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## Consolidated Financial Results (Japanese Accounting Standards) for the Fiscal Year Ended March 31, 2025

May 16, 2025

Company Name: Ahresty Corporation

Stock Exchange Listing: Tokyo

Code Number: 5852 URL: <https://www.ahresty.co.jp>

Representative: (Title) President & CEO (Name) Shinichi Takahashi

Director and Managing Executive

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Planned date for annual shareholders' meeting: June 27, 2025

Planned date for start of dividend payment: June 10, 2025

Planned date for filing of securities report: June 27, 2025

Supplementary documents for financial results: Yes

Financial results briefing: Yes (for securities analysts and institutional investors)

(Amounts of less than 1 million yen are rounded off)

1. Consolidated results for the year ended March 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(% shows the year-on-year change)

|                       | Net sales   |      | Operating profit |      | Ordinary profit |      | Profit attributable to owners of parent |   |
|-----------------------|-------------|------|------------------|------|-----------------|------|---|---|
|                       | million yen | %    | million yen      | %    | million yen     | %    | million yen                             | % |
| Year ended March 2025 | 162,929     | 3.0  | 3,371            | 47.2 | 3,044           | 18.3 | (2,892)                                 | — |
| Year ended March 2024 | 158,254     | 12.3 | 2,291            | —    | 2,574           | —    | (7,699)                                 | — |

(Note) Comprehensive income Year ended March 2025 1,303 million yen (—%) Year ended March 2024 (4,106) million yen (—%)

(Reference) EBITDA Year ended March 2025 15,103 million yen (0.1%) Year ended March 2024 15,089 million yen (16.7%)

\* EBITDA = operating profit + depreciation

|                       | Net income per share | Fully diluted net income per share | Return on equity | Return on total assets | Operating profit on sales |
|-----------------------|----------------------|------------------------------------|------------------|------------------------|---------------------------|
|                       | yen                  | yen                                | %                | %                      | %                         |
| Year ended March 2025 | (116.26)             | —                                  | (5.6)            | 2.3                    | 2.1                       |
| Year ended March 2024 | (300.55)             | —                                  | (14.3)           | 1.9                    | 1.4                       |

(Reference) Investment gain or loss under equity method Year ended March 2025 — million yen Year ended March 2024 — million yen

(2) Consolidated financial position

|                      | Total assets | Net assets  | Equity ratio | Net assets per share |
|----------------------|--------------|-------------|--------------|----------------------|
|                      | million yen  | million yen | %            | yen                  |
| As of March 31, 2025 | 134,094      | 51,989      | 38.7         | 2,091.49             |
| As of March 31, 2024 | 131,763      | 51,617      | 39.1         | 2,042.86             |

(Reference) Equity Year ended March 2025 51,871 million yen Year ended March 2024 51,499 million yen

(3) Consolidated cash flows

|                       | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Year-end balance of cash and cash equivalents |
|-----------------------|--------------------------------------|--------------------------------------|--------------------------------------|---|
|                       | million yen                          | million yen                          | million yen                          | million yen                                   |
| Year ended March 2025 | 15,394                               | (12,786)                             | (1,129)                              | 13,546  |
| Year ended March 2024 | 18,319                               | (13,939)                             | (5,951)                              | 11,594  |

## 2. Dividend payments

|                                      | Dividend per share      |                          |                         |             |       | Total dividend<br>(for year) | Dividend<br>payout ratio<br>(consolidated) | Dividend ratio<br>to net assets<br>(consolidated) |
|--------------------------------------|-------------------------|--------------------------|-------------------------|-------------|-------|------------------------------|--|---|
|                                      | End of first<br>quarter | End of second<br>quarter | End of third<br>quarter | End of year | Total |                              |  |   |
|                                      | yen                     | yen                      | yen                     | yen         | yen   | million yen                  | %  | %   |
| Year ended March 2024                | —                       | 10.00                    | —                       | 5.00        | 15.00 | 382                          | —  | 0.7   |
| Year ended March 2025                | —                       | 10.00                    | —                       | 18.00       | 28.00 | 694                          | —  | 1.4   |
| Year ending March 2026<br>(Forecast) | —                       | 16.00                    | —                       | 16.00       | 32.00 |                              | 35.1                                       |   |

## 3. Forecast of consolidated results for year ending March 2026 (from April 1, 2025 to March 31, 2026)

(% shows year-on-year change from previous year.)

|            | Net sales   |       | Operating profit |     | Ordinary profit |     | Profit attributable to<br>owners of parent |   | Net income per<br>share |
|------------|-------------|-------|------------------|-----|-----------------|-----|--|---|-------------------------|
|            | million yen | %     | million yen      | %   | million yen     | %   | million yen                                | % | yen                     |
| First half | 82,100      | 5.0   | 1,900            | —   | 1,600           | —   | 1,800                                      | — | 72.36                   |
| Full year  | 161,200     | (1.1) | 3,600            | 6.8 | 3,100           | 1.8 | 2,300                                      | — | 92.45                   |

### \* Notes:

(1) Significant changes in the scope of consolidation during the current term: No

(2) Changes in accounting policies and changes in or restatement of accounting estimates

- |  |     |
|--|-----|
| (i) Changes in accounting policies associated with revision of accounting standards, etc.: | Yes |
| (ii) Changes in accounting policies other than (i):  | No  |
| (iii) Changes in accounting estimates:   | No  |
| (iv) Restatement:  | No  |

(3) Number of shares outstanding (Common stock)

|   |                       |                   |                       |                   |
|---|-----------------------|-------------------|-----------------------|-------------------|
| (i) Number of shares<br>outstanding at end of period<br>(including treasury shares) | March 31, 2025        | 25,546,717 shares | March 31, 2024        | 25,546,717 shares |
| (ii) Number of treasury shares at<br>end of period                                  | March 31, 2025        | 745,511 shares    | March 31, 2024        | 337,057 shares    |
| (iii) Average number of shares<br>(cumulative)                                      | Year ended March 2025 | 24,877,265 shares | Year ended March 2024 | 25,617,844 shares |

### (Reference) Overview of nonconsolidated results

#### 1. Nonconsolidated results for year ended March 2025 (from April 1, 2024 to March 31, 2025)

(1) Nonconsolidated operating results (% shows the year-on-year change)

|                       | Net sales   |       | Operating income |      | Ordinary profit |        | Profit      |   |
|-----------------------|-------------|-------|------------------|------|-----------------|--------|-------------|---|
|                       | million yen | %     | million yen      | %    | million yen     | %      | million yen | % |
| Year ended March 2025 | 50,000      | (0.5) | 1,503            | 54.4 | 1,031           | (52.1) | (5,813)     | — |
| Year ended March 2024 | 50,253      | 8.8   | 973              | 47.5 | 2,153           | 104.2  | 782         | — |

|                       | Net income per share | Fully diluted net income<br>per share |
|-----------------------|----------------------|---------------------------------------|
|                       | yen                  | yen                                   |
| Year ended March 2025 | (233.69)             | —                                     |
| Year ended March 2024 | 30.55                | 30.35                                 |

(2) Nonconsolidated financial position

|                      | Total assets | Net assets  | Equity ratio | Net assets per share |
|----------------------|--------------|-------------|--------------|----------------------|
|                      | million yen  | million yen | %            | yen                  |
| As of March 31, 2025 | 86,742       | 25,484      | 29.2         | 1,022.81             |
| As of March 31, 2024 | 87,057       | 32,013      | 36.6         | 1,265.22             |

(Reference) Shareholders' equity      Year ended March 2025      25,366 million yen      Year ended March 2024      31,895 million yen

### <Reason for Difference from Previous Fiscal Year Results>

As announced on March 27, 2025, in the "(Nonconsolidated Accounts) Notice regarding the Waiver of Claims on a Consolidated Subsidiary and the Recording of an Extraordinary Loss in Nonconsolidated Accounts Settlement" and today, May 16, 2025, in the "(Nonconsolidated Accounts) Notice on Recording of Extraordinary Losses (Provision of Allowance for Doubtful Accounts for Subsidiaries and Associates) and the Reversal of General Reserve", we recorded extraordinary

losses in the fiscal year ended March 2025, including approximately 5 billion yen in loss on waiver of claims on affiliates, approximately 700 million yen in loss on valuation of shares of affiliates, and approximately 800 million yen in provision of allowance for doubtful accounts for subsidiaries and associates. As a result, there is a difference between the net profit for the previous fiscal year and the current fiscal year.

- \* This report on consolidated financial results is outside the scope of audits by a certified public accountant or an audit corporation.
- \* Explanation for appropriate use of financial forecasts and other special remarks  
The forecasts presented herein are based on information currently available and certain assumptions deemed reasonable by the Company, and actual results may differ significantly from these forecasts due to various factors. For notes on the use of the results forecasts and assumptions as the basis for the results forecasts, please see “1. Outline of Operating Results, etc. (3) Future Outlook” on page 7 of the accompanying materials.

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## 1. Outline of Operating Results, etc.

### (1) Outline of Operating Results for the Fiscal Year under Review

#### (Operating results)

During the consolidated fiscal year under review, the world economy remained on a track of moderate recovery as a whole, despite the effects of changes in regional economic trends and geopolitical risks, and it is estimated that its real GDP growth rate for 2024 was 2.7%. Recently, however, highly uncertain situations continue due to, among others, concerns about intensifying global trade friction resulting from the U.S. trade policy, and corporate activity is affected by changes in financial policies and the movement of inflation in major markets. In the U.S., although the economy as a whole remained robust, there was a mixture of strong consumer spending and weak business sentiment in manufacturing industry and housing-related economic indicators, and in addition, there were growing concerns about a resurgence of inflation under the economic policies of the Trump administration. In China, despite the real estate market remaining in a phase of adjustment, the economy grew at a rate of 5.4% for the period of January to March 2025, propped up by expanding exports and economic stimulus measures, showing that it is on a recovery track, but forecasts suggest that going forward, a slowdown is inevitable due to tariff hikes in the U.S. and China. In Japan, supported by inbound tourism and domestic demand, the economy has maintained a modest growth trend, with consumer prices rising and growing momentum for ongoing wage increases in the 2025 spring labor-management wage negotiations. However, it is expected that an additional hike in the policy interest rate by the Bank of Japan will not be implemented within this year as the corporate sector's vigilance against the Trump tariffs increases.

Starting from FY2022, the Ahresty Group has promoted its 10-year Business Plan, a long-term management plan toward fiscal 2030, and the 2224 Medium-Term Management Plan, the milestone plan for the first three years of the 10-year Business Plan. Under the 2224 Medium-Term Management Plan, in response to changes in the external environment, such as the acceleration of electrification of automobiles and moves toward carbon neutrality, we set "establishing low-cost, highly productive MONOZUKURI," "reducing CO2 emissions in production," and "shifting the business portfolio to predominantly parts for electric vehicles" as the pillars of our strategy. Based on these pillars, we have strived to boost sales, improve productivity, and enhance our earnings strength. Furthermore, in our financial strategies for the 10-year Business Plan formulated in June 2022, we are committed to achieving four pillar financial targets for the period of the 10-year Business Plan: an equity ratio of 40%, a dividend payout ratio of 35%, capital investment of ¥140,000 million, and an ROE of 9%.

Under the economic circumstances and our strategies described above, we have continuously worked on effectively utilizing existing production facilities to lower the break-even point, restraining the increase in labor costs by optimizing personnel levels, and worked on reflecting the effects of rising energy prices on prices. In addition to steadily reaping the benefits of these structural reforms, the recovery in the volume of orders received also contributed to a significant turnaround in the operating results of the Ahresty Group from the situation that persisted through the six months ended September 30, 2024, and the Ahresty Group recorded increases in both operating profit and ordinary profit for the consolidated fiscal year under review. The Group, however, had to record net loss for the period due primarily to the impairment losses recorded as the Ahresty Group reduced the book value of some of its business assets, mainly the U.S. Plant where there is a delay in improving profitability, to the recoverable amount.

Consequently, for the consolidated fiscal year under review, the Ahresty Group recorded net sales of ¥162,929 million (up 3.0% year on year), operating profit of ¥3,371 million (up 47.2% year on year), and ordinary profit of ¥3,044 million (up 18.3% year on year), and it recorded a loss attributable to owners of parent of ¥2,892 million due to impairment losses on non-current assets and other factors (a loss attributable to owners of parent of ¥7,699 million was recorded a year earlier).

Going forward, under the 2527 Medium-Term Management Plan that we have newly formulated, we will strive to develop a more efficient production system and enhance our earnings strength to pursue smart production aimed at carrying on and reengineering our MONOZUKURI. In addition, to continue to strengthen our business structure, we will also strive to expand new and existing business relationships with customers who are strong in electric vehicle parts and reduce CO2 emissions toward achieving carbon neutrality.

Operating results by segment are as follows:

#### (i) Die Casting Business: Japan

In the Japanese automobile market, orders significantly decreased due to the impact of the decline in domestic car production through the six months ended September 30, 2024, but they recovered afterward. As a result, our net sales increased to ¥64,591 million (up 4.2% year on year). On the profitability side, the segment recorded a profit of ¥2,320 million (up 289.5% year on year) due to the partial progress in optimizing transaction prices and the reduction of fixed costs through the optimization of personnel levels implemented in the first half, despite procurement costs increasing due to soaring raw material prices.

#### (ii) Die Casting Business: North America

In the automobile market in North America, as North American car production was steady, resulting in an increase in the volume of orders received, as well as the impacts of the exchange market, our net sales increased to ¥49,704 million (up 3.6% year on year). On the profitability side, the segment recorded a loss of ¥1,617 million (a segment profit of ¥1,242 million was recorded a year earlier) due to the continued rise in manufacturing costs such as raw material prices, labor costs, etc., in addition to the decline in productivity at U.S. Plant caused by the worsening of the employee retention rate.

#### (iii) Die Casting Business: Asia

In the automobile market in Asia, despite a decline in the volume of orders received in China Plant, reflecting stagnant sales from our major customers, net sales increased 4.1% year on year to ¥36,534 million thanks to an increase in the volume of orders received in India Plant, due to the start of mass production of new products and the impacts of the exchange rate market. On the profitability side, the segment recorded a profit of ¥1,810 million (a segment loss of ¥650 million was recorded a year earlier) due to reducing fixed costs associated with the streamlining of the production system in China Plant, a decrease in depreciation due to the recording impairment losses in the previous period, etc., in addition to the increase in

the volume of orders received and the stability in production of some products, which had been an issue in the first half of the year, in India Plant.

(iv) Aluminum Business

In the Aluminum Business, net sales increased 2.2% year on year to ¥7,212 million due to increased sales unit prices despite the sales weight decreasing by 9.8% year on year. The segment recorded a profit of ¥226 million (up 60.2% year on year).

(v) Proprietary Products Business

In the Proprietary Products Business, net sales decreased 20.2% year on year to ¥4,886 million, mainly reflecting a decrease in the number of deliveries from a year earlier for large-scale orders from semiconductor-related companies. On the profitability front, the segment saw a profit of ¥796 million (down 10.7% year on year) due to the decrease in net sales.

(2) Outline of Financial Position for the Fiscal Year under Review

(i) Assets, liabilities, and net assets

(Assets)

Total assets at the end of the consolidated fiscal year under review increased by ¥2,330 million from the end of the previous consolidated fiscal year to ¥134,094 million. Current assets stood at ¥64,114 million, an increase of ¥2,336 million from the end of the previous consolidated fiscal year. This was mainly due to increases of ¥1,686 million in trade receivables, ¥1,222 million in cash and deposits, and ¥103 million in inventories, despite a decrease of ¥201 million in assets related to transactions of components supplied at a charge included in Others. Non-current assets were ¥69,979 million, down ¥6 million from the end of the preceding consolidated fiscal year. This was due chiefly to decreases of ¥1,024 million in deferred tax assets, ¥271 million in intangible assets, and ¥81 million in investment securities, despite increases of ¥1,294 million in property, plant and equipment, ¥53 million in other investments and other assets included in Others, and ¥25 million in long-term prepaid expenses included in Others.

(Liabilities)

Liabilities at the end of the consolidated fiscal year under review increased ¥1,685 million from the end of the previous consolidated fiscal year to ¥81,831 million. Current liabilities stood at ¥63,669 million, an increase of ¥3,927 million from the end of the previous consolidated fiscal year. The principal factors contributing to this result included increases of ¥2,649 million in short-term borrowings and ¥2,492 million in trade payables, in contrast to a decrease of ¥1,330 million in current portion of long-term borrowings. Non-current liabilities stood at ¥18,161 million, a decrease of ¥2,242 million from the end of the previous consolidated fiscal year. This was mainly due to decreases of ¥1,699 million in long-term borrowings and ¥1,008 million in retirement benefit liability, despite an increase of ¥190 million in deferred tax liabilities.

(Net assets)

Net assets at the end of the consolidated fiscal year under review increased by ¥645 million from the end of the previous consolidated fiscal year to ¥52,263 million. This was attributable primarily to a decrease of ¥3,266 million in retained earnings, an increase of ¥283 million in treasury shares, and increases of ¥3,460 million in foreign currency translation adjustment and ¥793 million in remeasurements of defined benefit plans.

As a result, the equity ratio was down to 38.89% from 39.08% at the end of the previous consolidated fiscal year.

(ii) Cash flows

Cash and cash equivalents (“cash”) increased ¥1,952 million from the end of the previous fiscal year to ¥13,546 million during the consolidated fiscal year under review.

The status of each of the cash flow segments and the contributing factors for the consolidated fiscal year under review are as follows:

(Cash flows from operating activities)

Net cash provided by operating activities totaled ¥15,394 million (compared to net cash provided of ¥18,319 million in the previous fiscal year). This result was mainly due to factors decreasing cash, such as loss before income taxes of ¥576 million, gain on sales and retirement of property, plant and equipment of ¥700 million, and increase of ¥582 million in trade receivables, as well as factors increasing cash, such as depreciation of ¥11,731 million, impairment losses of ¥3,300 million, and an increase of ¥2,124 million in trade payables.

(Cash flows from investing activities)

Net cash used in investing activities was ¥12,786 million (compared to net cash used of ¥13,939 million in the previous fiscal year). This was mainly due to factors increasing cash, such as proceeds from sales of property, plant and equipment of ¥1,218 million, as well as factors decreasing cash, such as expenditures on purchase of property, plant and equipment of ¥14,876 million.

(Cash flows from financing activities)

Net cash used in financing activities was ¥1,129 million (compared to net cash used of ¥5,951 million in the previous fiscal year). This was mainly due to factors increasing cash, such as proceeds from short-term borrowings of ¥155,685 million and proceeds from long-term borrowings of ¥7,700 million, as well as factors decreasing cash, such as repayments of short-term borrowings of ¥152,961 million and repayments of long-term borrowings of ¥10,742 million.

(Reference) Change in indexes related to cash flows

|  | Year ended March<br>2021 | Year ended March<br>2022 | Year ended March<br>2023 | Year ended March<br>2024 | Year ended March<br>2025 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Equity ratio (%)                                 | 41.9                     | 40.7                     | 41.2                     | 39.1                     | 38.9                     |
| Market value-based equity ratio (%)              | 9.4                      | 7.4                      | 9.8                      | 16.3                     | 12.0                     |
| Ratio of interest-bearing debt to cash flows (%) | 578.2                    | 519.6                    | 405.7                    | 221.2                    | 260.8                    |
| Interest coverage ratio (times)                  | 16.7                     | 15.7                     | 15.3                     | 24.1                     | 27.3                     |

Equity ratio: Equity / Total assets

Market value-based equity ratio: Market capitalization / Total assets

Ratio of interest-bearing debt to cash flows: Interest-bearing debt / Cash flows

Interest coverage ratio: Cash flows / Interest paid

(Notes) 1. Each indicator is calculated based on consolidated figures.

2. Market capitalization is calculated based on the number of shares issued excluding treasury stock.

3. Cash flows mean cash provided from operating activities.

4. Interest-bearing debt denotes all liabilities bearing interest recorded on the consolidated balance sheet except lease obligations.

### (3) Future Outlook

The global economy is expected to remain in a state requiring close monitoring due to a mixture of various unstable factors, including persistently high raw material and energy prices resulting from the prolonged conflict between Russia and Ukraine, the manifestation of the effects of monetary tightening by central banks in various countries, rapid fluctuations in exchange rates, rising labor costs due to a declining working-age population, and the prolonged slowdown of economic growth in China.

In this environment, the Ahresty Group's consolidated net sales are expected to be at the same level as the consolidated fiscal year under review due to an increase in orders received, mainly from the launch of new products in North America and India, although competition between Japanese car manufacturers, our major customers, and Chinese EV (electric vehicle) manufacturers will continue to intensify in line with rapid changes in the structure of the automobile market in China.

In terms of profits, we make it the top priority to improve the profitability of the U.S. Plant and will further strengthen our tolerance to fluctuations in orders received by reducing fixed costs through streamlining our production system and further improving productivity. We will also tackle high energy and labor costs by promoting cost pass-through negotiations to absorb the impact of cost increase, thereby securing stable profits. The Group will also work to increase the rate of sales for electric vehicles and enhance the business in vehicle body components, while continuing to promote initiatives toward carbon neutrality.

As a result, our forecasts for consolidated business results for the next fiscal year (the year ending March 2026) are as shown below.

Incidentally, our foreign exchange assumptions are: 150.0 yen to the USD, 21.0 yen to the CNY, 1.80 yen to the INR, and 20.5 Mexican pesos to the USD\*.

\* Our consolidated subsidiary in Mexico adopts the U.S. dollar as its functional currency. However, tax expenses of the Mexican subsidiary are calculated based on the Mexican peso and are therefore influenced by the MXN/USD exchange rate.

(Million yen)

|                                  | Net sales | Operating profit | Ordinary profit | Profit attributable to owners of parent |
|----------------------------------|-----------|------------------|-----------------|---|
| Year ending March 2026 forecasts | 161,200   | 3,600            | 3,100           | 2,300                                   |
| Year ended March 2025 results    | 162,929   | 3,371            | 3,044           | (2,892)                                 |
| Difference                       | (1,729)   | 228              | 55              | 5,192                                   |
| Percentage change (%)            | (1.1)     | 6.8              | 1.8             | —                                       |

| Segment                                  | Net sales             |                        | Segment profit        |                        |
|--|-----------------------|------------------------|-----------------------|------------------------|
|  | Year ended March 2025 | Year ending March 2026 | Year ended March 2025 | Year ending March 2026 |
| Die Casting in Japan                     | 64,591                | 61,600                 | 2,320                 | 1,350                  |
| Die Casting in North America             | 49,704                | 50,000                 | (1,617)               | 800                    |
| Die Casting in Asia                      | 36,534                | 39,800                 | 1,810                 | 950                    |
| Aluminum                                 | 7,212                 | 7,000                  | 226                   | 300                    |
| Proprietary Products                     | 4,886                 | 2,800                  | 796                   | 200                    |
| Elimination of intersegment transactions | —                     | —                      | (164)                 | —                      |
| Total                                    | 162,929               | 161,200                | 3,371                 | 3,600                  |

#### (4) Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Years

The Company's basic policy is to pay dividends based on its financial strategy, taking consolidated results into consideration and aiming at a dividend payout ratio of 35% or more on a consolidated basis. To further clarify its commitment to stable shareholder returns, the Company has decided to introduce the dividend on equity (DOE) ratio as a new indicator, in addition to the dividend payout ratio on a consolidated basis.

In principle, we pay dividends twice a year (interim dividend and year-end dividend). The Board of Directors is in charge of determining the dividend of surplus. Based on this policy, the Company decided to pay dividends of ¥28 per share (including an interim dividend of ¥10) for the fiscal year under review.

For the fiscal year ending March 2026, we will continue to make Group-wide efforts to improve profitability through raising production efficiency and cost cutting, thereby enhancing our financial structure and ensuring sustainable dividend payments.

Dividends from surplus for the fiscal year under review are as follows.

| Date of resolution                                  | Total dividend<br>(million yen) | Dividend per share<br>(yen) |
|---|---------------------------------|-----------------------------|
| Board of Directors' meeting<br>on November 12, 2024 | 248                             | 10                          |
| Board of Directors' meeting<br>on May 16, 2025      | 446                             | 18                          |

For the next fiscal year, we plan to pay dividends of ¥32 yen share (¥16 for interim and ¥16 for year-end dividends).

## 2. Basic Concept for Choice of Accounting Standards

The Ahresty Group intends to prepare its consolidated financial statements according to Japan's standards at present, considering the comparability of the consolidated financial statements in terms of period and between companies.

Meanwhile, as for the application of IFRS, appropriate action will be taken in consideration of the various conditions in Japan and abroad.



### 3. Consolidated Financial Statements and Key Notes

#### (1) Consolidated Balance Sheet

(Million yen)

|  | Previous consolidated fiscal year<br>(March 31, 2024) | Consolidated fiscal year under<br>review<br>(March 31, 2025) |
|--|---|--|
| <b>(Assets)</b>  |   |  |
| Current assets   |   |  |
| Cash and deposits  | 12,323  | 13,546   |
| Notes and accounts receivable - trade, and contract assets | 28,243  | 30,361   |
| Electronically recorded monetary claims – operating        | 4,015   | 3,584  |
| Merchandise and finished goods                             | 5,279   | 5,427  |
| Work in process  | 6,009   | 5,920  |
| Raw materials and supplies                                 | 3,822   | 3,867  |
| Others   | 2,193   | 1,530  |
| Allowance for doubtful accounts                            | (110)   | (124)  |
| Total current assets                                       | 61,777  | 64,114   |
| Non-current assets   |   |  |
| Property, plant and equipment                              |   |  |
| Buildings and structures                                   | 34,481  | 34,318   |
| Accumulated depreciation and impairment                    | (21,255)  | (21,486)   |
| Buildings and structures, net                              | 13,226  | 12,831   |
| Machinery, equipment and vehicles                          | 151,105   | 152,581  |
| Accumulated depreciation and impairment                    | (120,196)   | (120,426)  |
| Machinery, equipment and vehicles, net                     | 30,908  | 32,155   |
| Tools, furniture and fixtures                              | 36,923  | 37,978   |
| Accumulated depreciation and impairment                    | (32,075)  | (32,633)   |
| Tools, furniture and fixtures, net                         | 4,847   | 5,344  |
| Land   | 5,128   | 5,163  |
| Leased assets  | 1,919   | 2,421  |
| Accumulated depreciation and impairment                    | (1,249)   | (1,609)  |
| Leased assets, net   | 670   | 812  |
| Construction in progress                                   | 9,057   | 8,824  |
| Total property, plant and equipment                        | 63,838  | 65,132   |
| Intangible assets  | 1,571   | 1,299  |
| Investments and other assets                               |   |  |
| Investment securities                                      | 1,541   | 1,460  |
| Deferred tax assets  | 2,476   | 1,451  |
| Others   | 573   | 650  |
| Allowance for doubtful accounts                            | (15)  | (14)   |
| Total investments and other assets                         | 4,576   | 3,547  |
| Total non-current assets                                   | 69,985  | 69,979   |
| Total assets   | 131,763   | 134,094  |

(Million yen)

|   | Previous consolidated fiscal year<br>(March 31, 2024) | Consolidated fiscal year under<br>review<br>(March 31, 2025) |
|---|---|--|
| <b>(Liabilities)</b>                                  |   |  |
| Current liabilities                                   |   |  |
| Notes and accounts payable - trade                    | 12,707  | 15,428   |
| Electronically recorded obligations – operating       | 9,422   | 9,193  |
| Short-term borrowings                                 | 15,638  | 18,288   |
| Current portion of long-term borrowings               | 9,895   | 8,564  |
| Income taxes payable                                  | 265   | 376  |
| Provision for bonuses                                 | 1,506   | 1,654  |
| Provision for product warranties                      | 206   | 246  |
| Provision for shareholder benefit program             | —   | 39   |
| Others  | 10,099  | 9,878  |
| Total current liabilities                             | 59,741  | 63,669   |
| Non-current liabilities                               |   |  |
| Long-term borrowings                                  | 14,990  | 13,290   |
| Long-term accounts payable - other                    | 107   | 114  |
| Deferred tax liabilities                              | 1,050   | 1,241  |
| Retirement benefit liability                          | 3,034   | 2,025  |
| Others  | 1,221   | 1,489  |
| Total non-current liabilities                         | 20,404  | 18,161   |
| Total liabilities                                     | 80,146  | 81,831   |
| <b>(Net assets)</b>                                   |   |  |
| Shareholders' equity                                  |   |  |
| Share capital   | 6,964   | 6,964  |
| Capital surplus                                       | 10,206  | 10,206   |
| Retained earnings                                     | 22,021  | 18,754   |
| Treasury shares                                       | (246)   | (529)  |
| Total shareholders' equity                            | 38,945  | 35,395   |
| Other accumulated comprehensive income                |   |  |
| Valuation difference on available-for-sale securities | 754   | 696  |
| Foreign currency translation adjustment               | 11,901  | 15,361   |
| Remeasurements of defined benefit plans               | (101)   | 691  |
| Total other accumulated comprehensive income          | 12,554  | 16,750   |
| Share acquisition rights                              | 117   | 117  |
| Total net assets                                      | 51,617  | 52,263   |
| Total liabilities and net assets                      | 131,763   | 134,094  |

(2) Consolidated Income Statement and Consolidated Statement of Comprehensive Income  
(Consolidated Income Statement)

(Million yen)

|  | Previous consolidated fiscal year<br>(April 1, 2023 to<br>March 31, 2024) | Consolidated fiscal year under<br>review<br>(April 1, 2024 to<br>March 31, 2025) |
|--|---|--|
| Net sales  | 158,254   | 162,929  |
| Cost of sales                                      | 144,349   | 147,517  |
| Gross profit                                       | 13,905  | 15,412   |
| Selling, general and administrative expenses       |   |  |
| Transportation expenses                            | 1,745   | 1,809  |
| Salaries and bonuses                               | 3,330   | 3,462  |
| Retirement benefit expenses                        | 179   | 197  |
| Provision for bonuses                              | 325   | 339  |
| Depreciation                                       | 429   | 440  |
| Research and development expenses                  | 683   | 656  |
| Other expenses                                     | 4,920   | 5,133  |
| Total selling, general and administrative expenses | 11,614  | 12,040   |
| Operating profit                                   | 2,291   | 3,371  |
| Non-operating income                               |   |  |
| Interest income                                    | 132   | 201  |
| Dividend income                                    | 47  | 46   |
| Foreign exchange gains                             | 482   | —  |
| Gain on sale of scraps                             | 348   | 361  |
| Others   | 77  | 115  |
| Total non-operating income                         | 1,087   | 724  |
| Non-operating expenses                             |   |  |
| Interest expenses                                  | 730   | 572  |
| Foreign exchange losses                            | —   | 387  |
| Others   | 73  | 92   |
| Total non-operating expenses                       | 804   | 1,052  |
| Ordinary profit                                    | 2,574   | 3,044  |
| Extraordinary income                               |   |  |
| Gain on sale of non-current assets                 | 45  | 869  |
| Gain on sale of investment securities              | 34  | 40   |
| Subsidy income                                     | 212   | 184  |
| Total extraordinary income                         | 291   | 1,094  |
| Extraordinary losses                               |   |  |
| Loss on sale and retirement of non-current assets  | 321   | 169  |
| Impairment losses                                  | 10,399  | 3,300  |
| Product warranties expenses                        | —   | 90   |
| Loss related to Chinese business                   | 429   | —  |
| Extra retirement payments                          | 147   | 1,155  |
| Total extraordinary losses                         | 11,298  | 4,715  |
| Profit (loss) before income taxes                  | (8,431)   | (576)  |
| Income taxes - current                             | 548   | 893  |
| Income taxes - deferred                            | (1,280)   | 1,421  |
| Total income taxes                                 | (732)   | 2,315  |
| Profit (loss)                                      | (7,699)   | (2,892)  |
| Profit (loss) attributable to owners of parent     | (7,699)   | (2,892)  |

## (Consolidated Statement of Comprehensive Income)

(Million yen)

|   | Previous consolidated fiscal year<br>(April 1, 2023 to<br>March 31, 2024) | Consolidated fiscal year under<br>review<br>(April 1, 2024 to<br>March 31, 2025) |
|---|---|--|
| Profit (loss)   | (7,699)   | (2,892)  |
| Other comprehensive income  |   |  |
| Valuation difference on available-for-sale securities             | 216   | (57)   |
| Foreign currency translation adjustment                           | 2,874   | 3,460  |
| Remeasurements of defined benefit plans                           | 502   | 793  |
| Total other comprehensive income                                  | 3,593   | 3,921  |
| Comprehensive income  | (4,106)   | 1,303  |
| Comprehensive income attributable to:                             |   |  |
| Comprehensive income attributable to owners of<br>parent          | (4,106)   | 1,303  |
| Comprehensive income attributable to non-controlling<br>interests | —   | —  |

## (3) Consolidated Statement of Changes in Net Assets

Previous consolidated fiscal year (April 1, 2023 to March 31, 2024)

(Million yen)

|  | Shareholders' equity |                 |                   |                 |                            |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of fiscal year                | 6,964                | 10,206          | 30,454            | (58)            | 47,566                     |
| Changes  |                      |                 |                   |                 |                            |
| Dividend of surplus                                | —                    | —               | (385)             | —               | (385)                      |
| Profit (loss) attributable to owners of parent     | —                    | —               | (7,699)           | —               | (7,699)                    |
| Purchase of treasury shares                        | —                    | —               | —                 | (599)           | (599)                      |
| Disposal of treasury shares                        | —                    | 17              | —                 | 45              | 63                         |
| Cancellation of treasury shares                    | —                    | (364)           | —                 | 364             | —                          |
| Transfer from retained earnings to capital surplus | —                    | 347             | (347)             | —               | —                          |
| Changes (net) in non-shareholders' equity items    | —                    | —               | —                 | —               | —                          |
| Total changes                                      | —                    | —               | (8,432)           | (188)           | (8,621)                    |
| Balance at end of fiscal year                      | 6,964                | 10,206          | 22,021            | (246)           | 38,945                     |

|  | Other accumulated comprehensive income                |   |   |  | Share acquisition rights | Total net assets |
|--|---|---|---|--|--------------------------|------------------|
|  | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total other accumulated comprehensive income |                          |                  |
| Balance at beginning of fiscal year                | 538   | 9,026                                   | (604)                                   | 8,961  | 121                      | 56,649           |
| Changes  |   |   |   |  |                          |                  |
| Dividend of surplus                                | —   | —                                       | —                                       | —  | —                        | (385)            |
| Profit (loss) attributable to owners of parent     | —   | —                                       | —                                       | —  | —                        | (7,699)          |
| Purchase of treasury shares                        | —   | —                                       | —                                       | —  | —                        | (599)            |
| Disposal of treasury shares                        | —   | —                                       | —                                       | —  | —                        | 63               |
| Cancellation of treasury shares                    | —   | —                                       | —                                       | —  | —                        | —                |
| Transfer from retained earnings to capital surplus | —   | —                                       | —                                       | —  | —                        | —                |
| Changes (net) in non-shareholders' equity items    | 216   | 2,874                                   | 502                                     | 3,593  | (4)                      | 3,589            |
| Total changes                                      | 216   | 2,874                                   | 502                                     | 3,593  | (4)                      | (5,032)          |
| Balance at end of fiscal year                      | 754   | 11,901                                  | (101)                                   | 12,554                                       | 117                      | 51,617           |

Consolidated fiscal year under review (April 1, 2024 to March 31, 2025)

(Million yen)

|   | Shareholders' equity |                 |                   |                 |                            |
|---|----------------------|-----------------|-------------------|-----------------|----------------------------|
|   | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of fiscal year             | 6,964                | 10,206          | 22,021            | (246)           | 38,945                     |
| Changes   |                      |                 |                   |                 |                            |
| Dividend of surplus                             | —                    | —               | (374)             | —               | (374)                      |
| Profit (loss) attributable to owners of parent  | —                    | —               | (2,892)           | —               | (2,892)                    |
| Purchase of treasury shares                     | —                    | —               | —                 | (337)           | (337)                      |
| Disposal of treasury shares                     | —                    | —               | (0)               | 53              | 53                         |
| Changes (net) in non-shareholders' equity items | —                    | —               | —                 | —               | —                          |
| Total changes                                   | —                    | —               | (3,266)           | (283)           | (3,550)                    |
| Balance at end of fiscal year                   | 6,964                | 10,206          | 18,754            | (529)           | 35,395                     |

|   | Other accumulated comprehensive income                |   |   |  | Share acquisition rights | Total net assets |
|---|---|---|---|--|--------------------------|------------------|
|   | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total other accumulated comprehensive income |                          |                  |
| Balance at beginning of fiscal year             | 754   | 11,901                                  | (101)                                   | 12,554                                       | 117                      | 51,617           |
| Changes   |   |   |   |  |                          |                  |
| Dividend of surplus                             | —   | —                                       | —                                       | —  | —                        | (374)            |
| Profit (loss) attributable to owners of parent  | —   | —                                       | —                                       | —  | —                        | (2,892)          |
| Purchase of treasury shares                     | —   | —                                       | —                                       | —  | —                        | (337)            |
| Disposal of treasury shares                     | —   | —                                       | —                                       | —  | —                        | 53               |
| Changes (net) in non-shareholders' equity items | (57)  | 3,460                                   | 793                                     | 4,195  | —                        | 4,195            |
| Total changes                                   | (57)  | 3,460                                   | 793                                     | 4,195  | —                        | 645              |
| Balance at end of fiscal year                   | 696   | 15,361                                  | 691                                     | 16,750                                       | 117                      | 52,263           |

## (4) Consolidated Statement of Cash Flows

(Million yen)

|   | Previous consolidated fiscal year<br>(April 1, 2023 to<br>March 31, 2024) | Consolidated fiscal year<br>under review<br>(April 1, 2024 to<br>March 31, 2025) |
|---|---|--|
| Cash flows from operating activities                                |   |  |
| Profit (loss) before income taxes                                   | (8,431)   | (576)  |
| Depreciation  | 12,797  | 11,731   |
| Impairment loss   | 10,399  | 3,300  |
| Increase (decrease) in provision for bonuses                        | (38)  | 128  |
| Increase (decrease) in provision for product warranties             | 149   | 25   |
| Increase (decrease) in provision for shareholder benefit program    | —   | 39   |
| Increase (decrease) in retirement benefit liability                 | 219   | (224)  |
| Interest and dividend income  | (179)   | (247)  |
| Interest expenses   | 730   | 572  |
| Foreign exchange losses (gain)                                      | (91)  | 70   |
| Loss (gain) on sale and retirement of property, plant and equipment | 269   | (700)  |
| Loss (gain) on sales of investment securities                       | (34)  | (40)   |
| Subsidy income  | (212)   | (184)  |
| Extra retirement payments   | 147   | 1,155  |
| Loss related to Chinese business                                    | 429   | —  |
| Decrease (increase) in trade receivables                            | (311)   | (582)  |
| Decrease (increase) in inventories                                  | 1,113   | 201  |
| Increase (decrease) in trade payables                               | 832   | 2,124  |
| Increase (decrease) in accounts payable - other                     | 32  | (191)  |
| Increase (decrease) in accrued consumption taxes                    | 368   | (9)  |
| Increase (decrease) in long-term accounts payable - other           | (15)  | 6  |
| Others  | 878   | 629  |
| Subtotal  | 19,054  | 17,227   |
| Interest and dividends received                                     | 179   | 247  |
| Interest paid   | (761)   | (563)  |
| Income taxes paid   | (509)   | (753)  |
| Income taxes refund   | 177   | 78   |
| Extra retirement payments   | (198)   | (1,009)  |
| Proceeds from subsidy income  | 377   | 166  |
| Cash flows from operating activities                                | 18,319  | 15,394   |
| Cash flows from investing activities                                |   |  |
| Payments into time deposits   | (724)   | (855)  |
| Proceeds from withdrawal of time deposits                           | —   | 1,624  |
| Purchase of property, plant and equipment                           | (13,115)  | (14,876)   |
| Proceeds from sales of property, plant and equipment                | 64  | 1,218  |
| Proceeds from sales of investment securities                        | 50  | 51   |
| Others  | (214)   | 50   |
| Cash flows from investing activities                                | (13,939)  | (12,786)   |
| Cash flows from financing activities                                |   |  |
| Proceeds from short-term borrowings                                 | 130,449   | 155,685  |
| Repayments of short-term borrowings                                 | (133,712)   | (152,961)  |
| Proceeds from long-term borrowings                                  | 10,900  | 7,700  |
| Repayments of long-term borrowings                                  | (11,834)  | (10,742)   |
| Purchase of treasury shares   | (599)   | (337)  |
| Increase (decrease) in deposit for purchase of treasury shares      | (403)   | 317  |
| Dividends paid  | (384)   | (373)  |
| Others  | (367)   | (418)  |
| Cash flows from financing activities                                | (5,951)   | (1,129)  |
| Effect of exchange rate changes on cash and cash equivalents        | 174   | 473  |
| Net increase (decrease) in cash and cash equivalents                | (1,397)   | 1,952  |
| Cash and cash equivalents at beginning of year                      | 12,991  | 11,594   |
| Cash and cash equivalents at end of year                            | 11,594  | 13,546   |

(5) Notes

(Notes on Going Concern Assumption)

Not applicable.

(Notes on Significant Change in the Amount of Shareholders' Equity)

(Acquisition of own shares)

The Company resolved at its Board of Directors' meeting held on February 8, 2024 to purchase its own shares (purchase period: from February 19, 2024 to August 31, 2024), and purchased ¥337 million of its treasury shares (478,100 shares) during the consolidated fiscal year under review.

(Disposal of own shares)

The Company resolved at its Board of Directors' meeting held on June 28, 2024 to dispose its own shares for delivery as stock compensation, and disposed of them during the consolidated fiscal year under review. As a result, treasury shares decreased by ¥53 million (74,425 shares).

(Notes on Changes in Accounting Policies)

(Application of "Accounting Standard for Current Income Taxes" and others)

The "Accounting Standard for Current Income Taxes" (ASBJ Statement No. 27 of October 28, 2022. Hereinafter, "2022 Revised Accounting Standards") and others have been applied since the beginning of the consolidated fiscal year under review.

Regarding the revisions to the recording of classification of income taxes (taxation of other comprehensive income), the transitional treatment specified in the proviso to Paragraph 20-3 of the 2022 Revised Accounting Standards and the proviso to Paragraph 65-2, Item (2) of the "Guidance on Accounting Standard for Tax Effect Accounting" (ASBJ Guidance No. 28 of October 28, 2022. Hereinafter, "2022 Revised Accounting Guidance") have been followed. In addition, there is no impact on the consolidated financial statements due to changes in this accounting policy.



(Notes on Segment Information, etc.)

(Segment Information)

1. Overview of reported segments

The reported segments of the Company are those units for which separate financial information can be obtained among the constituent units of the Company and for which the Board of Directors of the Company regularly carries out examinations to determine the allocation of management resources and assess the business performance.

The Company manages the Die Casting Business, the Aluminum Business, and the Proprietary Products Business.

In the Die Casting Business, the Company develops comprehensive strategies by region: Japan, North America, and Asia, and is engaged in business activities accordingly.

As a result, the Company has five reported segments: the Die Casting Business: Japan; the Die Casting Business: North America; the Die Casting Business: Asia; the Aluminum Business; and the Proprietary Products Business.

In the Die Casting Business, the Company is mainly engaged in the manufacturing and sales of auto parts, general engine parts, industrial machinery parts, and dies in Japan, North America and Asia. In the Aluminum Business, the Company is engaged in the smelting and sales of aluminum alloy ingots. In the Proprietary Products Business, it sells free access floors and accessories.

2. Methods for calculating net sales, profits or losses, assets, liabilities and amounts for other items by reported segment

The methods of accounting treatment for the reported segments are the same as those provided in the “material matters that serve as the basis for preparation of consolidated financial statements.”

Profits in the reported segments are figures based on operating income.

Intersegment sales and transfers are based on current market values.

3. Information related to net sales, profits or losses, assets, liabilities and amounts for other items by reported segment, information on the breakdown of revenue

Previous consolidated fiscal year (April 1, 2023 to March 31, 2024)

(Million yen)

|   | Reported segments    |               |        |                   |                               | Total   |
|---|----------------------|---------------|--------|-------------------|-------------------------------|---------|
|   | Die Casting Business |               |        | Aluminum Business | Proprietary Products Business |         |
|   | Japan                | North America | Asia   |                   |                               |         |
| Net sales   |                      |               |        |                   |                               |         |
| Revenues from contracts with customers                          | 62,007               | 47,967        | 35,098 | 7,057             | 6,123                         | 158,254 |
| Sales to external customers                                     | 62,007               | 47,967        | 35,098 | 7,057             | 6,123                         | 158,254 |
| Intersegment sales or transfers                                 | 3,692                | 6             | 1,745  | 2,449             | 18                            | 7,911   |
| Total   | 65,699               | 47,974        | 36,844 | 9,506             | 6,141                         | 166,166 |
| Segment profit (loss)   | 595                  | 1,242         | (650)  | 141               | 891                           | 2,220   |
| Segment assets  | 54,597               | 32,385        | 38,917 | 4,103             | 2,639                         | 132,643 |
| Other items   |                      |               |        |                   |                               |         |
| Depreciation  | 4,023                | 4,293         | 4,484  | 63                | 4                             | 12,868  |
| Impairment losses   | 1,013                | 599           | 9,213  | —                 | —                             | 10,826  |
| Increase in property, plant and equipment and intangible assets | 4,720                | 4,211         | 5,963  | 90                | 9                             | 14,995  |

Consolidated fiscal year under review (April 1, 2024 to March 31, 2025)

(Million yen)

|   | Reported segments    |               |        |                   |                               | Total   |
|---|----------------------|---------------|--------|-------------------|-------------------------------|---------|
|   | Die Casting Business |               |        | Aluminum Business | Proprietary Products Business |         |
|   | Japan                | North America | Asia   |                   |                               |         |
| Net sales   |                      |               |        |                   |                               |         |
| Revenues from contracts with customers                          | 64,591               | 49,704        | 36,534 | 7,212             | 4,886                         | 162,929 |
| Sales to external customers                                     | 64,591               | 49,704        | 36,534 | 7,212             | 4,886                         | 162,929 |
| Intersegment sales or transfers                                 | 5,187                | 2             | 2,156  | 4,210             | 22                            | 11,581  |
| Total   | 69,779               | 49,707        | 38,691 | 11,422            | 4,909                         | 174,510 |
| Segment profit (loss)   | 2,320                | (1,617)       | 1,810  | 226               | 796                           | 3,536   |
| Segment assets  | 53,694               | 31,865        | 44,323 | 4,049             | 2,486                         | 136,419 |
| Other items   |                      |               |        |                   |                               |         |
| Depreciation  | 3,856                | 4,546         | 3,311  | 72                | 13                            | 11,801  |
| Impairment losses   | 69                   | 3,056         | 189    | —                 | —                             | 3,314   |
| Increase in property, plant and equipment and intangible assets | 4,302                | 5,960         | 4,932  | 123               | 29                            | 15,349  |

4. Total amount in reported segments, difference from the amount posted in consolidated financial statements, and important details of the difference (Difference adjustment)

(Million yen)

| Net sales  | Previous consolidated fiscal year | Consolidated fiscal year under review |
|--|-----------------------------------|---------------------------------------|
| Total in reported segments                         | 166,166                           | 174,510                               |
| Elimination of intersegment transactions           | (7,911)                           | (11,581)                              |
| Net sales in the consolidated financial statements | 158,254                           | 162,929                               |

(Million yen)

| Profit  | Previous consolidated fiscal year | Consolidated fiscal year under review |
|---|-----------------------------------|---------------------------------------|
| Total in reported segments                                | 2,220                             | 3,536                                 |
| Elimination of intersegment transactions                  | 71                                | (164)                                 |
| Operating income in the consolidated financial statements | 2,291                             | 3,371                                 |

(Million yen)

| Assets  | Previous consolidated fiscal year | Consolidated fiscal year under review |
|---|-----------------------------------|---------------------------------------|
| Total in reported segments                            | 132,643                           | 136,419                               |
| Elimination of intersegment transactions              | (8,372)                           | 7,987                                 |
| Company-wide assets                                   | 7,493                             | (10,311)                              |
| Total assets in the consolidated financial statements | 131,763                           | 134,094                               |

(Million yen)

| Other items   | Total in reported segments        |                                       | Adjustment                        |                                       | Amount recorded in the consolidated financial statements |                                       |
|---|-----------------------------------|---------------------------------------|-----------------------------------|---------------------------------------|--|---------------------------------------|
|   | Previous consolidated fiscal year | Consolidated fiscal year under review | Previous consolidated fiscal year | Consolidated fiscal year under review | Previous consolidated fiscal year                        | Consolidated fiscal year under review |
| Depreciation and amortization                                   | 12,868                            | 11,801                                | (70)                              | (69)                                  | 12,797   | 11,731                                |
| Impairment losses   | 10,826                            | 3,314                                 | (95)                              | (14)                                  | 10,730   | 3,300                                 |
| Increase in property, plant and equipment and intangible assets | 14,995                            | 15,349                                | (73)                              | (144)                                 | 14,922   | 15,205                                |

## [Related Information]

Previous consolidated fiscal year (April 1, 2023 to March 31, 2024)

## 1. Information by product and service

This is omitted here because similar information is disclosed in the segment information section.

## 2. Information by region

## (1) Net sales

(Million yen)

| Japan  | North America | Asia   | Others | Total   |
|--------|---------------|--------|--------|---------|
| 74,841 | 48,062        | 35,214 | 135    | 158,254 |

(Notes) 1. Net sales are classified by country or region based on the locations of customers.

2. Net sales of North America and Asia include net sales of ¥25,777 million in the United States, ¥22,285 million in Mexico, and ¥27,159 million in China, which account for over 10% of the net sales recorded in the consolidated income statement.

## (2) Property, plant and equipment

(Million yen)

| Japan  | North America | Asia   | Total  |
|--------|---------------|--------|--------|
| 24,049 | 19,081        | 20,707 | 63,838 |

(Note) Property, plant and equipment of North America and Asia include ¥12,199 million in Mexico and ¥12,949 million in China, which account for over 10% of the property, plant and equipment recorded in the consolidated balance sheet.

## 3. Information by major customer

(Million yen)

| Name of customer   | Net sales | Related segment             |
|--------------------|-----------|-----------------------------|
| SUBARU Corporation | 17,527    | Die Casting Business: Japan |

Consolidated fiscal year under review (April 1, 2024 to March 31, 2025)

## 1. Information by product and service

This is omitted here because similar information is disclosed in the segment information section.

## 2. Information by region

## (1) Net sales

(Million yen)

| Japan  | North America | Asia   | Others | Total   |
|--------|---------------|--------|--------|---------|
| 76,370 | 49,760        | 36,645 | 153    | 162,929 |

(Notes) 1. Net sales are classified by country or region based on the locations of customers.

2. Net sales of North America and Asia include net sales of ¥25,259 million in the United States, ¥24,501 million in Mexico, and ¥25,472 million in China, which account for over 10% of the net sales recorded in the consolidated income statement.

(2) Property, plant and equipment

(Million yen)

| Japan  | North America | Asia   | Total  |
|--------|---------------|--------|--------|
| 24,600 | 18,628        | 21,903 | 65,132 |

(Note) Property, plant and equipment of North America and Asia include ¥12,994 million in Mexico, ¥12,334 million in China, and ¥9,307 million in India, which account for over 10% of the property, plant and equipment recorded in the consolidated balance sheet.

3. Information by major customer

(Million yen)

| Name of customer   | Net sales | Related segment             |
|--------------------|-----------|-----------------------------|
| SUBARU Corporation | 20,159    | Die Casting Business: Japan |

[Information on impairment losses on non-current assets by reported segment]

Previous consolidated fiscal year (April 1, 2023 to March 31, 2024)

(Million yen)

|                   | Japan | North America | Asia  | Aluminum Business | Proprietary Products Business | Corporate/ Elimination | Total  |
|-------------------|-------|---------------|-------|-------------------|-------------------------------|------------------------|--------|
| Impairment losses | 1,013 | 599           | 9,213 | —                 | —                             | (95)                   | 10,730 |

- (Notes) 1. The amount of “Corporate/Elimination” mainly comes from the amount of elimination of unrealized gains on intersegment transactions.
2. In “Die Casting Business: Japan,” “Die Casting Business: North America,” and “Die Casting Business: Asia,” for some of the business assets, from which the initially anticipated revenues became no longer able to be expected, the Company reduced their book value to the recoverable amount and posted the reductions as an impairment loss.
3. The above “Die Casting Business: Asia” includes the impairment loss of ¥330 million on property, plant and equipment, including dies for die casting products whose mass production plans were cancelled, which is included in “Loss related to Chinese business” in the consolidated statement of income.

Consolidated fiscal year under review (April 1, 2024 to March 31, 2025)

(Million yen)

|                   | Japan | North America | Asia | Aluminum Business | Proprietary Products Business | Corporate/ Elimination | Total |
|-------------------|-------|---------------|------|-------------------|-------------------------------|------------------------|-------|
| Impairment losses | 69    | 3,056         | 189  | —                 | —                             | (14)                   | 3,300 |

- (Notes) 1. The amount of “Corporate/Elimination” mainly comes from the amount of elimination of unrealized gains on intersegment transactions.
2. In “Die Casting Business: Japan,” “Die Casting Business: North America,” and “Die Casting Business: Asia,” for some of the business assets, from which the initially anticipated revenues became no longer able to be expected, the Company reduced their book value to the recoverable amount and posted the reductions as an impairment loss.

[Information on the amortization amount of goodwill and the unamortized balance by reported segment]

Not applicable

[Information on gain from negative goodwill by reported segment]

Not applicable

## (Notes on Per Share Information)

|                                    | Previous consolidated fiscal year<br>(April 1, 2023 to<br>March 31, 2024) | Consolidated fiscal year under<br>review<br>(April 1, 2024 to<br>March 31, 2025) |
|------------------------------------|---|--|
| Net assets per share               | 2,042.86 yen  | 2,102.53 yen   |
| Net income (loss) per share        | (300.55) yen  | (116.26) yen   |
| Fully diluted net income per share | — yen   | — yen  |

(Notes) 1. For fully diluted net income per share, no figure is recorded as there is a net loss per share, although latent shares exist.

2. The basis of the calculation of net income (loss) per share is as follows:

|   | Previous consolidated fiscal year<br>(April 1, 2023 to<br>March 31, 2024) | Consolidated fiscal year under<br>review<br>(April 1, 2024 to<br>March 31, 2025) |
|---|---|--|
| Net income (loss) per share   |   |  |
| Profit (loss) attributable to owners of parent (million yen)                            | (7,699)   | (2,892)  |
| Amount that does not belong to ordinary shareholders (million yen)                      | —   | —  |
| Profit (loss) attributable to owners of parent (related to common shares) (million yen) | (7,699)   | (2,892)  |
| Average number of shares during the period  | 25,617,844  | 24,877,265   |

(Notes on Important Subsequent Events)

(Transfer of Equity Interests of a Subsidiary)

Ahresty Die Mold Hamamatsu Corporation, a consolidated subsidiary (specified subsidiary) of the Company, resolved at its Board of Directors' Meeting held on April 18, 2025 to transfer all its equity interests in Ahresty Precision Die Mold (Guangzhou) Co., Ltd., a sub-subsidiary (specified subsidiary) of the Company, to Guangzhou Jinzhang Plastic Products Co., Ltd.

As a result of this transfer, Ahresty Precision Die Mold (Guangzhou) Co., Ltd. will be excluded from the scope of the Company's consolidated subsidiaries.

(1) Reasons for the Transfer of Equity Interests

Ahresty Precision Die Mold (Guangzhou) Co., Ltd., a consolidated subsidiary of the Company, was established in 2005 to manufacture molds for die-cast products in China as part of the Company Group. However, due to the intensifying competition between Japanese automobile manufacturers, the Company's major customers, and Chinese electric vehicle (EV) manufacturers in recent years, orders received by the Group's Guangzhou Plant and Hefei Plant, which are the main recipients of the molds produced, have declined significantly.

In light of such rapid changes in the business environment, and in view of the difficulty in securing stable earnings over the medium to long term, it has been determined that a restructuring of the business portfolio is inevitable. Accordingly, a resolution was passed to transfer the equity interests in order to strategically reallocate resources to global growth markets.

(2) Overview of the Counterparty to the Transfer

|        |   |  |                 |
|--------|---|--|-----------------|
| (i)    | Name  | Guangzhou Jinzhang Plastic Products Co., Ltd.                        |                 |
| (ii)   | Location  | Guangzhou, Guangdong, China  |                 |
| (iii)  | Representative  | Qizhang Kuang  |                 |
| (iv)   | Business  | Manufacture and wholesale of plastic components and related products |                 |
| (v)    | Date of established   | January 2003   |                 |
| (vi)   | Capital   | RMB 28,800 thousand  |                 |
| (vii)  | Equity holders and ownership ratios                             | Qizhang Kuang: 68%, Guangzhou Junyi Industrial Co., Ltd.: 32%        |                 |
| (viii) | Relationship between the listed company and the subject company | Capital relationship   | Not applicable. |
|        |   | Personnel relationship   | Not applicable. |
|        |   | Business relationship  | Not applicable. |

(3) Schedule of the Transfer of Equity Interests

July 6, 2025 (Planned)

(4) Overview of the Subsidiary Subject to the Transfer

|        |   |   |  |
|--------|---|---|--|
| (i)    | Name  | Ahresty Precision Die Mold (Guangzhou) Co., Ltd.  |  |
| (ii)   | Location  | Guangzhou, Guangdong, China   |  |
| (iii)  | Representative  | Mamoru Kageyama   |  |
| (iv)   | Business  | Manufacture of precision dies and molds   |  |
| (v)    | Date of established   | March 2005  |  |
| (vi)   | Capital   | JPY 1.03 billion [RMB 76,535 thousand]  |  |
| (vii)  | Equity holders and ownership ratios                             | Ahresty Die Mold Hamamatsu Corporation (a consolidated subsidiary of the Company): 100% |  |
| (viii) | Relationship between the listed company and the subject company | Capital relationship  | The Company's consolidated subsidiary holds 100% of equity interests.                  |
|        |   | Personnel relationship  | Not applicable.  |
|        |   | Business relationship   | Purchase of precision die-casting molds and related products from the subject company. |

(5) Number of the shares to be transferred, the transfer price, profit and loss on the transfer, and equity ownership percentage after the transfer

Equity ownership percentage before the transfer: 100%

Transfer price:

The transfer price is confidential information under the non-disclosure agreement concluded with the counterparty to the transfer. The transfer price has been determined through due process.

Profit and loss on the transfer:

The Company expects to record gain on sale of shares of subsidiaries and associates of approximately ¥800 million under extraordinary income for the six-month period ended September 30, 2025.

Equity ownership percentage after the transfer: – %