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Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Under IFRS)

February 12, 2026

Company name: H-ONE CO., LTD.
 Listing: Tokyo Stock Exchange
 Securities code: 5989
 URL: <http://www.h1-co.jp>
 Representative: Seiki Mayumi, Representative Director, President and Chief Executive Officer
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 Accounting, Finance Officer
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 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: None
 Holding of quarterly financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2025 (April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before tax		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended								
December 31, 2025	146,148	(14.5)	7,506	(30.0)	7,975	(24.4)	5,620	(36.1)
December 31, 2024	171,030	(1.3)	10,727	—	10,547	—	8,797	—

	Profit attributable to owners of parent		Total comprehensive income		Basic earnings per share	Diluted earnings per share
	Millions of yen	%	Millions of yen	%	Yen	Yen
Nine months ended						
December 31, 2025	5,220	(28.4)	12,235	14.4	185.59	183.90
December 31, 2024	7,296	—	10,692	—	260.43	256.98

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets	Equity attributable to owners of parent per share
	Millions of yen	Millions of yen	Millions of yen	%	Yen
As of					
December 31, 2025	203,333	75,873	73,198	36.0	2,600.57
March 31, 2025	178,534	65,541	64,000	35.8	2,281.30

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	13.00	—	37.00	50.00
Fiscal year ending March 31, 2026	—	32.00	—		
Fiscal year ending March 31, 2026 (Forecast)				32.00	64.00

Note: Revisions to the forecast of cash dividends most recently announced: No

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before tax		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	220,000	(3.6)	13,500	13.8	12,500	15.4	10,000	(6.8)	356.45

Note: Revisions to the forecast of consolidated financial results most recently announced: None

* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): Yes

Newly included: 1 company KTH Texas, Inc.

Excluded: — companies

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(3) Number of issued shares (ordinary shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	28,392,830 shares
As of March 31, 2025	28,392,830 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	245,644 shares
As of March 31, 2025	338,504 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	28,131,418 shares
Nine months ended December 31, 2024	28,015,678 shares

(Note) The number of treasury shares at the end of the period includes the shares of the Company held by Custody Bank of Japan, Ltd. (Trust account E) related to the Board Benefit Trust (BBT) (243,700 shares for the third quarter of the fiscal year ending March 31, 2026 and 336,600 shares for the fiscal year ended March 31, 2025). The number of treasury shares deducted for calculation of the average number of shares during the period include the average number of shares during the period of the Company held by Custody Bank of Japan, Ltd. (Trust account E) related to the Board Benefit Trust (BBT) (259,490 shares for the third quarter of the fiscal year ending March 31, 2026 and 375,345 shares for the third quarter of the fiscal year ended March 31, 2025).

* Review of attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, including financial forecasts, contained in this document are based on information currently available to the Company and certain assumptions that the Company believes are reasonable, and are not intended to be a commitment by the Company to achieve them. Actual results may vary significantly depending on various factors.