



September 8, 2025

Company Name: NGK INSULATORS, LTD.  
Listing Code: 5333  
Stock Exchange Listings: Tokyo and Nagoya  
Representative: President Shigeru Kobayashi (Mr.)  
Contact: Vice President, General Manager Finance & Accounting Dept.  
Hideaki Tsukui (Mr.)  
(TEL) +81-52-872-7230

Notice Concerning the Passing and Resignation of Representative Director and Executive Vice President (Obituary)

We hereby announce that Hiroto Matsuda, Representative Director and Executive Vice President of NGK INSULATORS, LTD. (hereinafter the "Company"), passed away due to illness on September 2, 2025.

As a result, he resigned from his position as Representative Director effective the same day.

We would like to express our sincere gratitude for your kindness and support during his lifetime, and respectfully inform you of this news.

1. Name

Hiroto Matsuda

2. Title

Executive Vice President

3. Date of birth

April 14, 1964

4. Biography

Career summary	April 1987	Joined NGK INSULATORS, LTD.
	June 2014	Vice President
	June 2018	Senior Vice President
	June 2025	Executive Vice President

5. Other

Due to the passing and resignation of Director Hiroto Matsuda, the number of the Company's directors has decreased by one. However, the Company continues to meet the statutory requirements regarding the number of directors as stipulated by applicable laws and Articles of Incorporation of the Company.

The funeral service was held privately with close family members.

In accordance with the wishes of the bereaved family, please kindly note that we respectfully decline any visits for condolences, as well as any funeral offerings.

For inquiries regarding this matter: Secretarial Office TEL: +81-52-872-7113