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May 12, 2026

Company name:	Toyota Industries Corporation
Name of representative:	Koichi Ito, President, Member of the Board

(Securities code: 6201; Prime Market of the Tokyo Stock Exchange and Premier Market of the Nagoya Stock Exchange)

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Notice Concerning Partial Amendment to Articles of Incorporation

Toyota Industries Corporation (the "Company") hereby announces that, at its board of directors meeting held today, it has determined to submit a proposal concerning partial amendment to the Articles of Incorporation at the ordinary shareholders meeting to be held in June , 2026 (the "Ordinary Shareholders Meeting"), as described below.

1. Purpose of Amendment to Articles of Incorporation

As described in the "Notice Concerning Share Consolidation, Abolition of Provision on Number of Shares Constituting One Unit, and Partial Amendment to Articles of Incorporation" released by the Company on Apil 17, 2026, the Company proposed to an extraordinary shareholders meeting held today a proposal concerning share consolidation (the "Share Consolidation"), which consolidates 74,100,604 common shares of the Company (the "Company Shares") into one share, and the proposal was approved. In accordance with the Share Consolidation, the Company Shares will satisfy the stock delisting criteria of Tokyo Stock Exchange, Inc. and Nagoya Stock Exchange, Inc., and as a result, the Company Shares are expected to be delisted on June 1, 2026. Therefore, to establish an audit and supervisory framework that maintains the effectiveness of the existing framework while functioning more flexibly and agilely as a privately held company, the Company will amend its Articles of Incorporation, which includes the abolition of the Audit and Supervisory Board and adjustments to the numbering of articles accordingly (the "AOI Amendment"), subject to the Share Consolidation becoming effective.

2. Details of Amendment

The details of the amendment are as follows. The Company plans to obtain approval for the AOI Amendment by a resolution of the Ordinary Shareholders Meeting, after the Share Consolidation becomes effective on June 3, 2026; however, the Company does not intend to hold a shareholders meeting for the AOI Amendment with shareholders of the Company before the Share Consolidation becomes effective. In addition, after the Share Consolidation becomes effective, and prior to the AOI Amendment becoming effective, the Company plans to propose to the extraordinary shareholders meeting on June 3, 2026 partial amendment to the Articles of Incorporation in connection with the delisting; the AOI Amendments will be effective subject to that proposal concerning the partial amendment being approved and adopted as originally proposed and the partial amendment becoming effective as of the same date. Consequently, in line with the partial amendment, the numbers of articles concerning the AOI Amendments shall be adjusted accordingly.

(Underlined portions indicate amendment.)

Current articles of incorporation	Proposed change
Chapter 5: Audit & Supervisory Board Members and the Audit & Supervisory Board	Chapter 5: Audit & Supervisory Board Members
(Establishment of Audit & Supervisory Board Members and the Audit & Supervisory Board) Article 23: The Company shall have Audit & Supervisory Board Members and an Audit & Supervisory Board.	(Establishment of Audit & Supervisory Board Members) Article 23: The Company shall have Audit & Supervisory Board Members.
Articles 24 to 27: (Omitted)	Articles 24 to 27: (No change)
(Full-time Audit & Supervisory Board Members) Article 28: The Audit & Supervisory Board shall, by its resolution, appoint full-time Audit & Supervisory Board Members.	(Deleted)
(Meetings of the Audit & Supervisory Board) Article 29: Notices convening meetings of the Audit & Supervisory Board shall be dispatched to each member at least two days prior to the meeting; provided, however, that in urgent cases, such period may be shortened. 2. In addition to the preceding paragraph, matters concerning the operation of the Audit & Supervisory Board shall be governed by the Rules of the Audit & Supervisory Board established by the Board.	(Deleted)
Articles 30 to 32: (Omitted)	Articles 28 to 30: (No change)
(Dividends of Surplus) Article 33: The Company shall pay dividends of surplus to shareholders or registered pledgees of shares who are stated or recorded in the final shareholder register as of March 31 of each year.	(Dividends of Surplus) Article 31: (No change)
2. By resolution of the Board of Directors, the Company may pay dividends of surplus prescribed in Article 454, Paragraph 5 of the Companies Act to shareholders or registered pledgees of shares who are stated or recorded in the final shareholder register as of September 30 of each year.	(No change)
3. In addition to the preceding two paragraphs, the Company may determine matters set forth in each item of Article 459, Paragraph 1 of the Companies Act by resolution of the Board of Directors.	(Deleted)

Article 34: (Omitted)	Article 32: (No change)

3. Date of Amendment to Articles of Incorporation

Date of the Ordinary Shareholders Meeting

End