



August 20, 2025

To Whom It May Concern:

Listed Company Name	TOTO LTD.
Representative	Shinya Tamura President, Representative Director
Code No.	5332 (Prime Market of Tokyo Stock Exchange, Premier Market of Nagoya Stock Exchange, Fukuoka Stock Exchange)
Contact Person	Takafumi Shinozaki General Manager, Management Planning Dept. (TEL: +81-3-6836-2024)

Notice Concerning the Status and Completion of Acquisition of Own Shares and Cancellation of Treasury Shares

(Acquisition of Own Shares under the Provisions of the Articles of Incorporation
pursuant to the Provisions of Article 459, Paragraph (1) of the Companies Act, and
Cancellation of Own Shares pursuant to the Provisions of Article 178 of the Companies Act)

TOTO LTD. (the “Company”) hereby announces the status of acquisition of own shares, under the provisions of the its Articles of Incorporation pursuant to the provisions of Article 459, paragraph (1) of the Companies Act of Japan. This concludes the acquisition of own shares, in accordance with the resolution at the meeting of the Board of Directors held on April 28, 2025, by reaching the maximum total acquisition price. Further the number and the date of the cancellation of own shares pursuant to the provisions of Article 178 of the Companies Act as resolved at the same meeting of the Board of Directors, has been finalized.

Details of the above are as follows.

1. Status of Acquisition

- | | | |
|-----|---------------------------------|---|
| (1) | Class of shares acquired | Common shares |
| (2) | Total number of shares acquired | 1,208,200 shares |
| (3) | Total amount of shares acquired | 4,631,060,200 yen |
| (4) | Acquisition period | From August 1, 2025 to August 20, 2025 |
| (5) | Acquisition method | Purchase through the market including an advance-notice-type market buying system (ToSTNeT) |

2 Result of Acquisition

- | | | |
|-----|---------------------------------|--------------------|
| (1) | Class of shares acquired | Common shares |
| (2) | Total number of shares acquired | 5,312,900 shares |
| (3) | Total amount of share acquired | 19,999,864,000 yen |

- | | | |
|-----|--------------------|---|
| (4) | Acquisition period | From May 1, 2025 to August 20, 2025 |
| (5) | Acquisition method | Purchase through the market including an advance-notice-type market buying system (ToSTNeT) |

3. Details of Cancellation

- | | | |
|-----|--|--|
| (1) | Class of shares to be cancelled | Common shares |
| (2) | Total number of shares to be cancelled | 10,622,900 shares
(6.0% of the total number of issued shares before the cancellation) |
| (3) | Total number of issued shares after the cancellation | 166,358,397 shares |
| (4) | Scheduled date of cancellation | September 30, 2025 |

※The original scheduled date (January 30, 2026) has been changed because the share buyback was completed earlier than planned.

(Reference) Details of the resolution at the meeting of the Board of Directors held on April 28, 2025

1. Details concerning the acquisition of own shares

- | | | |
|-----|---|---|
| (1) | Class of shares to be acquired | Common shares |
| (2) | Total number of shares to be acquired | Up to 8,000,000 shares
(4.7% of total number of issued shares (excluding treasury shares)) |
| (3) | Total amount of share acquisition costs | Up to 20,000,000,000 yen |
| (4) | Acquisition period | From May 1, 2025 to December 30, 2025 |
| (5) | Acquisition method | Purchase through the market including an advance-notice-type market buying system (ToSTNeT) |

2. Details concerning the cancellation of own shares

- | | | |
|-----|--|---|
| (1) | Class of shares to be cancelled | Common shares |
| (2) | Total number of shares to be cancelled | All treasury shares acquired as described in Section 1 above, plus 5,310,000 shares |
| (3) | Scheduled date of cancellation | January 30, 2026 |

※An announcement will be made when the acquisition is complete and the date of cancellation is decided.

End of document

<p>This notice has been translated from the original notice in Japanese. In the event of any discrepancy, the original in Japanese shall prevail.</p>
