Q3 FY2026/9 Consolidated Financial Results
[Japanese GAAP]

July 30, 2026

Company name:	Strike Group Co., Ltd.
Stock exchange listing:	Prime Market, Tokyo Stock Exchange
Code number:	6196
URL:	https://www.strike.co.jp/en/
Representative:	Kunihiko Arai, President & CEO
Contact:	Koichi Nakamura, Managing Director & CFO
Phone:	+81 3-6895-6196

Scheduled date of commencing dividend payments:	—
Availability of supplementary briefing material on financial results:	Available
Holding of financial results briefing session:	None (scheduled to distribute earnings video)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Nine Months Ended June 30, 2026 (October 1, 2025 to June 30, 2026)

(1) Consolidated Operating Results

(Percentages indicate year-on-year change.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	16,003	—	5,125	—	5,110	—	3,406	—
June 30, 2025	—	—	—	—	—	—	—	—

(Note) Comprehensive income For the nine months ended June 30, 2026: ¥3,453 million [- %]
For the nine months ended June 30, 2025: ¥- million [- %]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
June 30, 2026	59.13	—
June 30, 2025	—	—

(Notes) 1. Diluted earnings per share is not presented due to an absence of dilutive shares.
2. Since quarterly consolidated financial statements have been prepared starting from the third quarter of the fiscal year under review, figures for the nine months ended June 30, 2025 and year-on-year percentage changes for the nine months ended June 30, 2025 and nine months ended June 30, 2026 are not presented.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of June 30, 2026	25,725	21,441	83.3
As of September 30, 2025	—	—	—

(Reference) Equity: As of June 30, 2026: ¥21,441 million
As of September 30, 2025: ¥- million

(Note) Since quarterly consolidated financial statements have been prepared starting from the third quarter of the fiscal year under review, figures for the fiscal year ended September 30, 2025 are not presented.

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended September 30, 2025	—	0.00	—	180.00	180.00
Fiscal year ending September 30, 2026	—	0.00	—		
Fiscal year ending September 30, 2026 (forecast)				65.00	65.00

(Notes) 1. Changes in dividend forecast subsequent to most recent announcement: None
2. The Company conducted a 3-for-1 stock split of its common stock, effective April 1, 2026. Accordingly, the forecast year-end dividend per share for the fiscal year ending September 30, 2026 has been adjusted to reflect the stock split. If the stock split were not taken into consideration, the forecast year-end dividend for the fiscal year ending September 30, 2026 would be ¥195.00 per share. For further details, please refer to the “Notice Regarding Revisions to Dividend Forecasts (Dividend Hike)” announced on April 30, 2026.

3. Consolidated Earnings Forecasts for the Fiscal Year Ending September 30, 2026 (October 1, 2025 to September 30, 2026)

(Percentages indicate year-on-year change.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	22,523	—	7,316	—	7,343	—	5,025	—	87.24

(Notes) 1. Changes in earnings forecasts subsequent to most recent announcement: None
2. Since consolidated financial accounting was not conducted for the fiscal year ended September 30, 2025, year-on-year percentage changes are not presented.

Notes:

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 4 companies (Strike Co., Ltd., Strike Financial Advisory Co., Ltd., Strike Strategic Consulting Co., Ltd., Japan Corporate Investment Platform Co., Ltd.)

Excluded: - companies

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: None
2) Changes in accounting policies other than 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatement: None

(4) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):
   As of June 30, 2026: 57,609,000 shares
   As of September 30, 2025: 57,609,000 shares

2) Total number of treasury shares at the end of the period:
   As of June 30, 2026: 714 shares
   As of September 30, 2025: 714 shares

3) Average number of shares outstanding during the period:
   For the nine months ended June 30, 2026: 57,608,286 shares
   For the nine months ended June 30, 2025: 57,608,355 shares

(Note) The Company conducted a 3-for-1 stock split of its common stock, effective April 1, 2026. Accordingly, the total number of issued shares at the end of the period, the total number of treasury shares at the end of the period, and the average number of shares outstanding during the period have been calculated assuming that the stock split had been carried out at the beginning of the previous fiscal year.

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: None

* Explanation of the proper use of earnings forecasts and other notes

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions deemed reasonable by the Company, and are not intended to be construed as assurance that they will be accomplished in the future. Actual results may differ significantly from these forecasts due to a wide range of factors.

Contents of Attached Materials

1. Qualitative Information on Quarterly Consolidated Financial Results

As the Group began preparing quarterly consolidated financial statements in the nine-month period of the fiscal year ending September 30, 2026, year-on-year comparative analysis against the same period of the previous fiscal year and the end of the previous fiscal year have not been conducted.

(1) Explanation of Business Results

During the nine months ended June 30, 2026, the Japanese economy recovered at a moderate pace, supported by a pickup in private consumption driven by improvements in the employment and income environment. However, the outlook remains uncertain due to factors such as price increases stemming from ongoing geopolitical risks and heightened tensions in the Middle East, alongside the impact of monetary policies in major countries on financial and capital markets and economic activity.

The market for mergers and acquisitions of small and medium-sized enterprises (SMEs), in which the Company's main M&A brokerage business operates, has been on a medium- to long-term growth trend, on the back of the continued aging of SME business owners and the associated rise in the percentage of SMEs without successors passing on their business to third parties through M&A. Facilitating the transfer of these businesses to a new generation of ambitious management teams is important for preventing valuable operational resources from being wasted and supporting sustainable growth of the Japanese economy, highlighted by the fact that about half of approximately 60,000 companies that were shuttered or dissolved in 2025 had reported profits during their most recent fiscal years (according to the "2026 White Paper on Small and Medium Enterprises in Japan" issued by the Small and Medium Enterprise Agency of the Ministry of Economy, Trade and Industry). Furthermore, as a new market trend, we are seeing an expansion in "growth-oriented M&A" that goes beyond traditional business succession. It is becoming increasingly common for companies to engage in M&A as a form of strategic investment—essentially to "buy time"—for purposes such as launching new businesses, transforming business models, or acquiring talent. Additionally, backed by the government's focus on promoting open innovation and startup development as key policy priorities, "innovation-oriented M&A," where large and mid-sized enterprises collaborate with startups, is gaining momentum. Consequently, M&A is becoming an essential element for the sustainable growth of companies. Meanwhile, administrative bodies and other relevant bodies are accelerating the implementation of stricter institutional frameworks. The M&A Advisors Association, an industry group, has been establishing standardized self-regulatory rules and taking steps to ensure compliance across the sector. In addition, the Small and Medium Enterprise Agency is in the process of establishing a qualification and registration systems for certified SME M&A professionals. Driven by these external environmental shifts, higher quality in M&A advisory services is being called for more than ever before.

Under these circumstances, the Group leveraged its collective capabilities to deliver services tailored to increasingly diverse and sophisticated client needs.

On the sales front, we focused on customer acquisition by strengthening relationships with major financial institutions and expanding direct channels. Furthermore, in financial advisory (FA) and M&A strategic consulting services, we pursued synergy creation with our core M&A brokerage business while fostering collaboration.

With respect to alliance with our partners, we revitalized personnel exchanges with partner financial institutions and accounting firms, thereby reinforcing our framework to provide M&A advisory services through joint collaboration.

On the personnel front, we increased the ratio of new university graduates among our consultants, fostering the medium- to long-term organizational vitality.

During the nine months ended June 30, 2026, we closed 212 deals (Note 1) and 408 contracts (Note 2). Additionally, we closed 39 large deals (generating ¥100 million or more in sales per deal) during the period under review. As of June 30, 2026, our new contract count (Note 3) was 927.

(Note 1) Number of deals closed:

Number of M&A transactions in which the Group provided brokerage or FA services (i.e., number of deals).

(Note 2) Number of contracts closed:

Number of contracts on closed M&A deals in which the Group provided brokerage or FA services (i.e., number of companies). In brokerage services, each deal counts as two contracts (one for the seller and one for the buyer), while in FA services, each deal counts as one contract.

(Note 3) New contracts:

Number of new brokerage service contracts signed with sellers (or in the case of FA services, contracts signed, and services effectively commenced).

Consequently, the Group's net sales in the nine months ended June 30, 2026 was ¥16,003 million. Cost of sales totaled ¥6,552 million and SG&A expenses amounted to ¥4,325 million. As a result, operating profit came to ¥5,125 million, ordinary profit totaled ¥5,110 million, and bottom-line profit came in at ¥3,406 million.

The table below presents the Group's results for the nine months ended June 30, 2026, alongside our full-year targets for the number of deals closed, contracts closed, new contracts, and net sales.

	Nine months ended June 30, 2026 (actual)	Fiscal year ending September 30, 2026 (target)	Percentage against the full-year target
Number of deals closed	212	306	69.3%
Number of contracts closed	408	595	68.6%
Number of new contracts	927	1,270	73.0%
Net sales (millions of yen)	16,003	22,523	71.1%

Business results by segment are omitted as the Group operates in a single operating segment of M&A advisory and ancillary services.

(2) Explanation of Financial Position

(Assets)

As of June 30, 2026, current assets stood at ¥21,929 million. This primarily comprised ¥20,283 million in cash and deposits and ¥1,000 million in accounts receivable - trade.

Non-current assets amounted to ¥3,795 million. This mainly included ¥2,687 million in investments and other assets and ¥1,104 million in property, plant and equipment.

(Liabilities)

As of June 30, 2026, current liabilities were ¥4,089 million. This primarily comprised ¥1,613 million in provision for bonuses and ¥1,303 million in income taxes payable.

Non-current liabilities amounted to ¥194 million.

(Net assets)

As of June 30, 2026, net assets totaled ¥21,441 million.

(3) Explanation of Consolidated Earnings Forecasts and Other Forward-Looking Information

There are no changes at present to the consolidated earnings forecasts for the fiscal year ending September 30, 2026, announced on April 30, 2026.

2. Quarterly Consolidated Financial Statements and Primary Notes

(1) Quarterly Consolidated Balance Sheet

(Thousands of yen)

	As of June 30, 2026
Assets	
Current assets	
Cash and deposits	20,283,739
Accounts receivable – trade	1,000,911
Other	662,656
Allowance for doubtful accounts	(18,133)
Total current assets	21,929,174
Non-current assets	
Property, plant and equipment	1,104,792
Intangible assets	4,135
Investments and other assets	
Other	2,689,266
Allowance for doubtful accounts	(2,200)
Total investments and other assets	2,687,066
Total non-current assets	3,795,995
Total assets	25,725,169
Liabilities	
Current liabilities	
Accounts payable – trade	234,670
Income taxes payable	1,303,356
Contract liabilities	91,744
Provision for bonuses	1,613,741
Other	846,485
Total current liabilities	4,089,997
Non-current liabilities	
Other	194,012
Total non-current liabilities	194,012
Total liabilities	4,284,010
Net assets	
Shareholders' equity	
Share capital	823,741
Capital surplus	801,491
Retained earnings	19,743,513
Treasury shares	(682)
Total shareholders' equity	21,368,064
Accumulated other comprehensive income	
Valuation difference on available-for-sale securities	73,093
Total accumulated other comprehensive income	73,093
Total net assets	21,441,158
Total liabilities and net assets	25,725,169

(2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income

Quarterly Consolidated Statement of Income

Nine months ended June 30

(Thousands of yen)

	For the nine months ended June 30, 2026 (October 1, 2025 to June 30, 2026)
Net sales	16,003,547
Cost of sales	6,552,466
Gross profit	9,451,080
Selling, general and administrative expenses	4,325,738
Operating profit	5,125,341
Non-operating income	
Interest income	23,880
Dividend income	597
Other	8,170
Total non-operating income	32,648
Non-operating expenses	
Interest expenses	3,416
Loss on investments in investment partnerships	44,346
Total non-operating expenses	47,763
Ordinary profit	5,110,226
Profit before income taxes	5,110,226
Income taxes–current	2,019,962
Income taxes–deferred	(315,997)
Total income taxes	1,703,965
Profit	3,406,261
Profit attributable to owners of parent	3,406,261

Quarterly Consolidated Statement of Comprehensive Income

Nine months ended June 30

(Thousands of yen)

	For the nine months ended June 30, 2026 (October 1, 2025 to June 30, 2026)
Profit	3,406,261
Other comprehensive income	
Valuation difference on available-for-sale securities	47,387
Total other comprehensive income	47,387
Comprehensive income	3,453,648
Comprehensive income attributable to	
Comprehensive income attributable to owners of parent	3,453,648
Comprehensive income attributable to non-controlling interests	—

(3) Notes to the Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

There is no relevant information.

(Notes in the event of significant changes in shareholders' equity)

There is no relevant information.

(Notes on segment information, etc.)

[Segment information]

The Group is engaged in M&A advisory and ancillary services. Segment information is omitted as the Group operates in a single operating segment of M&A advisory and ancillary services.

(Notes to the statement of cash flows)

The quarterly consolidated statement of cash flows for the nine months ended June 30, 2026 has not been prepared. Depreciation and amortization (including amortization of intangible assets) for the nine-month period is as follows:

	For the nine months ended June 30, 2026 (October 1, 2025 to June 30, 2026)
Depreciation and amortization	129,052 thousand yen

(Business combinations, etc.)

(Transition under common control, etc.)

(Transition to a holding company structure via a company split)

Pursuant to the resolutions passed at the extraordinary Board of Directors meeting held on October 17, 2025 and the 29th Annual General Meeting of Shareholders held on December 23, 2025, the Company transferred the rights and obligations related to its M&A brokerage business to Strike Co., Ltd. (whose trade name was changed from Strike Split Preparatory Company, Ltd. on April 1, 2026) by way of a company split, effective April 1, 2026.

In line with this transition, the Company changed its trade name to Strike Group Co., Ltd. and transitioned to a holding company structure, effective the same date.

1. Overview of the company split

(1) Business subject to the split

M&A brokerage business

(2) Date of the company split

April 1, 2026

(3) Legal form of the company split

An absorption-type company split with the Company as the splitting company and its wholly-owned subsidiary, Strike Co., Ltd., as the successor company.

(4) Post-split corporate names

Splitting company: Strike Group Co., Ltd.

Successor company: Strike Co., Ltd.

(5) Background and purpose of the transition to a holding company structure

Under its mission, “Creating partnerships that change the world," the Group has continued to grow, centered on its core M&A brokerage business. In response to the recent trends in the domestic M&A market—namely, larger and more complex transactions, alongside expanding demand for strategic business restructuring among listed companies—we transitioned to a holding company structure to simultaneously reinforce group-wide governance and deepen expertise across each business domain. Going forward, with Strike Group Co., Ltd. leading group-wide management strategies, M&A strategies, and governance enhancements, we will optimize and separate our M&A brokerage, financial advisory (FA), and M&A strategic consulting functions into distinct entities. Through this structure, we will accelerate our value proposition as a comprehensive consulting group supporting every stage of the M&A process.

2. Overview of the accounting treatment applied

The Company has accounted for the reorganization as a transaction under common control, in accordance with the "Accounting Standard for Business Combinations" (ASBJ Statement No. 21, January 16, 2019) and the "Implementation Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Guidance No. 10, January 16, 2019).