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Company name : AMADA CO., LTD.
 Name of representative : Takaaki Yamanashi
 Representative Director, President
 (Securities code: 6113, TSE Prime Market)
 Inquiries : Kazuhiko Miwa
 Director, Executive Officer,
 Executive General Manager of Finance Div.
 Telephone : +81-463-96-1111 (representative)

Notice Concerning Revisions to Full-Year Financial Results Forecasts and the Medium-Term Business Plan

AMADA CO., LTD. (the “Company”) hereby announces that it has resolved at its Board of Directors meeting held today that it will revise the consolidated full-year earnings forecast for the fiscal year ending March 31, 2026, which was announced on May 15, 2025, and the "Medium-term Business Plan 2025" for which the fiscal year ending March 31, 2026, is the final year, as described below, based on recent performance trends and other factors.

1. Revisions to consolidated financial results forecasts for the current fiscal year (April 1, 2025 through March 31, 2026)

(Millions of yen, except per share figures)

	Revenue	Operating profit	Profit attributable to owners of parent	Basic earnings per share (Yen)
Previously announced forecasts (A)	405,000	45,000	31,000	96.50
Revised forecasts (B)	440,000	46,000	32,000	101.02
Change (B-A)	35,000	1,000	1,000	—
Change (%)	8.6	2.2	3.2	—
(Reference) Actual consolidated results for the previous fiscal year (Fiscal year ended March 31, 2025)	396,670	49,076	32,386	98.72

2. Reason for revision

We hereby revise our consolidated earnings forecast as stated above because the actual results for the second quarter significantly exceeded the previous forecast. This upward revision is primarily due to the depreciation of the Japanese yen against major currencies exceeding our initial assumption during the second quarter, and the consolidation of Via Mechanics Co., Ltd. as a subsidiary.

The key foreign exchange rates assumed for the forecast for the third quarter and subsequent consolidated accounting periods are JPY 145 per US Dollar and JPY 160 per Euro. Consequently, the average rates for the full fiscal year are assumed to be JPY 145.52 per US Dollar and JPY 164.03 per Euro.

3. Revisions to the Medium-term Business Plan (Fiscal years ending March 31, 2024, through March 31, 2026)

(Billions of yen, except ROE)

	Revenue	Operating profit	ROE
Previously announced	4,000	640 (operating margin 16%)	8% or more
Revised	4,400	460 (operating margin 10.5%)	6.2%

4. Reason for revision

Since the public announcement of the "Medium-Term Business Plan 2025" in May 2023, the business environment surrounding our company has changed significantly. We have seen a complex set of factors become prominent, including the normalization of inflation due to geopolitical risks, disruptions in the supply chain across various regions, and upward pressure on wages.

Amidst these challenges, the Company executed two M&A transactions aimed at achieving our long-term vision. Due to the sales contribution from these acquisitions, we expect to exceed the revenue target. However, we have been unable to fully secure profitability against continuous cost increases, mainly due to a deteriorating market environment. As a result, both operating profit and ROE are projected to fall short of the targets.

While the outlook for our business environment remains highly uncertain, we will address these challenges by promoting a transformation into a sustainable profit structure. This involves actively investing in growth markets and transforming our business structure in conjunction with our sales expansion strategy, while focusing on a market-driven balance between growth and profitability. We will continue to strive for the enhancement of our medium-to-long-term corporate value.

Note: The earnings forecasts contained in this announcement are based on information currently available to the Company, and the actual results may differ from these forecasts due to various factors in the future.