



August 5, 2026

Company Name : TOKAI CARBON CO., LTD.
Representative : Hajime Nagasaka, President & CEO
(Stock Code : 5301 TSE Prime Market)
Contact : Juichi Umeno
General Manager
General Affairs Department
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Notice on Changes in the Management

Tokai Carbon announce the following personnel changes.

(1) Changes in Executive Officer

New Position	Name	Current Position
Executive Officer Deputy General Manager, Carbon Black Division General Manager, Chita Plant Project Manager, CB Business Rebuilding Project	Shinichi Makino	Executive Officer Deputy General Manager, Carbon Black Division Project Manager, CB Business Rebuilding Project

Effective from September 21, 2026.

End of notice