

December 9, 2025

Corporate Name: AGC Inc.

President & CEO: Yoshinori Hirai

(Code Number: 5201; TSE Prime Market)

Contact: Kazumi Tamaki, Executive Officer, General Manager,  
Corporate Communications & Investor Relations

(Tel: +81-3-3218-5603)

## **Notice Regarding Transition to a Company with Audit and Supervisory Committee**

AGC Inc. hereby announces that at the Board of Directors meeting held today, it resolved to transition from a “Company with Audit & Supervisory Board” to a “Company with Audit and Supervisory Committee,” subject to approval at the 101st Annual General Meeting of Shareholders scheduled for March 2026, as outlined below.

### **1. Purpose of the Transition**

Under the AGC Group Philosophy **“Look Beyond”**, we have continuously worked to enhance corporate governance to promote sustainable corporate growth and the increase of corporate value over the mid- to long-term.

To further strengthen the supervisory function of the Board of Directors and accelerate the realization of value creation based on AGC’s competitive advantages, we will transition to a “Company with an Audit and Supervisory Committee” and establish a Board of Directors where independent directors constitute the majority.

In this transition, the role of the Board will be redefined as:

- Setting the overall direction of management from a long-term perspective
- Encouraging appropriate risk-taking by the management
- Overseeing the management toward the realization of value creation

We will build a structure that maximizes these roles and deepen discussions to accelerate AGC Group’s value creation.

### **2. Timing of the Transition**

The transition is scheduled to take place upon approval of the relevant amendments to the Articles of Incorporation at the 101st Annual General Meeting of Shareholders in March 2026.

### **3. Other Remarks**

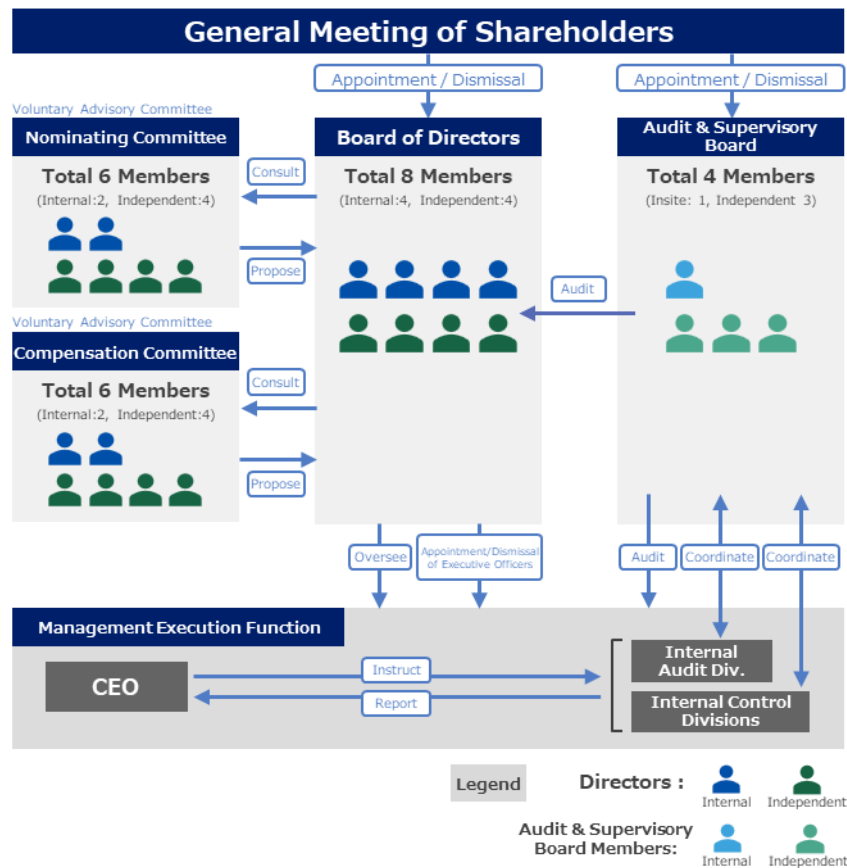
Changes in executive appointments related to this transition have been disclosed separately today in “Changes in the Board of Directors, Audit & Supervisory Board and Executive Officers.”

Details of the amendments to the Articles of Incorporation will be announced promptly once determined.

## Appendix

### ■ Current structure

(Company with Audit & Supervisory Board)



### ■ New structure following the transition

(Company with Audit and Supervisory Committee)

