

Company name : Mitsubishi Steel Mfg. Co., Ltd.
 Representative : Jun Yamaguchi, Representative Director, President & CEO
 (Securities code: 5632, Prime Market of the Tokyo Stock Exchange)
 Address inquiries to : Takuya Kurauchi,
 Executive Officer, Head of Public & Investor Relations
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Notice Regarding Change in Mexican Subsidiary (Share Transfer)

At a meeting of the Board of Directors held on March 30, 2026, Mitsubishi Steel Mfg. Co., Ltd. (hereinafter, "MSM") resolved to transfer all shares of its consolidated subsidiary, MSSC MFG MEXICANA, S.A. DE C.V. (hereinafter, "MSSC MEXICO"), to Hwaway Technology Corporation Limited Group.

Details are as follows.

1 . Reason for transfer of shares

MSM established MSSC MEXICO in 2016, and it has served the local sourcing needs of automakers as MSM's third manufacturing base in North America, following its bases in Canada and the United States.. However, in light of the challenging business environment resulting from changes in market conditions and customer trends in recent years, MSM has decided to consolidate the production structure of its North American spring business into two bases in Canada and the United States in order to further enhance competitiveness and capital efficiency in its automotive spring business. Accordingly, MSM will transfer all shares of MSSC MEXICO to Hwaway Technology Corporation Limited Group. Through this share transfer, MSM will reallocate management resources previously invested in Mexico to MSSC CANADA and MSSC US, thereby strengthening the competitiveness and profitability of its automotive spring business. Even after the share transfer, MSM will continue business with customers while retaining sales rights and will strive to maintain those business relationships.

2 . Overview of subsidiary to be transferred

| | | | | |
|-------|------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|
| (1) | Name | MSSC MFG MEXICANA, S.A. DE C.V. | | |
| (2) | Address | Circuito Prof. Enrique Olivares Santana Manzana 2 Lote 5 Parque Industrial FINSA Aguascalientes, AGS PO 20393. Mexico | | |
| (3) | Name and title of representative | President, Kenneth Helton | | |
| (4) | Principal business | Manufacturing and sales of automotive springs and stabilizers | | |
| (5) | Capital | 525,178 thousand Mexican pesos | | |
| (6) | Date of establishment | 2016 | | |
| (7) | Major shareholders and shareholding ratio | Mitsubishi Steel Mfg. Co., Ltd. 100% | | |
| (8) | Relationship between MSM and MSSC Mexico | | | |
| | Capital relationship | MSM owns 100% of MSSC MEXICO. | | |
| | Personnel relationship | Two employees of MSM serve as members of the Board of MSSC MEXICO. | | |
| | Business relationship | — | | |
| | Credit and debt relationship | Loans (US\$1 million) | | |
| (9) | Financial position and operating results for the past three years (Unit: US\$ thousand) | | | |
| | | FYE 12/2022 | FYE 12/2023 | FYE 12/2024 |
| | Net assets | (4,933) | (6,564) | 3,890 |
| | Total assets | 4,506 | 5,944 | 5,601 |
| | Net sales | 3,721 | 6,328 | 6,725 |
| | Profit | (3,654) | (1,631) | (1,545) |

3 . Overview of the transferee

| | | |
|-------|---------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (1) | Name | JINSHENG MEXICO INDUSTRIAL, S. DE R.L. DE C.V. |
| (2) | Address | Centro de Negocios Corporativo Marabis, 3er Piso, Av. Río San Lorenzo 254, Plaza Marabis, Parque Industrial Castro del Río, Irapuato, Gto. CP 36814 |
| (3) | Name and title of representative | Director, Lei Jin |
| (4) | Principal business | Research, development, manufacturing and sales of springs, automotive parts, motorcycle parts, metalworking machinery and equipment, steel wire for springs, etc. |
| (5) | Capital | 50 thousand Mexican pesos |
| (6) | Date of establishment | 2025 |
| (7) | Major shareholders and shareholding ratio | JINSHENG INDUSTRIAL INVESTMENT LIMITED(*) 65% (* Wholly owned by Hwaway Holdings (Hong Kong) Limited, a consolidated subsidiary of Hwaway Technology Corporation Limited.) VIE TECHNOLOGY (HONG KONG) NORTH AMERICA INVESTMENT CO., LIMITED 35% |
| (8) | Relationship between MSM and JINSHENG MEXICO INDUSTRIAL | |
| | Capital relationship | Not applicable |
| | Personnel relationship | Not applicable |
| | Business relationship | Not applicable |

4 . Number of shares to be transferred, transfer price, and shareholdings before and after the transfer (planned)

| | | |
|-----|---------------------------------------------|------------------|
| (1) | Number of shares held prior to the transfer | 5,251,789 shares |
| (2) | Number of shares transferred | 5,251,789 shares |
| (3) | The transfer price | US\$ 6.6 million |
| (4) | Number of shares held after transfer | 0 shares |

5 . Schedule

| | | |
|-----|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
| (1) | Resolution of the Board of Directors | March 30, 2026 |
| (2) | Date of the share transfer | The execution date of the share transfer has not yet been determined and will be set after completion of the relevant procedures. |

6 . Impact on our business performance

As the execution date of the share transfer will be set after the completion of the relevant procedures, a certain period of time is expected to be required before the transfer is completed. Following the execution of the share transfer, MSSC MEXICO will be excluded from the scope of consolidation of the MSM Group, and the impact of consolidating MSSC MEXICO's losses is expected to be eliminated.

The impact of this transaction on the consolidated results for the fiscal year ending March 2026 is expected to be minimal. In addition, MSM expects to record a tax benefit related to net operating loss carryforwards. MSM will promptly disclose any matters requiring disclosure if they arise in the future.