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Announcement Regarding Revision of Full-Year Consolidated Earnings Forecast and Determination of Interim Dividend (Dividend Increase)

NPR-RIKEN CORPORATION (hereinafter, the "Company") hereby announces that, at a meeting of its Board of Directors held on November 14, 2025, it has determined to revise the full-year consolidated earnings forecast for the fiscal year ending March 2026 which was announced on May 15, 2025. Furthermore, the Company has resolved to increase the interim dividend based on September 30, 2025, as follows.

1. Revision to full-year consolidated earnings forecast

(1) Full-year consolidated earnings forecast for fiscal year ending March 2026 (April 1, 2025 – March 31, 2026)

	Net Sales	Operating Profit	Ordinary Profit	Profit attributable to owners of parent	Basic earnings per share
	(million yen)	(million yen)	(million yen)	(million yen)	(yen)
Previous forecast (A)	162,000	8,500	11,400	7,300	296.54
Revised forecast (B)	158,000	9,500	13,000	9,000	334.77
Change (B-A)	-4,000	1,000	1,600	1,700	
Change (%)	-2.5	11.8	14.0	23.3	
Actual results for the previous year (Year ended March 31, 2025)	170,340	11,807	14,678	8,756	323.32

(2) Reasons for the Revision

For the first half of this fiscal year, despite a decrease in net sales due to some factors including decline in customers' production volume and dissolution of joint venture, the Company's profits performed strongly due to rationalization through productivity improvements including creation of business integration synergy, promoting sales price optimization, and product mix change. In the future outlook, it is recognized that the situation remains highly uncertain,

owing to demand trends influenced by U.S. tariff policies and semiconductor supply instability, however the Company's full-year profit level is expected to exceed initial projections. Therefore, we have revised the Company's full-year consolidated earnings forecast, which was announced on May 15, 2025.

2. Interim Dividend

(1) Interim Dividend based on September 30, 2025

	Determined items	Most recent forecast announced on August 8, 2025	Actual results for the previous year
Record date	September 30, 2025	September 30, 2025	September 30, 2024
Dividend per share	50 yen	45 yen	45 yen
Total amount of dividends	1,345 million yen		1,209 million yen
Effective date	December 15, 2025		December 6, 2024
Source of dividends	Retained earnings		Retained earnings

(2) Reasons

The Company regards returning profits to its shareholders as an important business issue. The basic policy of the Company is to continue to provide stable dividends, taking into consideration the balance between investment for growth and improvement of corporate value, and soundness of finance, and to conduct shareholder returns including flexible purchase of treasury stocks, while being conscious of capital efficiency and total payout ratio.

With respect to the interim dividend for the current fiscal year, taking into account the dividend policy under the Company's first medium-term management plan (fiscal years ending March 2025 through March 2027) and factors such as operating results for the first half of this fiscal year, the revision to the Company's full-year consolidated earnings forecast mentioned above, we determined to increase the amount per share from the previously announced 45 yen to 50 yen, an increase of 5 yen. As a result, the annual dividend per share forecast will also be revised from 130 yen to 135 yen, an increase of 5 yen.

<Reference> Annual Dividend

	Annual Dividend Per Share		
	Second quarter-end	Fiscal year-end	Total
Previous forecast	45 yen	85 yen	130 yen
Revised forecast	—	85 yen	135 yen
Current results	50 yen	—	—
Actual results for the previous year (Year ended March 31, 2025)	45 yen	85 yen	130 yen

(Note) The above forecasts have been prepared based on information and projections available as of the date of this announcement, and actual results may differ from these forecasts due to various factors going forward.