RareJob, Inc

FY 2025/3

Financial Results for the Nine Months Ended December 31, 2024



## Agenda

- 01 Summary
- 02 Our Business
- 03 Strategy
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- 05 Business Updates
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## 01 Summary



## 01 Summary

Gruop	Summary of Cumulative Performance for the Third Quarter (Compared to Initial Performance Forecast)  Net Sales: 7,408 million yen(+72.6%)  EBITDA: 694 million yen(+134.9%) Operating income: 462 million yen(+231.1%)  Net income Attributable to owners of parent: 294 million yen(+420.8%)
Reskilling-related Business	The revision of the full-year consolidated earnings forecast for the fiscal year ending March 2025 is detailed on page 17.  The development of AI-powered products and the offering of PROGOS tests have been increasing significantly.
Childcare Support Business	Securing projects for the next term by proposing hybrid learning opportunities that combine offline and online methods.
Others	Released "RareLingo" and began expanding overseas. Collaboration with the Gakken Group is also underway.



## Our Business



### Segments

## **Segments of RareJob group**

#### **Reskilling-Related Business**

:Providing online services that offer knowledge and skills leading to the reskilling of adults.

#### **Childcare Support Business**

:Providing services targeted at children from early childhood through high school (K-12\*).

\*The educational period from preschool (the final year of kindergarten) to high school graduation.

## Reskilling-Related Business













## Childcare Support Business









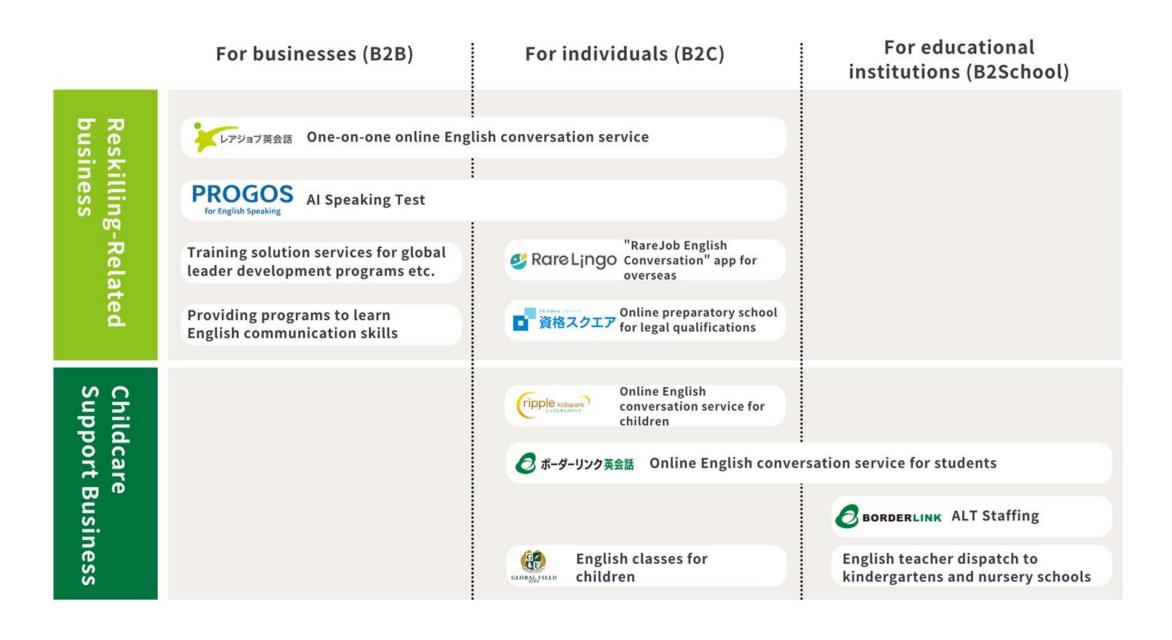




02 Our service

#### **Service of Rarejob group**

In each segment, we provide services to three types of clients: B2B, B2C and B2School





## 03 Strategy



#### Our solution

## Japan's Social Issues and Our solution

- The expansion of companies' global business operations, the increased utilization of foreign talent, and the rapid growth in inbound demand.
- The widening of educational and regional disparities.
- The increasing need for the utilization of DX (Digital Transformation) and AI.

Global business
Utilizing foreign talent
Inbound demand





Educational disparities Regional disparities





**DX** • AI Utilization





Improve Japanese people's English skills by providing learning opportunities and taking the PROGOS test

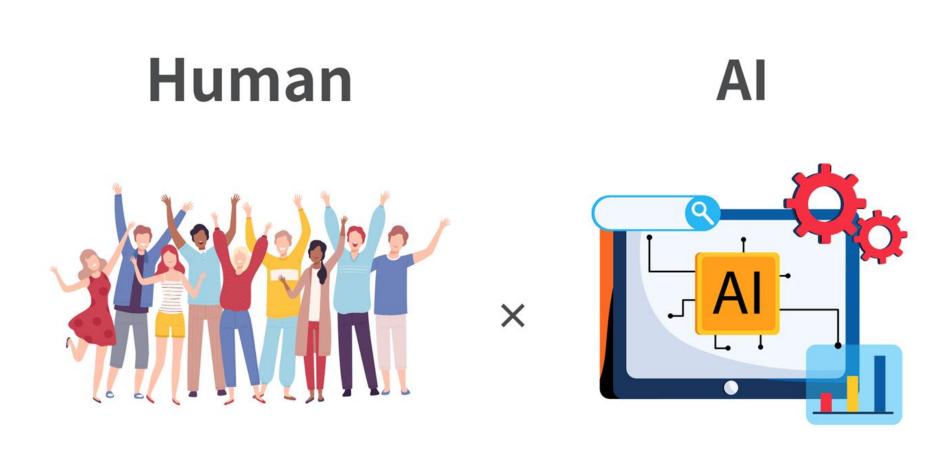
Eliminating the gap with ALT dispatch and online English lessons

Providing innovative services to legacy industries



# Overview 1: Maximizing our value by combining human capabilities with AI.

While utilizing the advantages of technology and AI in terms of homogenization and efficiency, it is 'people' who are responsible for valuable creation and service quality. Based on this philosophy, we aim to maximize the value provided by combining human and AI capabilities.

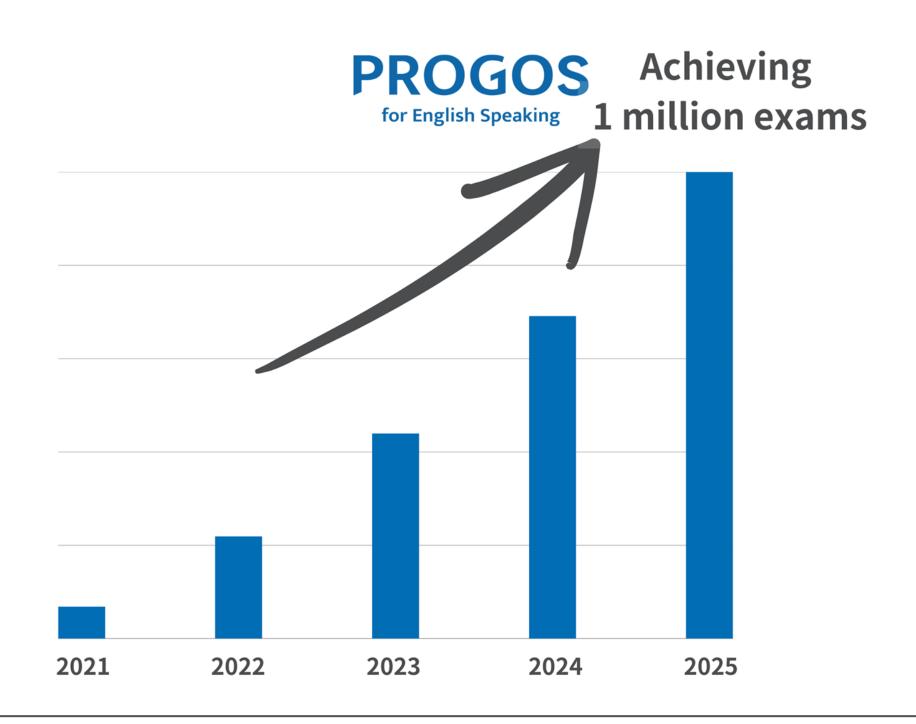




### Strategy 1-1:Accelerate the deployment of products utilizing AI.

By promoting the CEFR and PROGOS tests, we aim to accelerate the establishment of a comprehensive framework for skill assessment.

PROGOS test is expected to be taken one million times by the end of 2025.





# Strategy 1-2 :Leverage strengths that can only be realized by humans.

Filipino tutors

Providing high-quality lessons through 6,000 Filipino tutors.

By operating a subsidiary in the Philippines, we provide high-quality services tailored to fit the needs of Japanese students.



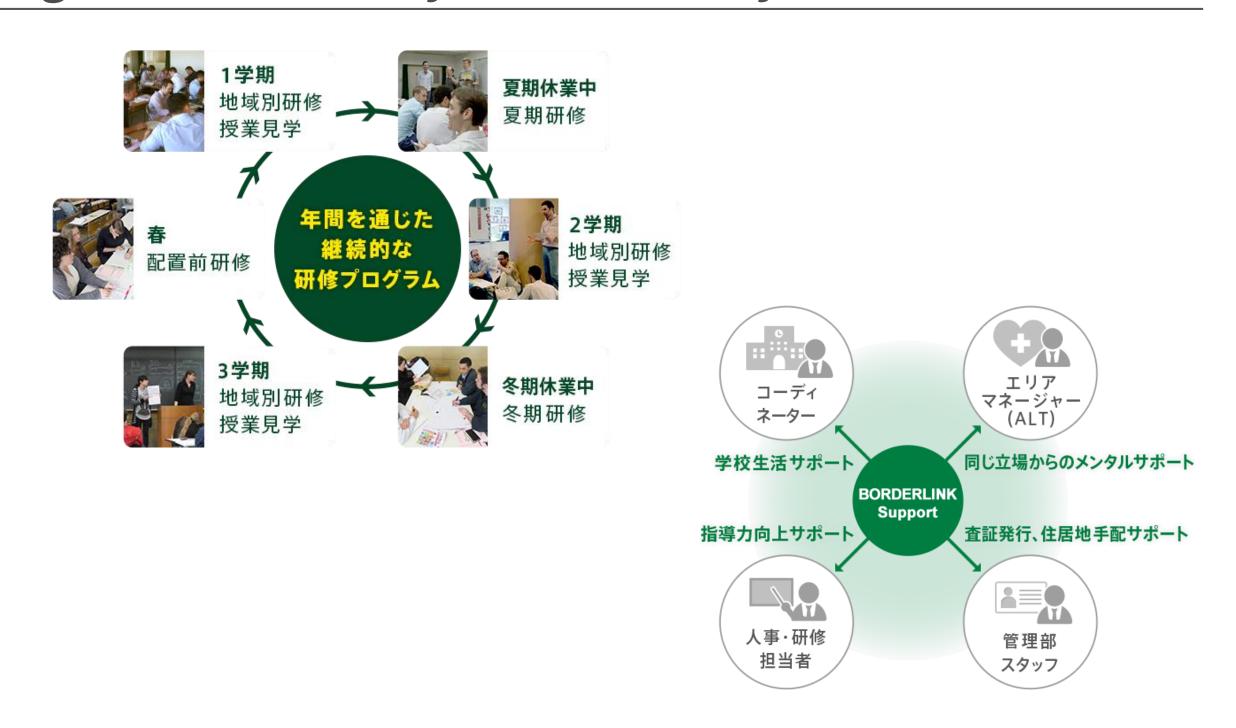


# Strategy 1-2 :Leverage strengths that can only be realized by humans.

# Dispatch ALT nationwide to support English class in schools.

Against the backdrop of the 2020 curriculum guideline revisions, the importance of "speaking" among the four English skills is increasing. Consequently, the demand for ALT dispatch services to support foreign language education classes, particularly in English, is expanding year by year.

The ALT dispatch service is a business that requires the unique strengths of "people" who stand in the school setting and provide instruction.





# Overview 2: Establish a competitive advantage with group synergy.

2.Establish a competitive advantage with group synergy.

## [Establishing a competitive advantage with in-house development]

[In-house development]
Adding Al-based features to
existing services







"Al Lesson Report β"

"AI English Conversation β"

AI "descriptive" correction

#### [Cross-border group synergy]

[Utilizing ALTs as tutors]
Native lesson tutor
Corporate training tutor



[DX Promotion]
Acquiring leads through digital transformation training
Exploring the possibilities of product development



[Hiring tutors as ALTs] Filipino tutor → ALT



[Product Utilization]
Using PROGOS tests
to recruit ALTs





# Strategy 2-1 :Expansion of business areas.

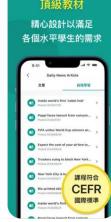
# Offering existing services and products in overseas markets as well.

In February, we developed and launched our own English conversation app for overseas markets, "RareLingo."
Additionally, by collaborating with overseas English learning services to provide the PROGOS test, we are achieving seamless product development and international expansion through collaboration within the group.













# Strategy 2-2 :Create synergy by collaborating with the Gakken Group.

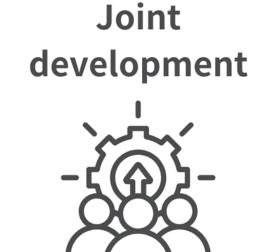
Collaborate with the Gakken Group to accelerate cross-referrals, joint development, and the proposal of added value.

In November 2024, RareJob group entered into a capital and business alliance agreement with GAKKEN HOLDINGS Co., Ltd.

## [Three collaborations]

Customer referrals and supplements

















## FY2025/3 3Q Results



# The revision of the full-year consolidated earnings forecast for the fiscal year ending March 2025

Although Net Sales is expected to fall short of projections, operating income is anticipated

#### **Net Sales**

Net Sales is expected to fall short of projections.

to exceed expectations.

#### Income

Operating income, ordinary income, and net income for the current period are all expected to exceed the previous forecast, ensuring profitability. (In JPY MM)

	Net Sales	EBITDA	Operating income	Ordinary income	Net income Attributable to owners of parent	Basic earnings per share
The forecast announced previously (A)	10,200	515	200	185	70	7.40
The forecast announced this time (B)	9,700	739	400	380	160	16.81
(B) - (A)	-500	224	200	195	90	
Growth rate (%)	-4.9	43.4	100.0	105.4	128.5	
Cf.) Full-year results for the previous fiscal year	10,175	1,146	696	700	-288	-30.49



# The revision of the full-year consolidated earnings forecast for the fiscal year ending March 2025

(In JPY MM)

While the Reskilling-related
Business for B2C experienced a
decrease in revenue, B2B remained
steady. Segment profit is expected
to improve compared to initial
estimates.

In the child and Childcare Support Business, despite a decline in revenue from English learning for children services, segment profit has significantly improved.

				<u> </u>
		Initial Guidance for FY 2024/3	Revised Guidance for FY 2025/3	Change
	Net Sales	5,100	4,700	-7.8%
Reskilling-	B2C	3,300	2,850	-13.6%
Related Business	B2B	1,800	1,850	+2.8%
	Segment profit	350	385	+10.0%
Childcare Support Business	Net Sales	5,100	5,000	-2.0%
	ALT dispatch	4,630	4,640	+0.2%
	English learning for children	470	360	-23.4%
	Segment profit	120	275	+129.2%
Adjustment*		-270	-260	
Total	Net Sales	10,200	9,700	-4.9%
	Operating income	200	400	+100.0%

<sup>\*</sup>Adjustments are mainly corporate expenses that do not belong to the reportable segments.



### Financial Results for FY 2025/3 3Q

(In JPY MM)

Revenue decreased by 3.8% compared to the same period last year, and operating income declined by 26.1%.

#### **Net Sales YoY**

Reskilling-Related Business -324 million yen(-8.2%)

Childcare Support Business +29 million yen(+0.8%)

#### **Operating income YoY**

Reskilling-Related Business -262 million yen(-40.4%)

Childcare Support Business +34 million yen(+14.7%)

	FY 2024/3 3Q	FY 2025/3 3Q	Change YoY
Net Sales	7,703	7,408	-3.8%
EBITDA*	965	694	-28.1%
Operating income	625	462	-26.1%
Ordinary income	610	449	-26.3%
Net income Attributable to owners of parent	533	294	-44.7%
EBITDA margin	12.5%	9.4%	-3.2pt
Operating margin	8.1%	6.2%	-1.9pt

<sup>\*</sup>Operating income + Depreciation + Amortization of goodwill



### Segment profit/Loss for FY2025/3 3Q

(In JPY MM)

Reskilling-Related Business is experiencing steady growth in B2B, Childcare Support Business is generating stable profits.

		FY 2024/3 3Q	FY 2025/3 3Q	Change YoY
Reskilling- Related Business	Net Sales	3,928	3,604	-8.2%
	B2C	2,564	2,199	-14.2%
	B2B	1,364	1,405	+3.0%
	Segment profit	651	388	-40.4%
Childcare Support Business	Net Sales	3,774	3,803	+0.8%
	ALT dispatch	3,444	3,533	+2.6%
	English learning for children	329	270	-18.0%
	Segment profit	232	266	+14.7%
Adjustment*		-257	-192	
Total	Net Sales	7,703	7,408	-3.8%
	Operating income	625	462	-26.1%

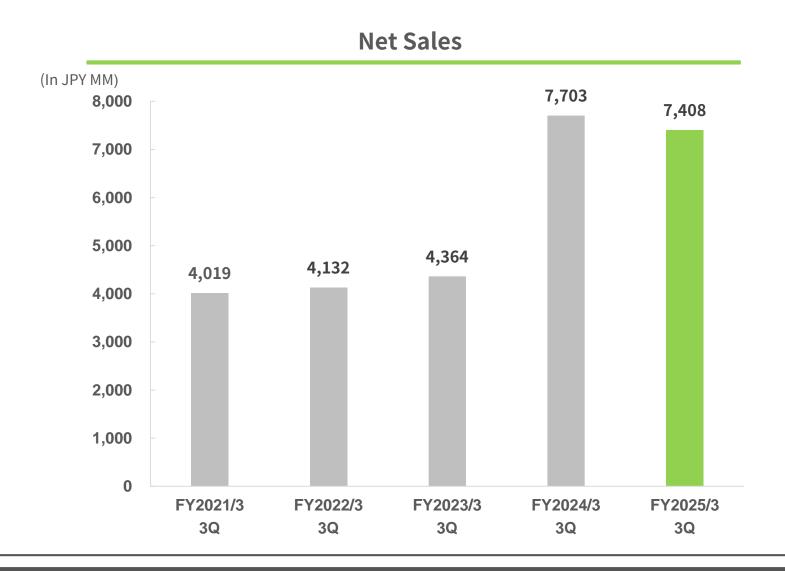
<sup>\*</sup>Adjustments are mainly corporate expenses that do not belong to the reportable segments.

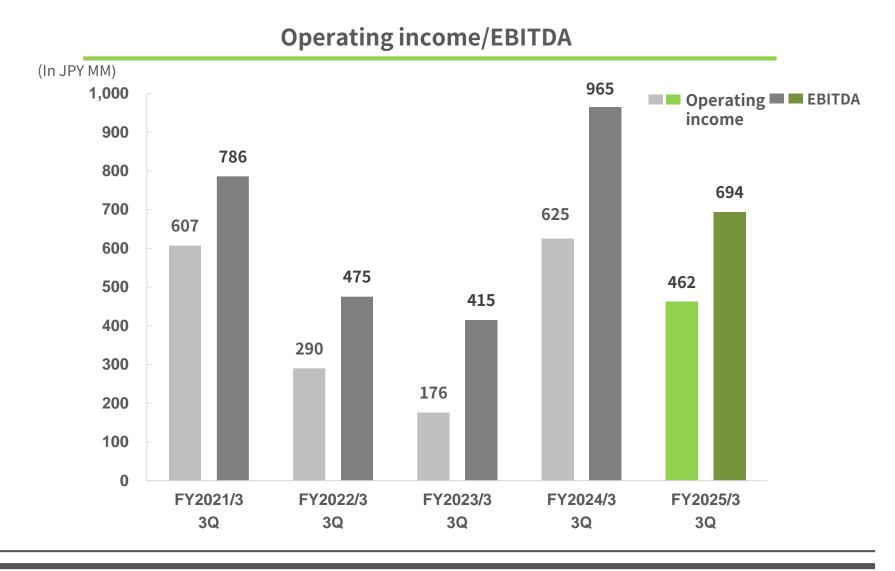


#### 3Q Results for the last several years

Net Sales remained at the same level as the same period last year. While ALT dispatch services and corporate offerings are showing strong growth, sales of individual services are slowing down.

Operating income and EBITDA decreased due to an increase in advertising and promotional expenses aimed at enhancing brand awareness.



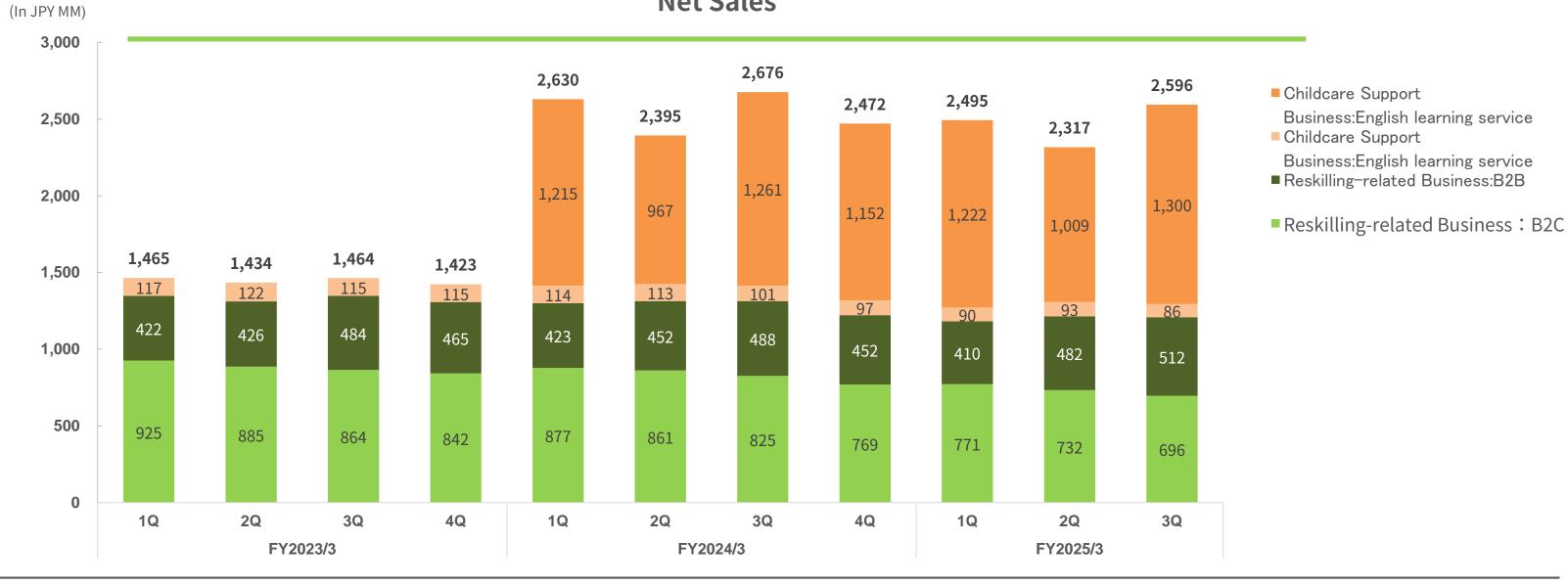




#### **Breakdown of Quarterly Net Sales**

ALT dispatch service continues to perform well and is driving revenue growth. B2B are also performing strongly, with an increase in new customer acquisitions leading to growth compared to the previous fiscal year.

Net Sales

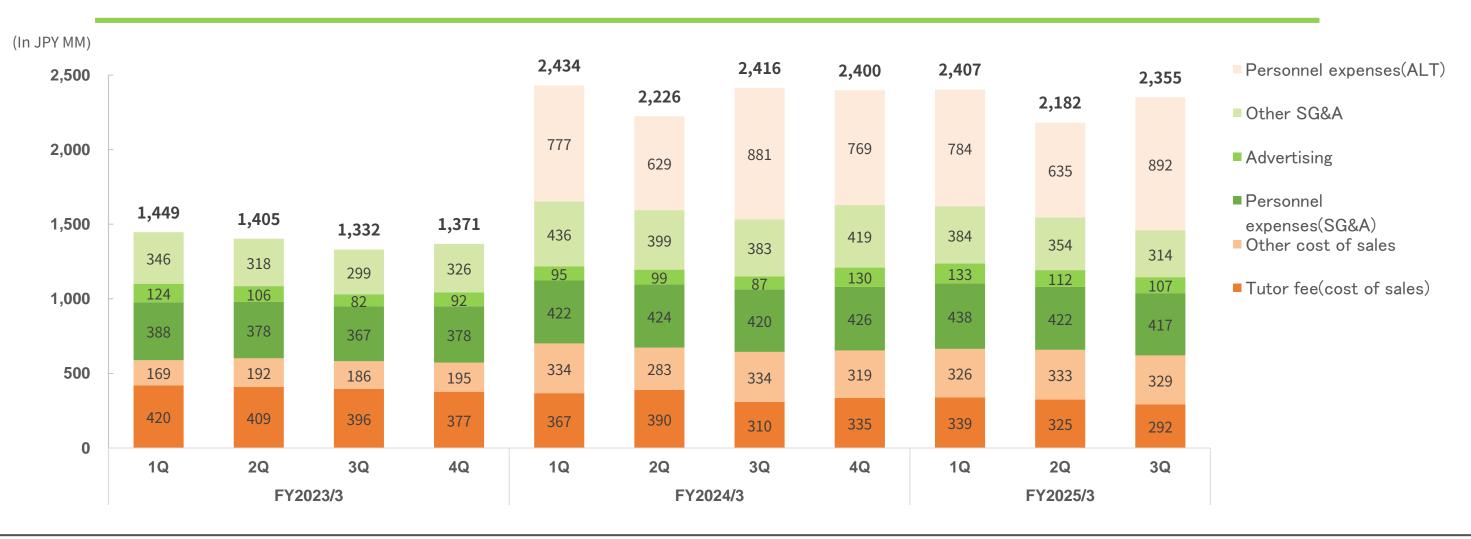




# Quarterly Expenses Breakdown (Cost of Sales and SG&A) for FY 2025/3 3Q

ALT personnel expenses increased in line with revenue growth. Although advertising expenses have increased compared to the previous fiscal year, a certain level of brand awareness improvement has been confirmed, leading to a slight decrease compared to 1Q and 2Q of the current year.

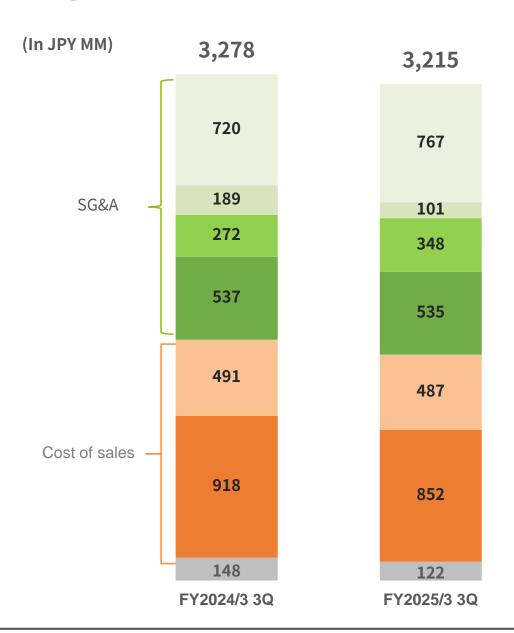






### Expenses Breakdown for FY 2025/3 2Q: Reskilling-related Business

While advertising and expenses aimed at increasing brand awareness have risen, the overall expenses saw a slight decrease due to a reduction in goodwill amortization costs.



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Costs	Change YoY	Factors
Other SG&A		Increased in outsourcing and rising costs in the recruitment-related expenses.
<ul><li>Depreciation (Including amortization of goodwill)</li></ul>		Depreciation expense fallout by impairment of goodwill in the previous period.
Advertising		Increased due to advertising for online English service.
Personnel expenses(SG&A)	-1 (-0.4%)	Roughly the same as in the previous year.
Other cost of sales	-4 (-0.8%)	Roughly the same as in the previous year.
■ Tutor fee(cost of sales)		Decreased along with the decline in the number of lessons.
Common expenses		Decreased due to optimization of common expenses.



### Expenses Breakdown for FY 2025/3 2Q: Childcare Support Business

Due to appropriate personnel allocation, ALT personnel expenses increased, while a review of the supply system for children's English conversation tutors led to a decrease in tutor compensation.





## **Business Updates**



### **B2C**: Reskilling-related Business

# Releasing new features and services that leverage AI.

In the online English conversation platform, we have launched the "AI Eikaiwa β" feature, which enables users to take lessons in a chat format with an AI tutor.

The online prep school "Shikaku Square" has officially released an AI-based grading feature for "descriptive" questions aimed at the Administrative Scrivener exam.



shikaku square 資格スクエア

— 行政書士試験

□°□°□ AI「記述式」添削

最新年度を含む過去問10年分に対応 「最短一分」「回数無制限」でAIが採点・添削



### **B2B**: Reskilling-related Business

Expanding the provision of the PROGOS test in collaboration with the English learning platform "EnglishCentral."





#### **ALT dispatch: Childcare Support Business**

Enhancing order acquisition and strengthen our competitive advantage by offering a hybrid learning solution that combines ALT dispatch services with online English conversation.

# ALT dispatch [Offline]



# Borderlink Eikaiwa [Online]



# [Provision of hybrid learning opportunities.]

X



### Capital and business alliance with the Gakken Group

Promoting collaboration across various business areas and planning to implement campaigns, among other initiatives.

#### [B2C]

Introduce "RareJob English Conversation" to Gakken Group subscribers through email newsletters. Utilize as a new channel to acquire new users.





**\*image** 

#### [B2B]

Gakken Group sells RareJob Group services on behalf of the company



#### [B2School]

Sales activities in collaboration with Gakken Group





# 06 Appendix



### **Group Vision/Purpose**

## Chances for everyone, everywhere.

The realization of the world where everyone can unlock their potentials to be valued.



### Initiatives for SDGs/ESG

#### **Environment**



Reducing energy consumption by having less travel



Promoting paperless environment

#### Social



Providing reasonable and high quality educations



More jobs for women



Creating jobs in the developing country



Realization of the society where people can make full use of their abilities

#### Governance

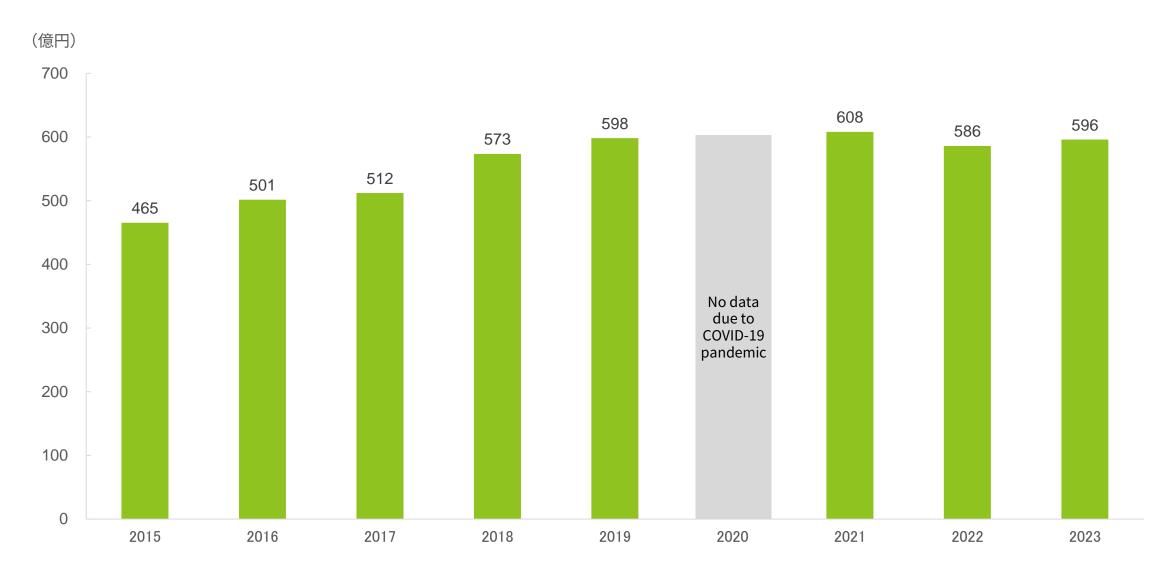


**Corporate governance** 



### **ALT dispatch market**

Though the market size shrank temporarily due to COVID-19 pandemic, the size is still close to about 60 billion yen.

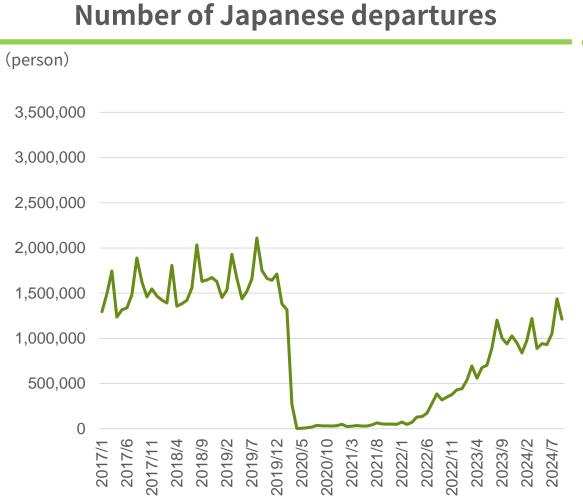


\*RareJob estimated this based on the number of ALT excluding others from "Survey for Status of English Education" by MEXT and unit cost per ALT (4 million yen)



### **Current Situation of the Online English Learning Market**

Slow recovery in the number of Japanese departures prevents of making the market positive





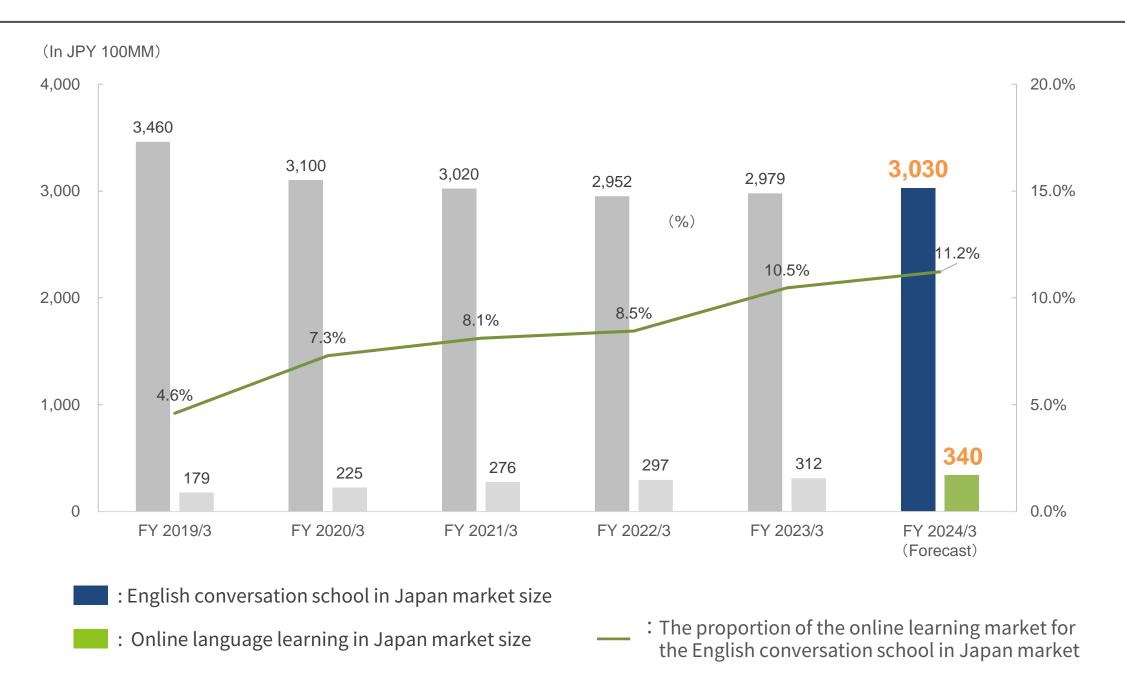
#### Number of foreigners entering the country





### **English-related Business Market Size**

The online English learning market accounts for only 11.2% of the English conversation school in Japan market, which means a huge potential for future growth in the online market.

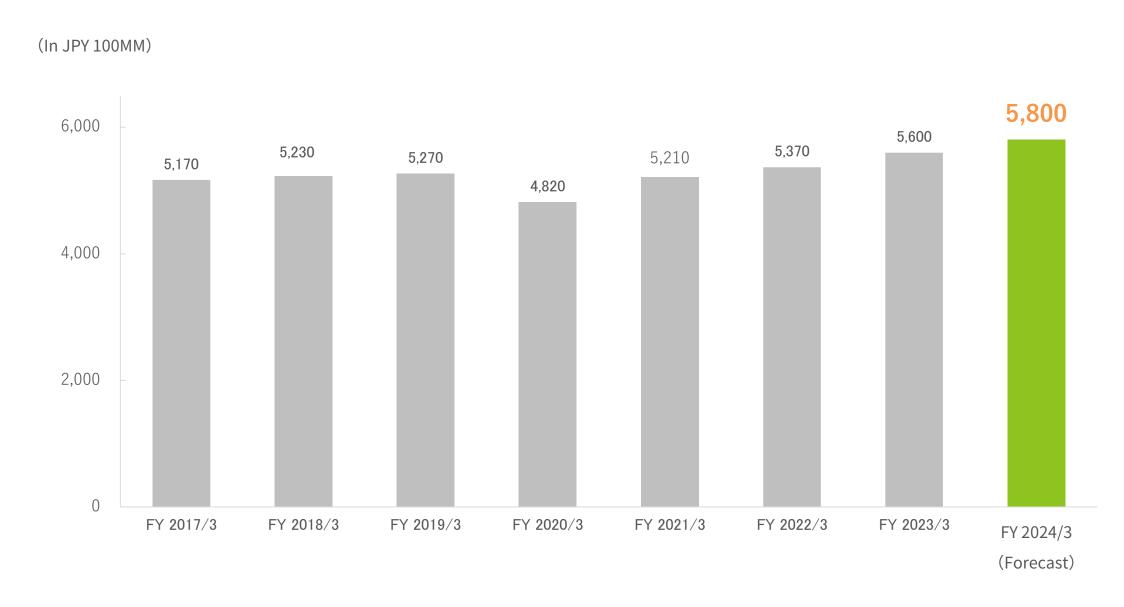


Source: Yano Research Institute, "Language learning business report 2024"



### **Corporate training market**

The market size has been recovering since the decline caused by COVID-19 pandemic.



\*Source : Yano Research Institute, "Business Training Service Market and Outlook 2024"



#### Disclaimer

- This material has been prepared by the Company for the purpose of informing investors of the current status of RareJob, Inc. (hereinafter referred to as "RareJob").
- The materials and information provided in this document include so-called "forward-looking statements". These forward-looking statements are based on current expectations, forecasts and assumptions that involve risks and are subject to uncertainties that couldcause actual results to differ materially from those discussed in the forward-looking statements.
- These risks and uncertainties include general domestic and international economic conditions, such as general industry and market conditions, interest rate and currency exchange rate fluctuations.
- We assume no obligation to update or revise the forward-looking statements contained in this announcement, even in the event of new information or future events

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