Second Quarter for Fiscal Year Ending March 2026
FUJI CORPORATION Financial Results Explanatory Materials

November 2025 | Premier Market of the Nagoya Stock Exchange, Prime Market of the Tokyo Stock Exchange, Securities Code: 6134

Contents

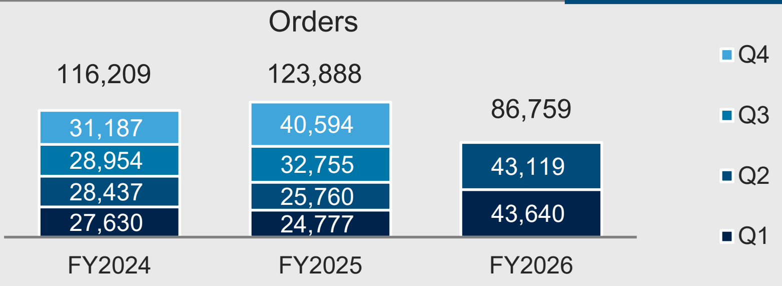
01 | Financial Summary

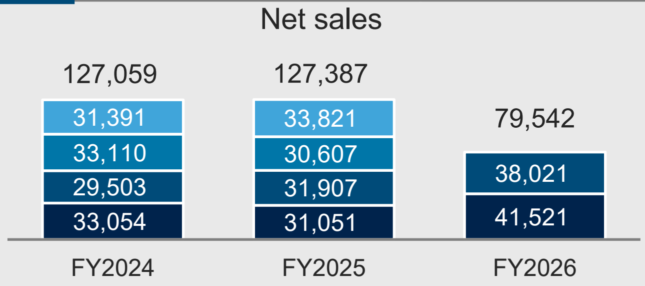
H1FY2026 Results

- Net sales were the highest ever for the first half of the fiscal year
- Orders and profits also increased significantly over the same period last year

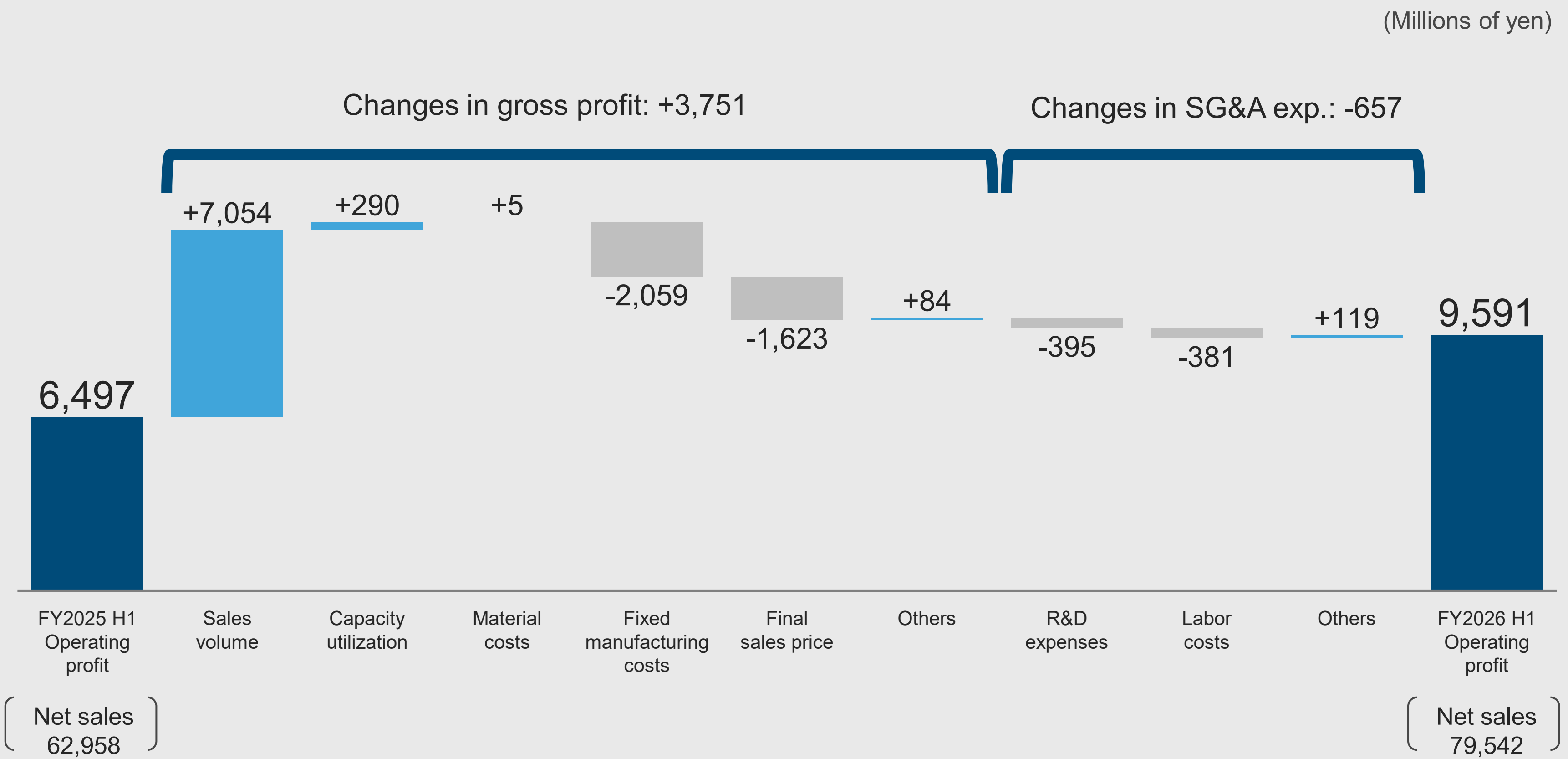
(Millions of yen)

	H1FY2025 results	H1FY2026 results	Compared to the same period last year	
			Amount	Ratio
Orders	50,538	86,759	+36,221	+71.7%
Net sales	62,958	79,542	+16,584	+26.3%
Operating profit	6,497	9,591	+3,093	+47.6%
Ordinary profit	7,234	10,228	+2,994	+41.4%
Profit attributable to owners of parent	5,221	8,988	+3,767	+72.2%





Analysis of Changes in Operating Profit



Balance Sheet Summary

- Total assets increased by 9,546 million yen, mainly due to increases in notes and accounts receivable-trade, and decreases in investment securities
- Total liabilities increased by 5,781 million yen due to increases in notes and accounts payable-trade, deposits received, and income taxes payable
- Net assets increased by 3,764 million yen due to increases in retained earnings

(Millions of yen)

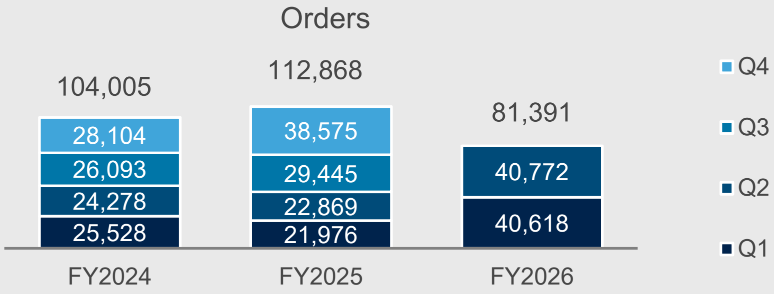
	As of March 31, 2025	As of September 30, 2025	Difference	Factors of change
Current assets	155,427	168,057	+12,630	Notes and accounts receivable-trade +11,699
Non-current assets	88,862	85,777	-3,084	Investment securities -2,475
Total assets	244,289	253,835	+9,546	
Current liabilities	22,256	29,034	+6,778	Notes and accounts payable-trade +2,802 Deposits received +1,966 Income taxes payable +1,812
Non-current liabilities	3,350	2,353	-997	Deferred tax liabilities -945
Total liabilities	25,606	31,388	+5,781	
Net assets	218,682	222,447	+3,764	Retained earnings +5,436 Treasury shares -1,913
Total liabilities and net assets	244,289	253,835	+9,546	

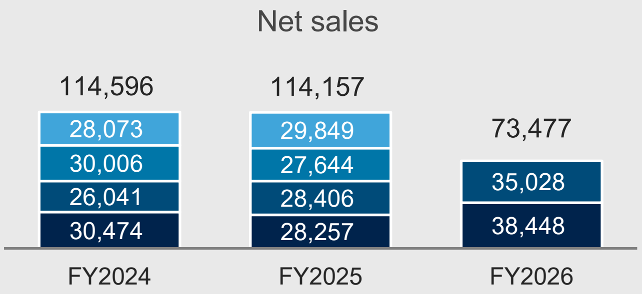
Segment Results: Robotic Solutions Summary

- Interim results by segment were record highs in both orders and sales
- Strong demand for capital investment in the Asian region drove performance

(Millions of yen)

	H1FY2025 results	H1FY2026 results	Compared to the same period last year	
			Amount	Ratio
Orders	44,846	81,391	+36,544	+81.5%
Net sales	56,663	73,477	+16,813	+29.7%
Operating profit	7,982	11,598	+3,616	+45.3%
Order backlogs	22,719	41,160	+18,441	+81.2%



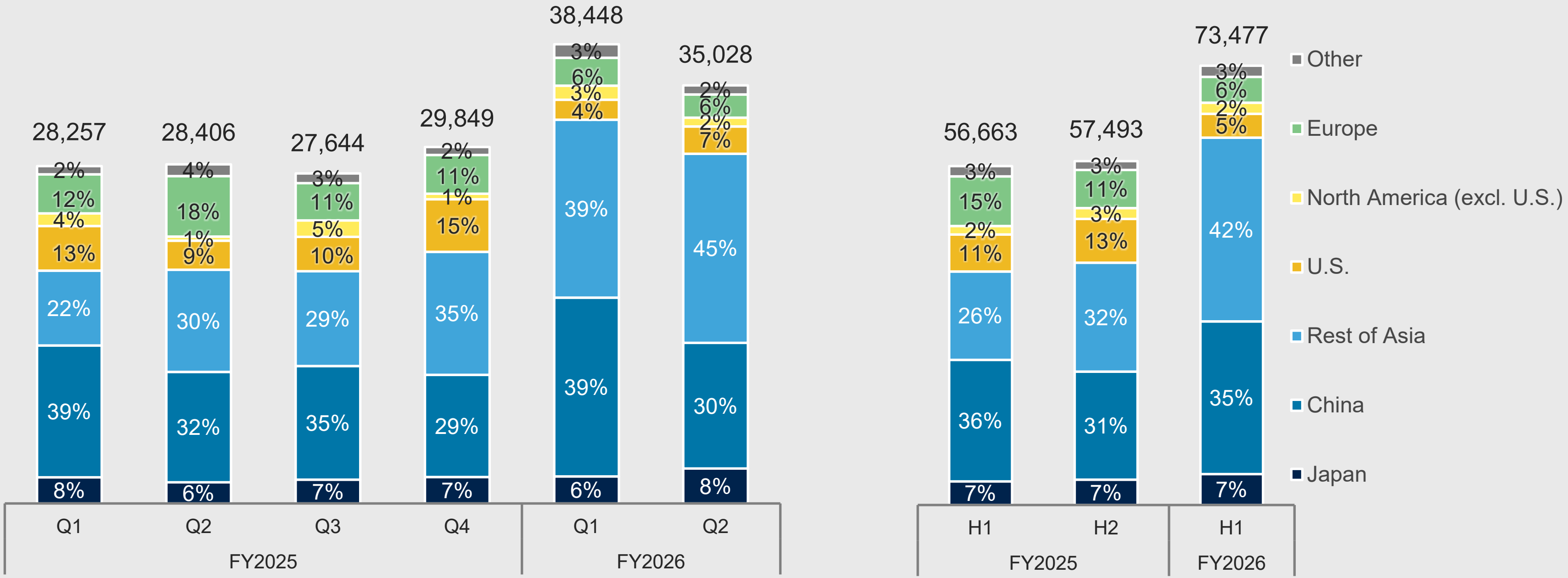


Segment Results: Robotic Solutions Net Sales by Region

QoQ

- Rest of Asia: Continued growth in demand for equipment, mainly in Vietnam and Thailand, reflecting diversification of production bases
- China: Demand for telecommunication and automotive applications moderated

(Millions of yen)



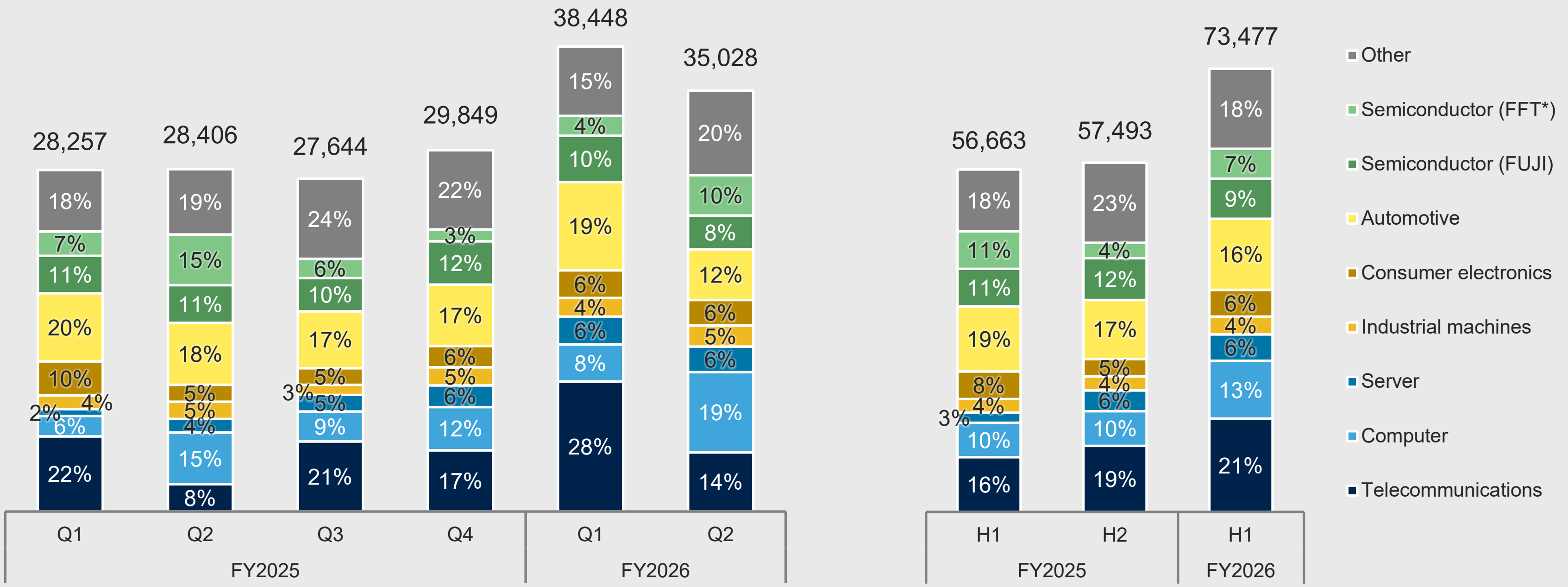
	FY2025 Q1	FY2025 Q2	FY2025 Q3	FY2025 Q4	FY2026 Q1	FY2026 Q2	FY2025 H1	FY2025 H2	FY2026 H1
Total	28,257	28,406	27,644	29,849	38,448	35,028	56,663	57,493	73,477
Other	2%	4%	3%	2%	3%	2%	3%	3%	3%
Europe	12%	18%	11%	11%	6%	6%	15%	11%	6%
North America (excl. U.S.)	4%	1%	5%	1%	3%	2%	2%	3%	2%
U.S.	13%	9%	10%	15%	4%	7%	11%	13%	5%
Rest of Asia	22%	30%	29%	35%	39%	45%	26%	32%	42%
China	39%	32%	35%	29%	39%	30%	36%	31%	35%
Japan	8%	6%	7%	7%	6%	8%	7%	7%	7%

Segment Results: Robotic Solutions Net Sales by Sector

QoQ

- Computers: Expanded investments mainly for tablets in the Vietnamese and Chinese markets
- Others: Large-scale project for server power supply in Asia

(Millions of yen)



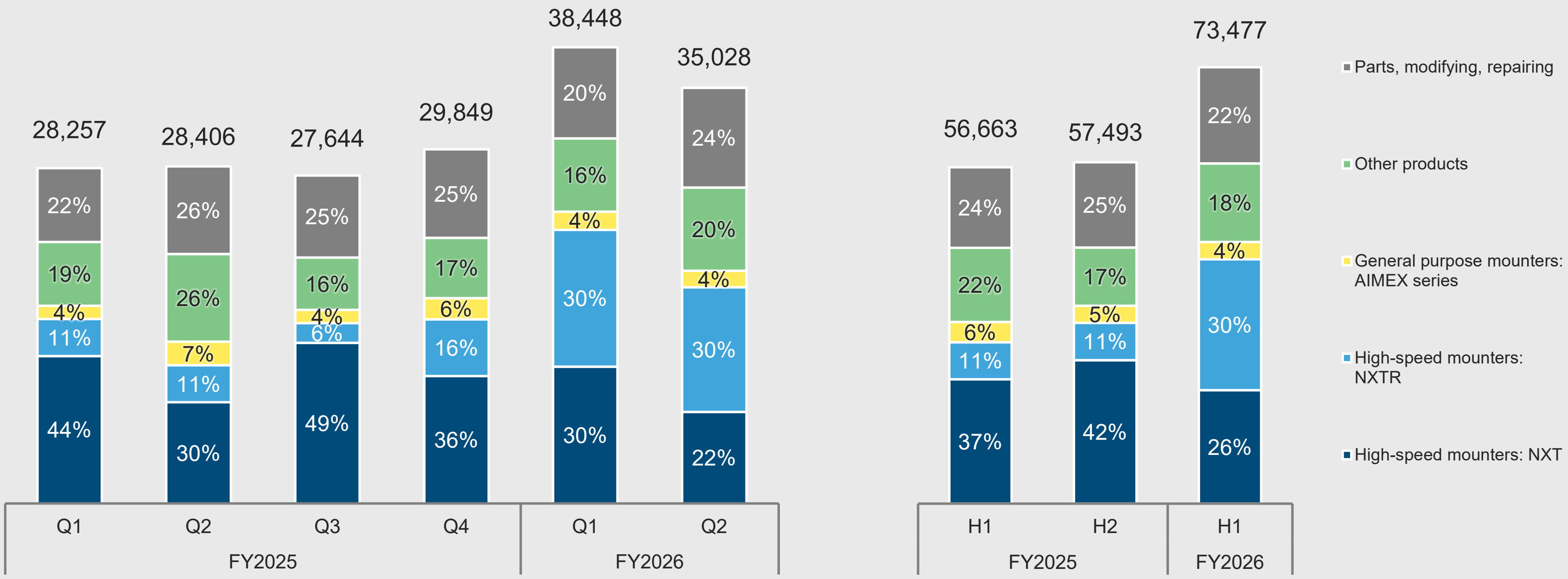
*FFT: Fasford Technology

Segment Results: Robotic Solutions Net Sales by Machine Type

QoQ

- The transition from the NXT to NXTR is accelerating
- Other products: Demand for die bonders is recovering for Fasford Technology

(Millions of yen)

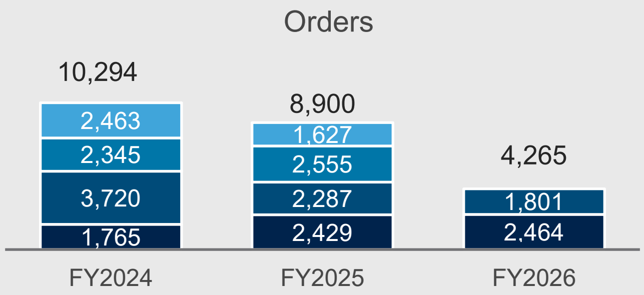


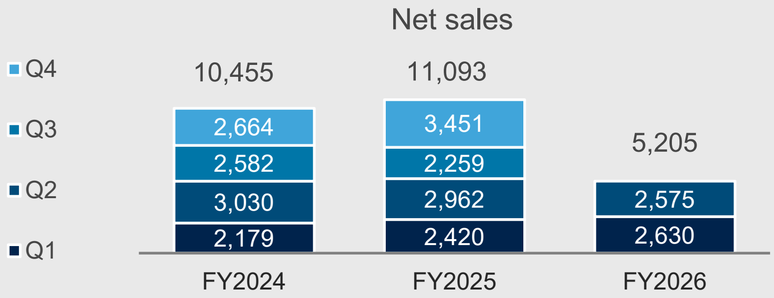
Segment Results: Machine Tools Summary

■ Orders, sales, and profits declined year over year due to weak demand for capital investment in the automotive industry

(Millions of yen)

	H1FY2025 results	H1FY2026 results	Compared to the same period last year	
			Amount	Ratio
Orders	4,717	4,265	-451	-9.6%
Net sales	5,382	5,205	-176	-3.3%
Operating profit	216	216	-0	-0.0%
Order backlogs	6,353	3,885	- 2,468	-38.8%



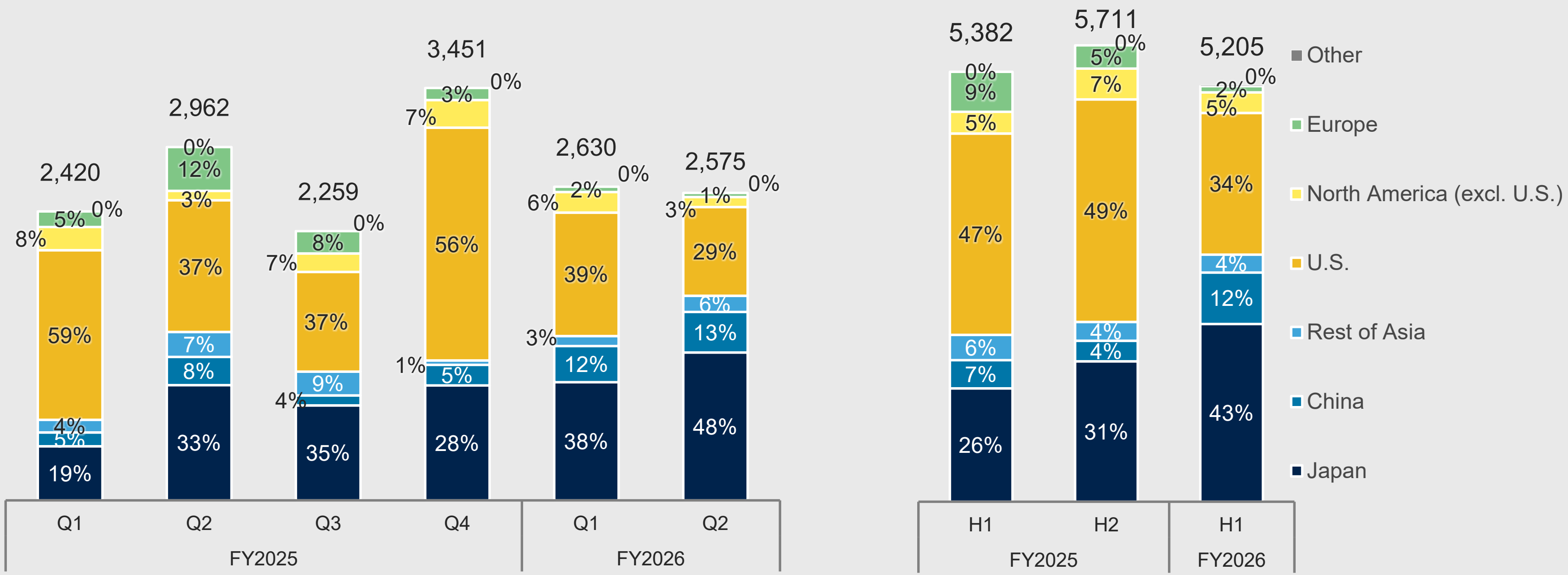


Segment Results: Machine Tools Net Sales by Region

QoQ

■ There was a certain level of equipment demand in Japan and China, but demand from North America declined

(Millions of yen)



02 | Financial Forecast

Performance Forecasts

■ Upward revision to the full-year forecast in response to strong computer and server-related investment demand in Asia

(Millions of yen)

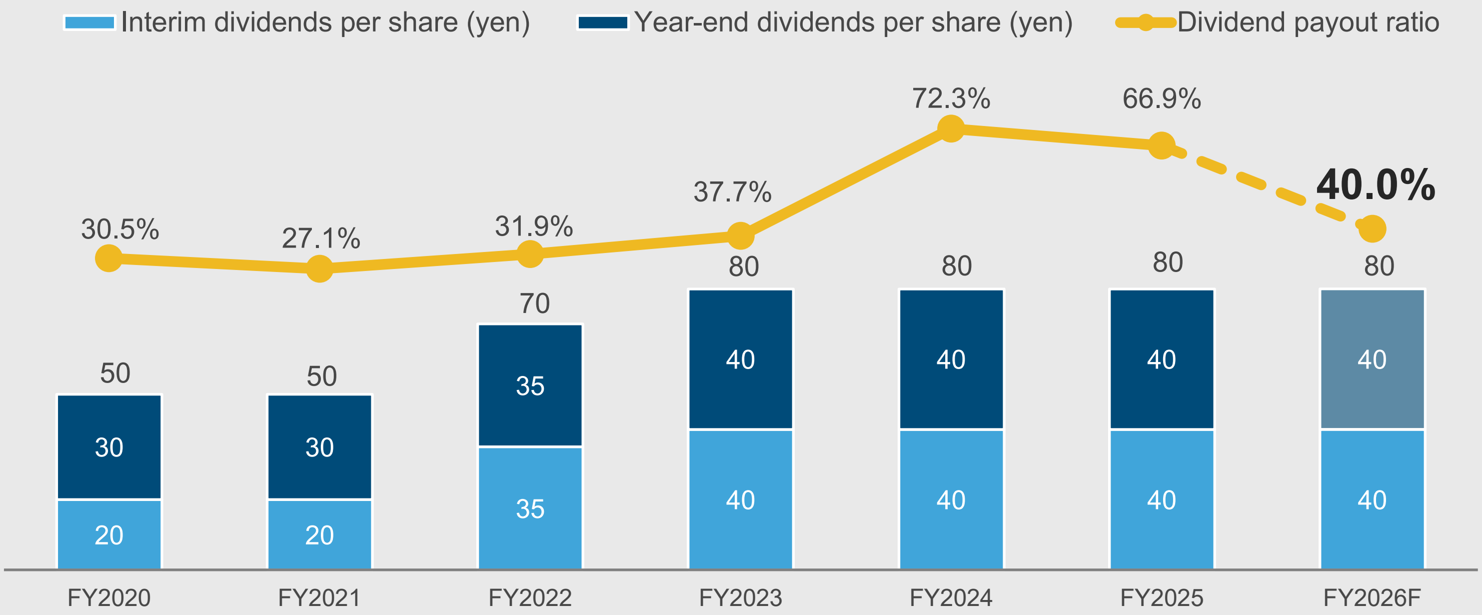
	FY2025 results	Forecast for FY2026				
		Forecast released August 5, 2025	Updated forecast	Compared to the same period last year		Compared to previously released forecast
				Amount	Ratio	Amount
Orders	123,888	152,000	169,000	+45,111	+36.4%	+17,000
Net sales	127,387	153,000	165,000	+37,612	+29.5%	+12,000
Operating profit	13,781	18,000	22,000	+8,218	+59.6%	+4,000
Operating profit ratio	10.8%	11.8%	13.3%	–	–	–
Ordinary profit	15,328	18,500	22,800	+7,471	+48.7%	+4,300
Profit attributable to owners of parent	10,906	14,000	17,600	+6,693	+61.4%	+3,600
Capital expenditures	14,801	13,000	12,600	-2,201	-14.9%	-400
Depreciation	9,073	10,000	9,300	+226	+2.5%	-700
R&D expenses	7,727	8,300	8,500	+772	+10.0%	+200

Forecast of Orders and Net Sales by Segment

(Millions of yen)

		FY2025 results	Forecast for FY2026				
			Forecast released August 5, 2025	Updated forecast	Compared to the same period last year		Compared to previously released forecast
					Amount	Ratio	Amount
Robotic Solutions	Orders	112,868	140,000	157,000	+44,131	+39.1%	+17,000
	Net sales	114,157	141,000	153,000	+38,842	+34.0%	+12,000
	Order backlogs	33,246	32,246	37,246	+4,000	+12.0%	+5,000
Machine Tools	Orders	8,900	10,000	10,000	+1,099	+12.4%	±0
	Net sales	11,093	10,000	10,000	-1,093	-9.9%	±0
	Order backlogs	4,825	4,825	4,825	±0	-	±0
Others	Orders	2,120	2,000	2,000	-120	-5.7%	±0
	Net sales	2,136	2,000	2,000	-136	-6.4%	±0
	Order backlogs	273	273	273	±0	-	±0
Total	Orders	123,888	152,000	169,000	+45,111	+36.4%	+17,000
	Net sales	127,387	153,000	165,000	+37,612	+29.5%	+12,000
	Order backlogs	38,346	37,346	42,346	+4,000	+10.4%	+5,000

Dividends



Interim dividends per share (yen)
Year-end dividends per share (yen)
Dividend payout ratio
30.5%
27.1%
31.9%
37.7%
72.3%
66.9%
40.0%
50
50
70
80
80
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FY2020
FY2021
FY2022
FY2023
FY2024
FY2025
FY2026F

03 | Appendix

Company Profile

Company name	FUJI CORPORATION (Former company name: Fuji Machine Mfg. Co., Ltd.)
Established	April 1959
Headquarters	19 Chausuyama, Yamamachi, Chiryu, Aichi 472-8686 Japan
Representative	Joji Isozumi, President and CEO
Shere capital	5,878 million yen (as of March 31, 2025)
Sales	127,387 million yen (consolidated, FY2025)
Employees	2,976 (consolidated, as of March 31, 2025)
Major products	Electronic assembly equipment (SMT pick and place machines), machine tools, semiconductor manufacturing machines
Listed stock markets	Premier Market of the Nagoya Stock Exchange Prime Market of the Tokyo Stock Exchange (Securities Code: 6134)

History

1959 – 1978 – 1994 – 2003 – 2013 – 2016 – 2018 – 2019 – 2022 – 2023 – 2024

1959

- Founded Fuji Machine Mfg. Co., Ltd.

1978

- Board assembly machine - BA

1994

- Ultra high-speed chip placer - CP-6

2003

- Fuji Scalable Placement Platform - NXT

2013

- Stock listed on the First Section of the Tokyo Stock Exchange

2016

- Public Stocker System – Quist
- Mobility Support Robot - Hug

2018

- Changed the company name to FUJI CORPORATION
- Formalized Fasford Technology Co., Ltd. as a subsidiary

2019

- FUJI Smart Factory Platform - NXTR S model (Standard)

2022

- FUJI Smart Factory Platform - NXTR A model (Automation)

2023

- Fuji Flexible Placement Platform - AIMEXR

2024

- Completed new factory building at Okazaki Plant
- Multi Task CNC Lathe - ACUFLEX

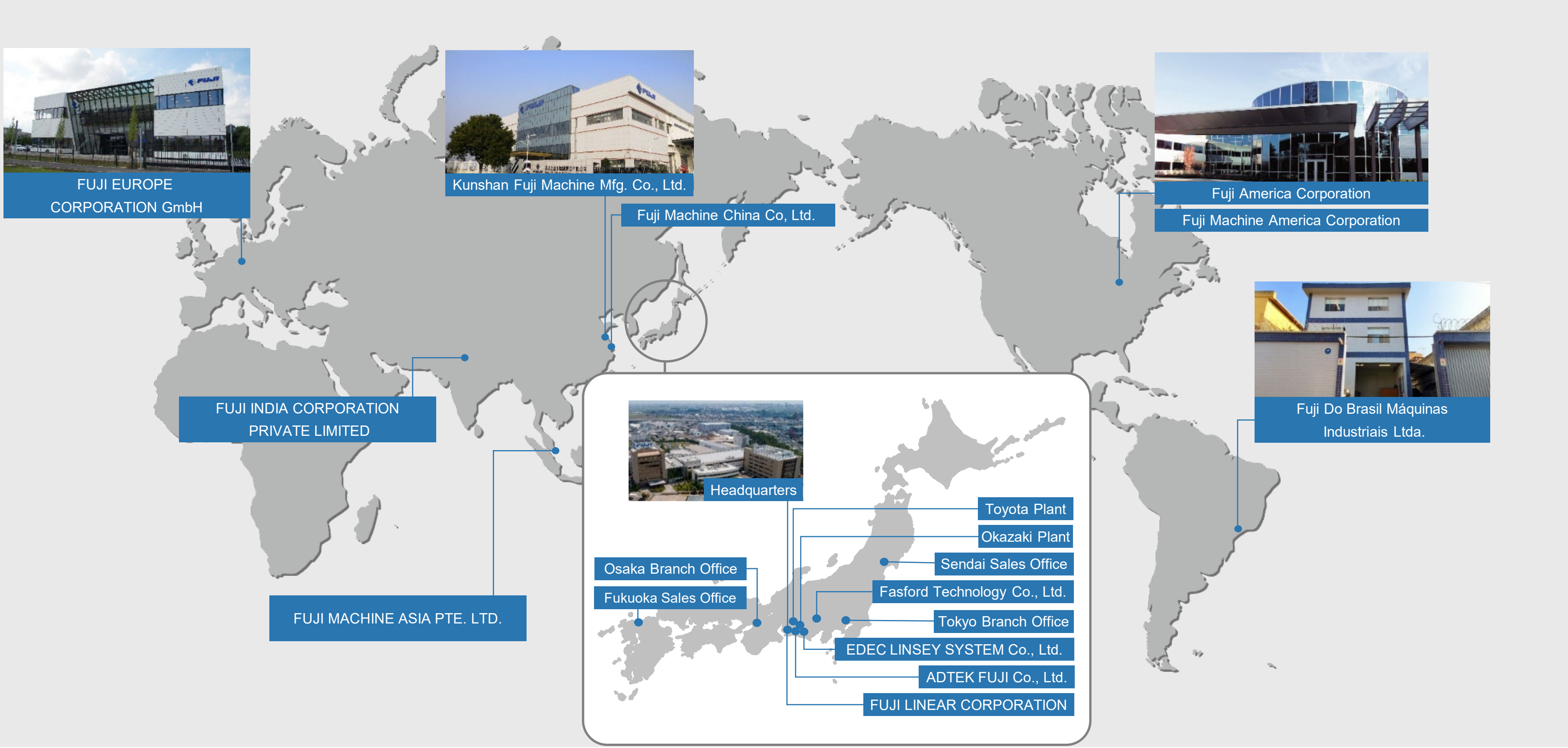
Machine Tools

Electronic Assembly Equipment

New Business

Semiconductor

Worldwide Operations

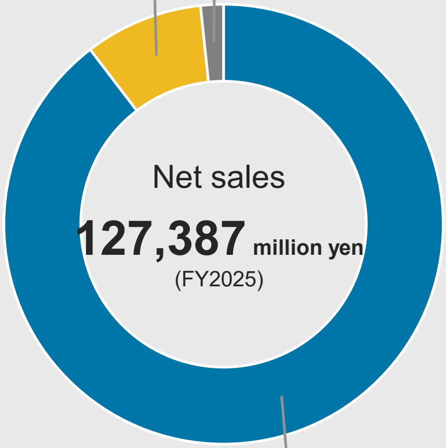


Business Overview

Robotic solutions accounts for 90% of sales

Machine Tools
11,093 million yen
9%

Others
2,136 million yen
2%



Robotic Solutions
114,157 million yen
89%

Robotic Solutions Division

SMT pick and place machines (Mounters)


NXTR
FUJI Smart Factory Platform


AIMEXR

Semiconductor manufacturing machines (Die bonders)

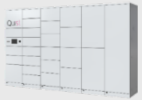
FASFORD TECHNOLOGY


DB850 series


DB820

Lifestyle support


Mobility Support Robot
Hug


Public Stocker System
Quist

Machine Tools Division

Machine tools (Lathes)


Front-facing Twin Spindle Lathe
CS SERIES

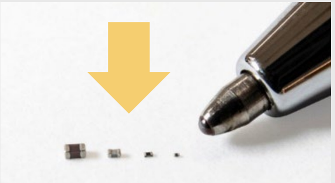

Opposing Twin Spindle Lathe
ANWIII SERIES

What Are SMT Pick and Place Machines (Mounters)?

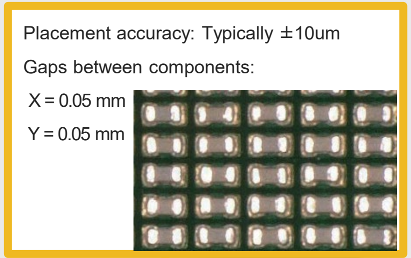
- **SMT** stands for Surface Mount Technology
  ・・・This is the technology of accurately arranging electronic components on printed wiring boards.
- **Mounters** are machines that place electronic components on the surface of the boards.
- They can accurately place electronic components down to 0.25 x 0.125 mm at high speeds.
- Fuji mounters can place up to 16 micro-sized electronic components in one second.

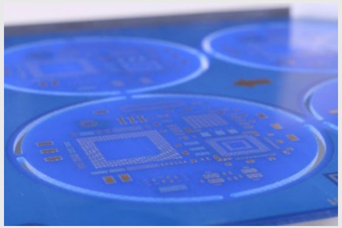
Mounter NXTR

NXTR

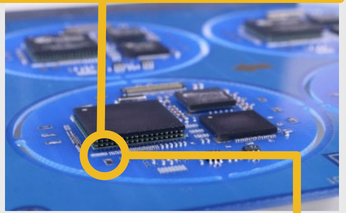


Chip-type electronic components



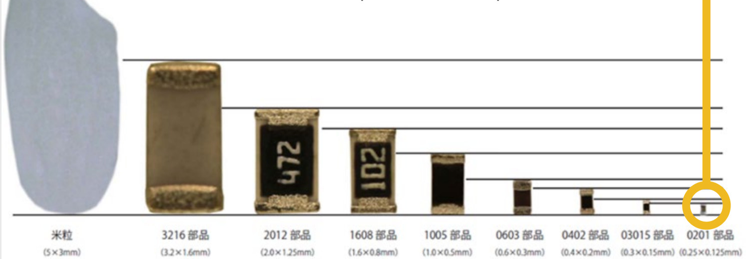


Printed circuit boards
(before placement)



Printed circuit boards
(after placement)

Electronic component size comparison



Fuji's Involvement in Electronics Manufacturing

Material formation
Component processing

Manufacturers of:
- Panels
- Component electronics
- Solder paste

Manufacture of PCB

Customers
- EMS*
- Tier 1 and Tier 2 automotive suppliers etc.

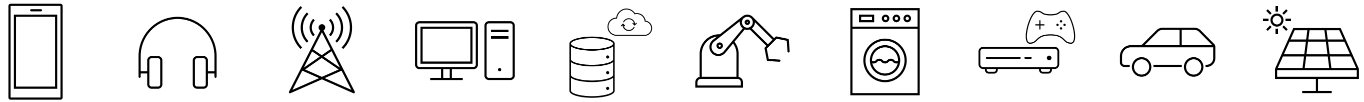
SMT process

Printed circuit boards (PCBs) → Print solder paste → Place electronic components → Heat in reflow oven → PCB manufacturing completed

Product assembly

- Various manufacturers

Final products

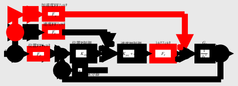


*EMS: An abbreviation for Electronics Manufacturing Service, referring to companies or services that contract to manufacture products for other companies.

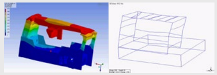
Fuji's Strengths

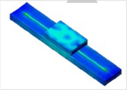
■ Technical strengths

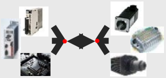
- Complete in-house manufacturing and development of core technologies such as motors, servos, and vision processing

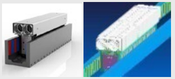

Servo control


Vision processing


Structural design

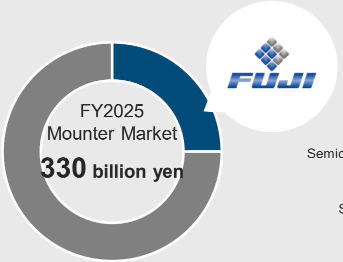

Wireless charging

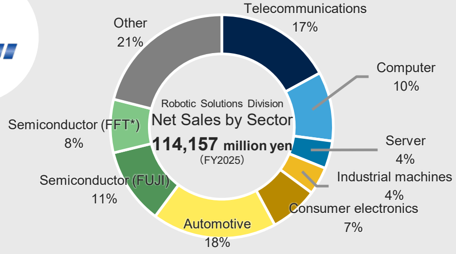

Multiplex communication


Linear motor

■ World's top class market share

- Customers across various industries and sectors





*FFT: Fasford Technology

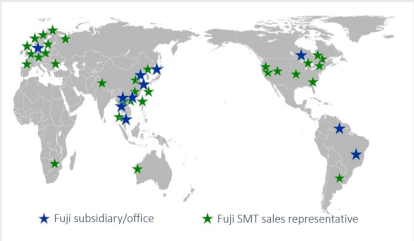
■ Unrivaled product development, proven by our modular concept

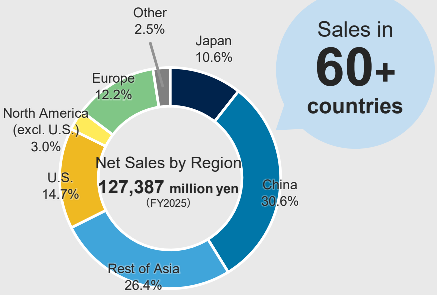
- Patent registrations in Japan and internationally: 7,000+ (as of March 31, 2025)
- Awards

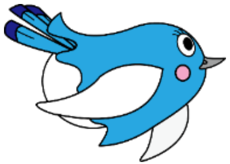
2014 The 6th Robot Awards organized by Japan's Ministry of Economy, Trade and Industry (METI)
2016 The 2016 National Invention Award, presented by the Japanese Minister of education, Culture, Sports, Science and Technology
2018 An Ichimura Prize in Industry for Excellent Achievement

■ Worldwide sales and service network

- Supporting production by staying close with customers in each region







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Performance forecasts and future predictions in this document are the results of estimates based on the information available at the time of the preparation of this document, and therefore include an element of risk and uncertainty. As a result, due to various factors such as changes in the business environment, actual results may differ significantly from the forecasts, outlook, and forward-looking statements mentioned or described.

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FUJI

innovative spirit