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June 24, 2026

Company name: H-ONE CO., LTD.
Name of representative: Seiki Mayumi, Representative Director, President and Chief Executive Officer
(Securities code: 5989; TSE Prime Market)
Inquiries: Taiji Miyamoto, Senior Corporate Officer, Business Management Operations, Investor Relations, ESG, Legal Affairs Officer
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Announcement regarding controlling shareholders, etc.

H-ONE CO., LTD. (the “Company”) hereby announce that matters concerning controlling shareholders, etc., with respect to Honda Motor Co., Ltd., which is an “other affiliated company” of the Company, are as follows.

1. Name, etc. of parent company, controlling shareholder (excluding parent companies), other affiliated company, or the company of the other affiliated company

(As of March 31, 2026)

Name	Relationship	Percentage of voting rights held (%)			Financial instrument exchange where issued shares are listed
		Direct ownership	Aggregate ownership	Total	
Honda Motor Co., Ltd.	Other affiliated company	21.35	–	21.35	Prime Market of the Tokyo Stock Exchange New York Stock Exchange (U.S)

2. Position of the listed company within the corporate group of the parent company, etc., and other relationships with the parent company, etc.

   The Company maintains a continuous and favorable business relationship with Honda Motor Co., Ltd., and its group companies, and intends to further strengthen these transactional ties moving forward. At the same time, the Company is also actively pursuing sales expansion activities targeting customers outside Honda Motor Co., Ltd. and its group.

   While the Company maintains close capital and business relationships with Honda Motor Co., Ltd., terms and conditions for transactions are determined in the same manner as general transactions through price negotiations, taking into account economic rationality and the Company's manufacturing technologies, among other factors. Furthermore, as a listed company, the Company operates on the principle of management autonomy in its business activities and management decisions, thereby securing a certain degree of independence in its business operations.

3. Matters concerning transactions with controlling shareholder (Fiscal year ended March 31, 2026)

Relationship	Details of transaction	Transaction amount (Millions of yen)	Item	Balance at the end of the period (Millions of yen)
Business relationship Concurrent holding of officer positions: None	Sales of automobile parts, motorcycle parts, and other products	34,661	Operating receivables	3,460
	Purchases of raw materials, etc.	11,481	Operating liabilities	2,611

(Note) Terms and conditions of transactions or policy for determining terms and conditions of transactions, etc.

(1) The selling prices are determined through price negotiations after preparing and submitting quotations to the customer, taking into account market prices and the Company's manufacturing technologies based on economic rationality.

(2) Raw material purchases are determined in the same manner as general transactions through price negotiations with reference to market prices.