

**Consolidated Financial Statements in accordance with IFRS
for the fiscal year ended March 31, 2026**

URL : <https://www.niterragroup.com/english/>
 Stock listing : Tokyo Prime section, Nagoya Premier section
 Code number : 5334
 Head office : 1-1-1 Higashisakura, Higashi-ku, Nagoya, Aichi, 461-0005, Japan
 Representative : Keiji Suzuki, President & Chief Operating Officer

Financial results highlights (Consolidated)

	Millions of yen		
	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Fiscal year ending March 31, 2027 (Forecast)
Revenue:			
Spark & glow plugs	362,634	390,706	409,976
Automotive sensors	180,166	196,798	213,596
Automotive components	542,800	587,505	623,572
Component solutions	103,074	130,742	155,447
Other	7,904	13,766	12,144
Adjustment	(787)	(806)	(1,163)
Total revenue	652,993	731,207	790,000
Operating profit (loss):			
Automotive components	134,198	135,302	141,590
Component solutions	(6,290)	(4,580)	8,392
Other	1,751	7,436	18
Total operating profit	129,660	138,158	150,000
Profit before income taxes	133,313	165,484	150,000
Profit attributable to owners of the parent	92,625	112,892	105,000
Capital expenditure:			
Automotive components	26,495	23,501	20,663
Component solutions	11,034	25,495	26,660
Other	3	-	-
Total capital expenditure	37,532	48,997	47,323
Depreciation:			
Automotive components	32,451	32,382	27,868
Component solutions	7,238	12,638	14,251
Other	0	0	-
Total depreciation	39,690	45,022	42,120

(Note) As for the changes in reportable segments, please refer to the segment information for further details.

	Yen		
	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Fiscal year ending March 31, 2027 (Forecast)
Per share			
Net income - Basic	466.34	570.43	535.00
Cash dividends – 1 st quarter-end	-	-	-
– 2 nd quarter-end	88.00	93.00	105.00
– 3 rd quarter-end	-	-	-
– Fiscal year-end	90.00	112.00	105.00
Total cash dividends	178.00	205.00	210.00
Actual exchange rate			
Yen - U.S. dollar	153	151	150
Yen - Euro	164	175	180
Millions of yen			
Total cash dividends (Total)	35,407	40,532	-
Percent			
Operating profit ratio	19.9	18.9	19.0
Return on equity	14.1	15.7	13.5
Return on Invested Capital	10.9	10.3	10.4
Dividend payout ratio	38.2	35.9	39.3
Ratio of dividends to equity attributable to owners of parent	5.4	5.6	-

(Reference)

Financial results highlights (Non-consolidated)

	2025		2026	
	Millions of yen	%	Millions of yen	%
Net sales	358,004	5.5	382,809	6.9
Operating profit	72,078	28.9	70,025	(2.8)
Ordinary profit	113,516	37.9	121,994	7.5
Profit	84,919	53.6	94,906	11.8

(Figures in percentages denote the year-on-year change.)

Disclaimer regarding forward-looking statements:

This document contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of release. Some factors, which include, but are not limited to, the risks and uncertainty associated with the worldwide economy, currency fluctuation and competitive activity could cause actual results to differ materially from expectations. We therefore caution readers that these statements should not be interpreted as representation that quantitative or qualitative objective therein will be fulfilled.

Consolidated Statement of Financial Position as of March 31, 2025 and 2026

	Millions of yen	
	March 31, 2025	March 31, 2026
Assets		
Current assets		
Cash and cash equivalents	208,192	187,747
Trade and other receivables	147,551	172,165
Other financial assets	25,263	49,255
Inventories	183,932	217,748
Other current assets	20,778	31,318
Subtotal	585,718	658,236
Assets held for sale	2,800	-
Total current assets	588,518	658,236
Noncurrent assets		
Property, plant and equipment	219,974	265,650
Goodwill and intangible assets	44,221	162,153
Right-of-use assets	9,872	11,747
Investments accounted for using the equity method	19,199	23,764
Other financial assets	93,082	81,552
Deferred tax assets	14,456	16,319
Other noncurrent assets	1,641	1,676
Total noncurrent assets	402,448	562,864
Total assets	990,966	1,221,101

	Millions of yen	
	March 31, 2025	March 31, 2026
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	57,660	69,739
Bonds and borrowings	16,719	31,424
Other financial liabilities	3,871	4,745
Income taxes payable	21,935	26,652
Other current liabilities	53,000	63,191
Subtotal	153,187	195,752
Liabilities directly associated with assets held for sale	461	-
Total current liabilities	153,648	195,752
Noncurrent liabilities		
Bonds and borrowings	139,964	211,037
Net defined benefit liabilities	8,827	9,083
Other financial liabilities	7,310	8,548
Income tax payable - noncurrent	105	-
Deferred tax liabilities	2,332	19,873
Other noncurrent liabilities	4,054	5,550
Total noncurrent liabilities	162,594	254,094
Total liabilities	316,243	449,846
Equity		
Capital stock	47,869	47,869
Capital surplus	55,724	55,380
Retained earnings	509,900	592,956
Treasury stock	(2,199)	(18,426)
Other components of equity	63,278	89,639
Total equity attributable to owners of the parent	674,573	767,419
Noncontrolling interests	149	3,835
Total equity	674,722	771,255
Total liabilities and equity	990,966	1,221,101

Consolidated Statement of Profit or Loss and Comprehensive Income**Consolidated Statement of Profit or Loss
for the Fiscal Years Ended March 31, 2025 and 2026**

	Millions of yen	
	2025	2026
Revenue	652,993	731,207
Costs of sales	(394,893)	(450,341)
Gross profit	258,100	280,866
Selling, general and administrative expenses	(133,643)	(140,434)
Share of profit of investments accounted for using the equity method	1,065	1,289
Other income	5,683	7,216
Other expenses	(1,545)	(10,779)
Operating profit	129,660	138,158
Finance income	10,793	32,256
Finance expenses	(7,141)	(4,929)
Profit before income taxes	133,313	165,484
Income tax expenses	(40,531)	(49,014)
Profit	92,781	116,470
Profit attributable to owners of the parent	92,625	112,892
Profit attributable to noncontrolling interests	156	3,577
	Yen	
Earnings per share		
- Basic	466.34	570.43
- Diluted	-	-
	Shares	
	March 31, 2025	March 31, 2026
Number of shares		
- Issued common stock (as of the end of fiscal year)	199,247,720	199,247,720
- Treasury stock (as of the end of fiscal year)	810,163	2,986,790
- Weighted average (for the fiscal year)	198,620,508	197,905,936

(Note)

We employed a compensation structure for the management referred to as BIP trust and ESOP trust, the shares possessed by the trusts are included in the treasury stock.

Consolidated Statement of Comprehensive Income for the Fiscal Years Ended March 31, 2025 and 2026

	Millions of yen	
	2025	2026
Profit	92,781	116,470
Other comprehensive income (net of tax effects)		
Items that will not be reclassified to profit or loss		
Financial assets measured at fair value through other comprehensive income	(4,677)	4,387
Remeasurements of defined benefit plans	(288)	407
Share of other comprehensive income of investments accounted for using the equity method	(16)	101
Total of items that will not be reclassified to profit or loss	(4,982)	4,896
Items that may be reclassified subsequently to profit or loss		
Exchange differences on translation of foreign operations	(5,253)	27,627
Share of other comprehensive income of investments accounted for using the equity method	(1,222)	832
Total of items that may be reclassified subsequently to profit or loss	(6,475)	28,459
Total other comprehensive income (net of tax effects)	(11,458)	33,356
Comprehensive income	81,323	149,826
Comprehensive income attributable to:		
Owners of the parent	81,069	145,818
Noncontrolling interests	254	4,008

Consolidated Statement of Changes in Equity for the Fiscal Years Ended March 31, 2025 and 2026

For the fiscal year ended March 31, 2025

Millions of yen											
Equity attributable to owners of the parent				Other components of equity				Total equity attributable to owners of the parent	Noncontrolling interests	Total equity	
Capital stock	Capital surplus	Retained earnings	Treasury stock	Financial assets measured at fair value through other comprehensive income	Exchange differences on translation of foreign operations	Remeasurements of defined benefit plans	Total other components of equity				
Balance at April 1, 2024	47,869	55,597	470,445	(11,699)	20,000	55,464	-	75,465	637,678	621	638,300
Profit			92,625					-	92,625	156	92,781
Other comprehensive income					(4,694)	(6,575)	(286)	(11,556)	(11,556)	98	(11,458)
Total comprehensive income	-	-	92,625	-	(4,694)	(6,575)	(286)	(11,556)	81,069	254	81,323
Purchase of treasury stock				(10,004)				-	(10,004)		(10,004)
Cancellation of treasury stock		(0)	(19,413)	19,413				-	-		-
Dividends			(34,386)					-	(34,386)	(726)	(35,113)
Share-based remuneration transactions	126			90				-	217		217
Transfer from other components of equity to retained earnings			630		(916)		286	(630)	-		-
Total transactions with owners	-	126	(53,170)	9,499	(916)	-	286	(630)	(44,174)	(726)	(44,901)
Balance at March 31, 2025	47,869	55,724	509,900	(2,199)	14,389	48,889	-	63,278	674,573	149	674,722

For the fiscal year ended March 31, 2026

Millions of yen											
Equity attributable to owners of the parent											
Capital stock	Capital surplus	Retained earnings	Treasury stock	Other components of equity				Total equity attributable to owners of the parent	Noncontrolling interests	Total equity	
				Financial assets measured at fair value through other comprehensive income	Exchange differences on translation of foreign operations	Remeasurements of defined benefit plans	Total other components of equity				
Balance at April 1, 2025	47,869	55,724	509,900	(2,199)	14,389	48,889	-	63,278	674,573	149	674,722
Profit			112,892					-	112,892	3,577	116,470
Other comprehensive income					4,445	28,034	446	32,925	32,925	430	33,356
Total comprehensive income	-	-	112,892	-	4,445	28,034	446	32,925	145,818	4,008	149,826
Purchase of treasury stock				(16,757)				-	(16,757)		(16,757)
Dividends			(36,402)					-	(36,402)	(321)	(36,723)
Share-based remuneration transactions	(343)			530				-	186		186
Transfer from other components of equity to retained earnings			6,565		(6,118)		(446)	(6,565)	-		-
Total transactions with owners	-	(343)	(29,836)	(16,226)	(6,118)	-	(446)	(6,565)	(52,972)	(321)	(53,294)
Balance at March 31, 2026	47,869	55,380	592,956	(18,426)	12,715	76,923	-	89,639	767,419	3,835	771,255

Consolidated Statement of Cash Flows for the Fiscal Years Ended March 31, 2025 and 2026

	Millions of yen	
	2025	2026
Cash flows from operating activities		
Profit before income taxes	133,313	165,484
Depreciation and amortization	39,690	45,022
Impairment loss	5,571	4,036
Foreign exchange (gain) loss	1,268	(9,408)
Interest and dividends income	(6,864)	(7,332)
Interest expenses	1,728	3,143
Share of profit of investments accounted for using the equity method	(1,065)	(1,289)
Gain on disposal of noncurrent assets	(272)	(3,016)
Loss on sale of shares of subsidiaries and associates	155	4,515
Increase in trade and other receivables	(8,648)	(9,000)
(Increase) decrease in inventories	1,302	(16,784)
(Decrease) increase in trade and other payables	1,128	(1,553)
Decrease in net defined benefit liabilities	(2,747)	(306)
Other, net	2,777	(22,673)
Subtotal	167,338	150,835
Dividends received	1,341	976
Interest received	3,812	3,697
Interest paid	(1,584)	(2,695)
Income taxes paid	(37,985)	(43,429)
Net cash provided by operating activities	132,921	109,384
Cash flows from investing activities		
Net decrease in time deposits	3,212	2,094
Net decrease (increase) in short-term investment securities	(3,000)	6,000
Purchase of property, plant and equipment	(30,088)	(36,759)
Proceeds from sale of property, plant and equipment	2,252	4,475
Purchase of intangible assets	(4,690)	(2,318)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	(147,486)
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	91	232
Purchase of investment securities	(5,948)	(3,651)
Proceeds from sale and redemption of investment securities	2,560	11,315
Other, net	1,364	565
Net cash used in investing activities	(34,246)	(165,531)

	Millions of yen	
	2025	2026
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	(21,614)	523
Proceeds from long-term loans payable	19,911	99,602
Repayments of long-term loans payable	-	(13,766)
Redemption of bonds	(20,000)	-
Repayments of lease liabilities	(4,197)	(4,288)
Purchase of treasury stock	(10,004)	(16,757)
Dividends paid to owners of the parent	(34,363)	(36,374)
Dividends paid to noncontrolling interests	(726)	(321)
Net cash provided by (used in) financing activities	(70,995)	28,616
Effect of exchange rate change on cash and cash equivalents	223	6,654
Net (decrease) increase in cash and cash equivalents	27,902	(20,875)
Cash and cash equivalents at the beginning of the period	180,684	208,192
Net increase (decrease) in cash and cash equivalents resulting from transfer to assets held for sale	(395)	430
Cash and cash equivalents at the end of the period	208,192	187,747

Segment information

Information about revenue and segment profit (loss) by reportable segments

	Reportable segments			Other (Note 1)	Total	Adjustment	Consolidated (Note 2)
	Automotive components	Component solutions	Total				
Millions of yen							
Fiscal year ended March 31, 2025							
Revenue:							
External customers	542,800	102,287	645,088	7,904	652,993	-	652,993
Inter-segment	-	787	787	-	787	(787)	-
Total	542,800	103,074	645,875	7,904	653,780	(787)	652,993
Segment profit (loss)	134,198	(6,290)	127,908	1,751	129,660	-	129,660
Finance income							10,793
Finance expenses							(7,141)
Profit before income taxes							133,313
Other material items							
Depreciation	32,451	7,238	39,690	0	39,690	-	39,690
Impairment loss	1,008	4,562	5,571	-	5,571	-	5,571
Share of profit of investments accounted for using the equity method	862	258	1,120	(55)	1,065	-	1,065
Fiscal year ended March 31, 2026							
Revenue:							
External customers	587,505	129,935	717,440	13,766	731,207	-	731,207
Inter-segment	-	806	806	-	806	(806)	-
Total	587,505	130,742	718,247	13,766	732,014	(806)	731,207
Segment profit (loss)	135,302	(4,580)	130,721	7,436	138,158	-	138,158
Finance income							32,256
Finance expenses							(4,929)
Profit before income taxes							165,484
Other material items							
Depreciation	32,382	12,638	45,021	0	45,022	-	45,022
Impairment loss	-	4,036	4,036	-	4,036	-	4,036
Share of profit of investments accounted for using the equity method	738	549	1,287	1	1,289	-	1,289

Note 1: "Other" represents businesses such as material sales and welfare program service, which are not included in reportable segments.

Note 2: Segment profit (loss) is reconciled to operating profit of "Consolidated Statement of Profit or Loss".

Changes in reportable segments

As a result of the reorganization effective April 1, 2025, the reportable segment classifications was changed from "Automotive components", "Ceramics" and "New businesses" to 2 segments, "Automotive components" and "Component solutions". In addition to the conventional "Ceramics", the fuel cell business, silicon nitride-related products and other businesses expected to grow in the future, which were previously included in "New businesses" have been transferred to "Component solutions". Other company-wide development costs have been included by allocation to each reportable segment.

As a result of the above changes in reportable segments, the segment information for ended March 31, 2025 is prepared and reported based on the reportable segments of ended March 31, 2026.