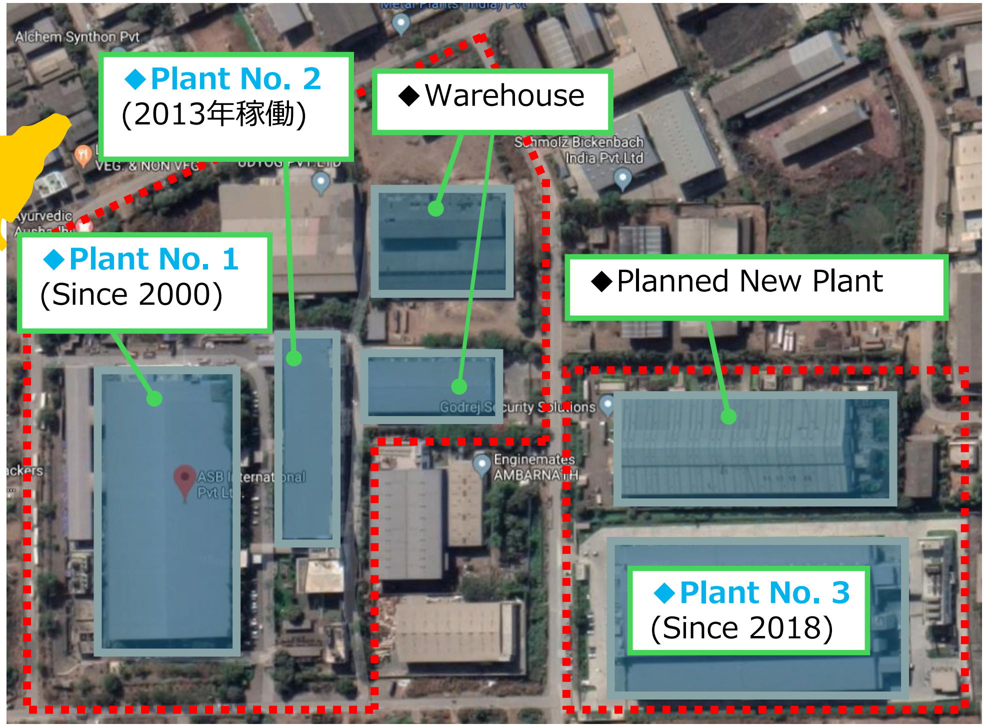
Molds are the Core of Our Business Model, driving Repeat Orders due to Custom, Container-Specific Specifications.

Pillars of Our Business, Including Industry Bestsellers and One-of-a-Kind Models.

ASB's Strength Lies in the High Ratio of Stable Recurring Revenue.

ASB Form Your Vision

ASBの強み③ ～ インドのマザー工場の実力 ～
Strength 3 of ASB ~ The Strength of the ASB Mother Plant in India ~

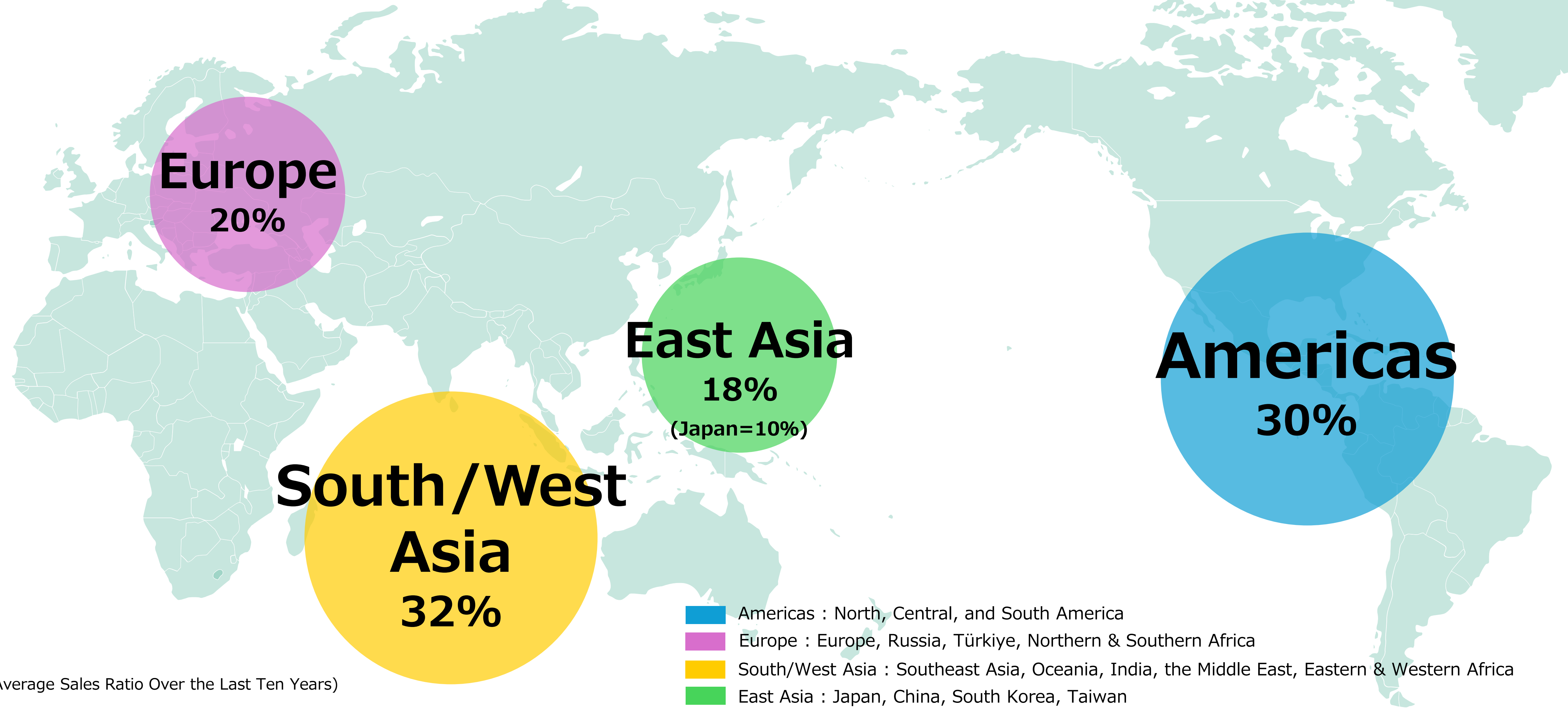


Wholly Owned Indian Subsidiary
ASB INTERNATIONAL PVT. LTD.
Ambernath, Maharashtra
Established: February 1997
Capital: 937 million rupees
Number of Employees: 1,727
(As of end of September 2025)

Established a Mother Plant in India Ahead of Other Japanese Companies, Benefiting from the Growth Market in Both Manufacturing and Sales.

Increasing Production Capacity + Cost Reduction + Developing the Indian Market

Maintained a Sales Ratio of 50% in the Americas and Europe vs. 50% in Asia for Many Years



- Americas：North, Central, and South America
- Europe：Europe, Russia, Türkiye, Northern & Southern Africa
- South/West Asia：Southeast Asia, Oceania, India, the Middle East, Eastern & Western Africa
- East Asia：Japan, China, South Korea, Taiwan

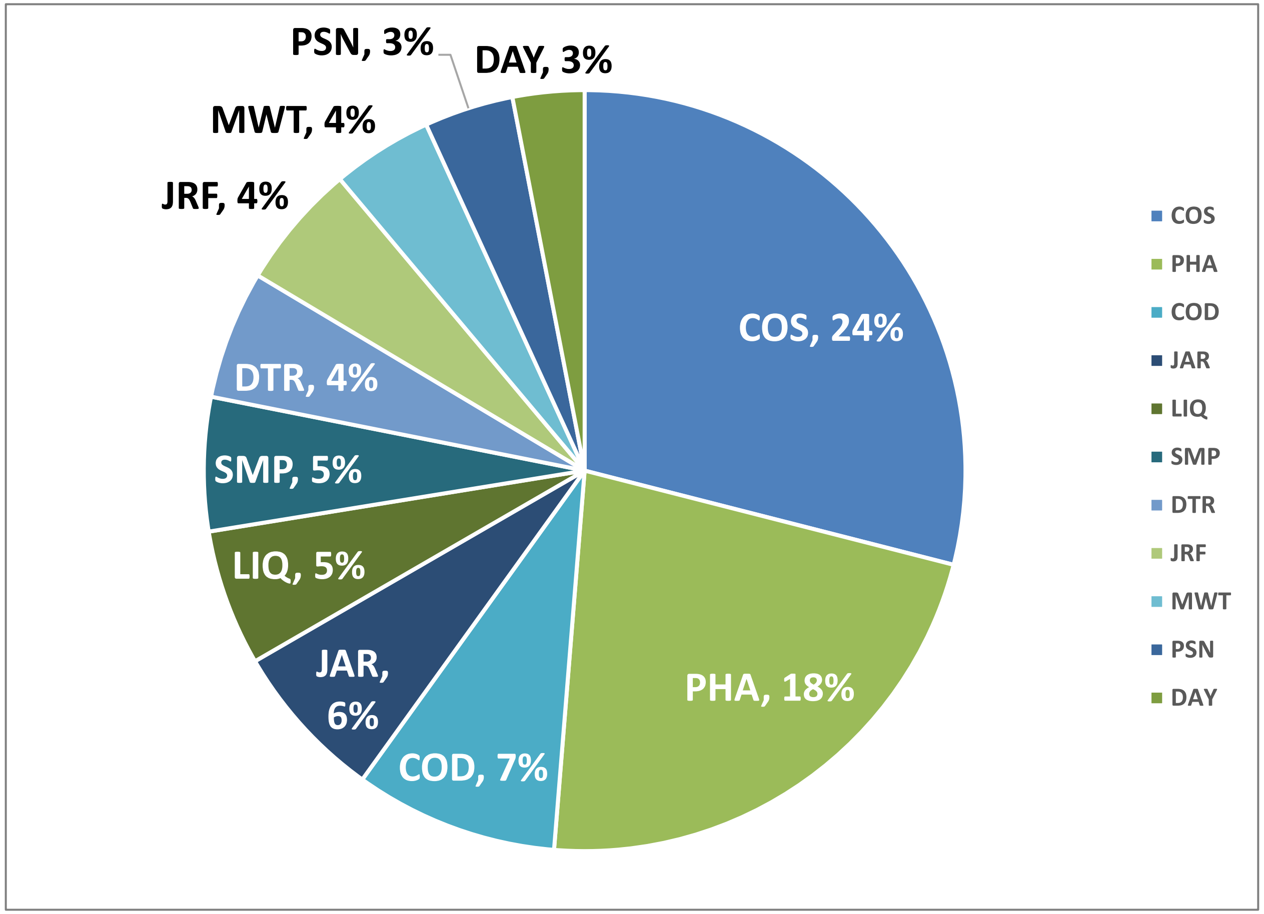
(Average Sales Ratio Over the Last Ten Years)

A variety of containers indispensable for daily necessities

	Category	Examples
	**Cosmetics**	Beauty lotion, milky lotion, moisturizing lotion, perfume, mascara, hair-care and skin-care products, etc.
	**Foodstuffs**	Soy-sauce, sauce, ketchup, mustard, dressing, seasonings, spices, edible oil, instant coffee granules, dried foods, pickles, supplement tablets, etc.
	**Household products**	Shampoo, hair conditioner, liquid hand soap, antiseptics, mouthwash, dishwashing detergents, laundry detergents, air freshener, engine oil, etc.
	**Beverages**	Mineral water, bottles for water dispenser, juice, tea, carbonated soft drinks, milk beverages, liquors, etc.
	**Special containers**	Pharmaceuticals (infusion), baby feeding bottles, toner containers, etc.

当社が手掛ける主な容器
Main containers molded by ASB

Specializes in molding high-value containers for cosmetics and pharmaceuticals



COS	Cosmetic	化粧品
PHA	Pharmaceutical	医薬品
COD	Condiment	調味料
JAR	Wide mouth jar	汎用広口容器
LIQ	Liquor	酒
SMP	Shampoo	ｼｬﾝﾌﾟｰ
DTR	Detergent	洗剤
JRF	JAR for food	食品広口容器
MWT	Water	飲料水
PSN	Poison, Agrochemical	農薬
DAY	Dairy product, Milk	乳製品

(Creation ratio of container drawings from 2018 to 2025 (Ratio of the number of inquiry container drawings, not order amount))

主力製品ラインナップ
Main Machine Lineup

1-Step Machine

ASB Series

Main product series having superiority in production of variety of containers in small to mid-sized lots

Achieved the World's Number One Market Share in Non-Beverage Container Molding Machines for Many Years.

Small machines	ASB-50MB, 12M	Small containers
Mid-sized machines	ASB-70DPH/W	Small containers, wide versatility
Large machines	ASB-150DP/W/X	Mass-production of wide-mouth / narrow-neck containers
Large machines	ASB-650EXHS/D	Extra large containers such as 5-Gallon bottles
Special machine	ASB-12M-2INJ	Double-layer containers

Zero Cooling

(ASB-70DPH v4 Vision1)

1.5-Step Machine

PF Series

An innovative concept machine which has advantages of both 1-Step and 2-Step machines

ASB's Proprietary Products

(PF36 series)

Mid-sized machines	PF6-2B, 8-4B	Small to mid-sized containers
Mid-sized machines	PF3-1BH, 4-1BH	Large containers
Mid-sized machines	PF3-1BHLL	Large containers with handle
Large machines	PF36 series	Mass-production, wide variety of containers From 500ml bottles to large bottles for water server

Others

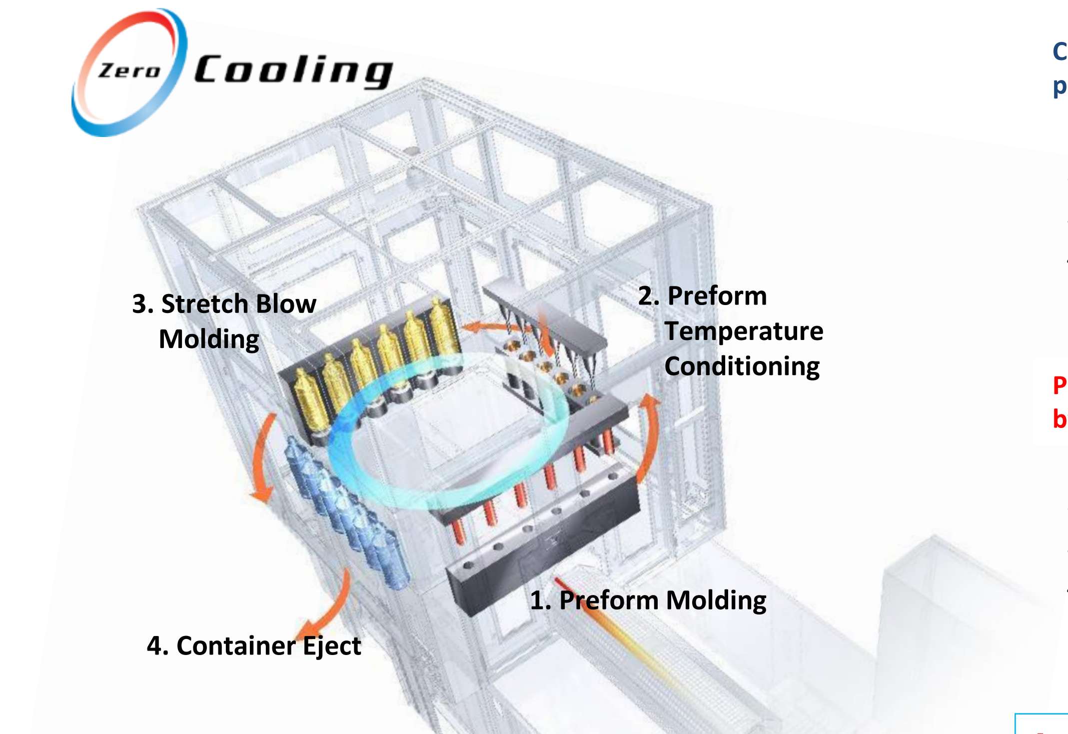
PM Series

High-performance preform molding machine in small footprint

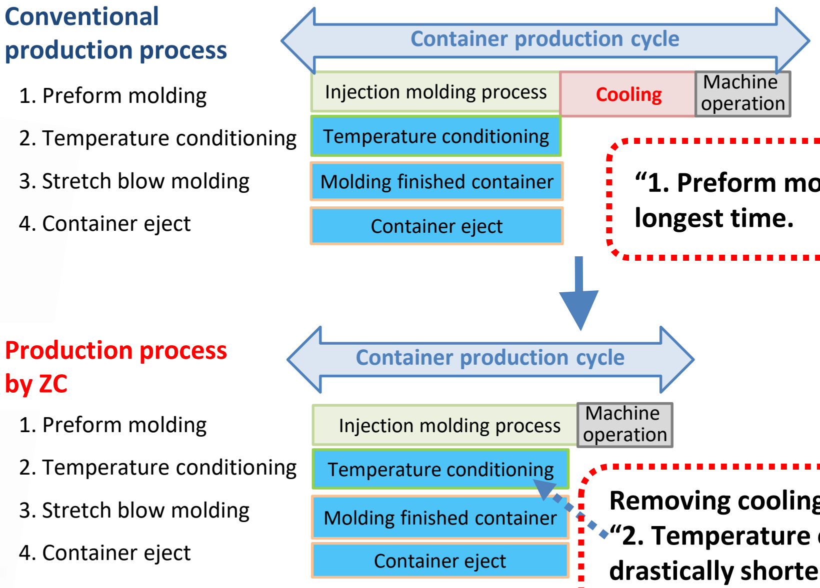
HSB Series

Double-blow heat-set molding machine to produce high-quality returnable containers

Zero Cooling System, technology that improves productivity and container quality



(* Image of the internal process of the ASB series)



"1. Preform molding" process requires the longest time.

Removing cooling process and combining it to "2. Temperature conditioning" process enables drastically shorter cycle time of container production.

ASB series 4 station (4 process) structure

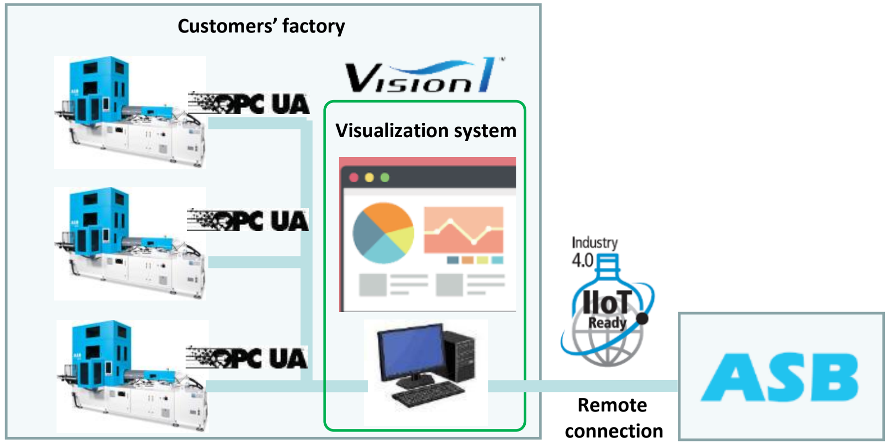
1st process : Preform Molding
2nd process : Preform Temperature Conditioning
3rd process : Stretch Blow Molding
4th process : Container Eject

* Zero Cooling System (Patent registered)

Improved productivity and container quality by Zero Cooling System

1. Increase in productivity (by 50%) by shorter molding cycle time
2. Increase in physical strength (by 15%)
3. Scope for light-weighting (reduction by 5-10%)
4. Improved appearance and visual quality
   Improvement in visual defects such as "fisheye"(teardrop-shaped prism), "body ring"(uneven stretch), "orange peel"(rough orange-peel-like surface), etc.

Vision1 (new control system) supports customer DX



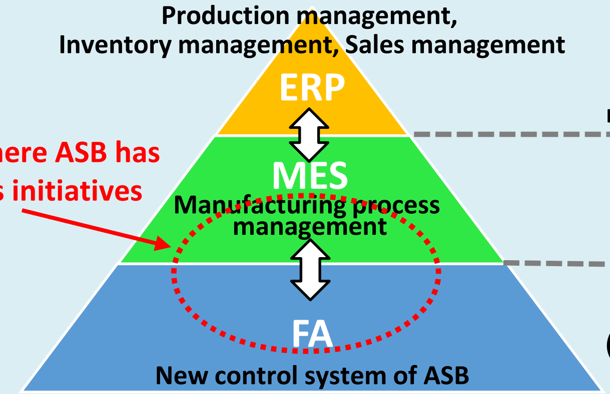
- **Vision1 is ASB's new control system**
- **Conforms to the world standard communication protocol, "OPC UA"**
- Realizes a link between molding machines, ancillary equipment, and the entire production line
- Realizes productivity improvements by visualizing, accumulating, analyzing, and utilizing information from the entire manufacturing process
- **Vision1 can be installed on our major models**
  ASB-12M, ASB-70DP series, ASB-150DP series, PF36 series, PM-90

ASB's DX strategy

Improve customer productivity by developing and providing inexpensive and easy-to-use DX services in-house

Growing together with our customers to build lasting relationships

Production management, Inventory management, Sales management



An area where ASB has started its initiatives

Improvement in management efficiency	Possible to link with ERP by converting data Support for improving management efficiency
Improvement in production efficiency	**Vision1 for Factory** Visualization of the entire factory (including ancillary equipment, and data accumulation)
Visualization of data (PC control technology)	**Vision1 for Line** Visualization of production line (operating status, amount of containers produced, electricity consumption, etc.)

Vision1's menu

Environmentally friendly with two axes: CO2 reduction and plastic waste reduction

Social issues	[Climate change] Reduction of CO2	[Waste] Reduction of plastic waste
New market needs	• Reduction of electricity consumption • Reduction of transportation load (Reduction of container weight, local production for local consumption) Superiority of PET containers: lighter than glass and metal containers Superiority of ASB machines: strong in production of varieties of containers in small- to mid-sized lot	**3R+Renewable** **Reduce** Reduction of plastic consumption **Reuse** Reuse of plastic containers **Recycle** Container molding using recycled materials **Renewable** Container molding using biodegradable plastics

ASB's solutions

ASB series 1-Step molding machines

- Small- to mid-sized lot production (Local production for local consumption)
- Zero Cooling System (Reduction of materials, light-weighting) — **Reduce**

RR(Returnable + Refillable) containers — **Reduce** / **Reuse**
- **HSB series** PET-RR
- **ASB-650 series** PET, PC

Containers which has lifetime of greater than 25 reuse cycles. No need of mass-production contributes to reduction of CO2.

Light weight 1way container — **Reduce**
- **PF36 series**
- **PM-90**

Lighter container weight reduces transportation load
Contribution to reduction of CO2

Electrification
- Reduction of electricity consumption
- Control of production line (Transition from PLC to IPC)

Double-layer container — **Recycle**
- **ASB-12M-2inj**

Promoting the use of recycled materials

Biodegradable plastics — **Renewable**
- **BioPBS, etc.**

Prevention of ocean and soil pollution

Leading the industry with efforts to environment-conscious technologies since its establishment

- **Our molding machines are applicable to many kinds of plastic materials**
- Promoting technological development for the “3R + Renewable” concept and supplying a wide range of container options
- Participating in the ecology enlightenment activities led by industry associations and governmental organizations, and actively promoting publication of the environment-conscious technologies

	[Initiatives]	[Specific examples]
Reduce	Reduced material consumption	**Zero Cooling System** enables further reduction of container weight (reduction of material) by 5-10%
Reuse	Proposal of molding reusable containers	Participated in the first test of reusable PET bottles in Japan. Deployed **bottles for water server** to the worldwide market.
Recycle	Molding various recycled materials including PET	30 years of recycled PET molding experience. **Promoting container molding using recycled materials by double layer molding process.**
Renewable	Challenges to new materials such as biodegradable plastics	Promoting molding of new materials collaborating with material makers. First successful **BioPBS** bottle molding in the world.

Trends addressing plastic issues by countries

Japan	**Resource Circulation Strategy for Plastics** (abstract) ● Suppress use of single-use plastics **by 25%** in accumulation **by 2030** ● Reuse or recycle **60%** of plastics packaging **by 2030** ● Effectively utilize **100%** of used plastics by reuse or recycle **by 2035** ● Introduce **approx. 2 million tons** of biomass plastics **by 2030**
EU	**Single-Use Plastics Directive** ● Single-use plastics such as trays, cutlery, straws, etc. were banned from 2021 (**excluding bottles for beverages**) ● Collect **90%** of used bottles for beverages **by 2029** ● Utilization ratio of recycled material to PET bottles is to be **25% by 2025**, and **30% by 2030**
India	**Ban on Single-Use Plastics** ● Stepwisely abolish plastic products that cannot be recycled, or its energy cannot be recovered ● Setting targets for producers to collect, recycle and reuse plastic waste

世界のプラスチック容器市場の動向
Global Plastic Containers Market Trends

ASB
Form Your Vision

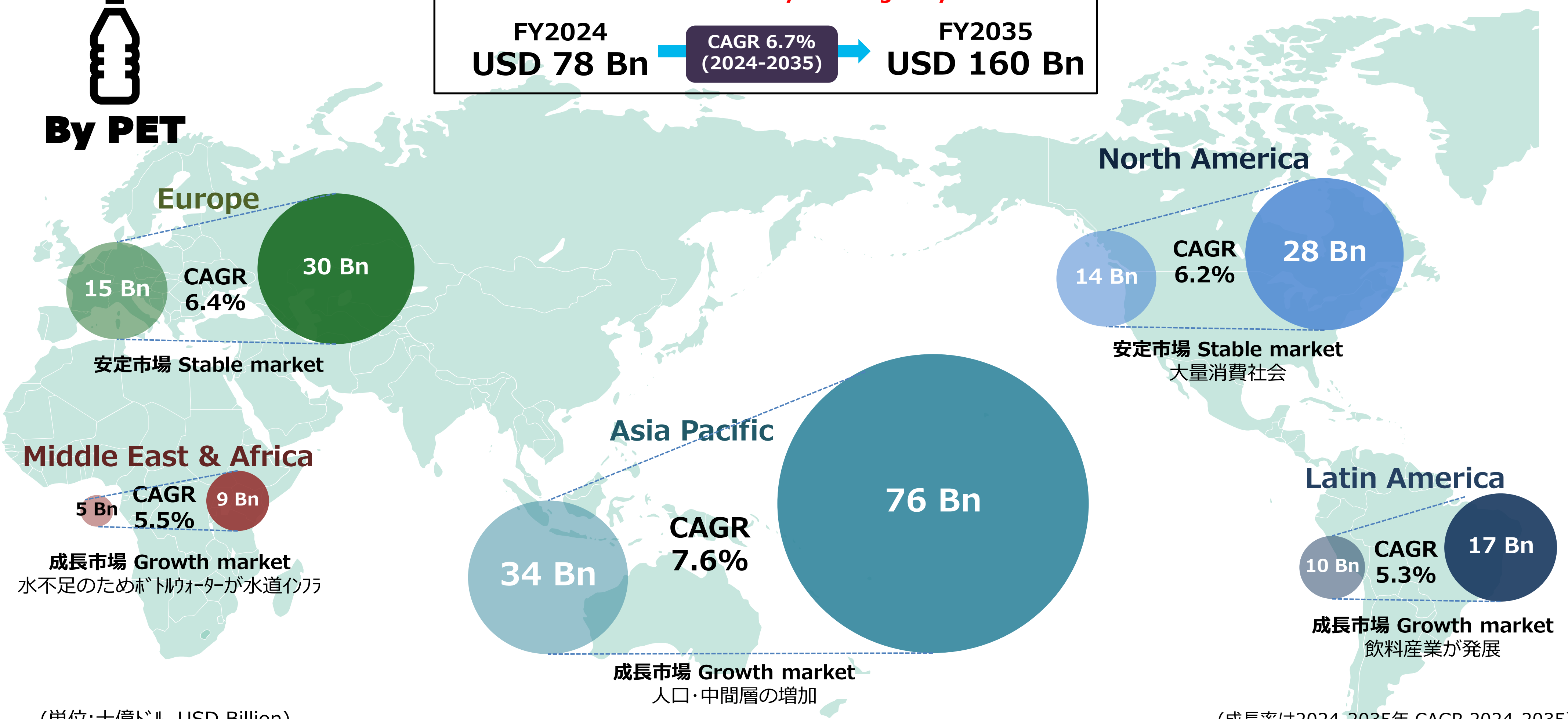
<ASB's areas of strategic focus>
Global market size and growth rate of Beverage PET bottles by region

Beverages

By PET

Global market by Beverages by PET

FY2024 USD 78 Bn → CAGR 6.7% (2024-2035) → FY2035 USD 160 Bn



(単位:十億ﾄﾞﾙ, USD Billion)

(成長率は2024-2035年 CAGR 2024-2035)

世界のプラスチック容器市場の動向
Global Plastic Containers Market Trends

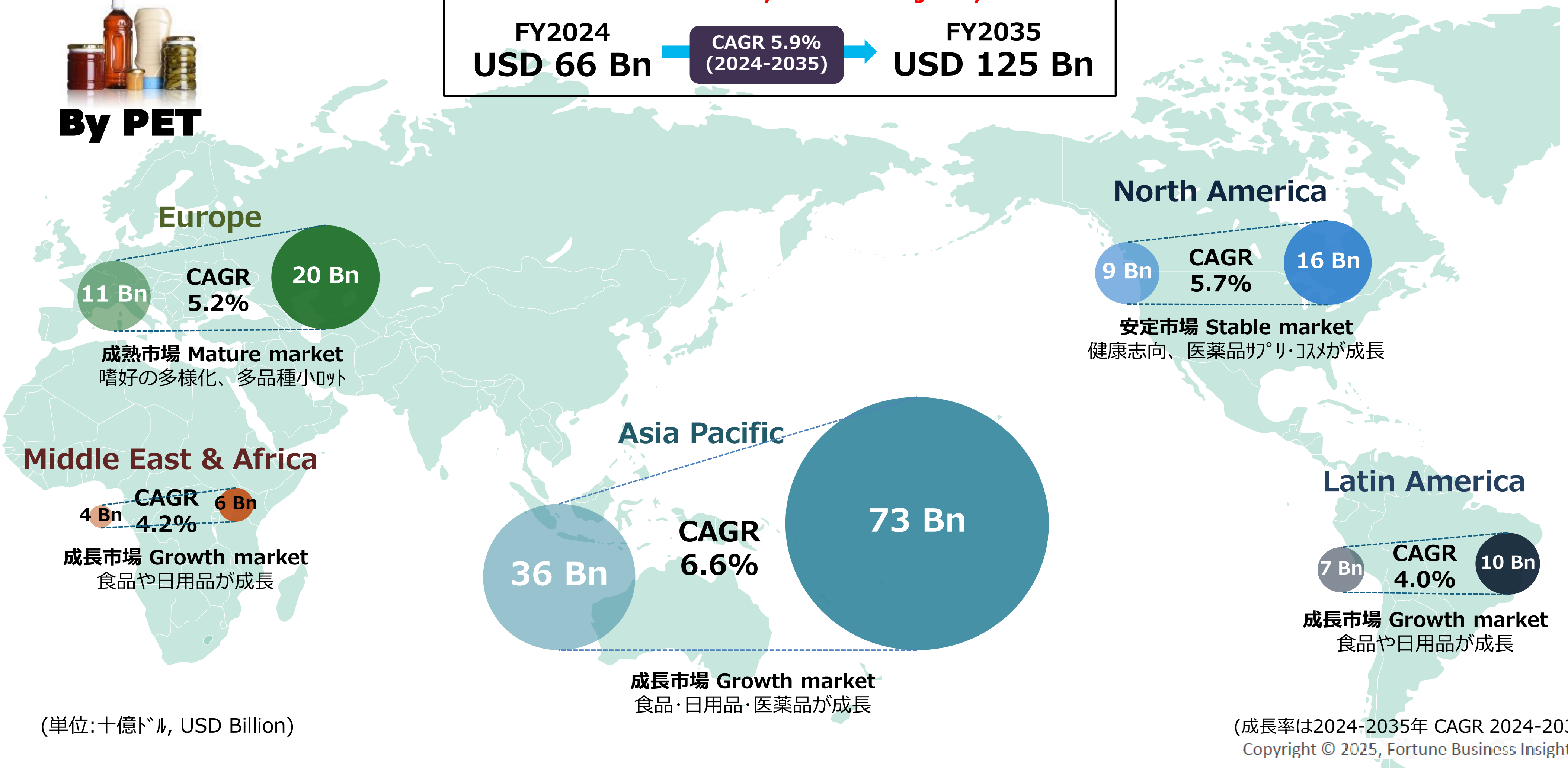
<ASB's key Areas of Strength>
Global market size and growth rate of Non-Beverage PET bottles by region

Non-Beverages

By PET

Global market by Non-Beverages by PET

FY2024 USD 66 Bn → CAGR 5.9% (2024-2035) → FY2035 USD 125 Bn



(単位:十億ﾄﾞﾙ, USD Billion)

(成長率は2024-2035年 CAGR 2024-2035)

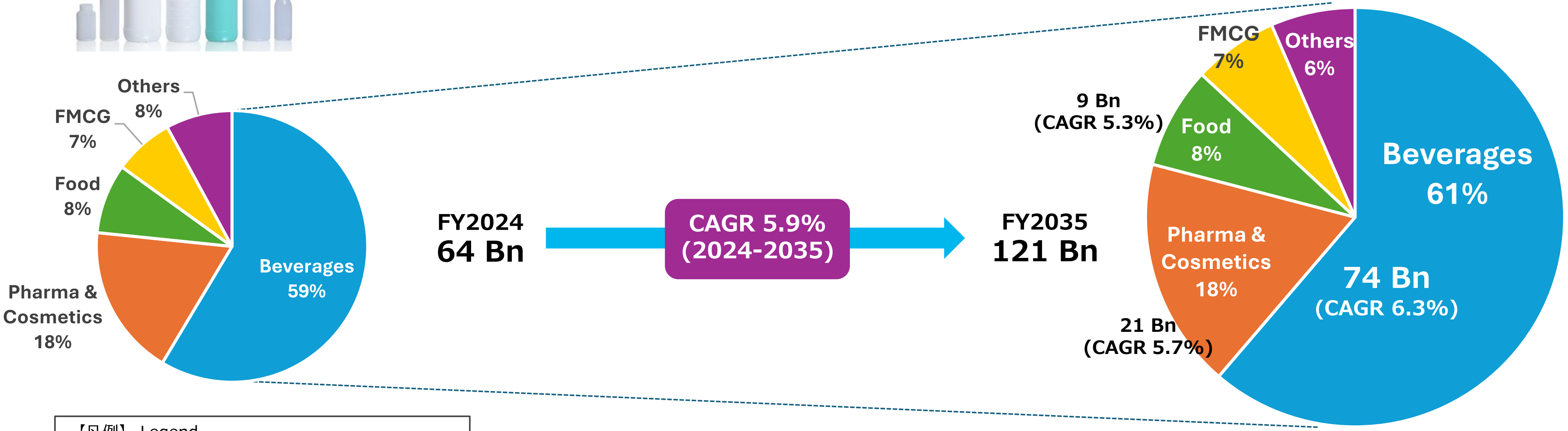
世界のプラスチック容器市場の動向
Global Plastic Containers Market Trends

Global HDPE Containers Market Size and Growth Rate: Expected High Growth Rate of Approximately 6%

By HDPE

(単位:十億ﾄﾞﾙ, USD Billion)

世界のHDPE容器市場の成長予測（用途別）(2024年～2035年)
Global HDPE Containers Market By End Use, 2024 to 2035



【凡例】 Legend
Beverages (飲料)
Pharmaceuticals & Cosmetics (医薬品･化粧品)
Food (食品)
FMCG (日用消費財)

(成長率は2024-2035年 CAGR 2024-2035)
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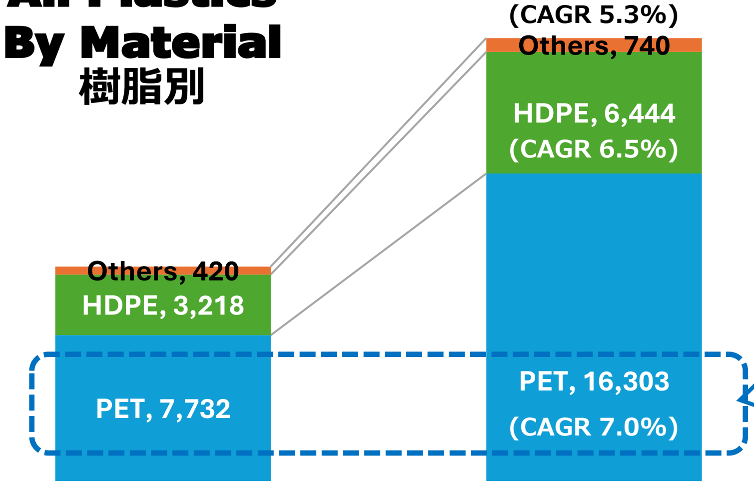
インドのプラスチック容器市場の動向
Trends in the Indian Plastic Containers Market

India's Plastic Containers Market: Strong Growth Driven by Beverages and PET

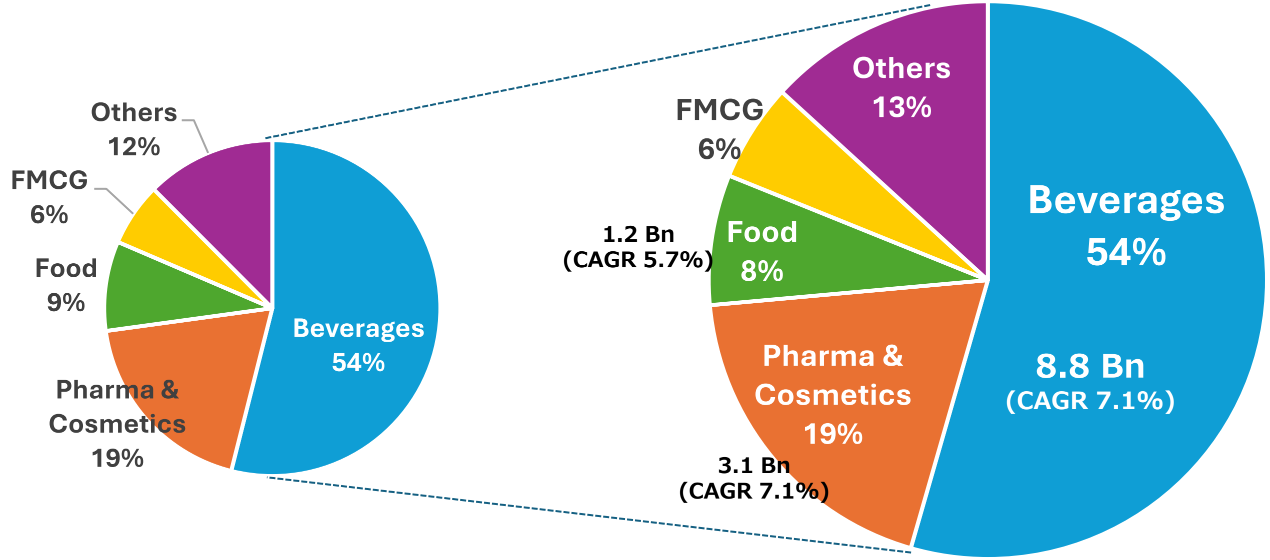
インドのプラスチック容器市場の成長予測(2024年～2035年)
India's Plastic Containers market By Material, 2024 to 2035
(USD Million)

All Plastics By Material 樹脂別



PET By End Use PET用途別

インドのPET容器市場の用途別の成長予測(2024年～2035年)
India's PET Containers market By End Use, 2024 to 2035
(USD Billion)



FY2024
7.7 Bn
CAGR 7.0%
(2024-2035)
FY2035
16.3 Bn

(成長率は2024-2035年 CAGR 2024-2035)

Data book

連結貸借対照表（概要）
Consolidated Balance Sheets (Overview)

将来の成長投資を見据え、高い手元流動性を確保
Securing high levels of cash liquidity for future growth investments.

(Mn JPY)

		FY2024	FY2025	YoY	Notes
現金及び預金	Cash and deposits	28,439	**32,469**	+4,029	
受取手形及び売掛金	Notes and accounts receivable-trade	7,072	**9,430**	+2,357	売上の増加 Because of the increase in sales
商品及び製品	Merchandise and finished goods	2,604	**2,643**	+38	売上伸長により棚卸資産は減少 Because of the increase in sales
仕掛品	Work in process	8,012	**7,542**	-469	
原材料及び貯蔵品	Raw materials and supplies	7,561	**7,528**	-32	
棚卸資産	Inventories	18,177	**17,714**	-463	
その他流動資産	Other	1,416	**1,863**	+446	
流動資産	Current Assets	55,106	**61,477**	+6,370	
固定資産	Non-Current Assets	17,654	**16,908**	-745	
資産合計	**Total Assets**	**72,761**	**78,386**	**+5,624**	
契約負債	Contract liabilities	4,889	**4,764**	-124	
流動負債	Current liabilities	11,862	**12,891**	+1,028	未払法人税の増加 Increase in Income taxes payable
固定負債	Non-current liabilities	8,050	**6,548**	-1,501	長期借入金の減少 Decrease in long-term borrowings
（内、借入金残高）	(Borrowings)	(7,611)	**(6,118)**	(-1,493)	同上, As above
負債合計	Total Liabilities	19,912	**19,439**	-472	
純資産合計	Total Net Assets	52,848	**58,946**	+6,097	
負債純資産合計	**Total Liabilities and Net Assets**	**72,761**	**78,386**	**+5,624**	

過年度連結業績（経営指標）
Consolidated Performance of Previous Years

(Mn JPY)

		FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
受注高	Orders received	23,010	30,694	28,854	26,056	34,248	32,959	33,223	35,181	41,103	43,172
受注残高	Order backlog	7,656	9,060	10,080	9,508	15,471	12,451	15,048	14,716	18,454	17,281
売上高	Net sales	25,526	29,289	27,834	26,129	27,254	35,890	30,277	34,798	36,778	43,654
営業利益	Operating profit	4,525	6,104	5,120	4,304	4,850	8,735	5,556	7,166	7,907	10,641
(%)		*17.7%*	*20.8%*	*18.4%*	*16.5%*	*17.8%*	*24.3%*	*18.4%*	*20.6%*	*21.5%*	*24.4%*
経常利益	Ordinary profit	4,123	6,954	5,281	4,193	4,669	9,576	8,927	6,953	8,008	10,912
(%)		*16.2%*	*23.7%*	*19.0%*	*16.0%*	*17.1%*	*26.7%*	*29.5%*	*20.0%*	*21.8%*	*25.0%*
純利益(*1)	Net income	2,532	4,571	4,349	3,154	4,239	6,680	6,130	5,085	5,779	7,740
(%)		*9.9%*	*15.6%*	*15.6%*	*12.1%*	*15.6%*	*18.6%*	*20.2%*	*14.6%*	*15.7%*	*17.7%*
総資産額	Total assets	32,296	42,066	47,699	45,852	57,899	64,276	68,956	70,195	72,761	78,386
純資産額	Net assets	19,502	25,413	27,237	28,829	31,384	37,901	45,903	50,384	52,848	58,946
1株純利益(*2)	EPS	168.66	304.42	289.61	210.34	282.80	445.60	408.97	339.23	385.52	516.36
1株純資産(*2)	BPS	1,298.65	1,692.32	1,813.41	1,922.00	2,092.08	2,526.30	3,059.44	3,358.21	3,522.27	3,928.27
1株配当金(*2)	DPS	40	60	60	60	60	100	100	120	150	200
配当性向	DPR	*23.7%*	*19.7%*	*20.7%*	*28.5%*	*21.2%*	*22.4%*	*24.5%*	*35.4%*	*38.9%*	*38.7%*
純資産配当率	DOE	*3.1%*	*4.0%*	*3.4%*	*3.2%*	*3.0%*	*4.3%*	*3.6%*	*3.7%*	*4.4%*	*5.4%*
ROE		*13.0%*	*20.4%*	*16.5%*	*11.3%*	*14.1%*	*19.3%*	*14.6%*	*10.6%*	*11.2%*	*13.9%*
ROIC		*12.3%*	*14.0%*	*9.7%*	*7.8%*	*7.2%*	*11.9%*	*6.8%*	*8.3%*	*9.1%*	*11.4%*
ROA		*7.7%*	*12.3%*	*9.7%*	*6.7%*	*8.2%*	*10.9%*	*9.2%*	*7.3%*	*8.1%*	*10.2%*

（*1: 親会社株主に帰属する当期純利益, Net income : Profit attributable to owners of parent　*2: 1株あたり(単位：1円, Unit : 1 JPY)）

四半期連結業績推移
Quarterly Consolidated Financial Results

(Mn JPY)

四半期推移 Quarterly		FY2024								FY2025							
		1Q		2Q		3Q		4Q		1Q		2Q		3Q		4Q	
受注高	Orders received	10,913	-	9,679	-	11,331	-	9,179	-	12,475	-	10,430	-	9,831	-	10,434	-
受注残高	Order backlog	17,518	-	18,330	-	19,726	-	18,454	-	21,400	-	19,247	-	17,962	-	17,281	-
売上高	Net sales	8,043	100.0%	8,605	100.0%	9,810	100.0%	10,319	100.0%	9,440	100.0%	12,462	100.0%	10,852	100.0%	10,900	100.0%
売上原価	Cost of sales	4,192	52.1%	4,586	53.3%	5,388	54.9%	5,229	50.7%	5,017	53.2%	6,619	53.1%	5,400	49.8%	6,035	55.4%
売上総利益	Gross profit	3,850	47.9%	4,018	46.7%	4,422	45.1%	5,089	49.3%	4,422	46.8%	5,843	46.9%	5,452	50.2%	4,864	44.6%
販管費	SG&A	2,219	27.6%	2,217	25.8%	2,672	27.2%	2,364	22.9%	2,364	25.0%	2,423	19.4%	2,470	22.8%	2,681	24.6%
営業利益	Operating profit	1,631	20.3%	1,801	20.9%	1,749	17.8%	2,725	26.4%	2,057	21.8%	3,419	27.4%	2,981	27.5%	2,183	20.0%
経常利益	Ordinary profit	1,209	15.0%	2,263	26.3%	2,333	23.8%	2,201	21.3%	2,459	26.1%	3,285	26.4%	2,899	26.7%	2,268	20.8%
純利益(*1)	Net income	875	10.9%	1,727	20.1%	1,520	15.5%	1,656	16.0%	1,711	18.1%	2,297	18.4%	2,037	18.8%	1,694	15.5%

四半期累計 Cumulative		FY2024								FY2025							
		1Q		1Q-2Q		1Q-3Q		1Q-4Q		1Q		1Q-2Q		1Q-3Q		1Q-4Q	
受注高	Orders received	10,913	-	20,592	-	31,924	-	41,103	-	12,475	-	22,906	-	32,738	-	43,172	-
受注残高	Order backlog	17,518	-	18,330	-	19,726	-	18,454	-	21,400	-	19,247	-	17,962	-	17,281	-
売上高	Net sales	8,043	100.0%	16,648	100.0%	26,459	100.0%	36,778	100.0%	9,440	100.0%	21,902	100.0%	32,754	100.0%	43,654	100.0%
売上原価	Cost of sales	4,192	52.1%	8,779	52.7%	14,167	53.5%	19,397	52.7%	5,017	53.2%	11,637	53.1%	17,037	52.0%	23,073	52.9%
売上総利益	Gross profit	3,850	47.9%	7,869	47.3%	12,291	46.5%	17,381	47.3%	4,422	46.8%	10,265	46.9%	15,717	48.0%	20,581	47.1%
販管費	SG&A	2,219	27.6%	4,436	26.6%	7,109	26.9%	9,473	25.8%	2,364	25.0%	4,788	21.9%	7,259	22.2%	9,940	22.8%
営業利益	Operating profit	1,631	20.3%	3,432	20.6%	5,182	19.6%	7,907	21.5%	2,057	21.8%	5,476	25.0%	8,457	25.8%	10,641	24.4%
経常利益	Ordinary profit	1,209	15.0%	3,473	20.9%	5,806	21.9%	8,008	21.8%	2,459	26.1%	5,745	26.2%	8,644	26.4%	10,912	25.0%
純利益(*1)	Net income	875	10.9%	2,603	15.6%	4,123	15.6%	5,779	15.7%	1,711	18.1%	4,008	18.3%	6,046	18.5%	7,740	17.7%

（*1: 親会社株主に帰属する当期純利益 Net income：Profit attributable to owners of parent）

製品別セグメント 四半期推移
Quarterly Segment by Product

(Mn JPY)

製品別 四半期推移 Quarterly Trends by Product			FY2023 1Q	FY2023 2Q	FY2023 3Q	FY2023 4Q	FY2024 1Q	FY2024 2Q	FY2024 3Q	FY2024 4Q	FY2025 1Q	FY2025 2Q	FY2025 3Q	FY2025 4Q
受注 Order	成形機	Machine	4,571	3,516	3,737	5,222	5,907	5,162	6,208	4,829	6,098	5,169	4,856	4,954
	金型	Molds	2,317	3,178	3,095	3,234	2,957	2,677	3,018	2,530	4,202	3,084	3,169	3,461
	付属機器	AUX	426	311	491	489	676	498	799	503	693	680	558	610
	部品その他	Parts	1,000	1,118	1,280	1,195	1,372	1,340	1,305	1,315	1,480	1,496	1,247	1,406
	合計	Total	8,316	8,123	8,603	10,139	10,913	9,679	11,331	9,179	12,475	10,430	9,831	10,434
売上 Sales	成形機	Machine	3,446	4,388	3,979	5,919	3,516	3,815	5,352	5,334	4,570	6,970	5,528	5,467
	金型	Molds	2,062	2,448	2,977	3,001	2,947	3,119	2,522	3,128	2,881	3,341	3,322	3,216
	付属機器	AUX	449	587	375	575	350	353	652	523	559	728	703	716
	部品その他	Parts	974	1,168	1,267	1,181	1,228	1,316	1,283	1,333	1,429	1,422	1,298	1,500
	合計	Total	6,933	8,590	8,598	10,677	8,043	8,605	9,810	10,319	9,440	12,462	10,852	10,900
注残 Backlog	成形機	Machine	9,293	8,421	8,086	7,191	9,556	10,680	11,451	10,863	12,349	10,504	9,675	8,997
	金型	Molds	5,500	6,195	6,305	6,449	6,432	5,952	6,416	5,771	7,051	6,717	6,471	6,679
	付属機器	AUX	1,153	877	992	897	1,209	1,353	1,499	1,477	1,607	1,559	1,405	1,290
	部品その他	Parts	221	173	184	177	321	343	359	342	392	465	409	314
	合計	Total	16,168	15,666	15,569	14,716	17,518	18,330	19,726	18,454	21,400	19,247	17,962	17,281

地域別セグメント 四半期推移
Quarterly Segment by Region

(Mn JPY)

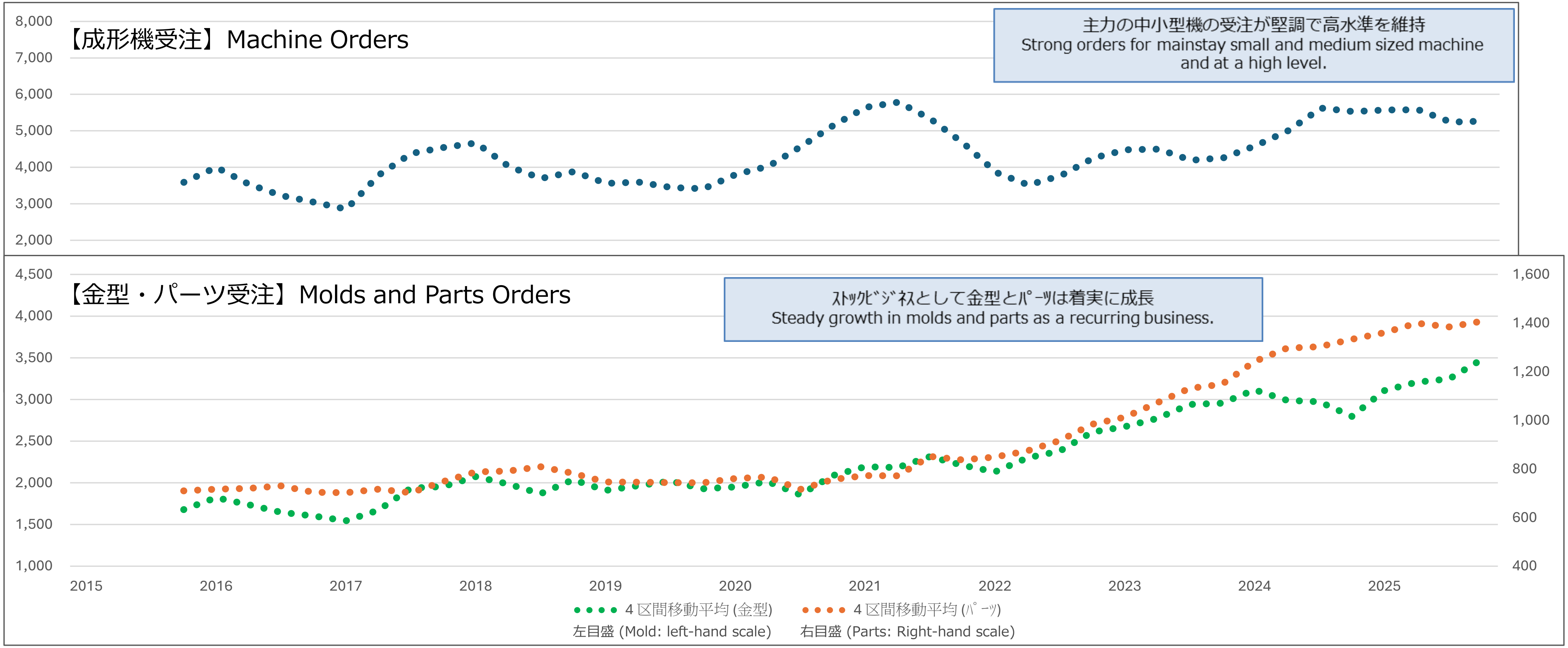
地域別 四半期推移 Quarterly Trends by Region			FY2023				FY2024				FY2025			
			1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
受注 Order	米州	Americas	2,272	2,348	2,744	3,453	3,516	3,117	3,214	2,987	4,237	2,930	3,203	4,101
	欧州	Europe	1,844	1,857	2,098	1,592	1,802	1,922	1,939	1,809	2,401	2,365	2,467	2,480
	南・西ｱｼﾞｱ	South/West Asia	2,955	2,379	3,018	2,729	2,920	2,662	3,064	2,786	3,914	3,182	2,770	2,544
	東ｱｼﾞｱ	East Asia	1,243	1,539	743	2,366	2,674	1,976	3,112	1,595	1,922	1,952	1,390	1,308
	合計	Total	8,316	8,123	8,603	10,139	10,913	9,679	11,331	9,179	12,475	10,430	9,831	10,434
売上 Sales	米州	Americas	2,907	2,445	2,561	2,730	2,988	3,009	3,365	2,755	2,990	3,966	4,215	2,946
	欧州	Europe	787	2,230	1,541	2,292	1,680	1,649	2,055	2,230	1,610	2,206	2,045	2,221
	南・西ｱｼﾞｱ	South/West Asia	2,237	2,546	2,717	2,692	2,484	2,781	2,434	3,073	2,940	3,441	3,205	3,454
	東ｱｼﾞｱ	East Asia	1,002	1,367	1,780	2,962	890	1,164	1,955	2,259	1,898	2,847	1,385	2,277
	合計	Total	6,933	8,590	8,598	10,677	8,043	8,605	9,810	10,319	9,440	12,462	10,852	10,900
注残 Backlog	米州	Americas	3,975	3,878	4,003	4,726	5,239	5,346	5,195	5,427	6,671	5,574	4,498	5,652
	欧州	Europe	3,421	3,043	3,145	2,137	2,258	2,531	2,416	1,995	2,786	2,944	3,366	3,625
	南・西ｱｼﾞｱ	South/West Asia	4,677	4,479	4,752	4,782	5,165	4,785	5,383	4,964	5,903	5,585	5,015	4,035
	東ｱｼﾞｱ	East Asia	4,093	4,265	3,667	3,070	4,854	5,666	6,730	6,067	6,038	5,142	5,082	3,967
	合計	Total	16,168	15,666	15,569	14,716	17,518	18,330	19,726	18,454	21,400	19,247	17,962	17,281

製品別受注高の推移（移動平均）
Long-Term Changes in Orders by Product (Moving average)

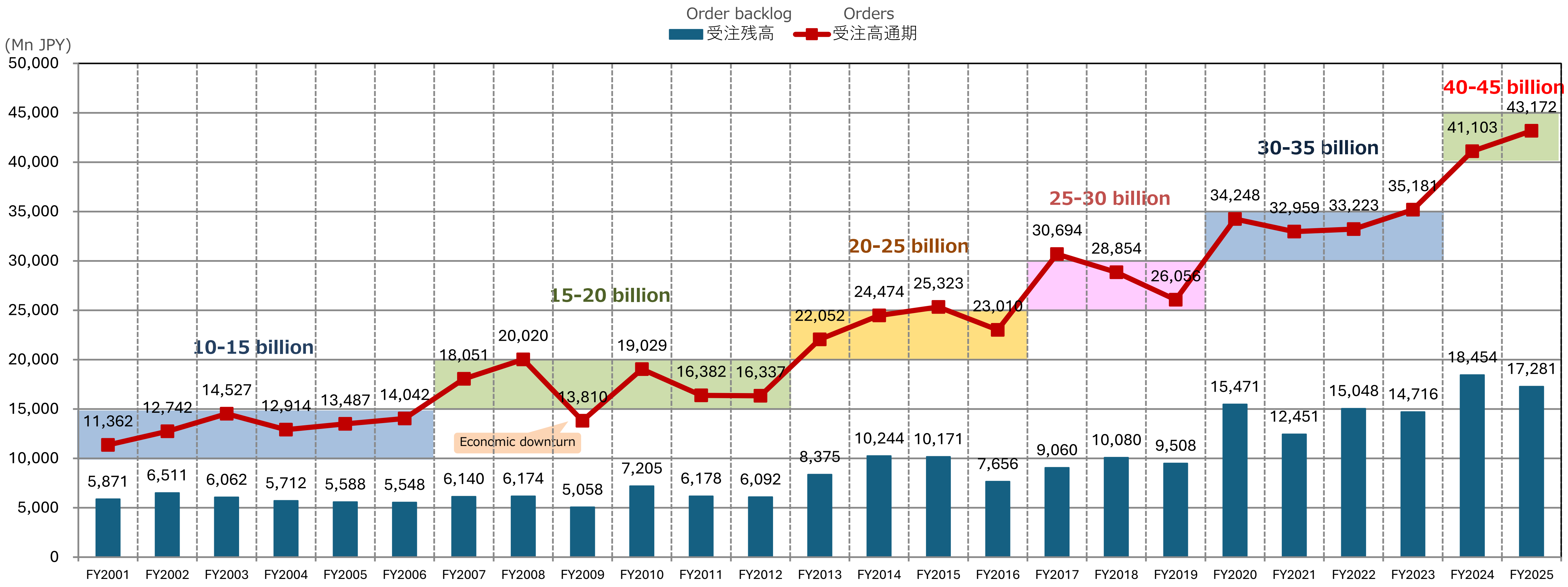
Orders for machines remained at a high level, and molds and parts are growing steadily

[四半期受注高の4区間移動平均ｸﾞﾗﾌ　Graph:4 point moving averages for quarterly figures]

(Mn JPY)



受注高・受注残高の長期推移
Long-Term Changes in Orders Received and Backlog



Approx. 10 years
(Since 1998) Emergence into India

Approx. 6 years
Maximized effects of molding machine production in India (on track)

Approx. 4 years
Production of molds in full progress in India. Development of molding machines to improve mass production.

Approx. 3 years
Manufacturing capacities enhanced. Development of ZC and PF36.

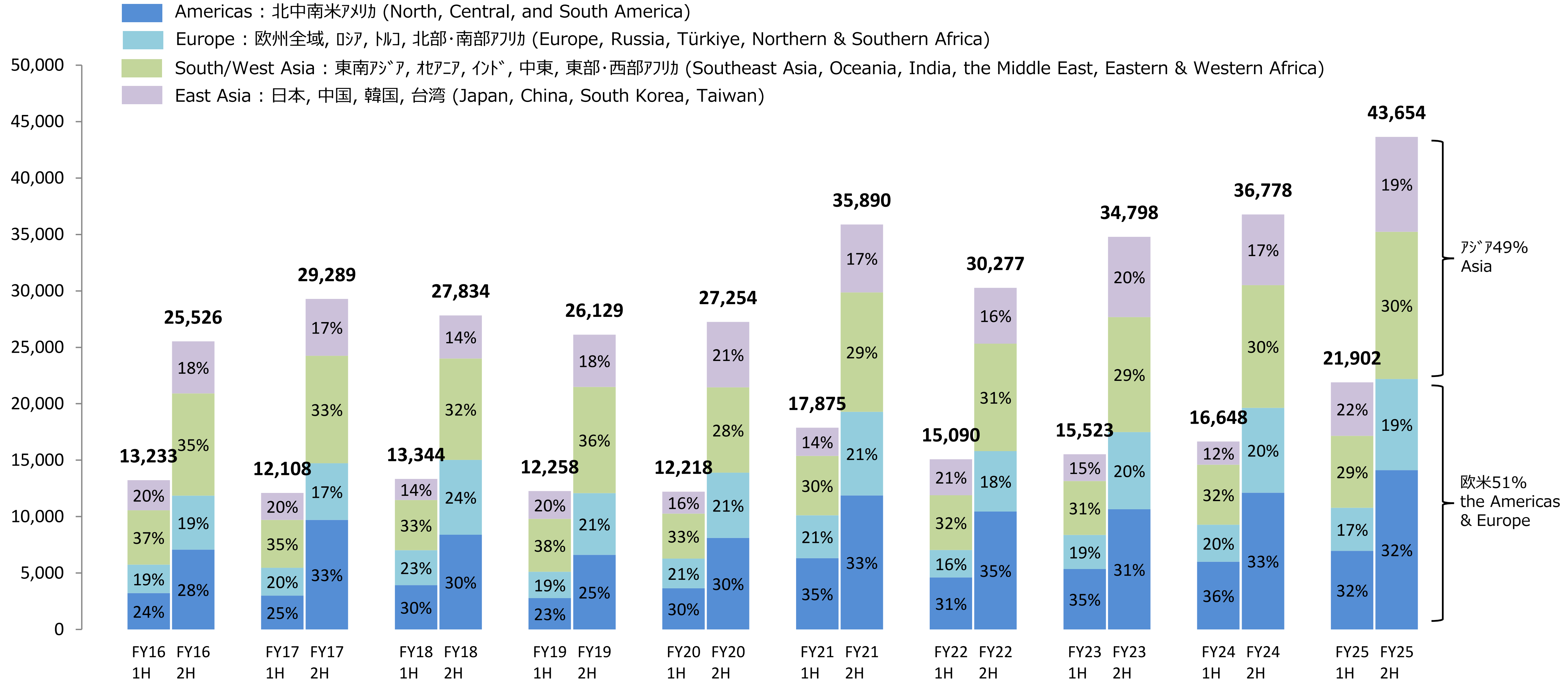
Approx. 4 years
Enhancement of competitiveness. Establishment of ZC and PF36 in the market.

Project 50-50
FY2028 Target

売上高推移（地域別）
Sales Trend by Region

Maintain a balanced sales composition in the West and Asia

(Mn JPY)



セグメント別受注残高
Order backlog by Segment

Order backlog has decreased due to increased sales; it remains at a high level

(Mn JPY)

			FY2024 Result		FY2025 Result		YoY		Notes
			A	%	B	%	B-A	B/A	
製品別 / Product	成形機	Machine	10,863	58.9%	**8,997**	**52.1%**	-1,866	-17.2%	中小型機増加、大型機減少
	金型	Molds	5,771	31.3%	**6,679**	**38.6%**	+907	+15.7%	
	付属機器	AUX	1,477	8.0%	**1,290**	**7.5%**	-186	-12.6%	
	部品その他	Parts	342	1.9%	**314**	**1.8%**	-27	-8.0%	
	合計	Total	18,454	100.0%	**17,281**	**100.0%**	-1,172	-6.4%	

【Note】**Machine**: Increase in small and medium-sized machine, decrease in large machine.

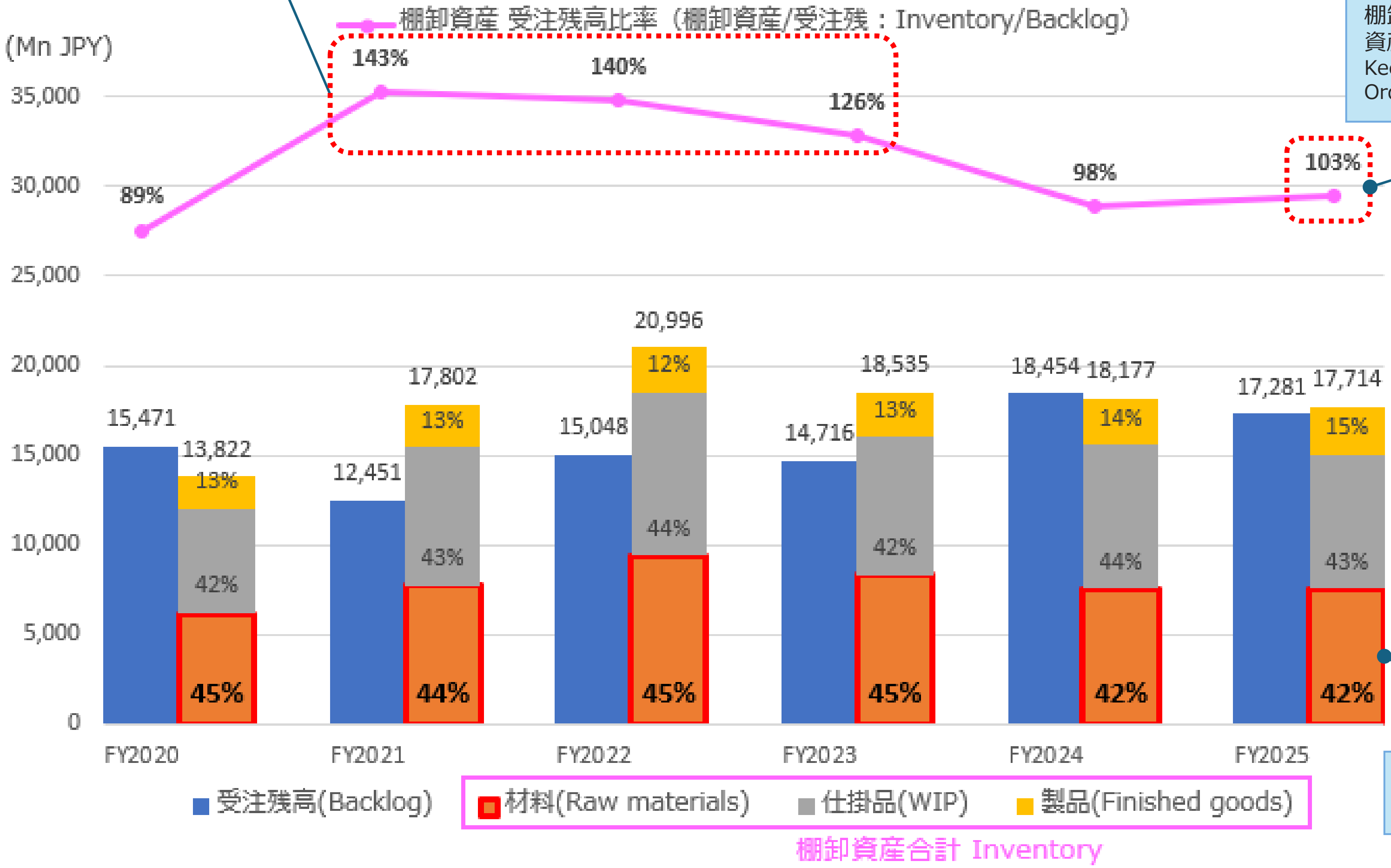
			FY2024 Result		FY2025 Result		YoY		Notes
			A	%	B	%	B-A	B/A	
地域別 / Region	米州	Americas	5,427	29.4%	**5,652**	**32.7%**	+225	+4.1%	北米･南米増加、中米は減少
	欧州	Europe	1,995	10.8%	**3,625**	**21.0%**	+1,629	+81.7%	ほぼ全域で増加
	南･西ｱｼﾞｱ	South/West Asia	4,964	26.9%	**4,035**	**23.4%**	-928	-18.7%	中東ｱﾌﾘｶ増加、その他地域は減少
	東ｱｼﾞｱ	East Asia	6,067	32.9%	**3,967**	**23.0%**	-2,099	-34.6%	ほぼ全域で減少
	合計	Total	18,454	100.0%	**17,281**	**100.0%**	-1,172	-6.4%	

【Note】**Americas**: Increase in North and South America, decrease in Central America. **Europe**: Strong across all of Europe.
South/West Asia: Increase in the Middle East and Africa, decrease in other regions. **East Asia**: Decreases in almost all regions.

Optimize material inventory to reduce stock and improve asset efficiency

(Mn JPY)

コロナ供給混乱対策のため棚卸資産を意図的に増強
Intentionally increased inventory to address supply chain disruptions.



棚卸資産総額を受注残高並みに抑え、資産効率の向上を図る
Keep Inventory Level Comparable to Order Backlog to Improve Asset Efficiency.

材料在庫を適正管理
Optimized material inventory.

会社概要
Company Overview

会社名	Company Name	NISSEI ASB MACHINE CO., LTD.
設立	Established	8 November 1978
代表者	Representative	Representative Director, Chairman: Daiichi Aoki　Representative Director, President: Makoto Fujiwara
本社所在地	Headquarters	4586-3 Koo, Komoro-shi, Nagano, Japan
事業内容	Operations	The development, manufacturing and retail of “stretch blow molding machines” used to make PET and other plastic containers, molds, ancillary equipment and parts as well as after-sales services
従業員数	Employees	Consolidated : 2,177　Individual : 216 (as of 30 September 2025)
連結子会社（14社）	Consolidated Subsidiaries (14 entities)	NISSEI ASB COMPANY (アメリカ, USA) NISSEI ASB CENTRO AMERICA, S.A. DE C.V. (メキシコ, Mexico) NISSEI ASB SUDAMERICA LTDA. (ブラジル, Brazil) NISSEI ASB GmbH (ドイツ, Germany) NISSEI ASB MEDITERRANEA, S.L.U. (スペイン, Spain) ASB INTERNATIONAL PVT. LTD. (インド, India) NISSEI ASB PTE. LTD. (シンガポール, Singapore) NISSEI ASB (THAILAND) CO., LTD. (タイ, Thailand) NISSEI ASB SOUTH AFRICA (Pty) LTD. (南アフリカ, South Africa) PT. ASB INDONESIA (インドネシア, Indonesia) NISSEI ASB FZE (UAE) NISSEI ASB AFRICA LTD.（ナイジェリア, Nigeria） 日東工業株式会社, Nitto Kogyo (長野県, Japan) 株式会社マシンメイト, Machien Mate（長野県, Japan）

- Facing Mount Asama, it is a scenic environment rich in nature through all seasons.
- Two factories and an administrative building are positioned on property 2.4 times the size of Tokyo Dome. (Altitude 940 m)

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IRに関するお問い合わせ先
Inquiries related to IR

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