# Fiscal 2025 3rd Quarter Financial Results

Seibu Giken Co., Ltd. (Ticker code: 6223)
November 10, 2025

#### Disclaimer regarding forward-looking statements

Because the forward-looking statements contained in this report are based on information available at the time of publication, Actual results may differ from these forecasts due to risk and uncertainty.

- Notes: 1. This is an English translation from the original presentation in Japanese.
  - 2. In this presentation, "Fiscal 2025" or "FY12/25" refers to the year ending December 31, 2025



### Q3 FY2025 Results Overview

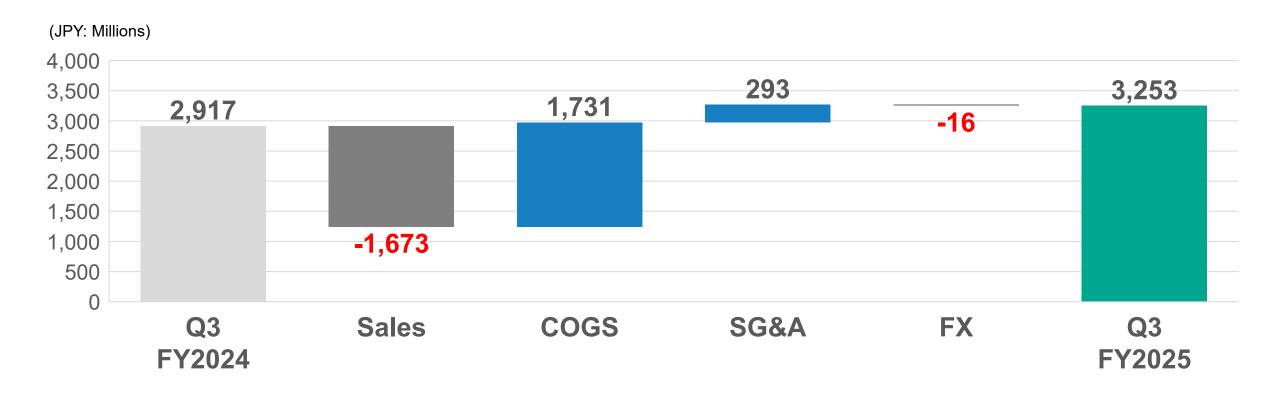
|  | Q3 FY2024 |                    | Q3 FY2025 |                    | YoY    |       |
|--|-----------|--------------------|-----------|--------------------|--------|-------|
| (JPY: Millions)  | Amount    | vs net<br>sales(%) | Amount    | vs net<br>sales(%) | Diff.  | %     |
| Net sales  | 23,401    |                    | 21,636    |                    | -1,765 | 92.5  |
| Gross profit   | 7,950     | 34.0               | 7,975     | 36.9               | 25     | 100.3 |
| Selling, general & administrative expenses                                 | 5,033     | 21.5               | 4,722     | 21.8               | -310   | 93.8  |
| Operating profit   | 2,917     | 12.5               | 3,253     | 15.0               | 335    | 111.5 |
| Ordinary profit  | 3,037     | 13.0               | 3,212     | 14.8               | 175    | 105.8 |
| Quarterly net profit attributable to Seibu Giken Co.,<br>Ltd. stockholders | 2,444     | 10.4               | 2,414     | 11.2               | -30    | 98.8  |
| Quarterly net profit per share (JPY)                                       | 119       | 0.26               | 120       | ).21               | -      | -     |
| EBITDA*1   | 3,6       | 614                | 3,9       | 954                | 340    | 109.4 |
| EBITDA margin*2 (%)  | 15        | 5.4                | 18        | 3.3                | -      | -     |

<sup>\*1:</sup> EBITDA = operating income + depreciation

- Net sales (-1,765 mn): Sales increased in Japan and other parts of Asia (excluding China and South Korea) mainly due to VOC concentrators.
   Meanwhile, sales of desiccant dehumidifiers decreased in the United States, South Korea and Europe due to the reaction to large projects in the previous period.
- Operating profit (+335 mn): Gross profit increased slightly due to an increase in projects with high gross profit margins.
   Selling, general and administrative expenses decreased as the freight costs associated with large projects in the previous period declined.
- ⇒ The full-year forecast has been revised based on progress and projections. ( Page 9)

<sup>\*2:</sup> EBITDA margin = EBITDA/ sales

### **Q3 FY2025 Operating Profit Factor Analysis**



Decreased in sales:
 Decreased in COGS:
 Manufacturing costs decreased due to the impact of decreased net sales and high gross profit margin projects.
 Decreased in SG&A:
 Decreased in SG&A:
 Decreased in FX:
 Sales of desiccant dehumidifiers decreased.
 Manufacturing costs decreased due to the impact of decreased net sales and high gross profit margin projects.
 SG&A decreased as the freight costs associated with large projects in the previous period declined.
 The impact of exchange rates was negligible.

### Q3 FY2025 Net Sales by Product and Business

| Product                                   | (JPY: Millions) | Q3<br>FY2024 | Q3<br>FY2025 | YoY<br>(%) |
|---|-----------------|--------------|--------------|------------|
| Desiccant dehun                           | nidifier        | 15,088       | 10,769       | 71.4       |
| VOC concentrate                           | or              | 6,291        | 7,959        | 126.5      |
| Others                                    |                 | 2,020        | 2,906        | 143.8      |
| Total                                     |                 | 23,401       | 21,636       | 92.5       |
|   |                 |              |              |            |
| Business                                  | (JPY: Millions) | Q3<br>FY2024 | Q3<br>FY2025 | YoY<br>(%) |
| Business  Core Business: Selling module/e | ,               |              |              |            |
| Core Business :                           | quipment        | FY2024       | FY2025       | (%)        |

- Sales of desiccant dehumidifiers decreased in the United States, South Korea and Europe (due to the reaction to large projects in the previous period).
- · Sales of VOC concentrators increased in Japan and other parts of Asia (excluding China and South Korea).
- · Sales of Others increased due to growth in Japan for sales of total heat exchangers, as well as sales from construction management in South Korea.
- By business segment, "Core Business" decreased in sales due to lower sales of desiccant dehumidifiers, while "Growth Business" increased in sales due to higher sales of VOC concentrators.

### Q3 FY2025 Net Sales by Region

| (JPY: Millions)     | Q3<br>FY2024 | Q3<br>FY2025 | YoY<br>(%) |
|---------------------|--------------|--------------|------------|
| Japan               | 7,895        | 10,695       | 135.5      |
| China               | 4,934        | 4,194        | 85.0       |
| Korea               | 2,045        | 1,013        | 49.6       |
| Other Asia          | 926          | 1,642        | 177.3      |
| Europe              | 4,420        | 2,656        | 60.1       |
| U.S.                | 2,851        | 805          | 28.2       |
| Other North America | 174          | 260          | 148.8      |
| Others              | 153          | 367          | 239.7      |
| Total               | 23,401       | 21,636       | 92.5       |

- Japan and other Asia: Increased mainly due to higher sales of VOC concentrators.
- U.S., South Korea and China: Decreased mainly due to lower sales of desiccant dehumidifiers.
- Europe: Decreased due to lower sales of desiccant dehumidifiers and VOC concentrators.
- Others: Increased mainly due to orders for desiccant dehumidifiers in Oceania.

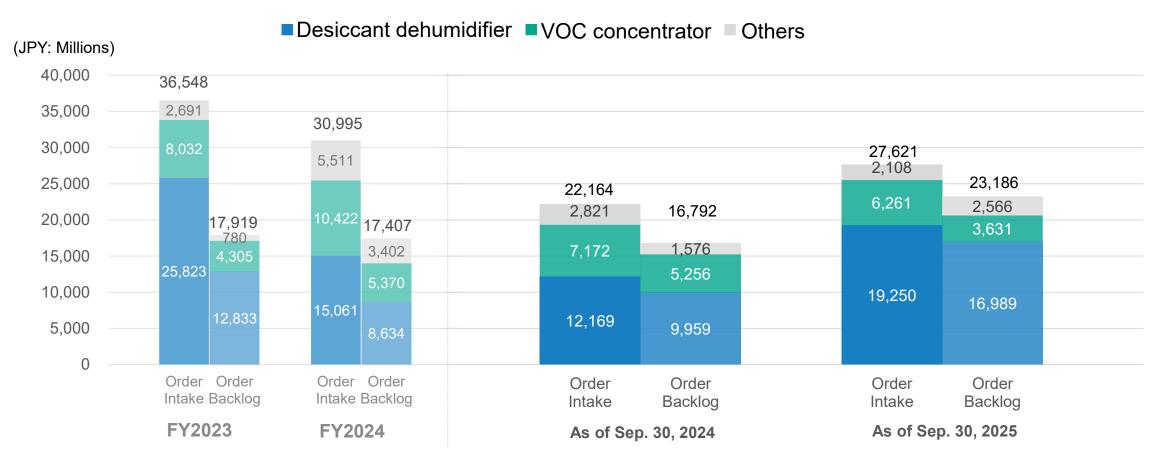
### Consolidated Balance Sheet as September 30, 2025

| (JPY: Millions)                     | As of December 31, 2024 | As of September 30, 2025 |
|-------------------------------------|-------------------------|--------------------------|
| Cash and cash equivalents           | 14,442                  | 13,637                   |
| Trade notes and accounts receivable | 6,883                   | 7,565                    |
| Other current assets                | 9,384                   | 11,101                   |
| Net property, plant and equipment   | 10,937                  | 13,129                   |
| Other fixed assets                  | 1,147                   | 1,261                    |
| Total Assets                        | 42,795                  | 46,696                   |
| Interest-bearing debt*1             | 1,525                   | 2,950                    |
| Other liabilities*2                 | 11,311                  | 13,838                   |
| Total Liabilities                   | 12,837                  | 16,788                   |
| Total Net Assets                    | 29,957                  | 29,907                   |

<sup>\*1:</sup> Interest-bearing debt = Current portion of long-term debt + Short-term lease + Bonds + Long-term debt + Lease

<sup>\*2:</sup> Other liabilities = Total liabilities – Interest-bearing debt

### Trend of Order Intake and Backlog



Note: The above amounts are stated at the sales price and do not include consumption tax, etc

Order intake for Q3 2025 was 124.6% YoY, and order backlog at the end of Sep. 2025 was 133.2% of the end of 2024

## Fiscal 2025 Forecast



|  | FY2024 |                    | FY2025<br>Forecast<br>(Updated) |                    | YoY   |       | FY2025<br>Original Forecast<br>as of Feb. 14, 2025 |                 |
|--|--------|--------------------|---------------------------------|--------------------|-------|-------|--|-----------------|
| (JPY: Millions)  | Amount | vs net<br>sales(%) | Amount                          | vs net<br>sales(%) | Diff. | %     | Amount   | vs net sales(%) |
| Net sales  | 32,069 |                    | 33,727                          |                    | 1,657 | 105.2 | 34,632   |                 |
| Gross profit   | 10,904 | 34.0               | 10,951                          | 32.5               | 46    | 100.4 | 11,025   | 31.8            |
| Selling, general & administrative expenses                       | 6,873  | 21.4               | 7,093                           | 21.0               | 219   | 103.2 | 7,473  | 21.6            |
| Operating profit   | 4,030  | 12.6               | 3,858                           | 11.4               | -172  | 95.7  | 3,552  | 10.3            |
| Ordinary profit  | 4,190  | 13.1               | 3,883                           | 11.5               | -307  | 92.7  | 3,630  | 10.5            |
| Net profit attributable to Seibu Giken Co.,<br>Ltd. stockholders | 3,336  | 10.4               | 3,136                           | 9.3                | -200  | 94.0  | 3,111  | 9.0             |
| EBITDA*1   | 4,9    | 93                 | 4,7                             | '98                | -195  | 96.1  | 4,5  | 519             |
| EBITDA margin*2 (%)  | 15     | 5.6                | 14                              | .2                 | -     | -     | 13   | 3.1             |

<sup>\*1:</sup> EBITDA = unaudited figures calculated by operating income + depreciation \*2: EBITDA margin = EBITDA/ sales

Net sales: Increase in energy device investment orders, mainly in Japan, is expected to lead to higher net sales Operating profit: In selling module/equipment, profit margin expected to become tougher due to factors such as sluggish EV investment in Europe and intense competition in China due to a shrinking market.

#### **Difference from previous forecast**

Net sales are expected to fall below the previous forecast due to a decrease in sales in China, which is the result of the ongoing slowdown in the Chinese economy.

Operating profit is expected to exceed the previous forecast due to a decrease in selling, general, and administrative expenses resulting from reduced incentives for sales personnel at the Chinese subsidiary.

### **Net Sales by Product and business**

| Product                                     | (JPY: Millions) | FY2024           | FY2025<br>Forecast<br>(Updated) | YoY<br>(%) | FY2025<br>Original Forecast<br>as of Feb. 14, 2025 |
|---|-----------------|------------------|---------------------------------|------------|--|
| Desiccant dehum                             | nidifier        | 19,661           | 19,339                          | 98.4       | 19,537   |
| VOC concentrate                             | or              | 9,572            | 9,857                           | 103.0      | 10,947   |
| Others                                      |                 | 2,835            | 4,530                           | 159.7      | 4,146  |
| Total                                       |                 | 32,069           | 33,727                          | 105.2      | 34,632   |
|   |                 |                  |                                 |            |  |
| Business                                    | (JPY: Millions) | FY2024           | FY2025<br>Forecast<br>(Updated) | YoY<br>(%) | FY2025<br>Original Forecast<br>as of Feb. 14, 2025 |
| Business  Core Business: Selling module/equ | ,               | FY2024<br>24,022 | Forecast                        |            | Original Forecast                                  |
| Core Business :                             | ipment          |                  | Forecast<br>(Updated)           | (%)        | Original Forecast<br>as of Feb. 14, 2025           |

- · Desiccant dehumidifier sales are expected to increase due to increased investment in EV battery manufacturing plants in Japan and the US, but remain flat year on year due to lower sales in Korea and Europe.
- · VOC concentrators sales are expected to increase in relation to NMP recovery system in Japan, while "Others" sales are growing due to construction management.
- By business segment, total engineering, a growth business, posted a significant increase in sales due to higher sales of dry rooms and energy management systems in line with increased investment in energy devices in Japan, as well as construction management sales including semiconductor related products.

| (JPY: Millions)     | FY2024 | FY2025<br>Forecast<br>(Updated) | YoY<br>(%) | FY2025<br>Original Forecast<br>as of Feb. 14, 2025 |
|---------------------|--------|---------------------------------|------------|--|
| Japan               | 10,688 | 14,980                          | 140.1      | 14,191   |
| China               | 6,851  | 5,565                           | 81.2       | 7,511  |
| Korea               | 3,404  | 2,711                           | 79.7       | 2,759  |
| Other Asia          | 1,725  | 2,191                           | 127.0      | 1,513  |
| Europe              | 5,616  | 3,524                           | 62.8       | 4,203  |
| USA                 | 3,221  | 3,952                           | 122.7      | 4,178  |
| Other North America | 240    | 300                             | 124.9      | 240  |
| Others              | 321    | 501                             | 155.9      | 35   |
| Total               | 32,069 | 33,727                          | 105.2      | 34,632   |

Sales in Japan increased mainly in the total engineering business.

Sales in South Korea decreased due to the absence of large projects for desiccant dehumidifiers, etc. in the previous fiscal year, and sales in Europe decreased due to a decrease in projects caused by stagnant EV investment.

#### **Difference from previous forecast**

Sales in China are expected to fall below the previous forecast due to the continued slowdown in the Chinese economy. Sales in Europe are expected to fall below the previous forecast due to a large order being postponed from this fiscal year to the next or a later date.

#### Shareholder Return

- While striving to maintain a healthy financial position and balance internal reserves for the future, rewarding shareholders by implementing and maintaining stable dividends
- Annual year-end dividend with the last day of each fiscal year as the record date is paid once a year
- Aiming at 40% or more consolidated dividend payout ratio as significant indicator
- Taking into consideration our business performance, capital situation, growth investments, and market environment, including stock prices, we will flexibly implement share buybacks as a shareholder return measure that contributes to improving capital efficiency.
  - Annual dividend for FY2025 is expected to be JPY 70
  - Completion of share buyback announced on Feb. 14, 2025 (Acquisition period: Feb. 17, 2025 to Jun. 2, 2025; Acquisition amount: approximately 1 billion yen; Number of shares acquired: approximately 640,000 shares)

## **Appendix**



### Capital Expenditures, Depreciation and R&D Expenses

| (JPY: Millions)       | FY12/23        | FY12/24          | Q3 FY12/25 | FY12/25<br>Forecast |
|-----------------------|----------------|------------------|------------|---------------------|
| Capital expenditures* | 2,423<br>(957) | 1,736<br>(2,483) |            | 3,332               |
| Depreciation          | 893            | 962              | 701        | 967                 |
| R&D expenses          | 302            | 348              | 275        | 362                 |

Note\*: Figures indicated on a cash basis (figures in parentheses on an accrual basis)

### **FY2024 Quarterly Financial Results**

|  | FY2024<br>Q1 |                    |        | FY2024<br>Q2       |        | FY2024<br>Q3       |        | FY2024<br>Q4       |  |
|--|--------------|--------------------|--------|--------------------|--------|--------------------|--------|--------------------|--|
| (JPY: Millions)  | Amount       | vs net<br>sales(%) | Amount | vs net<br>sales(%) | Amount | vs net<br>sales(%) | Amount | vs net<br>sales(%) |  |
| Net sales  | 5,777        |                    | 8,943  |                    | 8,680  |                    | 8,668  |                    |  |
| Gross profit   | 1,999        | 34.6               | 2,910  | 32.5               | 3,040  | 35.0               | 2,953  | 34.1               |  |
| Selling, general & administrative expenses                       | 1,513        | 26.2               | 1,766  | 19.8               | 1,753  | 20.2               | 1,840  | 21.2               |  |
| Operating profit   | 486          | 8.4                | 1,144  | 12.8               | 1,287  | 14.8               | 1,113  | 12.8               |  |
| Ordinary profit  | 596          | 10.3               | 1,148  | 12.8               | 1,292  | 14.9               | 1,153  | 13.3               |  |
| Net profit attributable to Seibu<br>Giken Co., Ltd. stockholders | 481          | 8.3                | 909    | 10.2               | 1,054  | 12.1               | 891    | 10.3               |  |
| Net profit per share (JPY)                                       | 23.          | .48                | 44.    | .37                | 51.    | .41                | 43     | .50                |  |
| EBITDA*1   | 7′           | 10                 | 1,3    | 379                | 1,5    | 524                | 1,3    | 379                |  |
| EBITDA margin*2 (%)  | 12           | 2.4                | 15     | 5.4                | 17     | <b>'</b> .6        | 15     | 5.9                |  |

<sup>\*1:</sup> EBITDA = unaudited figures calculated by operating income + depreciation \*2: EBITDA margin = EBITDA/ sales

### FY2024 Quarterly Net Sales by Product and Region

### **Product**

| (JPY: Millions)        | FY2024<br>Q1 | FY2024<br>Q2 | FY2024<br>Q3 | FY2024<br>Q4 |
|------------------------|--------------|--------------|--------------|--------------|
| Desiccant dehumidifier | 3,543        | 5,944        | 5,601        | 4,573        |
| VOC concentrator       | 1,541        | 2,375        | 2,374        | 3,280        |
| Others                 | 692          | 624          | 704          | 814          |
| Total                  | 5,777        | 8,943        | 8,680        | 8,668        |

### Region

| (JPY: Millions) | FY2024<br>Q1 | FY2024<br>Q2 | FY2024<br>Q3 | FY2024<br>Q4 |
|-----------------|--------------|--------------|--------------|--------------|
| Japan           | 2,863        | 2,379        | 2,653        | 2,793        |
| China           | 1,317        | 1,543        | 2,073        | 1,917        |
| Other Asia      | 663          | 1,078        | 1,229        | 2,157        |
| Europe          | 677          | 2,793        | 949          | 1,195        |
| North America   | 205          | 1,108        | 1,711        | 436          |
| Others          | 49           | 40           | 62           | 168          |

### FY2024 Quarterly Order Intake and Backlog

**Order Intake** 

|                        | FY2024 | FY2024 | FY2024     | FY2024 |
|------------------------|--------|--------|------------|--------|
| (JPY: Millions)        | Q1     | Q2     | <b>Q</b> 3 | Q4     |
| Desiccant dehumidifier | 2,807  | 9,243  | 12,169     | 15,061 |
| VOC concentrator       | 2,297  | 4,297  | 7,172      | 10,422 |
| Others                 | 681    | 1,668  | 2,821      | 5,511  |
| Total                  | 5,786  | 15,209 | 22,164     | 30,995 |

**Order Backlog** 

| orasi Dasinog          | FY2024 | FY2024 | FY2024 | FY2024 |
|------------------------|--------|--------|--------|--------|
| (JPY: Millions)        | Q1     | Q2     | Q3     | Q4     |
| Desiccant dehumidifier | 12,338 | 13,272 | 9,959  | 8,634  |
| VOC concentrator       | 5,202  | 5,006  | 5,256  | 5,370  |
| Others                 | 773    | 1,143  | 1,576  | 3,402  |
| Total                  | 18,314 | 19,422 | 16,792 | 17,407 |

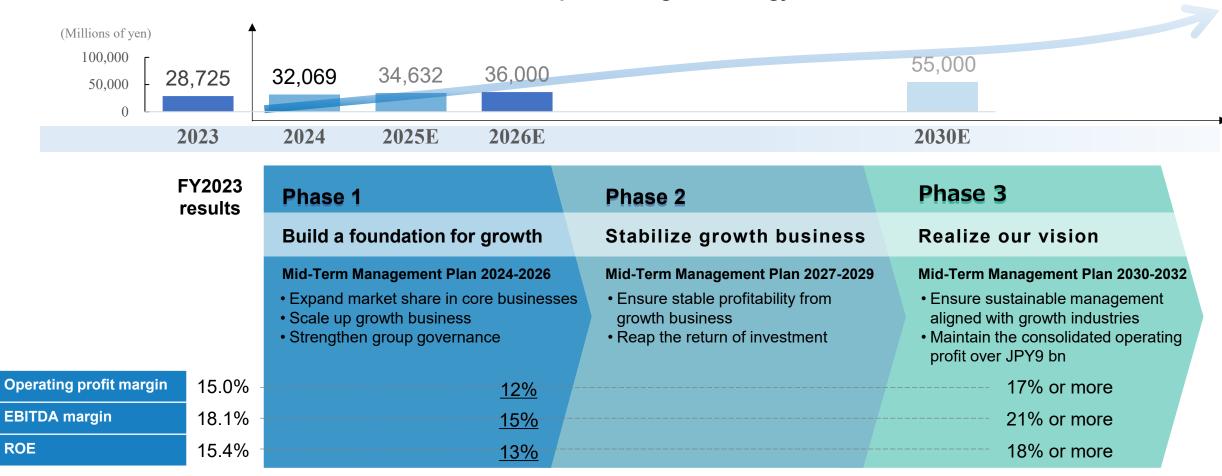
# Medium-Term Management Plan 2024-2026



### **Positioning of Mid-Term Management Plan**

Building a foundation for sustainable growth for the next 3 years as the first phase toward the realization of 2030 Vision

Continue to be the innovation leader in air processing technology to realize a climate-neutral future



### **Growth Strategy in Mid-Term Management Plan**

Aiming at sustainable profit growth by gaining market share in our core businesses in Europe and North America and by expanding total engineering business

**Growth Driver** 

**Core Business : Selling module/equipment** 

Module/equipment contributing to the optimal manufacturing environment and reduction of environmental impact for customers



**Growth Business: Total engineering** 



Proposal, design, fabrication, construction, etc. of systems for optimal space creation

**Target** 



**Energy device** 

Battery (EV batteries, Stationary storage batteries, next generation batteries) Other than batteries (Lithium-ion capacitors, perovskite solar cells)



**Priorities** 

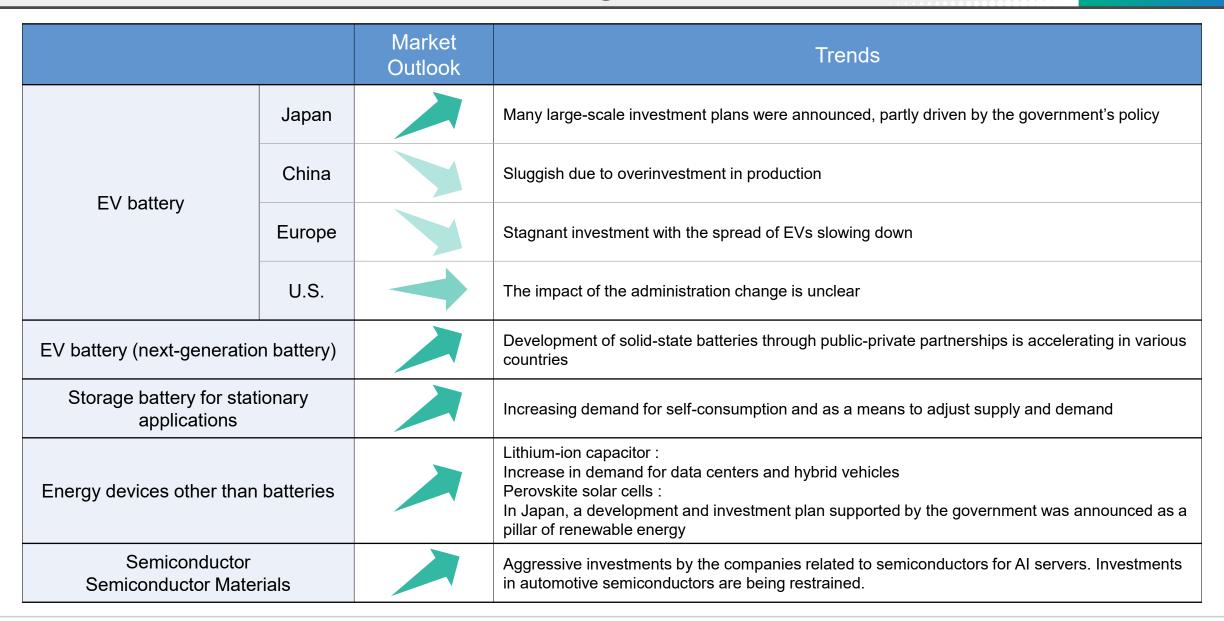
Core **Business** 

- Gain market share of desiccant dehumidifier in areas where investment is thriving (Japan, U.S. & Europe)
- Improve competitiveness by increasing production capacity with capital investment in target region
- Approach to emerging markets such as Southeast Asia and India
- Expand overseas service business by stimulating demand for rotor replacement

Growth Business

- Expand total engineering business in overseas (U.S. & Korea)
- Establish a future stable earnings base by initiating service DX business

### **Business Environment Surrounding Our Growth Areas**



### **Business Overview (1) Our Products**

#### **Desiccant Dehumidifier**







#### EV battery factories

Food

**Pharmaceuticals** 

Perovskite solar cell factory

Lithium-ion capacitor factory

- A European competitor (manufacturer) has a leading share in the global market. We understand that we are the second largest.
- Capable of dehumidifying in the environment at 15°C or lower temperature, which cannot be achieved by the conventional refrigerant dehumidifier
- Differentiate ourselves from competitors with our total engineering covering design and construction work of dry rooms. essential for production processes for Lithium-ion batteries and other energy devices

2022

JPY 15.9 bn

2023 JPY 18.5 bn

<sup>2024</sup> JPY 19.6 bn

**VOC Removal and Solvent Recovery Equipment** 



Sales Composition (FY2024) 29.8%



Semiconductor Semiconductor material

EV battery factories

Painting

Printing

Tire Manufacturing

- · A leading share in the global market
- Grow as solvent recovery equipment for the lithium-ion battery manufacturing process, in addition to existing applications such as exhaust gas treatment for semiconductor/semiconductor material plants and degassing and deodorizing treatment for printing and painting plants
- Grow along with the growth of the energy device market going forward, as higher recovery rates and lower running costs can be expected from replacement from the existing wet-type to our dry and circulating type

2022

2023 JPY 6.5 bn JPY 7.3 bn

<sup>2024</sup> JPY 9.5 bn

#### **Other Products**

Grow due to demand for GX of factories

**Sales Composition** (FY2024) 8.8%



Hospitals

Buildings

factories Research

facilities

General condition

- Our total heat exchangers have a leading share in the domestic market
- Will continue to progress steadily, as these devices are used universally for general air conditioning facilities in buildings. plants, hospitals, etc.
- On a growth trend, as demand for GX of factories and others is expected to rise with the total heat exchange technology appreciated due to its high CO2 reduction effect

2022 JPY 2.4 bn

2023 **JPY 2.8 bn** 

<sup>2024</sup> JPY 2.8 bn

### Business Overview (2) Net Sales by Business (Core Business and Growth Business

#### Core Business: Selling module/equipment

Total of machinery/devices sales and ancillary maintenance services

FY2023

FY2024

JPY 25.4 bn > JPY 24.0 bn



| Segment                | 2023 Net Sales<br>(JPY: bn) | 2024 Net Sales<br>(JPY: bn) |  |
|------------------------|-----------------------------|-----------------------------|--|
| Desiccant dehumidifier | 16.4                        | 15.0                        |  |
| VOC concentrator       | 6.4                         | 6.2                         |  |
| Other                  | 2.5                         | 2.7                         |  |

#### <Change factor analysis>

Declined due to decreased sales of desiccant dehumidifiers in China

FY2025 forecast

**JPY 22.2 bn** 

#### **Growth Business: Total engineering**

Total of design, construction, and engineering businesses

FY2023

FY2024

JPY 3.3 bn



JPY 8.0 bn

| Segment                | 2023 Net Sales<br>(JPY: bn) | 2024 Net Sales<br>(JPY: bn) |  |
|------------------------|-----------------------------|-----------------------------|--|
| Desiccant dehumidifier | 2.0                         | 4.5                         |  |
| VOC recovery equipment | 0.9                         | 3.3                         |  |
| Other                  | 0.3                         | 0.1                         |  |

#### <Change factor analysis>

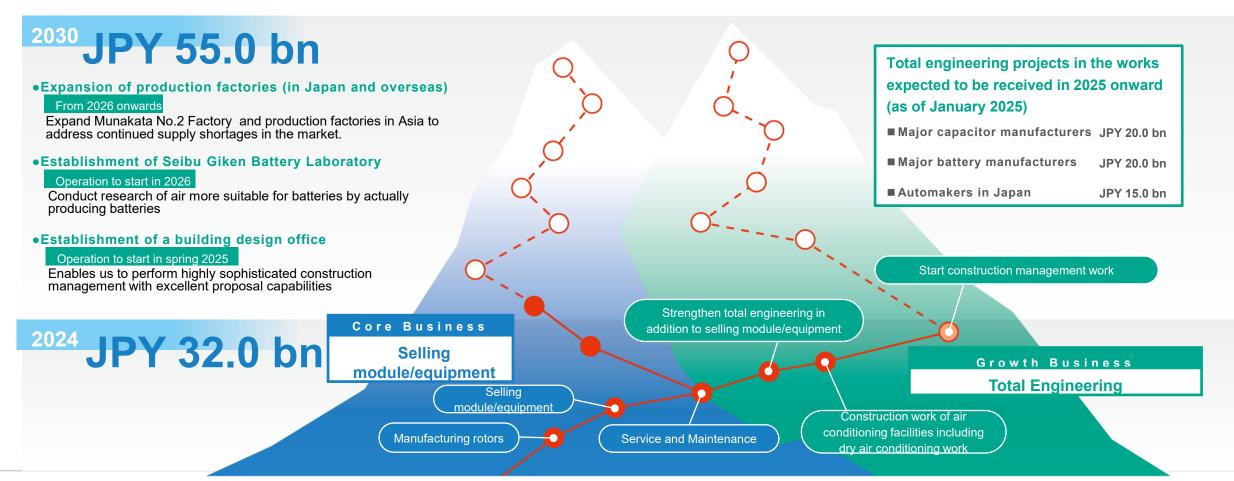
Total engineering business expanded into battery manufacturing and semiconductor industries both in Japan and overseas

FY2025 forecast

JPY 11.5 bn

### **Growth Strategy**

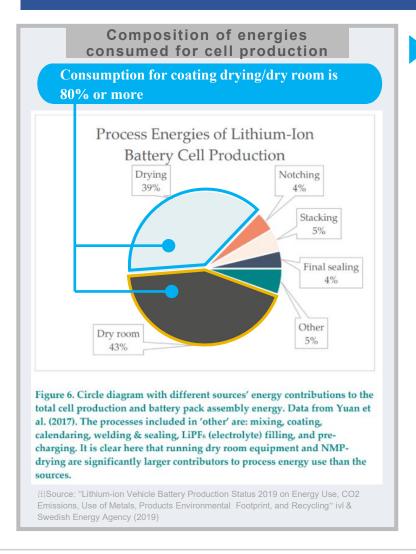
Providing a total optimal environment for battery and semiconductor manufacturing processes Combining the strength of our unique products with outstanding environmental engineering, Seibu Giken provides the world with air solutions that only we can create!



### Seibu Giken Total Engineering (1) -Lithium-ion battery manufacturing process-

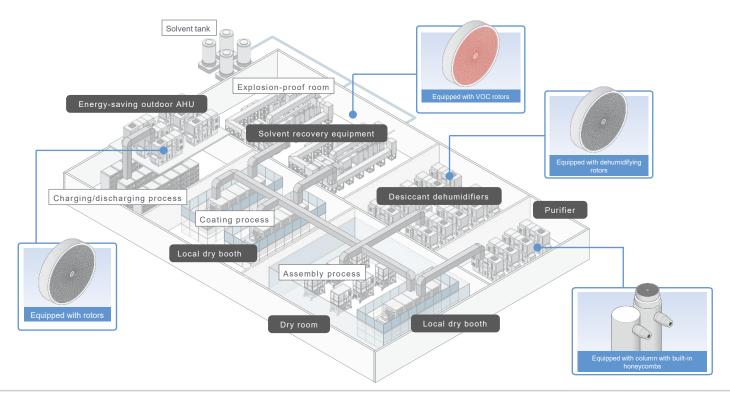
Energy is used to produce energy. We aim to resolve this contradiction (energy-reducing technology)-

Lithium burns intensely with a small amount of moisture. Therefore, the production process requires a dry environment.



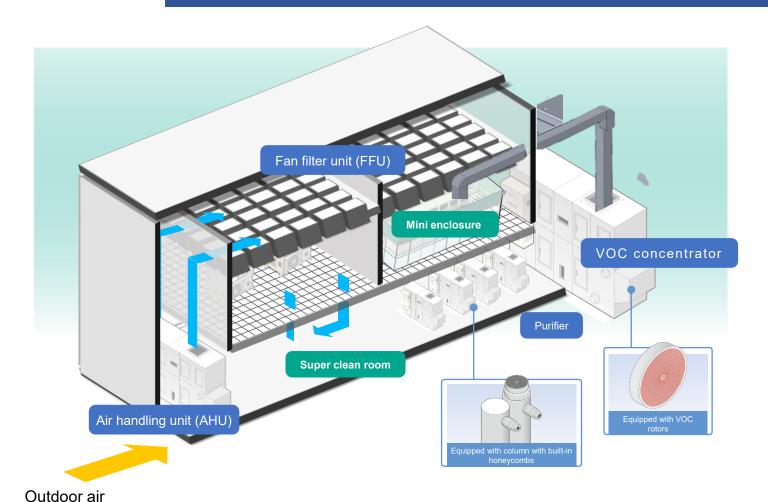
Largest issue for production in Japan In Japan, which depends on overseas energy resources, it is essential to reduce production costs by reducing energy inputs

Seibu Giken's total engineering can cut energy consumption through proper energy management



### Seibu Giken Total Engineering (2) -Semiconductor material manufacturing process, etc.-

Creation of "Super clean room," essential for semiconductor material manufacturing processes and various other fields



#### Created by air experts

### Super clean room

#### Total engineering covering quality of air

Provide a total solution to create an optimal environment where cleanliness, temperature, and moisture concentration in a clean room are carefully and precisely managed according to the customer's needs

#### **Next-generation air conditioning with reduced** energy consumption

Under total engineering, energy generated from each device can be utilized and circulated efficiently, creating an energy-saving clean room in total, which cannot be easily achieved by ordering on a unit basis, to contribute to CO<sub>2</sub> reduction

### Cash Allocation (2024-2026)

- ·Priorities are placed on investment to increase production capacity, improve productivity, and expand business areas for future growth
- ·Shareholder returns are principally based on dividends, and share buybacks are implemented in line with profit growth and capital efficiency

Capital Allocation Plan (3 years: FY2024-FY2026)

Operating Cash Flow JPY 13.0 bn

#### **Investing Cash Flow**

JPY 6.0 bn or more

#### Increase production capacity

• Construction of a new dehumidifying rotor factory in Japan (approx. JPY 0.5 bn as additional costs)

#### Improve productivity

- Construction of a new sheet metal factory in China (approx. JPY 2.0 bn)
- Consistent improvement of productivity (approx. JPY 2.0 bn)

#### Invest to expand business domains

 Investment to expand engineering business, etc. (approx. JPY 1.0 bn or more, including alliances and M&As)

#### **Shareholder Returns**

JPY 6.0 bn or more

- Target dividend payout ratio: 40% or higher
- Share buybacks:
- Execute share buybacks in a flexible manner, taking into account capital efficiency, financial results, and capital conditions
- JPY 2.0 bn planned during the current Medium-Term Management Plan period

Operating CF

JPY 13.0 bn

Investment for growth

JPY 6.0 bn or more

Shareholder returns

JPY 6.0 bn or more

#### **New Product Launched**

Atmospheric carbon dioxide (CO2) concentration and supplying equipment for greenhouse





- · Increase in yield Verified by test with strawberry cultivation in elevated beds
- Reduce environmental impact Supply safe and clean CO<sub>2</sub> at normal temperatures without using fossil fuels
- Easy to handle No fuel supply or gas replacement required as capturing CO2 from the atmosphere. Easy installation.





May 2024: Exhibit at J AGRI KYUSHU (Exhibit scheduled for 2025 as well)

#### **Initiatives during the Medium-Term** Management Plan 2024-2026

- Initiatives for Mass Production
- Initiatives for Cost Reduction
- Demonstration tests on plants other than strawberries (tomatoes, etc.) and plant factories (lettuce)

#### **New business targeting agriculture (greenhouse)**

Promoting C-SAVE Green® and energy-saving ventilator (Green Save), aim at generating JPY 1 bn in 2027

### R&D: Technological development to reduce CO<sub>2</sub>



[Benefits]

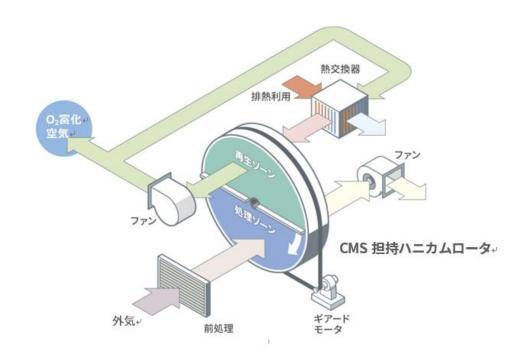
排ガス入口 排ガス出口

Concentrate CO<sub>2</sub> of low levels (about 10%) discharged from plants to medium (around 60%) to high concentration (over 90%) and recover.

# Quick startup Usable at atmospheric pressure Ensuring safety with no harmful materials

#### **Development of oxygen concentrator**

Leading research on direct enrichment of oxygen contained in air using a honeycomb rotor is being conducted in an industryacademia-government collaboration. By introducing air with a higher concentration of oxygen into the combustor, combustion efficiency can be improved and fuel input can be reduced, with the aim of reducing CO<sub>2</sub> emissions as a result.



### Company overview / Business overview



### **Corporate Profile**

| Company name               | Seibu Giken Co., Ltd.  |  |
|----------------------------|--|--|
| Incorporation              | July 1965  |  |
| President                  | Fumio Kuma   |  |
| Address                    | 3108-3 Aoyagi, Koga-shi, Fukuoka, JAPAN  |  |
| Number of employees        | Non-consolidated: 392<br>Consolidated: 779 (as of December 31, 2024)   |  |
| <b>Business Activities</b> | Developing, manufacturing, selling, and providing maintenance services for desiccant dehumidifiers and VOC concentrators, etc.   |  |
| Group Subsidiaries         | China - Seibu Giken (Changshu) Co., Ltd Seibu Giken DST China (Changshu) Co., Ltd.  Europe - Seibu Giken DST AB (Sweden) - Seibu Giken DST Poland SP. ZO.O.  North America - Seibu Giken America, Inc Seibu Giken DST America, Inc Seibu Giken & Kumyoung Environment, Inc.  Korea - Seibu Giken Korea Co., Ltd.  Thailand - Seibu Giken (Thailand) Co., Ltd.  Others - Seibu Giken DR Engineering Co., Ltd. |  |

#### **Corporate Philosophy**



By appreciating the originality and creativity of each individual's and simultaneously integrating them at every phase/dimension of development, we continuously create new value.

#### **Group Philosophy**

#### **Purpose**

Provide green air solutions for every environment.

#### **Vision**

To realize a climate-neutral future by being a leading innovator in air treatment technology.

#### **Core Values**

#### **Achievement**

Accomplish the decisions made to achieve the goals.

#### Unity

Work to build teams to achieve sustainable growth.

#### **Exploring**

Create new value by combining social trends with original technologies.

#### Collaboration

Respect diversity to maximize output.

#### **Agility**

Take speedy action against unpredictable changes and unexpected problems.

パーパス

ビジョン

コアバリュー

### **Group History**

1965~1983 **Developed functional** honeycomb forming technology

- ✓ In 1974, developed our honeycomb forming technology and commercialized the first enthalpy wheel in Japan
- ✓ Started supplying honeycomb rotors to equipment manufacturers

1984~1999 Introduced core products worldwide

- Commercialized desiccant rotor with silica gel in 1984
- ✓ Commercialized VOC concentration rotor with synthetic zeolite adsorbent in 1988

2000~2009 Established integrated business from development, production to installation, after-sales service

- ✓ Started selling own brand's finished products in the 2000s
- ✓ Started business directly to contractors and end-users

2010~2019 Strengthened global sales network

- Established overseas offices to provide intensive support
- ✓ Started the system solution business from 2010

2020~ **Expanding to** advanced technology industries

- Targeting advanced technology industries such as rechargeable batteries and semiconductors
- ✓ Increasing production capacity to meet growing demands in China, EU, and the U.S.,



July 1965 Established Seibu Giken Technology Research Co., Ltd



October 1993 Acquired DST Sorption Teknik in Sweden



July 2001 🍩 Established SG America in the US January 2007 Established SG (Changshu) in Changshu-city, China February 2009

Established DST China

April 2012 65 Established DST America in the US

July 2013 Established SG DST Poland

September 2019 Established SG Korea



**April 2022** Munakata Factory built

### Our Strengths 1. Core technologies

- Control the quality of air passing through honeycomb structure
- Provide solution to various problems in the customers' manufacturing/processing environment by adding functions to honeycomb structure

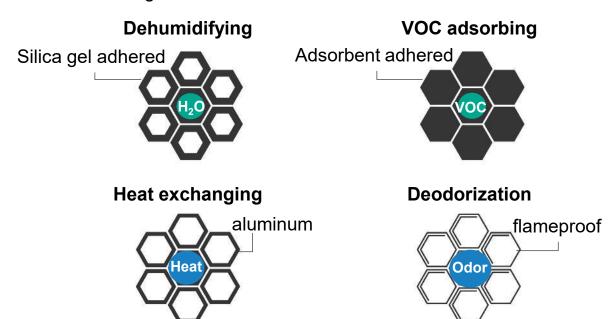
#### **Technology of forming honeycomb structure**

- Capable of processing various materials, e.g., tissues and aluminum sheet, to form honeycomb structure
- 3 benefits of the honeycomb structure:
  - 1) low pressure drop to air
  - 2) high strength
  - 3) a large surface area



#### **Technology of loading and supporting functional agents**

- Add various functions by efficiently adding and supporting various functional agents such as catalysts, adsorbents, deodorizers, etc. to the honeycomb structure
- Apply to desiccant dehumidifiers, VOC concentrators, and total heat exchangers



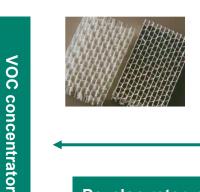
### Our Strengths 2. Integrated business from development to after-sales service

Strengthen our competitiveness in developing products and sales activities based on customer needs collected directly from our customers by providing the integrated business

**Manufacturing Manufacturing Assembly** Constructing Manufacturing rotor honeycomb module product (Finished product) system Desiccant dehumidifier **SEIBU GIKEN** 

Handle everything from rotor development and manufacturing of rotor to manufacturing, Constructing of system and providing maintenance of final products.

Provide installation, maintenance, and rotor replacement to maximize the performance of our products.











**Equipment manufacturers** 



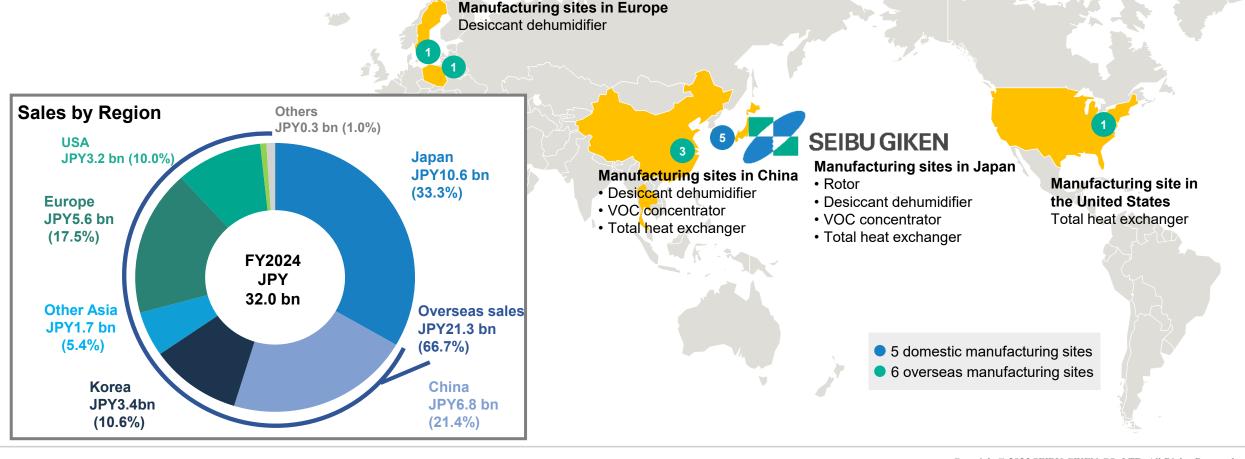
Maintenance



Develop rotor, manufacture module products, and sell to equipment manufacturers. Capable of maintaining and replacing to our rotors even if a rotor from another company is in use.

### Our Strengths 3. Global Network

- Rotor, the heart of our products, produced only in Japan and assembled at various manufacturing sites around the world
- Supply high-quality, high-performance products globally while responding quickly and flexibly to the needs of customers around the world



### Our Strengths 4. Total Engineering

### Seibu Giken creates the entire air environment of a manufacturing plant.

Sales of total engineering

JPY 3.3 bn JPY 8.0 bn JPY 11.5 bn

#### Future

#### Product-out + Market-in

- Consulting on architectural design with priority on a plant's production lines
- Architectural design and construction work through alliances with partner companies

Already received some orders for these types of projects as construction management work for 2025 onward

#### Present

#### Focusing on solution proposals

- Design and construction work of plant air environment including dry rooms utilizing existing products
- Capable of creating an all-in-one, well-coordinated, and optimal air environment with our own products

#### Past

Order value per project

expanded business

scope

tends to increase due to

#### Product-out

- Selling dehumidifiers, VOC removal equipment and other machinery
- Product-out business

#### \*Construction Management (CM) work

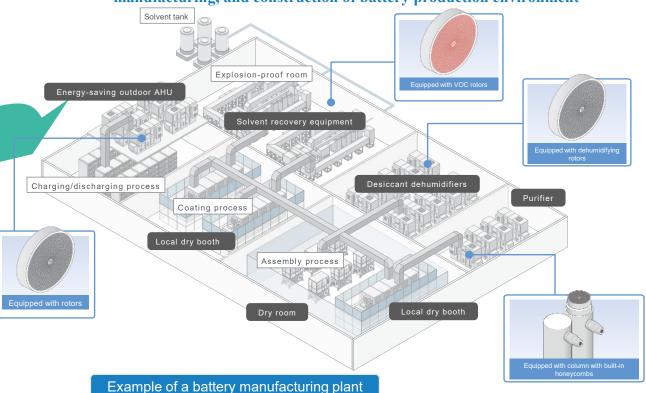
Refers to work in which, while maintaining technological neutrality, a construction manager acts in the contractee's interest at each step of the designing, ordering and construction process, performing all or a part of the management work such as design reviews and work order method reviews, process management, quality management, and cost management.

#### Lithium-ion battery manufacturing plant

Lithium metal burns intensely as it reacts with the moisture content in the air.

A dry environment where moisture in the air is reduced to extremely close to zero is essential for the manufacturing process.

Sole provider capable of offering total engineering covering consulting, design, manufacturing, and construction of battery production environment



Expand the scope of our business to cover design, equipment manufacturing, and construction work for production environments

### Our Value Proposition (Terms and description) (1)

| Term                                      | Description   |
|---|---|
| Desiccant dehumidifier                    | An absorption dehumidifier utilizing a dehumidifier rotor. Capable of more efficiently dehumidifying even in environments with low temperatures or low moisture levels in the air, compared with a cooling type dehumidifier.   |
| VOC Concentrator (exhaust gas removal)    | Volatile organic compounds (VOCs) are absorbed onto a VOC concentration rotor to detoxify exhaust gas containing VOCs. By concentrating low-concentration and high-volume VOC-containing exhaust gas, detoxification facilities including combustion equipment can be downsized, contributing to ${\rm CO_2}$ reduction and cost reduction through energy-saving. |
| VOC recovery equipment (solvent recovery) | VOCs are absorbed onto a concentration rotor to detoxify exhaust gas containing VOCs and exhaust is cooled and condensed with VOCs recovered as liquid. The recovered liquid is highly stable, lowering the purification load for recycling. This circulating energy-saving system contributes to energy efficiency and CO2 reduction.                            |
| Dry room                                  | Offering a dry work space with a desiccant dehumidifier and enclosure. We offer integrated operation from the development and design of dehumidifiers to installation in rooms, thereby creating a highly efficient energy-saving system.   |
| Mini enclosure<br>(Dry booth)             | Contributing to cost reduction resulting from space-saving by enclosing a limited area with production facilities, etc. In a dry booth (localized, high airtight enclosures and performing dehumidification), an environment meeting more demanding dehumidification requirements can be created within a dry room, etc.  |
| Energy-saving outdoor AHU                 | An air conditioner that recovers the thermal energy of exhaust air with total heat exchange rotors and dehumidifies it with dehumidifying rotors, thereby enabling energy-saving outdoor air treatment.   |

### Our Value Proposition (Terms and description) (2)

| Term   | Description  |
|--|--|
| Circulating Nitrogen Purifier                      | Efficiently creating an environment with low oxygen and low moisture concentration through the combination of a purifier and dehumidifier.   |
| Clean room   | Offering an ISO-compliant clean environment (we can accommodate up to Class 1) to achieve the target cleanliness even when the equipment is in operation.  |
| CO <sub>2</sub> concentration and supply equipment | Contributing to increased harvests by concentrating $CO_2$ in the air and supplying it to plants through Direct Air Capture (DAC) technologies.  |
| Total engineering                                  | Total provision of all or part of the proposal, designing, manufacturing, construction and other processes of a system to create an optimal manufacturing environment.   |
| Construction management                            | While maintaining technological neutrality, a construction manager acts in the contractee's interest at each step of the designing, ordering, and construction process, performing all or a part of the management work such as design reviews and work order method reviews, process management, quality management, and cost management. |
| Fan filter unit (FFU)                              | Equipment installed within the ceiling to supply clean air to maintain the cleanliness of a clean room   |
| Air handling unit (AHU)                            | An air conditioner that takes in outside air and supplies air internally after adjusting the temperature, humidity, etc.   |