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September 16, 2025

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Notice Concerning Changes in Reporting Segments

ERI Holdings Co., Ltd. (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held on September 16, 2025, to change its reporting segments. The details are described below.

1. Reason of the Changes

The Company has started “ERI Group Medium-Term Management Plan (From FY 2026/5 to FY 2028/5)” in June 2025. In the Medium-Term Management Plan, the Company aims to grow its business by two major measures, i) operational restructuring for the major regulation change affecting the core business operation, and ii) business area expansion through M&A activities. For the appropriate strategic operation and management that should lead to successful goal of the Medium-Term Management Plan, the Company has revised reporting segments largely in two points described as follows.

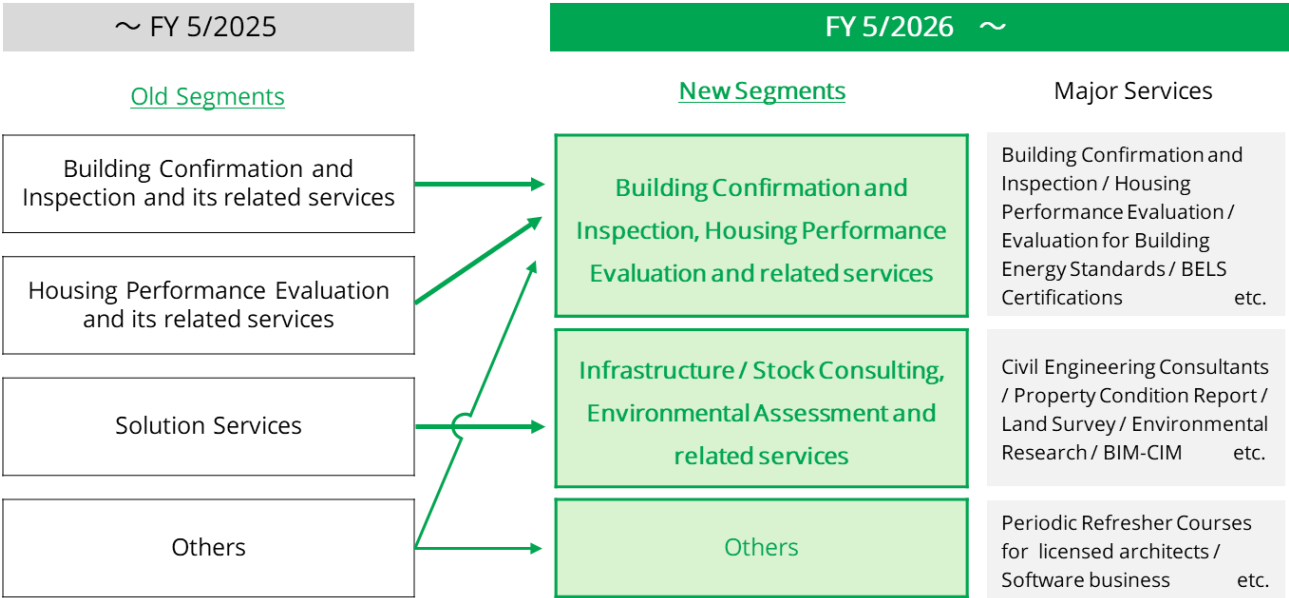
(1) Changes in Reporting Segments Related to Core Businesses

Large revision of the Building Code was enforced in April 2025, and now basically all new buildings including new housings must comply with the Energy Saving Standards. In accordance with the new regulation, MLIT has revised the procedure of Building Confirmation and Inspection to streamline operations in Building Confirmation bodies. Then, services originally based on independent laws and related institutions such as Building Code, Act on the Promotion of Housing Quality Assurance, Act for Promotion of Long-Life Quality Housing, and Building-Housing Energy-efficiency Labeling System are strongly collaborated in Building Confirmation Inspection procedure. As a result, the Company has revised its operation and management in accordance with these changes of the confirmation procedure. Along with the action, the Company changes reporting segments and integrates “Building Confirmation and Inspection and its related services”, “Housing Performance Evaluation and its related services”, and energy saving related services, etc. in “Others” into “Building Confirmation and Inspection, Housing Performance Evaluation and related services.”

(2) Changes in Reporting Segment Due to Business Expansion

After several years of M&As accumulation, share of “Solution services” segment sales exceeded 20% in the Company’s consolidated sales. The services in the segment have been expanded to Civil Engineering Consultants, Land survey, Environmental research, Modeling of BIM/CIM, etc. In accordance with this situation, the Company changes the segment name of “Solution services” to “Infrastructure / Stock Consulting, Environmental Assessment and related services.”

2. Overview of the Changes



3. Timing of the Changes

The Company will make its disclosures with the changed segments from its reporting of results in the first quarter of the fiscal year ending May 2026.