

**Summary of Consolidated Financial Results**  
**for the Third Quarter of the Fiscal Year Ending May 31, 2026**  
**(From June 1, 2025 to February 28, 2026)**  
**[Japanese GAAP]**

March 30, 2026

Company Name: ERI Holdings Co., Ltd. Stock Exchange Listing: Tokyo  
 Securities Code: 6083 URL: <https://www.h-eri.co.jp/>  
 Representative: Toshihiko Umamo, President, CEO and COO  
 For Inquiries, Contact: Seiichiro Matsumura, Head of Finance and Accounting Group  
 TEL:(03)5770-1520  
 Planned Starting Date for Dividend Payments: –  
 Supplementary documents for financial results: Yes  
 Financial Results briefing: None

(Amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending May 31, 2026 (June 1, 2025 – February 28, 2026)

(1) Consolidated Financial Results (Cumulative)

(% indicates year-on-year change)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent	
	million yen	%	million yen	%	million yen	%	million yen	%
FY 5/2026 Q3	17,614	27.8	3,436	276.5	3,445	263.5	2,129	304.6
FY 5/2025 Q3	13,779	3.8	912	(39.3)	947	(38.0)	526	(43.9)

(Note) Comprehensive Income FY 5/2026 Q3: 2,136 million yen ( 309.2%) FY 5/2025 Q3: 522 million yen ( -44.7%)

	Profit per Share	Diluted Profit per Share
	yen	yen
FY 5/2026 Q3	282.51	–
FY 5/2025 Q3	68.77	–

(2) Consolidated Financial Position

	Total Assets	Net Assets	Shareholders' Equity Ratio
	million yen	million yen	%
FY 5/2026 Q3	15,290	7,526	48.9
FY 5/2025	13,435	6,384	47.2

(Reference) Shareholders' Equity FY 5/2026 Q3: 7,481 million yen FY 5/2025: 6,342 million yen

2. Dividends

	Dividends per Share				
	End of Q1	End of Q2	End of Q3	Fiscal Year End	Annual
	yen	yen	yen	yen	yen
FY 5/2025	–	30.00	–	30.00	60.00
FY 5/2026	–	55.00	–		
FY 5/2026 (Forecast)				55.00	110.00

(Note) Revisions to dividend forecasts published most recently: None

3. Consolidated Financial Forecasts for the Fiscal Year Ending May 31, 2026 (June 1, 2025– May 31, 2026)

(% indicates year-on-year change)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent		Profit per Share
	million yen	%	million yen	%	million yen	%	million yen	%	yen
FY 5/2026	24,000	21.4	4,500	120.0	4,500	116.7	2,800	116.4	372.17

(Note) Revisions to performance forecasts published most recently: None

\* Notes

(1) Changes in significant subsidiaries during the term under review (changes in subsidiaries via share exchange causing a change in the scope of consolidation): Yes

Newly added: 2(Name) ERI Kensa Center Co., Ltd. (Former company name: Taitoh Building-Equipment Inspection Center Co., Ltd.),  
ERI Robotics Co., Ltd. (Former company name: TOMPLA Co., Ltd.)

(2) Adoption of accounting treatment unique to the preparation of quarterly consolidated financial statements: None

(3) Accounting policies, changes in accounting estimates and errors

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|--|------|
| (i) Changes in accounting policies associated with the revision of accounting standards, etc.: | None |
| (ii) Changes in accounting policies other than (i):  | None |
| (iii) Changes in accounting estimates:   | None |
| (iv) Restatements:   | None |

(4) Number of shares issued (common stock)

(i) Shares Outstanding (incl. treasury stock):	FY 5/2026 Q3	7,832,400 shares
	FY 5/2025	7,832,400 shares
(ii) Treasury Stock:	FY 5/2026 Q3	349,755 shares
	FY 5/2025	229,716 shares
(iii) Average Number of Shares Outstanding	FY 5/2026 Q3	7,537,170 shares
	FY 5/2025 Q3	7,653,126 shares

\* Review of the accompanying quarterly consolidated financial statements by certified public accountants or audit corporations: Yes (optional).

\* Cautionary statement with respect to forward-looking statements, and other information.

The performance projections in this report are based on information currently available and significantly include uncertainty. Actual result may differ materially from these projections due to various factors.

Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Balance Sheet

(Unit: thousand yen)

	At the end of the previous fiscal year (As of May 31, 2025)	The third quarter of the reporting fiscal year (As of February 28, 2026)
<b>Assets</b>		
Current assets		
Cash and deposits	5,863,509	7,721,876
Accounts receivable-trade and contract assets	3,083,152	2,487,119
Work in process	320,465	342,343
Other	312,105	381,033
Total current assets	9,579,233	10,932,372
Non-current assets		
Property, plant and equipment	1,593,189	1,852,562
Intangible assets		
Goodwill	819,697	952,066
Other	343,329	365,588
Total intangible assets	1,163,026	1,317,655
Investments and other assets		
Investment securities	96,034	107,494
Guarantee deposits	567,868	607,248
Deferred tax assets	391,537	432,918
Other	44,169	40,148
Total investments and other assets	1,099,610	1,187,810
Total non-current assets	3,855,826	4,358,028
Total assets	13,435,059	15,290,400

(Unit: thousand yen)

	At the end of the previous fiscal year (As of May 31, 2025)	The third quarter of the reporting fiscal year (As of February 28, 2026)
<b>Liabilities</b>		
Current liabilities		
Short-term borrowings	250,246	550,547
Current portion of long-term borrowings	915,001	612,612
Accounts payable - other	707,314	488,904
Accrued expenses	1,054,860	1,010,004
Income taxes payable	465,585	937,407
Contract liabilities	1,049,259	1,196,898
Lease obligations	21,205	18,873
Other	377,983	540,507
<b>Total current liabilities</b>	<b>4,841,457</b>	<b>5,355,755</b>
Non-current liabilities		
Long-term borrowings	1,323,085	1,672,100
Retirement benefit liability	161,698	165,982
Long-term accounts payable - other	575,506	531,842
Deferred tax liabilities	23,604	2,196
Lease obligations	41,292	33,383
Other	84,045	2,146
<b>Total non-current liabilities</b>	<b>2,209,233</b>	<b>2,407,652</b>
<b>Total liabilities</b>	<b>7,050,690</b>	<b>7,763,407</b>
<b>Net assets</b>		
Shareholders' equity		
Share capital	992,784	992,784
Capital surplus	42,236	42,236
Retained earnings	5,657,041	7,146,719
Treasury shares	(345,454)	(700,439)
<b>Total shareholders' equity</b>	<b>6,346,607</b>	<b>7,481,300</b>
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	(4,226)	(40)
<b>Total valuation and translation adjustments</b>	<b>(4,226)</b>	<b>(40)</b>
Non-controlling interests	41,988	45,732
<b>Total net assets</b>	<b>6,384,369</b>	<b>7,526,993</b>
<b>Total liabilities and net assets</b>	<b>13,435,059</b>	<b>15,290,400</b>

(2) Quarterly Consolidated Statements of Income and Comprehensive Income  
Quarterly Consolidated Statement of Income

(Unit: thousand yen)

	The third quarter of the previous fiscal year (From June 1, 2024 to February 28, 2025)	The third quarter of the reporting fiscal year (From June 1, 2025 to February 28, 2026)
Net sales	13,779,538	17,614,648
Cost of sales	9,420,728	11,056,317
Gross profit	4,358,810	6,558,331
Selling, general and administrative expenses	3,446,099	3,122,136
Operating profit	912,710	3,436,195
Non-operating income		
Interest income	2,269	10,667
Interest on securities	3,434	5,546
Dividend income of insurance	7,584	7,586
Commission income	1,119	1,101
Rent revenue	3,943	3,873
Insurance claim income	22,340	1,985
Subsidy income	15,010	2,166
Miscellaneous income	14,197	8,506
Total non-operating income	69,900	41,434
Non-operating expenses		
Interest expenses	14,452	23,207
Compensation for damage	11,628	-
Miscellaneous losses	8,647	8,922
Total non-operating expenses	34,728	32,130
Ordinary profit	947,882	3,445,498
Extraordinary income		
Gain on sale of investment securities	11,033	-
Gain on sale of non-current assets	1,374	46
Gain on sale of shares of subsidiaries and associates	23,303	-
Total extraordinary income	35,711	46
Extraordinary losses		
Loss on sale of non-current assets	1,369	-
Loss on cancellation of leases	1,496	-
Total extraordinary losses	2,865	-
Profit before income taxes	980,728	3,445,545
Income taxes - current	344,042	1,365,718
Income taxes - deferred	107,135	(52,388)
Total income taxes	451,178	1,313,330
Profit	529,550	2,132,215
Profit attributable to non-controlling interests	3,279	2,911
Profit attributable to owners of parent	526,271	2,129,303

Quarterly Consolidated Statement of Comprehensive Income

(Unit: thousand yen)

	The third quarter of the previous fiscal year (From June 1, 2024 to February 28, 2025)	The third quarter of the reporting fiscal year (From June 1, 2025 to February 28, 2026)
Profit	529,550	2,132,215
Other comprehensive income		
Valuation difference on available-for-sale securities	(7,432)	4,188
Total other comprehensive income	(7,432)	4,188
Comprehensive income	522,118	2,136,403
Comprehensive income attributable to:		
Comprehensive income attributable to owners of parent	518,841	2,133,489
Comprehensive income attributable to non-controlling interests	3,276	2,913