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Securities code: 6278 March 10, 2021

#### **To Shareholders with Voting Rights**

Hiroshi Odaira President & COO UNION TOOL CO. 6-17-1 Minami-ohi, Shinagawa-ku, Tokyo, Japan

### Notice of the 60th Ordinary General Meeting of Shareholders

Dear shareholders:

We would like to express our appreciation for your continued support and patronage.

This is to notify you of the 60th Ordinary General Meeting of Shareholders of UNION TOOL CO. (the "Company"), which will be held as described below.

If you decide to refrain from attending the meeting, you can exercise your voting rights in writing or via the internet. Please review the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 5:45 p.m. JST on Monday, March 29, 2021.

1. Date and Time:	Tuesday, March 30, 2021 at 10:00 a.m. JST		
2. Place:	The conference room on the 3rd floor of the headquarters of the Company 6-17-1 Minami-ohi, Shinagawa-ku, Tokyo, Japan		
3. Agenda:			
Matters to be reported	<ol> <li>Business Report and Consolidated Financial Statements for the 60th Fiscal Year (January 1, 2020 to December 31, 2020) and the results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit &amp; Supervisory Board</li> <li>Non-consolidated Financial Statements for the 60th Fiscal Year (January 1, 2020 to December 31, 2020)</li> </ol>		
Proposals:			
Proposal 1:	Appropriation of Surplus		
Proposal 2:	Election of Six Directors		
Proposal 3:	Election of One Audit & Supervisory Board Member		
Proposal 4:	Election of One Substitute Audit & Supervisory Board Member		

The documents that should be provided with this Notice, "Major Sales Offices and Factories," "Employees," "Assets, Profits, and Losses," "Major Creditors," Matters Concerning Stock Acquisition Rights, etc. of the Company," "System to Ensure the Appropriateness of Business Operations and Outline of Implementation Status of Such System" and "Basic Policy on the Control of the Company" in the Business Report; "Consolidated Statement of Changes in Equity" and "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements; and "Non-consolidated Statement of Changes in Equity" and "Notes to Non-consolidated Financial Statements" in the Non-consolidated Financial Statements are posted on the Company's website, based on laws and regulations as well as Article 16 of the Company's Articles of Incorporation, and therefore not included in the appendix of this Notice. The Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements that were subject to the audits by the Accounting Auditor and the Audit & Supervisory Board in preparing the Accounting Audit Report and Audit Report.

- Any revisions to the Reference Documents for the General Meeting of Shareholders, Business Report, Non-consolidated Financial Statements and Consolidated Financial Statements will be posted on the Company's website.
- Notice of Resolutions, which used to be sent out after the General Meeting of Shareholders, will be posted on the Company's website. We appreciate your understanding.

Significant changes in the operation of the General Meeting of Shareholders made in accordance with future circumstances will be notified on the Company's website.

Our Website Information for Investors and General Meeting of Shareholders (in Japanese) https://www.uniontool.co.jp/ir/stock/general\_meeting.html

# Guidance for the Exercise of Voting Rights

### Exercise of voting rights by attending the meeting

Please hand in your voting rights exercise form at the reception desk.

### Date and time: Tuesday, March 30, 2021 at 10:00 a.m. JST

### Exercise of voting rights by mail

Please return the enclosed voting rights exercise form with your approval or disapproval for each proposal so that it can reach us by the deadline below.

Deadline:

5:45 p.m. JST on Monday, March 29, 2021

### Exercise of voting rights via the Internet, etc. (see page 4)

Please follow the instruction on the next page and enter your vote for or against each proposal by the deadline below.

Deadline:

5:45 p.m. JST on Monday, March 29, 2021

# Guidance for filling out in the voting rights exercise form

### **Proposal 1, 3, 4:**

- If you vote for the proposal: Write a circle in the "賛" field
- If you vote against the proposal: Write a circle in the "否" field

# Proposal 2:

- If you vote for all of the candidates: Write a circle in the "賛" field
- If you vote against all of the candidates: Write a circle in the "否" field
- If you vote against some of the candidates: Write a circle in the "賛" field and the candidate numbers of the candidates you vote against in the parenthesis.
- \* Shareholders who have submitted a voting rights exercise form that does not indicate whether they approve or disapprove proposals will be deemed to have approved those proposals.

# Guidance for the exercise of voting rights via the Internet, etc.

# Scanning the QR code

You can log in to the voting rights exercise website without entering the login ID or the temporary password written on the voting rights exercise form.

1. Scan the QR code on the voting rights exercise form.

\* "QR code" is a registered trademark of DENSO WAVE INCORPORATED.

2. Please follow the instruction on the screen and enter your vote for or against each proposal.

# You can log in with the QR code only once.

If you wish to exercise the voting rights again, or if you wish to exercise them without using the QR code, see the "Entering the login ID and temporary password" below.

# Entering the login ID and temporary password

Voting rights exercise website: https://evote.tr.mufg.jp/

- 1. Access the voting rights exercise website.
- Enter the login ID and temporary password written on the voting rights exercise form and click "Log in." Enter the login ID and temporary password Click "Log in"
- Register a new password. Enter a new password Click "Send"
- 4. Please follow the instruction on the screen and enter your vote for or against each proposal.

Help desk to inquire about how to exercise your voting rights via the Internet, etc. with PCs, smartphones or feature phones

Help desk at Stock Transfer Agency Department, Mitsubishi UFJ Trust and Banking Corporation 0120-173-027 (toll-free in Japan; open 9:00 a.m. to 9:00 p.m. JST)

Institutional investors may use the electronic voting rights exercise platform operated by ICJ, Inc.

# Handling of voting rights exercised more than once

- 1. Please note that if your voting rights are exercised in duplicate by mail and via the Internet, the vote made via the Internet will be treated as the valid vote.
- 2. If you exercise your voting rights more than once via the Internet, the last vote will be treated as valid.

# **Reference Documents for the General Meeting of Shareholders**

### **Proposals and References**

Proposal 1: Appropriation of Surplus

The Company proposes appropriating the surplus as follows:

Year-end dividend:

Based on the Company's basic policy for distribution of surplus, the year-end dividends for the 60th fiscal year will be paid as specified below.

(1) Type of dividend property

Cash

(2) Allocation of dividend property and its total amount

The Company will pay an ordinary dividend of \$30 per share (unchanged from \$30 for the previous fiscal year). The total amount of the ordinary dividends will be \$518,282,700 (compared with \$518,285,970 for the previous fiscal year).

The Company paid an interim dividend of \$30 per share in September of last year (unchanged from \$30 for the previous fiscal year). Combined with the year-end ordinary dividend, the amount of the annual ordinary dividend will be \$60 per share for a total of \$1,036,566,840. (For the previous fiscal year, the amount of the annual dividend was \$60 per share for a total of \$1,036,575,540).

In addition, the Company will pay an extra dividend of \$10 per share for a total of \$172,760,900. Combined with the ordinary dividend, the amount of the year-end dividend will be \$40 per share for a total of \$691,043,600. The amount of the annual dividend will be \$70 per share for a total of \$1,209,327,740.

(3) Effective date of the distribution of surplus March 31, 2021

#### Proposal 2: Election of Six Directors

The terms of office of all four Directors will expire at the closing of the General Meeting of Shareholders. Accordingly, the Company proposes electing six Directors (four inside Directors and two outside Directors).

The candidates for Director are as follows.

As seen in the career summaries below, the candidates for inside Director are well experienced in corporate management and can handle general corporate matters accurately.

No.			Position		
1	Reappointment	Takao Katayama	(67 years old)		CEO
2	Reappointment	Hiroshi Odaira	(63 years old)		President & COO
3	New appointment	Yuichi Nakajima	(58 years old)		Executive Officer
4	New appointment	Yuji Watanabe	(53 years old)		Executive Officer
5	Reappointment	Hiroki Yamamoto	(53 years old)	Outside Independent	Director
6	Reappointment	Shozo Wakabayashi	(77 years old)	Outside Independent	Director

There are no special interests between each candidate and the Company.

The Company has entered into contracts for director/officer liability insurance that cover all its Directors to indemnify them against liabilities and claims that may arise in the course of performing their duties. If the candidates take office as Director, they will be covered by the insurance policies, which will be renewed during their term of office.

No.	Name (Date of birth)	Career summary, positions and responsibilities at the Company		Number of shares of the Company held
1	Takao Katayama (August 20, 1953) (67 years old) Reappointment	February 1979 January 1981 February 1988 December 1989 February 1992 November 1995 May 1996 February 2014 [Significant conc None	Joined the Company Managing Director General Manager of Overseas Business Department responsible for General Affairs Department, Accounting Department and Manufacturing Department Responsible for Engineering Development Department Representative Director and Vice President Responsible for Corporate Planning Section President & COO CEO (to present) urrent positions]	592,651
	Company. He has led the commensurate with a pass President, he focused from a broad point of whether the Company considered and t	Company's founder the Company to ent public company and d on further raising riew. In his capacity rs that if reelected, mpany's products. A	Director] c, Takao Katayama has long contributed to the growth er foreign markets, strengthened the administrative div l spearheaded the development of new products. After the status of the Company by reforming the engineerity as CEO, Katayama now offers suggestions to the ent he will pay attention primarily to external matters and As the candidate can continue to contribute to its growthese the state of the company by the contribute to the growthese the state of the company by the contribute to the growthese the state of the company by the contribute to the growthese the contribute to the growthese the growth	vision assuming office ing division tire industry. explore new

No.	Name (Date of birth)	Career summa	ary, positions and responsibilities at the Company	Number of shares of the Company held
2	Hiroshi Odaira (November 28, 1957) (63 years old) Reappointment	December 2009 December 2010 February 2011 February 2012 December 2012 February 2013 February 2014 [Significant conc	Joined the Company General Manager of General Administration Department of Nagaoka Factory General Manager of Corporate Planning Department President of UNION TOOL (SHANGHAI) CO., LTD. a subsidiary General Manager of Overseas Subsidiary Support Section of the Company General Manager of General Administration Department of Nagaoka Factory General Manager of General Affairs Department Executive Officer and General Manager of General Affairs Department Director responsible for Administrative Division and General Manager of General Affairs Department President of TAIWAN UNION TOOL CORP. a subsidiary Managing Director responsible for Administrative Division and General Manager of General Affairs Department President & COO (to present) urrent positions] of FUJI SEIKO LIMITED	10,200
[Reason for nomination as candidate for Director] Hiroshi Odaira has mainly managed the administrative division of the Company and strived to manufacturing process and foster awareness of the environment. In the meantime, he took the i executing the Company's overseas strategy as a General Manager of Corporate Planning Depar office as President of subsidiaries in Shanghai and other Greater China areas. He was also invo launch of a new company as a corporate manager. After assuming office as President, the cand sales division and taken charge of business execution. The Company considers that if reelected himself to dealing with management aspects, including new products, production system and h development that drive the Company's next era, from a broad point of view. As the candidate of contribute to its growth, the Company proposes electing him as Director.			itiative in ment, assumed ved in the date has led the he will devote man resource	

No.	Name (Date of birth)	Career summ	ary, positions and responsibilities at the Company	Number of shares of the Company held	
		April 1985	Joined the Company		
		February 2008	General Manager of Quality Assurance Department		
		December 2014	Vice General Manager of UNION TOOL		
	Yuichi Nakajima		(SHANGHAI) CO., LTD.		
	(May 28, 1962)	May 2015	General Manager of UNION TOOL (SHANGHAI)		
	(58 years old)		CO., LTD.	3,000	
		March 2017	Executive Officer of the Company		
	New appointment	January 2020	Executive Officer and General Manager of Audit		
			Division (to present)		
		[Significant cond	surrent positions]		
3		None			
5	[Reason for nomination as candidate for Director]				
	Yuichi Nakajima has served in charge of the quality assurance division for a long time after working in other				
	divisions including facility development and manufacturing, and supported the global brand building for the				
	Company's products. He was then seconded to our subsidiary in Shanghai, where he led the organization for				
	approximately five years as the person in full charge of the local operations. Amid changes in the positioning of				
	Chinese manufacturing industry, he extended the reach of the Company's business activities in China and				
	endeavored to expand the scope of our business.				
	Since his return to Japan, he has been striving to enhance the risk compliance system of the entire Group as				
	General Manager of Audit Division, based on his past experience. As the candidate is expected to continue to				
play a role in the cooperation across the entire Group and the enhancement of internal control, the					
	proposes electing him as Director.				

No.	Name (Date of birth)	Career summ	ary, positions and responsibilities at the Company	Number of shares of the Company held
4	Yuji Watanabe (January 30, 1968) (53 years old) New appointment	April 1992 December 2013 March 2016 March 2017 March 2018 January 2020 March 2020 [Significant cond None	Joined the Company General Manager of Engineering Development Department, Engineer Managing Department, Engineering Division of the Company General Manager of Engineering Development Department, Engineering Division General Manager of Tool Engineering Department, Engineering Division Director of UNION TOOL EUROPE S.A. (to present) General Manager of 2 <sup>nd</sup> Tool Engineering Department, Engineering Division of the Company Executive Officer and Engineering Division Manager (to present) current positions]	1,700
Image: Install       Image: Install         [Reason for nomination as candidate for Director]         Yuji Watanabe has worked in the engineering development division ever since he joined the Company a mainly worked on the development of production facilities, which is a major strength of the Company. I development of PCB drills with coating, which the Company introduced ahead of the industry, he achieve great success in the launch of in-house manufacturing machinery. He also established our competitive advantage in the industry by closely interacting with European engineers in the fundamental research for development. Networking in the development work led him to the position of Director of our European subsidiary, through which he deepened his experience of business management. As the candidate is experience to lead the development of new products and in-house manufacturing facilities as Engineering Division Manager and contribute to further enhancement of our brand, the Company proposes electing hereit.			mpany. In the he achieved a etitive earch for coat uropean te is expected to neering	

No.	Name (Date of birth)	Career summ	ary, positions and responsibilities at the Company	Number of shares of the Company held
	Hiroki Yamamoto (March 12, 1968) (53 years old) Reappointment Outside Independent	Attorney-at-law	Registered as an attorney-at-law Joined Hara Takeshita Law Office (currently Hara Godo Law Office) Partner (to present) Outside Audit & Supervisory Board Member of the Company Outside Director (to present) current positions] Supervisory Board Member of TOYO WHARF & CO., LTD.	0
5	<ul> <li>business management.</li> <li>business decision-making regulations. The Comparison of the Comparison of the General Meeting of Exchange.</li> <li>[Other matters concerning of the Companies Act, the Companies Act, the based on provisions of the Companies of the Companies Act, the based on provisions of the Companies Act, the based on</li></ul>	ell-versed in corpo As an Outside Dir ng process, helpin any, therefore, pro by, and will have s Shareholders. He ing the Outside Di reelected, the Corr to limit his liabilit the Company's An be a predetermine	prate legal affairs as an attorney-at-law and has deep in ector, he will continue to offer detailed instructions and g to further strengthen the Company's compliance with poses electing him as Outside Director. He currently se erved in the position for seven years and one month at is a candidate for independent officer as stipulated by rector candidate] npany will renew the agreement, pursuant to Article 42 y for damages stipulated in Article 423, paragraph 1 of rticles of Incorporation. However, his liability for damage ed amount that is larger than ¥10 million or the amount	d advice on the h laws and erves as Outside the closing of the Tokyo Stock 27, paragraph 1 The same Act, ages based on

No.	Name (Date of birth)	Career sum	mary, positions and responsibilities at the Company	Number of shares of the Company held
	Shozo Wakabayashi (November 23, 1943) (77 years old) Reappointment Outside Independent	April 1967 July 1994 July 1996 June 1998 July 2001 June 2004 June 2010 March 2016	Joined Ministry of Finance General Manager of Osaka Regional Taxation Bureau Secretary of Executive Bureau of Securities and Exchange Surveillance Commission Vice-minister of Okinawa Development and Promotion Bureau Senior Managing Director of Japan Securities Dealers Association Chairman and Representative Director of Japan Earthquake Reinsurance Co., Ltd. Outside Member of the Board of Directors of Nidec Corporation Outside Director of the Company (to present)	Company neud
6		None	oncurrent positions]	
	General Manager of Os the Company's manage proposes electing him a have served in the posi-	s long worked fo saka Regional Ta ement in general as Outside Direc tion for five year	or Outside Director] for the Ministry of Finance, and held key senior positions axation Bureau. Using the high level of expertise, he will helping to strengthen its compliance. The Company, the tor. He currently serves as Outside Director of the Comp rs at the closing of the General Meeting of Shareholders. pulated by the Tokyo Stock Exchange.	give advice on erefore, any, and will
	1 of the Companies Ac based on provisions of	is reelected, the t, to limit his lial the Company's	Director candidate] Company will renew the agreement, pursuant to Article bility for damages stipulated in Article 423, paragraph 1 Articles of Incorporation. However, his liability for dama ned amount that is larger than ¥10 million or the amount	of the same Act, ages based on

Article 425, paragraph 1 of the same Act, whichever is larger.

### Proposal 3: Election of One Audit & Supervisory Board Member

Audit & Supervisory Board Member Hideo Hirano will resign at the closing of the General Meeting of Shareholders. Accordingly, the Company proposes electing one Audit & Supervisory Board Member.

The candidate is as follows. If elected, her term of office will, pursuant to provisions of the Company's Articles of Incorporation, expire at the closing of the 63rd General Meeting of Shareholders, when the term of office of the resigning Audit & Supervisory Board Member would expire.

This proposal has been granted consent by the Audit & Supervisory Board.

There are no special interests between the candidate and the Company.

Name (Date of birth)	Career summary and positions at the Company		Number of shares of the Company held
Chiemi Oba (March 23, 1961) (60 years old)	April 1990 March 2018 January 2021	Joined the Company General Manager of Internal Audit Department Attached to Internal Audit Department (to present)	600
New appointment	[Significant concurrent positions] None		

[Reason for nomination as candidate for Audit & Supervisory Board Member]

Chiemi Oba has long worked in the administration division of the Company and accumulated experience mainly in accounting and finance. In recent years, she strived to enhance our management as General Manager of Internal Audit Department.

Before assuming the position of General Manager of Internal Audit Department, she had been seconded to our Hong Kong subsidiary for approximately two years and endeavored to establish cooperation between the headquarters and the subsidiary, mainly in terms of business management. She also makes valuable recommendations as a member of the project to promote diversity. As the candidate is expected to continue to fully monitor our business management based on her experience and insight, the Company proposes electing her as Audit & Supervisory Board Member.

The Company has entered into contracts for director/officer liability insurance that cover all its Audit & Supervisory Board Members to indemnify them against liabilities and claims that may arise in the course of performing their duties. If the candidates take office as Audit & Supervisory Board Member, they will be covered by the insurance policies, which will be renewed during their term of office.

### Proposal 4: Election of One Substitute Audit & Supervisory Board Member

The Company proposes electing one substitute Outside Audit & Supervisory Board Member, to prepare for the situation in which the number of the Company's Outside Audit & Supervisory Board Members falls short of that required by laws and regulations. This proposal has been granted consent by the Audit & Supervisory Board.

The candidate for substitute Outside Audit & Supervisory Board Member is as follows. Yoshihiko Kato satisfies the requirements for an Outside Audit & Supervisory Board Member stipulated by laws and regulations. There are no special interests between the candidate and the Company.

Name (Date of birth)	Caree	er summary and positions at the Company	Number of shares of the Company held
Yoshihiko Kato	December 1979	Joined FUJ ISEIKO LIMITED	
(February 14, 1958)	June 2004	General Manager of Procurement Department	
(63 years old)	March 2012	General Manager of Kumamoto Factory	
	May 2016	Corporate Auditor (to present)	0
New appointment Outside		current positions]	
Independent	Corporate Audito	or of FUJI SEIKO LIMITED	

[Reason for nomination as candidate for substitute Outside Audit & Supervisory Board Member and other matters] Yoshihiko Kato is a candidate for substitute Outside Audit & Supervisory Board Member. He has achieved results on the manufacturing management front over the years, and currently plays an active role as Corporate Auditor of FUJI SEIKO LIMITED. He knows well about the responsibilities and duties of an Audit & Supervisory Board Member. The Company considers that if he assumes office as Outside Audit & Supervisory Board Member, he will hit the ground running and perform an appropriate function to monitor management of the Company. If he becomes an Audit & Supervisory Board Member, he will also become a candidate for independent officer as stipulated by the Tokyo Stock Exchange. The Company, therefore, proposes electing him as substitute Outside Audit & Supervisory Board Member.

[Other matters concerning the substitute Outside Audit & Supervisory Board Member candidate] If Yoshihiko Kato assumes office as Outside Audit & Supervisory Board Member, the Company will conclude an agreement, pursuant to Article 427, paragraph 1 of the Companies Act, to limit his liability for damages stipulated in Article 423, paragraph 1 of the same Act, based on provisions of the Company's Articles of Incorporation. However, his liability for damages based on the said agreement will be a predetermined amount that is larger than ¥10 million or the amount provided for by Article 425, paragraph 1 of the same Act, whichever is larger.

The Company has entered into contracts for director/officer liability insurance that cover all its Audit & Supervisory Board Members to indemnify them against liabilities and claims that may arise in the course of performing their duties. If the candidates take office as Audit & Supervisory Board Member, they will be covered by the insurance policies, which will be renewed during their term of office.