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CONSOLIDATED FINANCIAL RESULTS FOR THE SIX MONTHS ENDED SEPTEMBER 30, 2025 [J-GAAP]

November 7, 2025

Listed Company Name: FUJI CORPORATION
 Securities Code: 6134
 Listings: Tokyo Stock Exchange, Nagoya Stock Exchange
 URL: <https://www.fuji.co.jp/>
 Representative: Joji Isozumi, President, and CEO
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Scheduled date to submit semi-annual securities report : November 10, 2025
 Scheduled date to start dividend payments: December 8, 2025
 Preparation of results briefing materials: Yes
 Holding of financial results briefing: Yes

(Amounts less than one million yen have been truncated)

1. Consolidated Financial Results (From April 1, 2025 to September 30, 2025)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2025	79,542	26.3	9,591	47.6	10,228	41.4	8,988	72.2
Six months ended September 30, 2024	62,958	0.6	6,497	(2.1)	7,234	(7.4)	5,221	(0.4)

Note: Comprehensive income Six months ended September 30, 2025: ¥ 9,092 million [618.7%]
 Six months ended September 30, 2024: ¥ 1,265 million [(88.7)%]

	Profit per share	Diluted profit per share
	Yen	Yen
Six months ended September 30, 2025	102.06	—
Six months ended September 30, 2024	56.60	—

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2025	253,835	222,447	87.6
As of March 31, 2025	244,289	218,682	89.5

Reference: Shareholders' equity As of September 30, 2025 : ¥ 222,310 million
 As of March 31, 2025 : ¥ 218,561 million

2. Dividends

	Dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	40.00	—	40.00	80.00
Fiscal year ending March 31, 2026	—	40.00			
Fiscal year ending March 31, 2026 (Forecast)			—	40.00	80.00

Note: Revision of dividend forecast since last announcement: None

3. Forecast of Consolidated Results for the Fiscal Year Ending March 31, 2026 (From April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Profit per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	165,000	29.5	22,000	59.6	22,800	48.7	17,600	61.4	199.84

Note: Revision of results forecast since last announcement: Yes

*Notes

(1) Significant changes in scope of consolidation during the period under review: None

New Company: — Exclusion: —

(2) Application of accounting treatments specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, accounting estimates, and retrospective restatements

1) Changes in accounting policies in accordance with revision of accounting standards: None

2) Changes in accounting policies other than item 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatements: None

(4) Number of shares issued (common stock)

1) Number of shares issued as of end of period (including treasury shares)

As of September 30, 2025: 97,823,748 shares

As of March 31, 2025: 97,823,748 shares

2) Number of treasury shares as of end of period

As of September 30, 2025: 9,910,320 shares

As of March 31, 2025: 9,026,846 shares

3) Average number of shares during the period

Six months ended September 30, 2025: 88,070,388 shares

Six months ended September 30, 2024: 92,254,692 shares

Semi-annual financial results reports are exempt from review conducted by certified public accountants or auditing firms.

Explanation regarding appropriate use of results forecasts and other special remarks

(Notes on the forward-looking statements)

The forward-looking statements, including results forecasts, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable as of the date of release of this document and they are not meant to be a commitment by the Company. Also, actual business results may differ substantially due to a number of factors. Please refer to page 3 for details regarding assumptions and other matters concerning for the forecast of consolidated results.

(How to obtain results briefing materials for financial results)

The results briefing materials will be posted on the Company's website from November 7, 2025.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Six Months Ended September 30, 2025

In the Japanese economy during the six months ended September 30, 2025, Although the impact of U.S. tariff policies became apparent, leading to weak performance in goods exports, corporate capital investment remained firm, centering on software investment. In the global economy, economic activity slowed due to the impact of U.S. tariff policies. In the United States, increased tariff burdens squeezed corporate profits, while in Europe, external demand has declined. On the other hand, in China, external demand recovered due to factors such as a surge in demand ahead of U.S. tariffs on semiconductors and IT-related products.

In this environment, the Company and its subsidiaries (hereinafter referred to as the “Group”) have set the purpose of “Enriching the lives of those in the world around us,” and aim to create new value for society and realize a sustainable and mindful society full of smiling faces by providing products and services that will excite and inspire our customers in the areas of manufacturing, nursing care, logistics, etc. on the foundation of robotics and automation technology. In our main business of Robotic Solutions, with the aim to have the top market share for all products we handle, we have developed new markets and customers by focusing on expanding the sales of the latest models, such as the modular SMT pick and place machine NXTR and the expandable all-in-one pick and place machine AIMEXR. In particular, the NXTR’s advantages in automation and high-density placement have been highly evaluated by customers, leading to an expansion in its applications and accelerating the transition from the previous main model, the NXT III. To meet this growing demand, we have worked to strengthen the production system for the NXTR by maintaining and servicing the new factory building at the Okazaki Factory, which was constructed last year. Also, we have promoted the commercialization of products other than SMT pick and place machines, such as the smart locker system Quist, the transfer support robot Hug and the waste-sorting robot R-PLUS, and aimed to create businesses that will become the pillars of the next generation. In the Machine Tools business, in order to create a cycle of sustainable profit growth, we have established an advantage in the turnkey business by striving to improve production efficiency and proposal-based sales capabilities, and worked to acquire new customers. Additionally, we have further enhanced the competitiveness of our new multi-tasking lathe ACUFLEX, that addresses diversified production forms and needs for component processing. We also promoted improvements in operational efficiency in production, sales and development across the Group through the use of digital technology and aimed to increase profitability. Additionally, we accelerated efforts to achieve sustainable growth as a company by establishing a specialized department for promoting sustainability.

As a result of the above, net sales for the six months ended September 30, 2025 increased by ¥16,584 million (26.3%) from the corresponding period of the previous fiscal year, to ¥79,542 million. Operating profit increased by ¥3,093 million (47.6%) from the corresponding period of the previous fiscal year, to ¥9,591 million. In addition, ordinary profit increased by ¥2,994 million (41.4%) from the corresponding period of the previous fiscal year, to ¥10,228 million, and profit attributable to owners of parent increased by ¥3,767 million (72.2%) from the corresponding period of the previous fiscal year, to ¥8,988 million.

Operating results by segments are as follows.

Robotic Solutions

In the Asian region, particularly in Vietnam and Thailand, robust capital investment demand was seen in the computer and server sectors. On the other hand, in Europe and the U.S., business negotiations have been increasing, but a full-fledged recovery in demand has not yet materialized. As a result, net sales for the segment increased by ¥16,813 million (29.7%) from the corresponding period of the previous fiscal year, to ¥73,477 million. Operating profit increased by ¥3,616 million (45.3%) from the corresponding period of the previous fiscal year to ¥11,598 million.

Machine Tools

While there was a certain level of demand for automotive-related equipment in Japan and China, equipment demand in North America remained sluggish. As a result, net sales for the segment decreased by ¥176 million (3.3%) from the corresponding period of the previous fiscal year, to ¥5,205 million. Operating profit decreased by ¥0 million (0.0%) from the corresponding period of the previous fiscal year to ¥216 million.

(2) Overview of Financial Position for the Six Months Ended September 30, 2025

(Assets)

The current assets as of September 30, 2025 was ¥168,057 million, an increase of ¥12,630 million from the end of the previous fiscal year. This is mainly because notes and accounts receivable-trade increased by ¥11,699 million. Non-current assets decreased by ¥3,084 million compared with the end of the previous fiscal year, to ¥85,777 million. This is mainly because investment securities decreased by ¥2,475 million due to sales of investment securities.

As a result, total assets increased by ¥9,546 million from the end of the previous fiscal year, to ¥253,835 million.

(Liabilities)

The current liabilities as of September 30, 2025 was ¥29,034 million, an increase of ¥6,778 million from the end of the previous fiscal year. This is mainly because notes and accounts payable-trade increased by ¥2,802 million, deposits received (included in "Other" in current liabilities) increased by ¥1,966 million, and income taxes payable increased by ¥1,812 million. Non-current liabilities decreased by ¥997 million compared with the end of the previous fiscal year, to ¥2,353 million. This is mainly because deferred tax liabilities (included in "Other" in non-current liabilities) decreased by ¥945 million.

As a result, total liabilities increased by ¥5,781 million from the end of the previous fiscal year, to ¥31,388 million.

(Net assets)

The total net assets as of September 30, 2025 was ¥222,447 million, an increase of ¥3,764 million from the end of the previous fiscal year. This is mainly because retained earnings increased by ¥8,988 million due to profit attributable to owners of parent, while retained earnings decreased by ¥3,551 million due to payment of dividends, and a decrease of ¥1,913 million due to the acquisition of treasury shares, etc.

(3) Explanation of Cash Flows

The balance of cash and cash equivalents as of September 30, 2025 decreased by ¥155 million compared with the end of the previous fiscal year, to ¥57,849 million.

Net cash provided by operating activities was ¥6,600 million (¥17,793 million in the same period of the previous fiscal year). This is mainly due to positive factors such as profit before income taxes and depreciation outnumbering negative factors such as an increase in trade receivables.

Net cash used in investing activities was ¥1,918 million (¥6,220 million in the same period of the previous fiscal year). This is mainly due to purchase of property, plant and equipment and intangible assets and payments into time deposits outnumbering proceeds from sale of investment securities.

Net cash used in financing activities was ¥5,453 million (¥6,177 million in the same period of the previous fiscal year). This is mainly due to dividends paid and purchase of treasury shares.

(4) Explanation of Forward-Looking Information including Forecast of Consolidated Results

In our Robotic Solutions business, due to the continued strong demand for capital investment in Asia, primarily for computers and servers, we have revised the full year forecasts of consolidated business results that we announced on August 5, 2025 to the following.

Revision of full year forecast of consolidated business results (From April 1, 2025 to March 31, 2026)

(Millions of yen)

	Net Sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Profit per share (yen)
Previous forecast (A)	153,000	18,000	18,500	14,000	158.75
Revised forecast (B)	165,000	22,000	22,800	17,600	199.84
Change (B-A)	12,000	4,000	4,300	3,600	—
Rate of change (%)	7.8	22.2	23.2	25.7	—
(Ref.) Results for the fiscal year ended March 31, 2025	127,387	13,781	15,328	10,906	119.64

Note: The forecasts contained in the above are based on information currently available to the Company as of the date of release of this document. Actual business results may differ substantially from the values in the forecasts due to a number of factors ahead.

2. Semi-annual Consolidated Financial Statements

(1) Semi-annual Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	57,580	58,366
Notes and accounts receivable - trade	34,798	46,497
Securities	1,600	2,093
Merchandise and finished goods	12,883	13,868
Work in process	28,136	27,828
Raw materials and supplies	12,171	14,052
Other	8,375	5,482
Allowance for doubtful accounts	(118)	(133)
Total current assets	155,427	168,057
Non-current assets		
Property, plant and equipment	38,086	37,408
Intangible assets		
Goodwill	8,087	7,611
Other	14,662	15,180
Total intangible assets	22,749	22,792
Investments and other assets		
Investment securities	20,962	18,486
Retirement benefit asset	5,028	5,158
Other	2,034	1,931
Total investments and other assets	28,025	25,576
Total non-current assets	88,862	85,777
Total assets	244,289	253,835
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,842	10,645
Income taxes payable	2,967	4,779
Provision for product warranties	640	668
Other	10,805	12,940
Total current liabilities	22,256	29,034
Non-current liabilities		
Retirement benefit liability	422	439
Other	2,928	1,914
Total non-current liabilities	3,350	2,353
Total liabilities	25,606	31,388

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Net assets		
Shareholders' equity		
Share capital	5,878	5,878
Capital surplus	7,114	7,252
Retained earnings	204,870	210,306
Treasury shares	(19,738)	(21,651)
Total shareholders' equity	198,125	201,786
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	8,370	7,885
Deferred gains or losses on hedges	3	(0)
Foreign currency translation adjustment	11,788	12,503
Remeasurements of defined benefit plans	272	136
Total accumulated other comprehensive income	20,435	20,524
Non-controlling interests	120	136
Total net assets	218,682	222,447
Total liabilities and net assets	244,289	253,835

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income

(Semi-annual Consolidated Statements of Income)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	62,958	79,542
Cost of sales	39,857	52,691
Gross profit	23,100	26,851
Selling, general and administrative expenses	16,602	17,260
Operating profit	6,497	9,591
Non-operating income		
Interest income	336	365
Dividend income	287	285
Foreign exchange gains	34	—
Miscellaneous income	128	73
Total non-operating income	786	724
Non-operating expenses		
Interest expenses	12	12
Commission expenses	6	9
Foreign exchange losses	—	36
Loss on investments in investment partnerships	—	26
Miscellaneous expenses	31	2
Total non-operating expenses	50	86
Ordinary profit	7,234	10,228
Extraordinary income		
Gain on disposal of non-current assets	22	15
Gain on sales of investment securities	465	2,563
Total extraordinary income	487	2,579
Extraordinary losses		
Loss on disposal of non-current assets	47	85
Total extraordinary losses	47	85
Profit before income taxes	7,673	12,722
Income taxes - current	2,290	4,347
Income taxes - deferred	161	(626)
Total income taxes	2,452	3,720
Profit	5,221	9,001
Profit attributable to non-controlling interests	0	13
Profit attributable to owners of parent	5,221	8,988

(Semi-annual Consolidated Statements of Comprehensive Income)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	5,221	9,001
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,190)	(485)
Deferred gains or losses on hedges	1	(4)
Foreign currency translation adjustment	(1,227)	717
Remeasurements of defined benefit plans, net of tax	(539)	(136)
Total other comprehensive income	(3,956)	91
Comprehensive income	1,265	9,092
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,265	9,077
Comprehensive income attributable to non-controlling interests	(0)	15

(3) Semi-annual Consolidated Statements of Cash Flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	7,673	12,722
Depreciation	4,267	4,571
Amortization of goodwill	608	475
Increase or decrease in retirement benefit asset and liability	(872)	(310)
Interest and dividend income	(624)	(651)
Interest expenses	12	12
Loss (gain) on disposal of non-current assets	25	69
Loss (gain) on sales of investment securities	(465)	(2,563)
Loss (gain) on investments in investment partnerships	—	26
Decrease (increase) in trade receivables	239	(11,776)
Decrease (increase) in inventories	3,748	(2,393)
Increase (decrease) in trade payables	(550)	2,731
Decrease (increase) in consumption taxes refund receivable	1,637	1,814
Other, net	1,010	3,835
Subtotal	16,711	8,565
Interest and dividend received	624	651
Interest paid	(12)	(12)
Income taxes refund (paid)	469	(2,603)
Net cash provided by (used in) operating activities	17,793	6,600
Cash flows from investing activities		
Purchase of property, plant and equipment and intangible assets	(6,299)	(4,787)
Proceeds from sales of property, plant and equipment and intangible assets	22	34
Purchase of investment securities	(230)	(102)
Proceeds from sales of investment securities	499	4,024
Payments into time deposits	(59)	(1,054)
Proceeds from withdrawal of time deposits	—	20
Other, net	(151)	(54)
Net cash provided by (used in) investing activities	(6,220)	(1,918)
Cash flows from financing activities		
Dividends paid	(3,695)	(3,556)
Purchase of treasury shares	(2,431)	(2,372)
Proceeds from sale of treasury shares	—	531
Other, net	(50)	(54)
Net cash provided by (used in) financing activities	(6,177)	(5,453)
Effect of exchange rate change on cash and cash equivalents	(705)	615
Net increase (decrease) in cash and cash equivalents	4,689	(155)
Cash and cash equivalents at beginning of period	62,466	58,005
Cash and cash equivalents at end of period	67,156	57,849

(4) Notes to Semi-annual Consolidated Financial Statements**(Notes to segment information, etc.)**

I. Six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)

1) Information on the amounts of net sales and profit or loss by reportable segment

(Millions of yen)

	Reportable segments			Others (Note)	Total
	Robotic Solutions	Machine Tools	Subtotal		
Net sales					
Sales to external customers	56,663	5,382	62,046	912	62,958
Inter-segment sales or transfers	8	—	8	79	88
Total	56,672	5,382	62,054	992	63,046
Segment income (loss)	7,982	216	8,198	(42)	8,156

Note: "Others" include business activities that do not fit into the main two reportable segments. This includes the manufacture of control equipment and electronic equipment, and image processing development.

2) Difference between the aggregate amount of the profit or loss of a reportable segment and the amount posted in the semi-annual consolidated statements of income and major descriptions of such difference (difference adjustments and related matters)

(Millions of yen)

Income	Amount
Reportable segments total	8,198
Gains (losses) in Others	(42)
Inter-segment transaction eliminations	4
Corporate expenses (Note)	(1,663)
Operating profit in the semi-annual consolidated statements of income	6,497

Note: Corporate expenses mainly consist of general and administrative expenses and research and development expenses not attributable to the reportable segments.

II. Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

1) Information on the amounts of net sales and profit or loss by reportable segment

(Millions of yen)

	Reportable segments			Others (Note)	Total
	Robotic Solutions	Machine Tools	Subtotal		
Net sales					
Sales to external customers	73,477	5,205	78,683	859	79,542
Inter-segment sales or transfers	36	—	36	128	164
Total	73,513	5,205	78,719	987	79,706
Segment income (loss)	11,598	216	11,815	(63)	11,751

Note: "Others" include business activities that do not fit into the main two reportable segments. This includes the manufacture of control equipment, electronic equipment, and image processing development.

2) Difference between the aggregate amount of the profit or loss of a reportable segment and the amount posted in the semi-annual consolidated statements of income and major descriptions of such difference (difference adjustments and related matters)

(Millions of yen)

Income	Amount
Reportable segments total	11,815
Gains (losses) in Others	(63)
Inter-segment transaction eliminations	4
Corporate expenses (Note)	(2,165)
Operating profit in the semi-annual consolidated statements of income	9,591

Note: Corporate expenses mainly consist of general and administrative expenses and research and development expenses not attributable to the reportable segments.

(Notes to a significant change in shareholders' equity)

Not applicable

(Notes to assumption of going concern)

Not applicable

3. Others

(1) Orders and Sales

Six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)

Name of segment	Orders (Millions of yen)	Ratio (%)	Net sales (Millions of yen)	Ratio (%)	Order backlogs (Millions of yen)	Ratio (%)
Robotic Solutions	44,846	88.8	56,663	90.0	22,719	77.2
Machine Tools	4,717	9.3	5,382	8.5	6,353	21.6
Reportable segments subtotal	49,563	98.1	62,046	98.5	29,072	98.8
Others	974	1.9	912	1.5	352	1.2
Total	50,538	100.0	62,958	100.0	29,425	100.0

Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

Name of segment	Orders (Millions of yen)	Ratio (%)	Net sales (Millions of yen)	Ratio (%)	Order backlogs (Millions of yen)	Ratio (%)
Robotic Solutions	81,391	93.8	73,477	92.4	41,160	90.4
Machine Tools	4,265	4.9	5,205	6.5	3,885	8.5
Reportable segments subtotal	85,656	98.7	78,683	98.9	45,045	98.9
Others	1,103	1.3	859	1.1	517	1.1
Total	86,759	100.0	79,542	100.0	45,563	100.0

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Name of segment	Orders (Millions of yen)	Ratio (%)	Net sales (Millions of yen)	Ratio (%)	Order backlogs (Millions of yen)	Ratio (%)
Robotic Solutions	112,868	91.1	114,157	89.6	33,246	86.7
Machine Tools	8,900	7.2	11,093	8.7	4,825	12.6
Reportable segments subtotal	121,768	98.3	125,251	98.3	38,072	99.3
Others	2,120	1.7	2,136	1.7	273	0.7
Total	123,888	100.0	127,387	100.0	38,346	100.0

(2) Information on Disaggregation of Revenue from Contracts with Customers

Six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)

(Millions of yen)

Name of segment	Japan	China	Rest of Asia	U.S.	North America (excl. U.S.)	Europe	Other	Total
Robotic Solutions	3,954	20,291	14,819	6,166	1,410	8,328	1,693	56,663
Machine Tools	1,416	352	315	2,517	274	496	8	5,382
Reportable segments subtotal	5,370	20,643	15,135	8,684	1,684	8,825	1,701	62,046
Other	907	0	4	—	—	—	—	912
Total	6,277	20,644	15,139	8,684	1,684	8,825	1,701	62,958
Ratio (%)	10.0	32.8	24.0	13.8	2.7	14.0	2.7	100.0

Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(Millions of yen)

Name of segment	Japan	China	Rest of Asia	U.S.	North America (excl. U.S.)	Europe	Other	Total
Robotic Solutions	5,185	25,512	30,729	3,974	1,879	4,300	1,895	73,477
Machine Tools	2,222	643	221	1,772	255	79	10	5,205
Reportable segments subtotal	7,408	26,156	30,950	5,746	2,134	4,380	1,905	78,683
Other	852	4	3	—	—	—	—	859
Total	8,260	26,160	30,954	5,746	2,134	4,380	1,905	79,542
Ratio (%)	10.4	32.9	38.9	7.2	2.7	5.5	2.4	100.0

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

Name of segment	Japan	China	Rest of Asia	U.S.	North America (excl. U.S.)	Europe	Other	Total
Robotic Solutions	8,168	38,366	33,066	13,450	3,228	14,718	3,158	114,157
Machine Tools	3,170	610	552	5,298	660	785	16	11,093
Reportable segments subtotal	11,338	38,976	33,618	18,748	3,889	15,504	3,174	125,251
Other	2,127	2	6	—	—	—	—	2,136
Total	13,465	38,979	33,625	18,748	3,889	15,504	3,174	127,387
Ratio (%)	10.6	30.6	26.4	14.7	3.0	12.2	2.5	100.0

Note: Net sales are based on the locations of customers and classified by country or region.