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May 14, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under IFRS)

Company name: H-ONE CO., LTD.
 Listing: Tokyo Stock Exchange
 Securities code: 5989
 URL: <http://www.h1-co.jp>
 Representative: Seiki Mayumi, Representative Director, President and Chief Executive Officer
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 Scheduled date of annual general meeting of shareholders: June 24, 2026
 Scheduled date to commence dividend payments: June 25, 2026
 Scheduled date to file annual securities report: June 23, 2026
 Preparation of supplementary material on financial results: None
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before tax		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	209,659	(8.1)	14,648	23.5	15,270	41.0	12,417	7.4
March 31, 2025	228,145	(2.0)	11,860	—	10,827	—	11,560	—

	Profit attributable to owners of parent		Total comprehensive income		Basic earnings per share	Diluted earnings per share
	Millions of yen	%	Millions of yen	%	Yen	Yen
Fiscal year ended						
March 31, 2026	10,974	2.3	19,282	83.5	390.06	386.55
March 31, 2025	10,728	—	10,505	—	382.82	377.89

	Return on equity attributable to owners of parent	Ratio of profit before tax to total assets	Ratio of operating profit to revenue
	%	%	%
Fiscal year ended			
March 31, 2026	15.3	8.0	7.0
March 31, 2025	18.0	6.0	5.2

Reference: Share of profit (loss) of investments accounted for using equity method
 For the fiscal year ended March 31, 2026: ¥1,072 million
 For the fiscal year ended March 31, 2025: ¥554 million

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets	Equity attributable to owners of parent per share
As of	Millions of yen	Millions of yen	Millions of yen	%	Yen
March 31, 2026	205,407	82,919	79,391	38.7	2,820.58
March 31, 2025	178,534	65,541	64,000	35.8	2,281.30

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	28,599	(23,851)	(4,846)	22,341
March 31, 2025	21,079	(13,149)	(7,338)	19,310

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to equity attributable to owners of parent (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2025	—	13.00	—	37.00	50.00	1,419	13.1	2.4
March 31, 2026	—	32.00	—	32.00	64.00	1,817	16.4	2.5
March 31, 2027 (Forecast)	—	35.00	—	35.00	70.00		17.9	

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before tax		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	230,000	9.7	16,000	9.2	15,000	(1.8)	11,000	0.2	390.80

※ Notes

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): Yes
Newly included: KTH Texas, Inc.
Excluded: ZH Auto Parts Industries Inc.
- (2) Changes in accounting policies and changes in accounting estimates
 - (i) Changes in accounting policies required by IFRS: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None

(3) Number of issued shares (ordinary shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	28,392,830 shares
As of March 31, 2025	28,392,830 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	245,701 shares
As of March 31, 2025	338,504 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended As of March 31, 2026	28,135,299 shares
Fiscal year ended As of March 31, 2025	28,025,208 shares

(Note)The number of treasury shares at the end of the period includes the shares of the Company held by Custody Bank of Japan, Ltd. (Trust account E) related to the Board Benefit Trust (BBT) (243,700 shares for the fiscal year ended March 31, 2026 and 336,600 shares for the fiscal year ended March 31, 2025). The number of treasury shares deducted for calculation of the average number of shares during the period include the average number of shares during the period of the Company held by Custody Bank of Japan, Ltd. (Trust account E) related to the Board Benefit Trust (BBT) (255,597 shares for the fiscal year ended March 31, 2026 and 365,792 shares for the fiscal year ended March 31, 2025).

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	63,897	10.1	6,130	5.4	7,894	36.8	5,609	25.5
March 31, 2025	58,028	(0.6)	5,815	29.4	5,772	8.8	4,468	—

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	199.39	—
March 31, 2025	159.45	—

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	75,169	38,301	51.0	1,360.75
March 31, 2025	77,467	34,815	44.9	1,241.00

Reference: Equity

As of March 31, 2026: ¥38,301 million
As of March 31, 2025: ¥34,815 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, including financial forecasts, contained in this document are based on information currently available to the Company and certain assumptions that the Company believes are reasonable, and are not intended to be a commitment by the Company to achieve them. Actual results may vary significantly depending on various factors.