



April 28, 2025

Company Name:	NGK INSULATORS, LTD.
Listing Code:	5333
Stock Exchange Listings:	Tokyo and Nagoya
Representative:	President Shigeru Kobayashi (Mr.)
Contact:	Vice President, General Manager Finance & Accounting Dept. Hideaki Tsukui (Mr.) (TEL) +81-52-872-7230

Notice of Change in Representative Directors

NGK INSULATORS, LTD. (the “Company”) hereby announces that the following change in representative directors was tentatively decided at the meeting of the Board of Directors of the Company held on April 28, 2025.

1. Reason for change

For the further growth of the Company in response to a changing business environment.

2. Description of change

New	(Current)	Name
Executive Vice President	(Senior Vice President)	Hiroto Matsuda
Advisor	(Executive Vice President)	Chiaki Niwa
Advisor	(Executive Vice President)	Ryohei Iwasaki

3. Date of appointment

The change is scheduled to be determined upon approval of the resolution at the Annual Shareholders’ Meeting and the subsequent meeting of the Board of Directors both to be held on June 26, 2025.

4. Profile

New title	Executive Vice President
Name	Hiroto Matsuda
Date of birth	April 14, 1964
Place of birth	Gifu Prefecture
Educational background	March 1987 Graduated from the Faculty of Engineering Department of Industrial Chemistry, Tokyo University of Science
Career summary	April 1987 Joined NGK INSULATORS, LTD. June 2014 Vice President June 2018 Senior Vice President June 2025 Executive Vice President (Scheduled)
Number of shares owned	20,000 shares