

Summary of Financial Statements for the Fiscal Year Ended March 31, 2026 [Japanese GAAP] (Consolidated)



May 13, 2026

Shares listed on: Tokyo Stock Exchange

Name of listed company: MITSUBISHI STEEL MFG. CO., LTD.
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Scheduled date of regular general meeting of shareholders: June 19, 2026
Scheduled start date of dividend payments: June 22, 2026
Scheduled date for filing securities report: June 17, 2026
Supplementary briefing materials on results available: Yes
Briefing on results held: Yes (For securities analysts and institutional investors)

(All figures are rounded down to the nearest million yen.)

1. Financial results for fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)

(1) Consolidated operating results

(Percentages represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	154,557	(3.1)	4,788	(27.0)	4,017	(17.2)	3,055	29.3
Fiscal year ended March 31, 2025	159,584	(6.1)	6,564	36.5	4,854	149.1	2,363	—

Note: Comprehensive income: Fiscal year ended March 31, 2026: 7,823 million yen (112.3%); Fiscal year ended March 31, 2025: 3,685 million yen (—%)

	Net income per share	Diluted net income per share	Return on Equity	Ordinary income to total assets	Operating income to net sales
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2026	202.04	—	6.7	2.9	3.1
Fiscal year ended March 31, 2025	155.92	—	5.6	3.4	4.1

Reference: Equity in earnings (losses) of affiliates: Fiscal year ended March 31, 2026: 20 million yen; Fiscal year ended March 31, 2025: 73 million yen

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Fiscal year ended March 31, 2026	141,517	56,520	34.4	3,219.51
Fiscal year ended March 31, 2025	138,667	49,851	30.8	2,820.29

Reference: Shareholders' equity: Fiscal year ended March 31, 2026: 48,682 million yen; Fiscal year ended March 31, 2025: 42,643 million yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2026	10,084	(726)	(8,699)	17,123
Fiscal year ended March 31, 2025	6,010	(5,171)	(6,541)	16,141

2. Dividends

	Annual dividends per share					Total annual dividends	Payout ratio (consolidated)	Dividends to net assets (consolidated)
	End Q1	End Q2	End Q3	Year-end	Total			
Fiscal year ended March 31, 2025	—	30.00	—	34.00	64.00	987	41.0	2.3
Fiscal year ended March 31, 2026	—	40.00	—	41.00	81.00	1,250	40.1	2.7
Fiscal year ending March 31, 2027 (forecast)	—	52.00	—	52.00	104.00		50.7	

3. Forecast of consolidated financial results for fiscal year ending March 31, 2027 (April 1, 2026 – March 31, 2027)

(Percentages represent year-on-year changes in the case of full-year figures and changes from the same quarter of the previous fiscal year in the case of quarterly figures)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
1st half	80,500	0.7	2,000	(5.7)	1,400	(1.1)	700	3.8	46.29
Full year	166,000	7.4	6,400	33.6	5,100	26.9	3,100	1.5	205.01

Notes

(1) Significant changes in scope of consolidation during period under review: No

Newly added: — companies (name: —)

Removed: — company (name: —)

(2) Changes in accounting policies, changes in accounting estimates, and retrospective restatements

① Changes in accounting policies due to the revisions of accounting standards, etc.: None

② Any changes in accounting policies other than those under ① above: None

③ Changes in accounting estimates: None

④ Retrospective restatements: None

(3) Number of shares outstanding (common shares)

① Number of shares outstanding at the end of the period (including treasury stock)

② Number of treasury shares at the end of the period

③ Average number of shares during the period

Fiscal year ended March 31, 2026	15,709,968 shares	Fiscal year ended March 31, 2025	15,709,968 shares
Fiscal year ended March 31, 2026	588,814 shares	Fiscal year ended March 31, 2025	589,574 shares
Fiscal year ended March 31, 2026	15,121,109 shares	Fiscal year ended March 31, 2025	15,157,419 shares

Reference: Overview of non-consolidated financial results

1. Non-consolidated financial results for fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)

(1) Non-consolidated operating results

(Percentages represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	77,650	(8.3)	(302)	—	1,321	(30.1)	1,661	—
Fiscal year ended March 31, 2025	84,705	0.2	3,582	32.2	1,891	—	(83)	—

	Net income per share	Diluted net income per share
	Yen	Yen
Fiscal year ended March 31, 2026	109.85	—
Fiscal year ended March 31, 2025	(5.50)	—

(2) Non-consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Fiscal year ended March 31, 2026	77,213	27,906	36.1	1,845.56
Fiscal year ended March 31, 2025	80,643	26,885	33.3	1,778.12

Reference: Shareholders' equity: Fiscal year ended March 31, 2026: 27,906 million yen; Fiscal year ended March 31, 2025: 26,885 million yen

* Summaries of financial results are not subject to audit procedures by a certified public accountant or audit firm.

* Explanation of the proper use of financial results forecast and other notes.

The forecasts of financial results were prepared based on information available at this time. Actual results may differ from forecasts depending on various future factors.

For detailed information on financial forecasts, refer to 1. Overview of Operating Results, etc.: (4) Future Outlook on page 6 of the Attached Materials.

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1. Overview of Operating Results, etc.

(1) Overview of This Year's Operating Results

[Operating Results]

(Unit: millions of yen)

	Net sales	Operating income	Ordinary income	Net income attributable to owners of parent	Net income per share
Fiscal year ended March 31, 2026	154,557	4,788	4,017	3,055	202.04 yen
Fiscal year ended March 31, 2025	159,584	6,564	4,854	2,363	155.92 yen
Change	(5,026)	(1,775)	(837)	691	

During the consolidated fiscal year under review (April 2025 through March 2026), despite increasing global uncertainty associated with US trade policy developments, the economic downturn in China, and rising tensions in the Middle East, expectations in Japan grew for strengthened investment in growth fields identified by the government, against a backdrop of changing domestic economic and fiscal policies.

Trends in demand for Group products indicate that the construction machinery industry remains weak despite recovery starting in the second half of the year. In the auto industry, in addition to production structure revisions made in response to US tariff policies, a trend was noticeable among some manufacturers to adjust production to account for constraints on the supply of parts and materials. Backed by government policies, demand trends were positive in the growth fields on which the Group is focusing, including security and energy-related products.

Under these conditions, the Group posted consolidated net sales of 154,557 million yen in the consolidated fiscal year under review, down 5,026 million yen (3.1%) year on year. Despite growth in the Springs Business, centered on precision parts and domestic springs, and in the machinery business, for which orders were strong, net sales fell due to factors including lower demand in the steel bars business in Japan and declining sales volumes attributable to blast furnace issues and a fire at the Muroran Works. Consolidated operating income was 4,788 million yen, down 1,775 million yen (27.0%) year on year, as the impact of lower sales volumes in the steel bars business in Japan and lower overall productivity at the Muroran Works directly attributable to the furnace issues and fire exceeded the contributions to earnings of precision parts and other products.

Ordinary income was down 837 million yen (17.2%) to 4,017 million yen, as lower operating income outweighed reductions in non-operating expenses. Net income attributable to owners of the parent company was 3,055 million yen, up 691 million yen (29.3%) year on year. Contributing factors included the resolution of the previous period's extraordinary losses on our withdrawal from the German spring subsidiary, the recording of gains on sales of fixed assets, and tax effects associated with the sale of the Mexican subsidiary, despite blast furnace-related expenses recorded as extraordinary losses.

.Results by business segment are reviewed below.

Segment results

(Unit: millions of yen)

	Fiscal year ended March 31, 2026		Fiscal year ended March 31, 2025		Year-on-year changes			
	Net sales	Operating income	Net sales	Operating income	Net sales		Operating income	
Special Steel Bars Business	64,905	(1,024)	81,526	3,318	(16,621)	(20.4)	(4,342)	—
Springs Business	76,203	3,981	66,098	2,005	10,104	15.3	1,976	98.5
Formed & Fabricated Products Business	9,834	814	9,221	411	612	6.6	403	98.0
Machinery Business	11,771	890	10,455	709	1,315	12.6	181	25.6
Other businesses	3,711	139	3,673	145	37	1.0	(6)	(4.5)
Subtotal	166,425	4,801	170,975	6,590				
Adjustments	(11,868)	(13)	(11,391)	(25)				
Total	154,557	4,788	159,584	6,564	(5,026)	(3.1)	(1,775)	(27.0)

The Special Steel Bars Business posted net sales of 64,905 million yen, down 16,621 million yen (20.4%) year on year.

Despite rising sales volumes at the overseas business in Indonesia, its net sales remained flat due to exchange rate effects. At the same time, factors such as lower demand and lower sales volume associated with the furnace issues and fire at the Muroran

Works dampened overall sales for the Special Steel Bars Business. Segment operating income was down 4,342 million yen year on year resulting in an operating loss of 1,024 million yen (vs. an operating profit of 3,318 million yen in the previous year). While earnings increased at the overseas business in Indonesia due to higher volumes and improved selling prices and costs, earnings were down sharply in the domestic business due to lower utilization attributable to the furnace issues and fire at the Muroran Works and declining overall productivity at that facility in connection with lower volumes.

The Springs Business posted net sales of 76,203 million yen, up 10,104 million yen (15.3%) year on year. Despite the effects of our withdrawal from the German spring subsidiary, sales volumes were up in the precision parts and in the domestic springs. Operating income was up 1,976 million yen (98.5%) year on year to 3,981 million yen. Income grew sharply due to increased sales volumes centered on the precision parts and progress with improvements in selling prices and costs in the domestic springs.

The Formed & Fabricated Products Business posted net sales of 9,834 million yen, up 612 million yen (6.6%) year on year. Sales grew due to improved selling prices for precision castings and higher sales volumes for special alloy powders. Operating income was up sharply from the previous fiscal year, by 403 million yen (98.0%), to 814 million yen. Contributing factors included progress with selling price and production cost improvements in precision castings, despite delays in passing on higher alloy raw material prices to the selling prices of special alloy powders.

The Machinery Business posted net sales of 11,771 million yen, up 1,315 million yen (12.6%) year on year due to higher sales of defense equipment, overseas power equipment, forging machinery and other products, backed by strong orders received in security, energy, and other fields. Operating income grew by 181 million yen (25.6%) year on year to 890 million yen as net sales increased and productivity for various products improved.

Other businesses, including the distribution and service businesses, posted net sales of 3,711 million yen, up 37 million yen (1.0%) year on year, and operating income of 139 million yen, down 6 million yen (4.5%) year on year.

(2) Overview of This Year's Financial Position

Total assets at the end of the consolidated fiscal year under review stood at 141,517 million yen, up 2,850 million yen from the end of the previous consolidated fiscal year. This was due mainly to an increase in assets related to retirement benefits. Total liabilities at the end of the consolidated fiscal year under review stood at 84,997 million yen, down 3,818 million yen from the end of the previous consolidated fiscal year. This was due primarily to the repayment of borrowings.

Net assets at the end of the consolidated fiscal year under review stood at 56,520 million yen, up 6,668 million yen from the end of the previous consolidated fiscal year. This was due to increases in net income attributable to owners of parent and cumulative adjustments related to retirement benefits.

(3) Overview of This Year's Cash Flows

During the consolidated fiscal year under review, net cash flow from operating activities was 10,084 million yen, net cash used in investment activities was 726 million yen, and net cash used in financing activities was 8,699 million yen.

As a result, cash and cash equivalents increased by 982 million yen during the consolidated fiscal year under review to 17,123 million yen at year's end.

[Cash flows from operating activities]

Cash inflows included net income before taxes and other adjustments of 3,954 million yen, depreciation and amortization of 3,665 million yen, a decrease in trade receivables of 3,399 million yen, and an increase in trade payables of 2,222 million yen. As a result, net cash flow from operating activities was 10,084 million yen.

[Cash flows from investing activities]

Net cash used in investment activities totaled 726 million yen. This included expenditures of 3,461 million yen for purchases of property, plant, and equipment, partially offset by cash inflows of 1,682 million yen from the sale of property, plant, and equipment.

[Cash flows from financing activities]

Net cash used in financing activities totaled 8,699 million yen, reflecting cash inflows, including loans payable of 1,000 million yen, and cash outflows, including repayments of loans payable of 8,433 million yen and dividend payments of 1,140 million yen.

(4) Future Outlook

In the fiscal year ending March 2027, we forecast consolidated net sales of 166,000 million yen, consolidated operating income of 6,400 million yen, consolidated ordinary income of 5,100 million yen, and net income attributable to owners of the parent company of 3,100 million yen.

For the fiscal year ending March 31, 2027, we expect increases in both net sales and profits, reflecting the resolution of the impact of the blast furnace trouble and fire in the special steel bars business in Japan, which had a significant effect on earnings in the previous fiscal year. Although the blast furnace, which had been shut down following the fire in December 2025, resumed operations in April 2026, it is still taking some time to achieve stable operations and normalize order intake, and therefore the improvement in earnings in the first quarter of the fiscal year ending March 31, 2027 is expected to be limited. On the other hand, based on the current outlook, we expect earnings to recover from the second quarter onward.

Net income attributable to owners of the parent is expected to increase only slightly year on year, due to the absence of foreign exchange gains recorded in the previous fiscal year and a smaller impact from tax effects.

2. Basic Approach to Selection of Accounting Standards

To facilitate comparisons from period to period and between entities, the Group for the time being will continue to prepare its consolidated financial statements based on J-GAAP.

The Group will duly address the application of International Financial Reporting Standards (IFRS) after taking into account various circumstances both in Japan and abroad.

3. Consolidated Financial Statements and Major Notes

(1) Consolidated Balance Sheet

(Unit: millions of yen)

	Consolidated fiscal year ended March 31, 2025	Consolidated fiscal year ended March 31, 2026
Assets		
Current assets		
Cash and deposits	16,163	17,145
Notes and accounts receivable-trade and contract assets	30,268	28,734
Electronically recorded monetary claims	4,193	2,903
Merchandise and finished goods	12,178	10,074
Work in process	6,424	7,361
Raw materials and supplies	10,082	10,912
Other	4,026	5,147
Allowance for doubtful accounts	(56)	(61)
Total current assets	83,281	82,218
Fixed assets		
Property, plant and equipment		
Buildings and structures, net	8,134	8,186
Machinery, equipment and vehicles, net	11,783	10,354
Land	15,778	15,172
Leased assets, net	1,002	1,635
Other, net	1,475	2,737
Total property, plant and equipment	38,174	38,085
Intangible fixed assets		
Other	661	569
Total intangible fixed assets	661	569
Investments and other assets		
Investment securities	6,009	6,787
Distressed receivables	4,417	4,998
Net defined benefit assets	7,122	11,068
Guarantee deposits	675	—
Other	1,650	1,551
Allowance for doubtful accounts	(3,323)	(3,761)
Total investments and other assets	16,550	20,643
Total fixed assets	55,386	59,299
Total assets	138,667	141,517

(Unit: millions of yen)

	Consolidated fiscal year ended March 31, 2025	Consolidated fiscal year ended March 31, 2026
Liabilities		
Current liabilities		
Accounts payable-trade	11,707	15,198
Electronically recorded monetary obligations	3,674	2,730
Short-term loans payable	22,787	21,367
Income taxes payable	722	431
Accrued consumption taxes	405	60
Contract liabilities	588	1,305
Other	5,544	6,431
Total current liabilities	45,429	47,525
Non-current liabilities		
Long-term loans payable	28,224	22,037
Provision for directors' retirement benefits	134	156
Provision for directors' stock benefits	55	59
Provision for loss on business liquidation	334	366
Provision for loss on litigation	675	—
Net defined benefit liabilities	9,053	9,095
Lease obligations	1,274	1,886
Long-term income taxes payable	31	78
Other	3,602	3,790
Total non-current liabilities	43,385	37,471
Total liabilities	88,815	84,997
Net assets		
Shareholders' equity		
Capital stock	10,003	10,003
Capital surplus	2,225	2,222
Retained earnings	33,723	35,635
Treasury stock	(1,620)	(1,619)
Total shareholders' equity	44,332	46,243
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	849	1,415
Foreign currency translation adjustments	(3,900)	(3,621)
Accumulated remeasurements of defined benefit plans	1,362	4,645
Total accumulated other comprehensive income	(1,688)	2,439
Non-controlling interests	7,207	7,837
Total net assets	49,851	56,520
Total liabilities and net assets	138,667	141,517

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

Consolidated statement of income

(Unit: millions of yen)

	Consolidated fiscal year ended March 31, 2025 (April 1, 2024 – March 31, 2025)	Consolidated fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)
Net sales	159,584	154,557
Cost of sales	135,871	133,729
Gross profit	23,712	20,828
Selling, general and administrative expenses	17,148	16,039
Operating income	6,564	4,788
Non-operating income		
Interest income	185	76
Dividend income	45	54
Equity in earnings of affiliates	73	20
Foreign exchange gains	—	241
Other	395	545
Total non-operating income	700	938
Non-operating expenses		
Interest expenses	1,490	1,263
Foreign exchange losses	460	—
Other	459	446
Total non-operating expenses	2,410	1,709
Ordinary income	4,854	4,017
Extraordinary income		
Gain on disposal of non-current assets	—	767
Gain on sales of investment securities	233	58
Insurance claim income	198	—
Subsidy income	—	379
Compensation income	668	—
Total extraordinary income	1,100	1,205
Extraordinary losses		
Loss on tax purpose reduction entry of non-current assets	—	366
Provision for loss on business liquidation	349	1
Provision for loss on litigation	675	—
Loss on liquidation of business	720	—
Loss on accident	—	*1 900
Total extraordinary losses	1,745	1,268
Income before income taxes	4,209	3,954
Income taxes-current	1,030	935
Income taxes-deferred	402	(612)
Total income taxes	1,433	323
Profit	2,776	3,630
Profit attributable to non-controlling interests	413	575
Net income (loss) attributable to owners of parent	2,363	3,055

Consolidated statement of comprehensive income

(Unit: millions of yen)

	Consolidated fiscal year ended March 31, 2025 (April 1, 2024 – March 31, 2025)	Consolidated fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)
Profit	2,776	3,630
Other comprehensive income		
Valuation difference on available-for-sale securities	52	578
Foreign currency translation adjustments	1,122	195
Remeasurements of defined benefit plans	(257)	3,426
Share of other comprehensive income of entities accounted for using equity method	(9)	(8)
Total other comprehensive income	909	4,192
Comprehensive income	3,685	7,823
(Breakdown)		
Comprehensive income attributable to owners of parent	3,157	7,182
Comprehensive income attributable to non-controlling interests	528	640

(3) Consolidated Statement of Changes in Equity

Consolidated fiscal year ended March 31, 2025 (April 1, 2024 – March 31, 2025)

(Unit: millions of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at beginning of period	10,003	2,229	32,881	(1,484)	43,630
Changes during period					
Changes in shares of parent arising from transactions with non-controlling interests		(3)			(3)
Dividends of surplus			(1,003)		(1,003)
Net loss attributable to owners of the parent company			2,363		2,363
Purchase of treasury stock				(141)	(141)
Disposal of treasury shares				5	5
Change of scope of consolidation			(518)		(518)
Net changes of items other than shareholders' equity					—
Total changes during period	—	(3)	841	(135)	701
Balance at end of period	10,003	2,225	33,723	(1,620)	44,332

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustments	Accumulated remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	805	(4,889)	1,601	(2,482)	6,684	47,832
Changes during period						
Changes in shares of parent arising from transactions with non-controlling interests					3	(0)
Dividends of surplus						(1,003)
Net loss attributable to owners of the parent company						2,363
Purchase of treasury stock						(141)
Disposal of treasury shares						5
Change of scope of consolidation		302		302		(216)
Net changes of items other than shareholders' equity	43	686	(239)	491	519	1,011
Total changes during period	43	989	(239)	794	523	2,018
Balance at end of period	849	(3,900)	1,362	(1,688)	7,207	49,851

Consolidated fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)

(Unit: millions of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at beginning of period	10,003	2,225	33,723	(1,620)	44,332
Changes during period					
Changes in shares of parent arising from transactions with non-controlling interests		(2)			(2)
Dividends of surplus			(1,142)		(1,142)
Net income attributable to owners of the parent company			3,055		3,055
Purchase of treasury stock				(0)	(0)
Disposal of treasury shares				1	1
Change of scope of consolidation					—
Net changes of items other than shareholders' equity					—
Total changes during period	—	(2)	1,912	1	1,910
Balance at end of period	10,003	2,222	35,635	(1,619)	46,243

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustments	Accumulated remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	849	(3,900)	1,362	(1,688)	7,207	49,851
Changes during period						
Changes in shares of parent arising from transactions with non-controlling interests					2	—
Dividends of surplus						(1,142)
Net income attributable to owners of the parent company						3,055
Purchase of treasury stock						(0)
Disposal of treasury shares						1
Change of scope of consolidation						—
Net changes of items other than shareholders' equity	565	279	3,283	4,127	626	4,754
Total changes during period	565	279	3,283	4,127	629	6,668
Balance at end of period	1,415	(3,621)	4,645	2,439	7,837	56,520

(4) Consolidated Statement of Cash Flows

(Unit: millions of yen)

	Consolidated fiscal year ended March 31, 2025 (April 1, 2024 – March 31, 2025)	Consolidated fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)
Cash flows from operating activities		
Income before income taxes	4,209	3,954
Depreciation and amortization	4,119	3,665
Loss on business withdrawal	720	—
Increase (decrease) in allowance for doubtful accounts	(206)	438
Increase (decrease) in net defined benefit liabilities	(92)	(542)
(Increase) decrease in net defined benefit assets	(154)	390
Increase (decrease) in provision for loss on business liquidation	297	32
Increase (decrease) in provision for loss on litigation	675	—
Interest and dividend income	(230)	(130)
Interest expenses	1,490	1,263
Insurance claim income	(198)	—
Compensation income	(668)	—
Foreign exchange losses (gains)	64	183
Subsidy income	—	(379)
Loss on tax purpose reduction entry of non-current assets	—	366
Loss on accident	—	900
Equity in (earnings) losses of affiliates	(73)	(20)
Loss (gain) on sales and disposal of property, plant and equipment and intangible fixed assets	59	(730)
Loss (gain) on sales of investment securities	(233)	(58)
Decrease (increase) in notes and accounts receivable-trade	(1,235)	3,399
Decrease (increase) in distressed receivables	(72)	(581)
Decrease (increase) in inventories	2,399	745
Decrease (increase) in accounts receivable-other	1,219	(832)
Increase (decrease) in notes and accounts payable-trade	(6,405)	2,222
Other	1,426	(1,501)
Subtotal	7,111	12,786
Interest and dividend income received	232	132
Interest expenses paid	(1,489)	(1,321)
Income taxes (paid) refund	(42)	(1,505)
Insurance claim income received	198	—
Amount paid for litigation loss	—	(675)
Compensation income	—	668
Other payments	1	—
Net cash provided by (used in) operating activities	6,010	10,084

(Unit: millions of yen)

	Consolidated fiscal year ended March 31, 2025 (April 1, 2024 – March 31, 2025)	Consolidated fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)
Cash flows from investing activities		
Payments into time deposits	(24)	(24)
Proceeds from withdrawal of time deposits	24	24
Purchase of investment securities	(1)	(1)
Proceeds from sales of investment securities	281	94
Purchase of property, plant and equipment	(4,620)	(3,461)
Proceeds from sales of property, plant and equipment	38	1,682
Payments for disposal of property, plant and equipment	(42)	(24)
Purchase of intangible fixed assets	(166)	(125)
Subsidy income	—	379
Purchase of long-term prepaid expenses	(0)	(17)
Payments for loans receivable	(21)	(12)
Proceeds from collection of loans receivable	36	31
Payments of guarantee deposits	(675)	—
Proceeds from refund of guarantee deposits	—	675
Other	1	53
Net cash provided by (used in) investing activities	(5,171)	(726)
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	(975)	4,798
Proceeds from long-term loans payable	5,850	1,000
Repayment of long-term loans payable	(10,152)	(13,232)
Purchase of treasury stock	(141)	(0)
Disposal of treasury stock	5	1
Dividends paid to non-controlling interests	(8)	(13)
Repayments of lease obligations	(116)	(112)
Cash dividends paid	(1,002)	(1,140)
Purchase of shares of subsidiaries not resulting in changes in scope of consolidation	(0)	—
Net cash provided by (used in) financing activities	(6,541)	(8,699)
Effect of exchange rate changes on cash and cash equivalents	32	323
Net increase (decrease) in cash and cash equivalents	(5,668)	982
Cash and cash equivalents at beginning of period	22,215	16,141
Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation	(406)	—
Cash and cash equivalents at end of period	16,141	17,123

(5) Notes on Consolidated Financial Statements

(Notes on the Going Concern Assumption)

Not applicable

(Notes to Consolidated Statements of Income)

*1 (Loss on accident)

Mitsubishi Steel Muroran Inc., a consolidated subsidiary of the Company, receives its principal raw materials from Hokkai Iron & Coke Corporation, an equity-method affiliate. In connection with the blast furnace trouble that occurred at Hokkai Iron & Coke Corporation in September 2025 and the hot-blast stove trouble that occurred in December 2025, restoration-related costs associated with these troubles were recognized as expenses by Mitsubishi Steel Muroran Inc.

(Segment Information, etc.)

1. Overview of reporting segments

The Company's reporting segments are components of the Company for which separate financial information is available and that are subject to periodic review by the Board of Directors and the Management Committee in determining the allocation of management resources and evaluating business performance.

The Company classifies its business divisions by product. Each business division engages in business activities based on comprehensive strategies for its products for Japan and overseas markets.

Accordingly, the Company consists of product-specific segments based on its business divisions. Its four reporting segments are the Special Steel Bars Business, Springs Business, Formed & Fabricated Products Business, and Machinery Business.

Major products in each reporting segment are shown below.

Reporting segment	Major products, etc.
Special Steel Bars	Special steel bars (carbon steels, low-alloy steels, spring steels, non-heated steels, bearing steels, free-cutting steels, tool steels, nitriding steels)
Springs	Coil springs, stabilizer bars, leaf springs, torsion bars, coiled wave springs, precision springs, various hinges, precision press products, plastic molded products, press assemblies, rubber track pads for shoe plates, tire protectors, tire chains, and various other automobile and construction-machinery repair parts and products
Formed & Fabricated Products	Special alloy powder, fine special alloy powder, precision castings, precision machinery products, castings, general forgings, special alloy materials and special alloy machinery products
Machinery	Forging machinery, industrial machinery, steel fabrication, environmental recycling equipment

2. Net sales, income (loss), assets, and other amounts by reporting segment

I Consolidated fiscal year ended March 31, 2025 (April 1, 2024 – March 31, 2025)

(Unit: millions of yen)

	Reporting segment				Other (Note 1)	Total	Adjustments (Note 2)	Amount in consolidated financial statements
	Special Steel Bars	Springs	Formed & Fabricated Products	Machinery				
Net sales								
Sales to external customers	72,715	66,076	8,999	10,185	1,606	159,584	—	159,584
Inter-segment sales or transfers	8,811	22	221	270	2,066	11,391	(11,391)	—
Total	81,526	66,098	9,221	10,455	3,673	170,975	(11,391)	159,584
Segment income (Note 3)	3,318	2,005	411	709	145	6,590	(25)	6,564
Segment assets (Note 4)	56,664	51,355	10,887	15,701	3,254	137,863	803	138,667
Depreciation and amortization								
Increase in property, plant and equipment and intangible fixed assets	1,764	1,403	563	333	55	4,119	—	4,119
	1,716	1,152	283	1,069	23	4,244	—	4,244

Notes:

- The "Other" category includes businesses such as distribution and services not included in reporting segments.
- Adjustments to net sales include adjustments for internal transactions. Adjustments to segment income include elimination of inter-segment transactions.
- Segment income is adjusted against operating income reported on the Consolidated Statement of Income.
- Adjustments to segment assets consist of corporate assets not allocated to reporting segments.
- MSSC Ahle GmbH is excluded from consolidated subsidiaries of Mitsubishi Steel since July 2024. In net sales, segment income and other items (increases in depreciation, property, plant and equipment and intangible assets) Figures include results up to the date of deconsolidation.

II Consolidated fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)

(Unit: millions of yen)

	Reporting segment				Other (Note 1)	Total	Adjustments (Note 2)	Amount in consolidated financial statements
	Special Steel Bars	Springs	Formed & Fabricated Products	Machinery				
Net sales								
Sales to external customers	55,556	76,181	9,518	11,443	1,857	154,557	—	154,557
Inter-segment sales or transfers	9,348	22	315	327	1,854	11,868	(11,868)	—
Total	64,905	76,203	9,834	11,771	3,711	166,425	(11,868)	154,557
Segment income (loss) (Note 3)	(1,024)	3,981	814	890	139	4,801	(13)	4,788
Segment assets (Note 4)	50,695	54,406	12,748	19,005	3,356	140,211	1,305	141,517
Depreciation and amortization	1,391	1,346	496	376	54	3,665	—	3,665
Increase in property, plant and equipment and intangible fixed assets	1,045	1,618	879	1,234	17	4,795	—	4,795

Notes:

1. The “Other” category includes businesses such as distribution and services not included in reporting segments.
 2. Adjustments to net sales include adjustments for internal transactions. Adjustments to segment income include elimination of inter-segment transactions.
 3. Segment income (loss) is adjusted against operating income reported on the Consolidated Statement of Income.
 4. Adjustments to segment assets consist of corporate assets not allocated to reporting segments.
3. Matters related to amounts of net sales, profit (loss), assets, liabilities, and other accounts by reporting segment

Consolidated fiscal year ended March 31, 2025 (April 1, 2024 – March 31, 2025)

Not applicable

Consolidated fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)

Not applicable

(Revenue Recognition)

1. Breakdown of revenue arising from contracts with customers

Consolidated fiscal year ended March 31, 2025 (April 1, 2024 – March 31, 2025)

(Unit: millions of yen)

	Reporting segment				Other (Note)	Total
	Special Steel Bars	Springs	Formed & Fabricated Products	Machinery		
Net sales						
Japan	62,722	24,355	4,371	8,996	1,606	102,052
North America	109	27,204	542	—	—	27,856
Asia	9,883	12,021	3,180	248	—	25,333
Europe	—	2,467	899	940	—	4,307
Other	—	28	6	—	—	34
Revenue arising from contracts with customers	72,715	66,076	8,999	10,185	1,606	159,584
Net sales to external customers	72,715	66,076	8,999	10,185	1,606	159,584

Note: The “Other” category includes businesses such as distribution and services not included in reporting segments.

Consolidated fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)

(Unit: millions of yen)

	Reporting segment				Other (Note)	Total
	Special Steel Bars	Springs	Formed & Fabricated Products	Machinery		
Net sales						
Japan	44,414	26,529	4,459	9,066	1,857	86,328
North America	174	32,142	586	293	—	33,196
Asia	10,967	17,305	3,150	848	—	32,271
Europe	—	179	1,321	1,235	—	2,736
Other	—	24	—	—	—	24
Revenue arising from contracts with customers	55,556	76,181	9,518	11,443	1,857	154,557
Net sales to external customers	55,556	76,181	9,518	11,443	1,857	154,557

Note: The “Other” category includes businesses such as distribution and services not included in reporting segments.

(Per Share Information)

(Unit: millions of yen)

	Consolidated fiscal year ended March 31, 2025 (April 1, 2024 – March 31, 2025)	Consolidated fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)
Net assets per share	2,820.29 yen	3,219.51 yen
Profit per share	155.92 yen	202.04 yen

Notes:

- For calculations of net income per share, shares of Company stock held by the board incentive plan (BIP) trust, an executive incentive plan, are included in treasury stock, which is excluded from calculations of average number of shares during the period. The number of shares of treasury stock held by the BIP trust was 316,365 shares during the previous consolidated fiscal year and 315,340 shares during the consolidated fiscal year under review. The average number of shares during the period of such treasury stock excluded from calculations of net income per share was 246,276 shares during the previous consolidated fiscal year and 315,598 shares during the consolidated fiscal year under review.
- The bases for calculation of net income per share are as follows:

	Consolidated fiscal year ended March 31, 2025 (April 1, 2024 – March 31, 2025)	Consolidated fiscal year ended March 31, 2026 (April 1, 2025 – March 31, 2026)
Net income attributable to owners of parent (millions of yen)	2,363	3,055
Value not attributed to common shares (millions of yen)	—	—
Net income attributable to owners of parent (millions of yen)	2,363	3,055
Average number of outstanding common shares during the period (shares)	15,157,419	15,121,109

- The bases for calculation of net assets per share are as follows:

	March 31, 2025 (Consolidated)	March 31, 2026 (Consolidated)
Total net assets (millions of yen)	49,851	56,520
Breakdown of amounts deducted from total net assets		
Non-controlling interests (millions of yen)	7,207	7,837
Net assets at end of period applicable to common shares (millions of yen)	42,643	48,682
Number of common shares at end of period used in calculating net assets per share (shares)	15,120,394	15,121,154

(Material Subsequent Events)

Not applicable

4. Appendix (Consolidated)

(Unit: millions of yen)

1. Financial results

	Full year				Full year		
	Fiscal year ended March 31, 2025 (April 2024 – March 2025)	Fiscal year ended March 31, 2026 (April 2025 – March 2026)	Year-on-year change		Results for fiscal year ended March 2026	Forecast for fiscal year ending March 2027*	
			Changes (%)			Forecast for fiscal year ending March 2027	Changes (%)
Net sales	159,584	154,557	(5,026)	(3.1)	154,557	166,000	7.4
Operating income	6,564	4,788	(1,775)	(27.0)	4,788	6,400	33.6
Ordinary income (loss)	4,854	4,017	(837)	(17.2)	4,017	5,100	26.9
Net income (loss) attributable to owners of parent	2,363	3,055	691	29.3	3,055	3,100	1.5

* Announced on May 13, 2026

Net income (loss) per share	155.92	202.04	202.04	205.01
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2. Quarterly results

	Fiscal year ended March 2025				Fiscal year ended March 2026			
	Q1 (April - June)	Q2 (July - Sept.)	Q3 (Oct. - Dec.)	Q4 (Jan. - March)	Q1 (April - June)	Q2 (July - Sept.)	Q3 (Oct. - Dec.)	Q4 (Jan. - March)
Net sales	40,569	39,947	39,071	39,996	38,113	41,814	36,526	38,104
Operating income (loss)	1,344	1,818	1,828	1,572	793	1,327	819	1,848
Ordinary income (loss)	1,244	418	2,450	740	204	1,210	890	1,712
Net income (loss) attributable to owners of parent	147	(115)	975	1,355	(115)	789	326	2,054

3. Net sales by segment

	Fiscal year ended March 2025				Fiscal year ended March 2026			
	Q1 (April - June)	Q2 (July - Sept.)	Q3 (Oct. - Dec.)	Q4 (Jan. - March)	Q1 (April - June)	Q2 (July - Sept.)	Q3 (Oct. - Dec.)	Q4 (Jan. - March)
Special Steel Bars	20,479	20,649	20,504	19,893	18,656	19,050	12,409	14,790
Springs	18,124	15,453	16,636	15,884	17,712	18,422	20,863	19,204
Formed & Fabricated Products	2,413	2,199	2,240	2,367	2,021	2,430	2,501	2,880
Machinery	1,621	3,118	1,725	3,990	1,794	3,653	2,591	3,731
Other	967	872	918	915	960	967	859	925
Adjustments	(3,036)	(2,345)	(2,954)	(3,054)	(3,032)	(2,709)	(2,698)	(3,428)
Total	40,569	39,947	39,071	39,996	38,113	41,814	36,526	38,104

4. Summary of Consolidated Balance Sheet

Account	March 31, 2025	March 31, 2026	Changes	Account	March 31, 2025	March 31, 2026	Changes
Current assets	83,281	82,218	(1,062)	Liabilities	88,815	84,997	(3,818)
Cash and deposits	16,163	17,145	982	Notes and accounts payable-trade	15,382	17,928	2,545
Notes and accounts receivable-trade	34,462	31,638	(2,823)	Interest-bearing debt	51,012	43,405	(7,607)
Inventories	28,685	28,348	(336)	Other	22,420	23,663	1,243
Other	3,970	5,085	1,114	Net assets	49,851	56,520	6,668
Fixed assets	55,386	59,299	3,912	Shareholders' equity	44,332	46,243	1,910
Property, plant and equipment	38,174	38,085	(88)	Accumulated other comprehensive income	(1,688)	2,439	4,127
Intangible fixed assets	661	569	(91)	Non-controlling interests	7,207	7,837	629
Investments and other assets	16,550	20,643	4,093	Total liabilities and net assets	138,667	141,517	2,850
Total assets	138,667	141,517	2,850				