Summary of Business Results for the Six Months Ended September 30, 2025 [Japan GAAP] (Consolidated)

October 31, 2025

Company	**NS TOOL CO., LTD.**	Listed on the TSE
Stock Code	6157 URL: https://www.ns-tool.com/en/	
Representative	Hiroji Goto, President	
Contact	Satoru Toda, Director, General Manager of Corporate Planning Office and General Manager of Administration Division	TEL: +81-3-6423-1135

Expected date of filing of semi-annual report: November 12, 2025
Expected starting date of dividend payment: December 1, 2025
Preparation of supplementary financial document: Yes
Results briefing: Yes

(Rounded down to million yen)

1. Consolidated business results for the six months ended September 2025 (April 1, 2025 through September 30, 2025)

(1) Consolidated results of operations

(% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Six months ended Sept. 2025	4,591	-1.4	761	-6.3	783	-3.8	543	-4.3
Six months ended Sept. 2024	4,654	5.4	812	8.1	814	5.9	568	12.0

(Note) Comprehensive income:

Six months ended September 2025: 500 million yen (-19.8%)

Six months ended September 2024: 623 million yen (14.4%)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended Sept. 2025	21.81	21.64
Six months ended Sept. 2024	22.85	22.67

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Sept. 2025	19,930	18,580	92.3	736.18
As of Mar. 2025	19,941	18,415	91.4	731.24

(Reference) Equity:

As of September 2025: 18,386 million yen

As of March 2025: 18,221 million yen

2. Dividends

	Annual dividend				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended Mar. 2025	–	15.00	–	15.00	30.00
Year ending Mar. 2026	–	15.00			
Year ending Mar. 2026 (forecast)			–	15.00	30.00

(Note) Revisions to dividend forecast for the period: None

3. Forecast of consolidated business results for the fiscal year ending March 2026
(April 1, 2025 through March 31, 2026) (% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Year ending Mar. 2026	9,140	-3.1	1,310	-25.9	1,330	-25.3	940	-25.7	37.69

(Note) Revisions to business forecast for the period: Yes

***Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of accounting procedures specific to preparation of the semi-annual consolidated financial statements: Yes

(Note) Application of accounting procedures specific to preparation of the semi-annual consolidated financial statements. For more details, please refer to “Notes on accounting procedures specific to preparation of the semi-annual consolidated financial statements” on page 7 of the attached material.

(3) Changes in accounting policies, accounting estimates and restatement
①Changes in accounting policies associated with revision of accounting standards : None
②Changes in accounting policies other than ① : None
③Changes in accounting estimates : None
④Restatement : None

(4) Shares outstanding (common stock)
① Number of shares outstanding at the end of period (treasury stock included)
As of September 2025 25,035,034 shares
As of March 2025 25,035,034 shares
② Treasury stock at the end of period:
As of September 2025 59,563 shares
As of March 2025 116,163 shares
③ Average number of stock during period (six months ended September 30, 2025)
Six months ended September 2025 24,941,673 shares
Six months ended September 2024 24,878,909 shares

*** Semi-annual business results reports are exempt from review conducted by certified public accountants or auditing firms.**

*** Explanation regarding appropriate use of business forecasts and other special instructions**
Above forecasts are based on information currently available to the company and certain assumptions that the company deems to be reasonable at the time this report was prepared. Actual results may differ significantly from the forecasts due to various factors.

Attached Material

1. Qualitative Information Regarding Results for the First Six Months

(1) Explanation of Operating Results

During the six months ended September 30, 2025, the Japanese economy showed a gradual recovery overall, despite the impact of temporary uncertainties in the trend of U.S. tariffs, especially on exporting companies. However, the outlook remains uncertain due to soaring prices, ongoing geopolitical risks, and tariff issues between the U.S. and China.

As for the situation of the major consumers for the products of the Company group (the “Group”), in Japan, demand for semiconductors and electronic components and devices expanded in some sectors, driven by demand for AI-related products and data centers, while demand for tools was weak in the automotive-related sector due to the postponement or suspension of export tooling projects, affected by the U.S. tariff issue. On the other hand, performance overseas, orders related to electric vehicles (EV) and smartphones were generally strong mainly in Greater China.

Amid such an environment, the Group exhibited at “EMO Hannover 2025” held in Germany in September, introducing new products and promoting the strengths of our products to visitors from Europe and other countries around the world.

In terms of products, we launched the new products MTNH430R, MUGEN COATING PREMIUM 4-Flute Taper Neck Corner Radius End Mill, and DHS340 and DHS340F, 3-Flute Square End Mills with Nick for Copper Electrode.

In terms of production, we aimed to reduce costs by building an efficient production system, mainly through the “Orange FC Activities,” the Group’s improvement activities conducted in small groups, making efforts to shorten lead times while maintaining high precision and high quality.

As a result, net sales for the six months ended September 30, 2025 were ¥4,591 million (down 1.4% year on year), operating profit was ¥761 million (down 6.3% year on year), ordinary profit was ¥783 million (down 3.8% year on year), and profit attributable to owners of parent was ¥543 million (down 4.3% year on year).

By product category, sales of “End mills (diameter 6 mm or less)” were ¥3,668 million (down 1.0% year on year), sales of “End mills (diameter over 6 mm)” were ¥380 million (down 3.8% year on year), sales of “End mills (other)” were ¥186 million (down 15.5% year on year), and sales of “Other” were ¥355 million (up 7.4% year on year).

(Note) Since there is only one reportable segment, the information is presented by product category. The “Other” business segment is included in “Other” by product category.

(2) Explanation of Financial Position

As for the consolidated financial position as of September 30, 2025, total assets decreased by ¥11 million compared to the end of the previous fiscal year to ¥19,930 million. This was mainly due to a decrease in cash and deposits for the payment of income taxes and bonuses.

Furthermore, liabilities decreased by ¥176 million compared to the end of the previous fiscal year to ¥1,349 million. This was mainly due to decreases in provision for bonuses for directors (and other officers) and provision for bonuses.

Net assets increased by ¥164 million compared to the end of the previous fiscal year to ¥18,580 million due to an increase in retained earnings, etc. Equity-to-asset ratio as of September 30, 2025 amounted to 92.3%.

(3) Explanation of Consolidated Business Results Forecast and Other Forward-looking Statements

The consolidated earnings forecast for the full year announced on May 15, 2025 has been revised in light of performance trends and other factors.

For details, please refer to the “Notice Regarding Revisions to Financial Results Forecasts” released today (October 31, 2025).

2. Semi-annual Consolidated Financial Statements and Significant Notes Thereto

(1) Semi-annual Consolidated Balance Sheet

(Thousands of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	9,868,215	9,852,273
Notes and accounts receivable - trade	1,393,362	1,377,783
Merchandise and finished goods	1,408,719	1,435,676
Work in process	239,620	235,182
Raw materials and supplies	659,722	659,541
Other	221,890	104,816
Total current assets	13,791,530	13,665,272
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,322,846	2,286,932
Machinery, equipment and vehicles, net	1,334,516	1,301,258
Land	800,483	885,086
Construction in progress	244,181	319,006
Other, net	140,031	137,607
Total property, plant and equipment	4,842,059	4,929,891
Intangible assets	15,923	29,014
Investments and other assets		
Investment securities	31,515	34,275
Insurance funds	628,718	629,986
Deferred tax assets	490,151	498,836
Other	142,011	143,012
Total investments and other assets	1,292,396	1,306,110
Total non-current assets	6,150,379	6,265,016
Total assets	19,941,910	19,930,288

(Thousands of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	213,984	216,468
Income taxes payable	270,394	272,604
Provision for bonuses	282,541	241,999
Provision for bonuses for directors (and other officers)	95,162	39,312
Other	438,985	359,373
Total current liabilities	1,301,067	1,129,757
Non-current liabilities		
Long-term accounts payable - other	224,952	219,552
Other	–	350
Total non-current liabilities	224,952	219,902
Total liabilities	1,526,019	1,349,659
Net assets		
Shareholders' equity		
Share capital	455,330	455,330
Capital surplus	418,223	418,223
Retained earnings	17,347,302	17,490,166
Treasury shares	(134,548)	(69,006)
Total shareholders' equity	18,086,307	18,294,713
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,058	8,874
Foreign currency translation adjustment	128,339	82,856
Total accumulated other comprehensive income	135,398	91,730
Share acquisition rights	194,184	194,184
Total net assets	18,415,890	18,580,628
Total liabilities and net assets	19,941,910	19,930,288

(2) Semi-annual Consolidated Statement of Income and Semi-annual Consolidated Statement of Comprehensive Income

Semi-annual Consolidated Statement of Income

(Thousands of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	4,654,344	4,591,018
Cost of sales	2,207,096	2,165,266
Gross profit	2,447,247	2,425,752
Selling, general and administrative expenses	1,634,429	1,664,132
Operating profit	812,817	761,619
Non-operating income		
Interest income	48	195
Dividend income	373	483
Gain on sale of scraps	8,997	16,350
Other	1,474	6,261
Total non-operating income	10,893	23,290
Non-operating expenses		
Rental expenses	–	1,416
Foreign exchange losses	9,136	–
Other	9	3
Total non-operating expenses	9,145	1,419
Ordinary profit	814,564	783,490
Extraordinary income		
Gain on sale of non-current assets	850	204
Total extraordinary income	850	204
Extraordinary losses		
Loss on sale of non-current assets	–	95
Loss on retirement of non-current assets	0	243
Total extraordinary losses	0	338
Profit before income taxes	815,415	783,356
Income taxes	246,851	239,490
Profit	568,564	543,866
Profit attributable to non-controlling interests	–	–
Profit attributable to owners of parent	568,564	543,866

Semi-annual Consolidated Statement of Comprehensive Income

(Thousands of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	568,564	543,866
Other comprehensive income		
Valuation difference on available-for-sale securities	(1,154)	1,815
Foreign currency translation adjustment	56,321	(45,482)
Total other comprehensive income	55,166	(43,667)
Comprehensive income	623,731	500,198
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	623,731	500,198
Comprehensive income attributable to non-controlling interests	–	–

(3) Notes to Semi-annual Consolidated Financial Statements

Notes on accounting procedures specific to preparation of the semi-annual consolidated financial statements

With regard to the Company and certain subsidiaries, tax expenses are calculated by multiplying the profit before income taxes by the reasonably estimated effective tax rates after the application of tax effect accounting to the profit before income taxes for the fiscal year including the six months ended September 30, 2025.

Notes on segment information, etc.

[Segment information]

Six months ended September 30, 2024 and six months ended September 30, 2025

The reportable segments of the Group are components of the Group for which discrete financial information is available and regularly reviewed by the Board of Directors to make decisions about allocation of managerial resources and to assess their performance.

The Group conducts its business activities having established a strategy for each product department with a systematic division of modes of manufacture, markets and customers for its products.

Accordingly, the Group is comprised of two business segments that are divided according to product department: “End mills” and “Other.” “End mills” constitutes the mainstay business operated by the Group, and is engaged in the manufacture and sale of cutting tools centered on small-diameter cemented carbide end mills. “Other” includes businesses engaged in the manufacture and sale of plastic-molded products centered on tool cases. “End mills” is further divided in the following manner according to the size and other aspects of the products: “End mills (diameter 6 mm or less),” “End mills (diameter over 6 mm)” and “End mills (Other).”

Note that as both the amount of net sales and profit (loss) and amount of assets of the business segments under “Other” make up less than 10% of the total amount for all business segments, the Group has rendered them into a single reporting segment.

Notes when there are significant changes in amounts of shareholders’ equity

Not applicable.

Notes on uncertainties of entity’s ability to continue as going concern

Not applicable.

Significant events after reporting period

Buyback of treasury stock

At a meeting of the Board of Directors held on October 31, 2025, the Company resolved to buy back treasury stock and the specific method of buyback in accordance with the provisions of Article 156, paragraph (1) of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same act, and implemented the buyback as follows.

(1) Reasons for acquiring treasury stock

In addition to securing future restricted stock to be rendered to our officers and employees, we are conducting the buyback of treasury stock to improve our capital efficiency and returning value to shareholders.

(2) Details of the Board of Directors’ resolution regarding the acquisition of treasury stock

(i) Type of shares to be acquired

The Company's common stock

(ii) Total number of shares that may be acquired

2,500,000 shares (maximum)

(Percentage of total issued shares excluding treasury stock: 10.0%)

(iii) Acquisition period

From November 4, 2025 to March 19, 2026

(iv) Total acquisition price for the shares

¥2,000,000 thousand (maximum)

(v) Method of acquisition

Market purchases including off-auction purchases using the Tokyo Stock Exchange's ToSTNeT-3