

September 30, 2026

To Whom It May Concern:

Listed Company TOTO LTD.
 Name
 Representative Shinya Tamura
 President, Representative Director
 Code No. 5332
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 Market of Nagoya Stock Exchange, Fukuoka
 Stock Exchange)
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Notice Regarding Change of Corporate Name of Consolidated Subsidiary in Conjunction with Integration of Domestic Sales Group Companies

TOTO LTD. (the “Company”) hereby announces that, at the Board of Directors Meeting held today, it resolved to integrate its sales group companies in Japan, with TOTO MTEC LTD., a consolidated subsidiary of the Company, as the successor company, and to change its corporate name, effective April 1, 2027.

This matter is premised on the approval of the partial amendment to the Articles of Incorporation regarding the change of the corporate name at an extraordinary general meeting of shareholders of the consolidated subsidiary.

1. Overview of the Subsidiary

(1) Corporate Name	TOTO MTEC LTD.
(2) Headquarters	24-1, Nishi-Shinjuku 6-chome, Shinjuku-ku, Tokyo
(3) Representative (Name and Title)	Shoichi Kitayama, President, Representative Director
(4) Business	Sale of housing equipment
(5) Capital	100 million yen

2. New Corporate Name

TOTO Aqua Marketing LTD.

3. Scheduled Date of Change

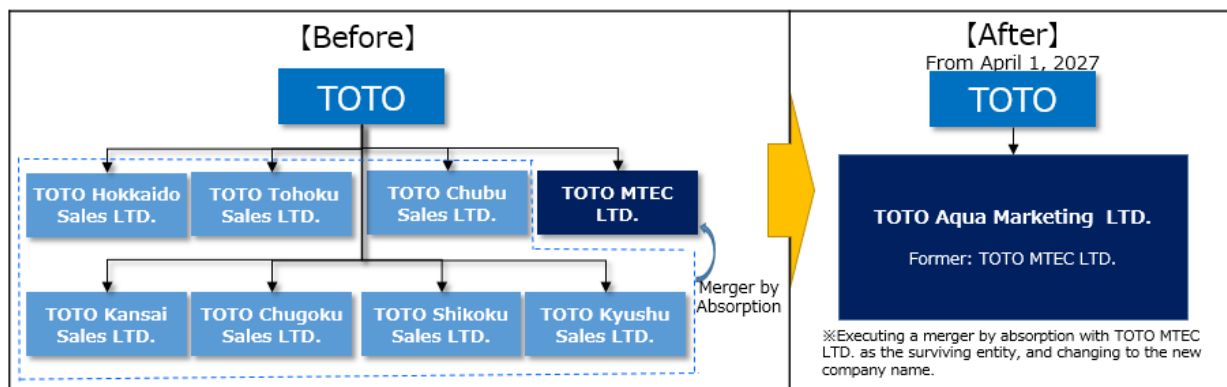
April 1, 2027

4. Reason for the Change

This change of the corporate name is being implemented in conjunction with the integration of our sales group companies in Japan.

Through this integration, by increasing its agility in response to the accelerating diversification and uneven distribution of demand, the Company intends to concentrate the necessary management resources in a timely and appropriate manner, with the aim of maximizing customer value. Furthermore, the Company aims to improve profitability and enhance productivity in its housing equipment business in Japan, while also rebuilding a robust business structure to support efficient business operations.

[Overview of Organizational Restructuring]



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