July 21, 2026

Company Name:	NGK Corporation
Listing Code:	5333
Stock Exchange Listings:	Tokyo and Nagoya
Representative:	President Shigeru Kobayashi (Mr.)
Contact:	Vice President, General Manager Finance & Accounting Dept. Hideaki Tsukui (Mr.) (TEL) +81-52-872-7230

Notice Regarding Completion of Payment for Disposal of Treasury Shares as Restricted Stock Compensation

NGK Corporation (hereinafter referred to as the "Company") hereby announces that it has completed the payment procedure regarding the disposal of treasury shares as restricted stock compensation, which was resolved at the meeting of the Board of Directors held on July 6, 2026. For details, please refer to "Notice Regarding Disposal of Treasury Shares as Restricted Stock Compensation, " released July 6, 2026.

Overview of disposal

(1)	Class and number of shares for disposal	Share of common stock of the Company: 119,500 shares
(2)	Disposal price	7,473 yen per share
(3)	Total amount of disposal	893,023,500 yen
(4)	Purchasers, number of purchasers, and number oh shares for disposal	The Company's Directors (excluding Outside Directors): 6 persons, 43,500 shares Corporate Officers who do not concurrently serve as the Company's Directors: 23 persons, 76,000 shares (excluding Corporate Officers who are overseas residents on a non-temporary basis)
(5)	Payment date	July 21, 2026