August 21, 2026

Company name: Strike Group Co., Ltd.
Representative: Kunihiko Arai, President & CEO
(Securities code: 6196 TSE Prime)
Contact: Koichi Nakamura, Managing Director & CFO
(Tel: +81 3-6895-6196)

Notice Regarding Establishment of Overseas Subsidiary (Specified Subsidiary)

Strike Group Co., Ltd. (the "Company") hereby announces that its Board of Directors today resolved to establish a subsidiary in Taiwan, as set forth below.

As the capital of the said subsidiary represents 10% or more of the Company's capital, it will qualify as a specified subsidiary of the Company.

1. Purpose of establishing the subsidiary

Guided by its mission of "Creating partnerships that change the world," the Group has continued to grow with the M&A brokerage business in the Japanese market as its core business area.

Amid this growth, and in response to an increasing volume of requests for M&A brokerage and financial advisory (FA) services not only from Japanese companies but also from overseas companies, the Group transitioned to a holding company structure in April 2026. As a comprehensive consulting firm providing support at every stage of M&A lifecycle through an optimal framework, the Group has been focusing on strengthening its capabilities to undertake M&A advisory services in overseas markets.

The establishment of a Taiwanese subsidiary aligns directly with this strategy. By launching M&A advisory services in Taiwan, where demand for business succession and growth-oriented M&A is expected to surge much like in Japan, we intend to accelerate our overall business expansion.

2. Overview of the subsidiary to be established

<table>
<tr><td>(1) Company name</td><td colspan="2">Taiwan Strike Co., Ltd.</td></tr>
<tr><td>(2) Location</td><td colspan="2">Taipei, Taiwan</td></tr>
<tr><td>(3) Title and name of representative</td><td colspan="2">Kazuya Kaneda, Chairman</td></tr>
<tr><td>(4) Business description</td><td colspan="2">M&A advisory business</td></tr>
<tr><td>(5) Capital</td><td colspan="2">TWD 20 million (approximately JPY 100 million)</td></tr>
<tr><td>(6) Date of establishment</td><td colspan="2">October 2026 (planned)</td></tr>
<tr><td>(7) Ownership ratios</td><td colspan="2">Strike Group Co., Ltd.: 55.0%
JPTIP Co., Ltd.: 15.0%
Si Cui Co., Ltd.: 15.0%
Hao Qiu Consulting Co., Ltd.: 15.0%</td></tr>
<tr><td rowspan="3">(8) Relationship between the listed company and the subsidiary</td><td>Capital relationship</td><td>The Company plans to establish this subsidiary with a 55.0% stake.</td></tr>
<tr><td>Personnel relationship</td><td>Senior Managing Director of the Company is scheduled to concurrently serve as Chairman of the subsidiary.</td></tr>
<tr><td>Transactional relationship</td><td>Not applicable, as this is a newly established company.</td></tr>
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3. Schedule

(1) Board of Directors resolution date	August 21, 2026
(2) Date of establishment of the subsidiary	October 2026 (planned)
(3) Date of commencement of business	November 2026 (planned)

4. Future outlook

While the establishment of this subsidiary is expected to contribute to the growth of the Group's consolidated business performance over the medium to long term, its impact on the consolidated financial results for the fiscal year ending September 30, 2027 is expected to be minimal.