

Translation

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Summary of Consolidated Financial Results for the Nine Months Ended September 30, 2025 (Based on Japanese GAAP)

November 11, 2025

Company name: C.E.Management Integrated Laboratory Co.Ltd
 Stock exchange listing: Tokyo
 Stock code: 6171 URL <https://www.dksiken.co.jp/>
 Representative: President Yuji Shimodaira
 Director, Head of the Strategic IP Business
 Inquiries: Takehiro Nakashima TEL 03-5846-8385
 Division
 Scheduled date to commence dividend payments: –
 Preparation of supplementary material on financial results: No
 Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended September 30, 2025 (from January 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended September 30, 2025	5,391	2.5	329	5.8	350	6.2	181	4.5
Nine months ended September 30, 2024	5,262	(1.1)	311	28.6	330	31.2	173	37.7

	Earnings per share		Diluted earnings per share	
	Yen		Yen	
Nine months ended September 30, 2025	12.74		–	
Nine months ended September 30, 2024	12.20		12.19	

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2025	6,930	4,866	70.2
As of December 31, 2024	7,028	4,872	69.3

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended December 31, 2024	–	6.00	–	6.00	12.00
Year ending December 31, 2025	–	6.00	–		
Year ending December 31, 2025 (Forecast)				6.00	12.00

3. Forecast of consolidated financial results for the year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	7,840	6.7	684	17.9	694	14.3	426	17.5	29.97

4. Notes

- (1) Significant changes in the scope of consolidation during the nine months ended September 30, 2025: No
- (2) Application of special accounting methods for preparing quarterly consolidated financial statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- Changes in accounting policies due to other reasons: No
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	14,237,995 shares	As of December 31, 2024	14,237,995 shares
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Number of treasury shares at the end of the period

As of September 30, 2025	17,521 shares	As of December 31, 2024	17,501 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2025	14,220,493 shares	Nine months ended September 30, 2024	14,207,004 shares
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Quarterly consolidated financial statements
Consolidated balance sheets

(Thousands of yen)

	As of December 31, 2024	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	2,270,637	2,246,865
Notes and accounts receivable - trade, and contract assets	1,393,646	1,268,869
Merchandise	3,096	1,664
Work in process	282,597	288,780
Supplies	18,130	16,834
Other	82,402	87,655
Allowance for doubtful accounts	(23,174)	(23,485)
Total current assets	4,027,337	3,887,184
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,264,943	1,220,419
Land	682,700	819,762
Other	293,321	333,478
Total property, plant and equipment	2,240,966	2,373,660
Intangible assets		
Goodwill	77,329	24,117
Other	128,412	122,873
Total intangible assets	205,741	146,990
Investments and other assets		
Investment securities	353,829	309,044
Other	201,152	213,631
Allowance for doubtful accounts	(327)	(214)
Total investments and other assets	554,654	522,462
Total non-current assets	3,001,362	3,043,113
Total assets	7,028,699	6,930,298

(Thousands of yen)

	As of December 31, 2024	As of September 30, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	226,377	197,155
Current portion of long-term borrowings	170,971	186,828
Lease liabilities	51,086	59,062
Accounts payable - other	312,473	286,983
Income taxes payable	157,592	112,842
Provision for bonuses	17,274	119,640
Provision for loss on construction contracts	6,504	9,340
Other	340,023	239,549
Total current liabilities	1,282,304	1,211,403
Non-current liabilities		
Long-term borrowings	323,778	265,320
Lease liabilities	125,512	148,990
Retirement benefit liability	378,347	400,634
Other	45,826	37,141
Total non-current liabilities	873,463	852,086
Total liabilities	2,155,767	2,063,489
Net assets		
Shareholders' equity		
Share capital	1,205,876	1,205,876
Capital surplus	1,155,876	1,155,876
Retained earnings	2,422,635	2,433,098
Treasury shares	(0)	(11)
Total shareholders' equity	4,784,389	4,794,840
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	85,277	71,227
Foreign currency translation adjustment	3,265	740
Total accumulated other comprehensive income	88,542	71,968
Total net assets	4,872,931	4,866,808
Total liabilities and net assets	7,028,699	6,930,298

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Thousands of yen)

	Nine months ended September 30, 2024	Nine months ended September 30, 2025
Net sales	5,262,105	5,391,947
Cost of sales	3,244,278	3,288,664
Gross profit	2,017,827	2,103,282
Selling, general and administrative expenses		
Salaries, allowances and bonuses	606,039	658,784
Provision for bonuses	46,700	50,314
Retirement benefit expenses	32,283	32,976
Provision of allowance for doubtful accounts	1,948	5,958
Other	1,019,211	1,025,621
Total selling, general and administrative expenses	1,706,181	1,773,656
Operating profit	311,645	329,625
Non-operating income		
Interest income	250	2,570
Dividend income	5,856	6,409
Rental income	2,509	2,574
Surrender value of insurance policies	—	16,577
Gain on investments in investment partnerships	12,687	—
Other	3,592	4,026
Total non-operating income	24,896	32,158
Non-operating expenses		
Interest expenses	3,703	4,460
Litigation expenses	87	1,691
Cost of electricity sales	720	635
Foreign exchange losses	1,223	474
Commission expenses	—	3,480
Other	218	46
Total non-operating expenses	5,953	10,788
Ordinary profit	330,588	350,995
Extraordinary income		
Gain on sale of investment securities	—	42,105
Total extraordinary income	—	42,105
Profit before income taxes	330,588	393,100
Income taxes	157,314	211,991
Profit	173,273	181,108
Profit attributable to owners of parent	173,273	181,108

Consolidated statements of comprehensive income (cumulative)

(Thousands of yen)

	Nine months ended September 30, 2024	Nine months ended September 30, 2025
Profit	173,273	181,108
Other comprehensive income		
Valuation difference on available-for-sale securities	23,138	(14,049)
Foreign currency translation adjustment	126	(2,525)
Total other comprehensive income	23,264	(16,574)
Comprehensive income	196,538	164,534
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	196,538	164,534