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## Consolidated Financial Results for the Year Ended March 31, 2025 [Japanese GAAP]

May 15, 2025

Company name: ENSHU Limited

Listing: Tokyo Stock Exchange

Securities code: 6218

URL: <https://www.enshu.co.jp/>

Representative: Atsushi Suzuki, President and Representative Director, Chief Executive Officer

Inquiries: Hiroya Ohno, General Manager of Corporate Management Center, Executive Officer

Telephone: +81-53-447-2111

Scheduled date of annual general meeting of shareholders: June 25, 2025

Scheduled date to commence dividend payments: June 26, 2025

Scheduled date to file annual securities report: June 25, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

#### (1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2025	21,886	(9.2)	(705)	-	(943)	-	(2,261)	-
March 31, 2024	24,091	(2.9)	540	580.7	386	-	221	-

(Note) Comprehensive income: Fiscal year ended March 31, 2025: ¥ (1,347) million [-%]  
Fiscal year ended March 31, 2024: ¥ 538 million [(27.2)%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2025	(358.71)	-	(20.4)	(3.0)	(3.2)
March 31, 2024	35.14	-	1.9	1.1	2.2

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2025: ¥ - million  
Fiscal year ended March 31, 2024: ¥ - million

#### (2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	29,812	10,379	34.8	1,646.39
March 31, 2024	33,202	11,808	35.6	1,873.08

(Reference) Equity: As of March 31, 2025: ¥ 10,379 million  
As of March 31, 2024: ¥ 11,808 million

#### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2025	1,513	(1,345)	(168)	4,342
March 31, 2024	399	(736)	(223)	4,218

### 2. Dividends

	Annual dividends					Total dividends	Payout ratio (consolidated)	Dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	-	0.00	-	13.00	13.00	81	37.0	0.7
March 31, 2025	-	0.00	-	10.00	10.00	63	-	0.6
Fiscal year ending March 31, 2026(Forecast)	-	0.00	-	10.00	10.00		63.0	

### 3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	20,000	(8.6)	450	-	150	-	100	-	15.86

\* Notes:

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

1) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: Yes

4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2025: 6,353,454 shares

March 31, 2024: 6,353,454 shares

2) Number of treasury shares at the end of the period:

March 31, 2025: 49,225 shares

March 31, 2024: 49,210 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2025: 6,304,233 shares

Fiscal Year ended March 31, 2024: 6,304,560 shares

(Reference) Overview of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Non-consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2025	19,589	(1.2)	(445)	-	255	-	(974)	-
March 31, 2024	19,827	(11.1)	(273)	-	(140)	-	(140)	-

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended March 31, 2025	(154.52)	-
March 31, 2024	(22.23)	-

(2) Non-consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	27,698	8,664	31.3	1,374.47
March 31, 2024	30,270	9,721	32.1	1,542.02

(Reference) Equity: As of March 31, 2025: ¥ 8,664 million  
As of March 31, 2024: ¥ 9,721 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

## Consolidated Financial Statements

## Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	4,399	4,440
Notes and accounts receivable - trade	3,348	2,265
Electronically recorded monetary claims - operating	1,502	1,372
Merchandise and finished goods	2,590	2,826
Work in process	3,738	1,914
Raw materials and supplies	2,362	2,240
Other	208	198
Allowance for doubtful accounts	(7)	(9)
Total current assets	18,142	15,249
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,608	2,361
Machinery, equipment and vehicles, net	3,495	3,430
Land	7,392	7,063
Leased assets, net	306	218
Construction in progress	243	626
Other, net	699	476
Total property, plant and equipment	14,745	14,177
Intangible assets		
Leased assets	21	5
Other	54	45
Total intangible assets	76	50
Investments and other assets		
Investment securities	14	13
Deferred tax assets	85	175
Other	79	74
Allowance for doubtful accounts	(2)	(2)
Total investments and other assets	177	261
Total non-current assets	14,999	14,489
Deferred assets	60	72
Total assets	33,202	29,812

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	1,344	1,142
Electronically recorded obligations - operating	1,747	664
Current portion of bonds payable	800	1,080
Short-term borrowings	4,835	4,314
Lease liabilities	54	53
Income taxes payable	81	48
Contract liabilities	322	406
Provision for bonuses	436	307
Reserves for losses on liquidation of subsidiaries and affiliates	10	8
Other	1,319	1,395
Total current liabilities	10,951	9,420
Non-current liabilities		
Bonds payable	2,040	2,360
Long-term borrowings	3,765	3,740
Lease liabilities	303	251
Deferred tax liabilities	213	160
Deferred tax liabilities for land revaluation	1,563	1,465
Retirement benefit liability	2,392	1,820
Asset retirement obligations	40	40
Other	122	175
Total non-current liabilities	10,441	10,012
Total liabilities	21,393	19,433
<b>Net assets</b>		
Shareholders' equity		
Share capital	4,640	4,640
Retained earnings	2,789	676
Treasury shares	(71)	(71)
Total shareholders' equity	7,359	5,246
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3	3
Revaluation reserve for land	3,666	3,435
Foreign currency translation adjustment	1,106	1,456
Remeasurements of defined benefit plans	(327)	237
Total accumulated other comprehensive income	4,449	5,132
Total net assets	11,808	10,379
Total liabilities and net assets	33,202	29,812

Consolidated Statements of Income and Comprehensive Income  
Consolidated Statements of Income

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	24,091	21,886
Cost of sales	20,094	19,202
Gross profit	3,996	2,684
Selling, general and administrative expenses	3,456	3,389
Operating profit (loss)	540	(705)
Non-operating income		
Interest income	37	25
Dividend income	0	0
Rental income	6	12
Claim income	8	12
Gain on sale of scraps	5	6
Other	34	18
Total non-operating income	93	75
Non-operating expenses		
Interest expenses	141	160
Interest expenses on bonds	10	17
Foreign exchange losses	25	97
Commission for syndicated loans	39	-
Other	31	39
Total non-operating expenses	248	314
Ordinary profit (loss)	386	(943)
Extraordinary income		
Gain on sale of non-current assets	1	0
Gain on sale of investment securities	15	-
Total extraordinary income	17	0
Extraordinary losses		
Loss on abandonment of non-current assets	3	0
Impairment losses	-	1,325
Extra retirement payments	-	94
Total extraordinary losses	3	1,420
Profit (loss) before income taxes	400	(2,364)
Income taxes - current	163	126
Income taxes - deferred	15	(228)
Total income taxes	178	(102)
Profit (loss)	221	(2,261)
Profit attributable to non-controlling interests	-	-
Profit (loss) attributable to owners of parent	221	(2,261)

## Consolidated Statements of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit (loss)	221	(2,261)
Other comprehensive income		
Valuation difference on available-for-sale securities	1	(0)
Foreign currency translation adjustment	213	350
Remeasurements of defined benefit plans, net of tax	102	564
Total other comprehensive income	316	914
Comprehensive income	538	(1,347)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	538	(1,347)
Comprehensive income attributable to non-controlling interests	-	-

## Consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity				Accumulated other comprehensive income					Total net assets
	Share capital	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	4,640	2,652	(70)	7,222	2	3,666	901	(429)	4,140	11,362
Changes during period										
Dividends of surplus		(81)		(81)						(81)
Profit (loss) attributable to owners of parent		221		221						221
Change in scope of consolidation		(2)		(2)						(2)
Purchase of treasury shares			(0)	(0)						(0)
Net changes in items other than shareholders' equity					1	-	205	102	308	308
Total changes during period	-	137	(0)	136	1	-	205	102	308	445
Balance at end of period	4,640	2,789	(71)	7,359	3	3,666	1,106	(327)	4,449	11,808

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				Accumulated other comprehensive income					Total net assets
	Share capital	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	4,640	2,789	(71)	7,359	3	3,666	1,106	(327)	4,449	11,808
Changes during period										
Dividends of surplus		(81)		(81)						(81)
Profit (loss) attributable to owners of parent		(2,261)		(2,261)						(2,261)
Purchase of treasury shares			(0)	(0)						(0)
Reversal of revaluation reserve for land		230		230						230
Net changes in items other than shareholders' equity					(0)	(230)	350	564	683	683
Total changes during period	-	(2,113)	(0)	(2,113)	(0)	(230)	350	564	683	(1,429)
Balance at end of period	4,640	676	(71)	5,246	3	3,435	1,456	237	5,132	10,379

## Consolidated Statements of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit (loss) before income taxes	400	(2,364)
Depreciation	1,277	1,233
Impairment losses	-	1,325
Amortization of bond issuance costs	13	19
Retirement special surcharge	-	94
Increase (decrease) in retirement benefit liability	(120)	(109)
Increase (decrease) in provision for bonuses	6	(129)
Increase (decrease) in allowance for doubtful accounts	(9)	0
Interest and dividend income	(38)	(25)
Interest expenses on borrowings and bonds	152	177
Foreign exchange losses (gains)	(57)	29
Loss on abandonment of property, plant and equipment	3	0
Decrease (increase) in trade receivables	1,236	1,293
Decrease (increase) in inventories	(870)	1,440
Increase (decrease) in trade payables	(946)	(1,384)
Decrease (increase) in consumption taxes refund receivable	228	3
Increase (decrease) in accrued consumption taxes	74	119
Increase (decrease) in contract liabilities	(553)	81
Increase (decrease) in accounts payable - other	(41)	34
Other, net	(116)	85
Subtotal	638	1,927
Interest and dividends received	38	25
Interest paid	(152)	(179)
Retirement special surcharge paid	-	(94)
Income taxes refund (paid)	(125)	(166)
Net cash provided by (used in) operating activities	399	1,513
Cash flows from investing activities		
Purchase of property, plant and equipment	(655)	(1,440)
Purchase of intangible assets	(16)	(1)
Payments into time deposits	(141)	(139)
Proceeds from withdrawal of time deposits	58	229
Other, net	18	5
Net cash provided by (used in) investing activities	(736)	(1,345)
Cash flows from financing activities		
Proceeds from short-term borrowings	800	760
Repayments of short-term borrowings	(3,767)	(876)
Proceeds from long-term borrowings	3,400	600
Repayments of long-term borrowings	(1,172)	(1,030)
Proceeds from issuance of bonds	1,367	1,367
Redemption of bonds	(660)	(800)
Purchase of treasury shares	(0)	(0)
Dividends paid	(81)	(81)
Other, net	(108)	(108)
Net cash provided by (used in) financing activities	(223)	(168)
Effect of exchange rate change on cash and cash equivalents	177	125
Net increase (decrease) in cash and cash equivalents	(383)	124
Cash and cash equivalents at beginning of period	4,493	4,218
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	108	-
Cash and cash equivalents at end of period	4,218	4,342