



December 23, 2025

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### Rebuilding the Domestic Production Structure in the Cement-related Business

Mitsubishi Materials Corporation (the “Company”) hereby announces that, at a meeting of Board of Directors of Mitsubishi UBE Cement Corporation (“MUCC”) held today, MUCC, an equity-method affiliate in which the Company and UBE Corporation each hold a 50% stake, has decided to suspend kiln operations at the Kyushu Plant Kanda District 2 and transform the district into a recycling hub dedicated to processing various types of waste by around the end of March 2027, for the purpose of optimizing asset efficiency, strengthening the competitiveness of its cement business, and increasing the ratio of thermal energy substitution to achieve carbon neutrality. For details, we kindly ask you to refer to the Japanese version. The English version will be disclosed in a few weeks.

The impact of this decision on the Company’s consolidated results for the fiscal year ending March 2026 is expected to be immaterial. We will make further announcements promptly should any additional information become available.

End

Reference: Consolidated earnings forecast for the fiscal year ending March 2026 (announced on November 11, 2025) and results for the previous fiscal year

(Millions of yen)

	Consolidated net sales	Consolidated operating profit	Consolidated ordinary profit	Profit attributable to owners of parent
Forecast for the current fiscal year (Fiscal year ending March 2026)	1,590,000	15,000	43,000	20,000
Results for the previous fiscal year (Fiscal year ended March 2025)	1,962,076	37,118	60,235	34,076