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June 1, 2026

Company Name: NGK Corporation
Stock Exchange Listings: Tokyo and Nagoya
Listing Code: 5333
Representative: President Shigeru Kobayashi (Mr.)
Vice President, General Manager Finance &
Accounting Dept.
Contact: Hideaki Tsukui (Mr.)
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Notice Regarding Completion of Cancellation of Treasury Shares

(Cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act)

NGK Corporation (the "Company") hereby announces that the Company completed cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act on June 1, 2026, which was resolved at the meeting of the Board of Directors held on April 30, 2026.

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|---------------------------------------|------------------------|
| 1. Types of shares cancelled | Shares of common stock |
| 2. Total number of shares cancelled | 6,250,000 shares |
| 3. Effective date of the cancellation | June 1, 2026 |

(Reference)

Total number of outstanding shares after the cancellation 285,993,496 shares