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August 7, 2026

## Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under IFRS)

Company name: Bando Chemical Industries, Ltd.  
 Listing: Tokyo Stock Exchange  
 Securities code: 5195  
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 Scheduled date to commence dividend payments: —  
 Preparation of supplementary material on financial results: Yes  
 Holding of quarterly financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

|                    | Revenue         |       | Core operating profit |      | Operating profit |        | Profit before tax |      |
|--------------------|-----------------|-------|-----------------------|------|------------------|--------|-------------------|------|
| Three months ended | Millions of yen | %     | Millions of yen       | %    | Millions of yen  | %      | Millions of yen   | %    |
| June 30, 2026      | 32,209          | 10.7  | 2,963                 | 46.8 | 3,382            | (11.4) | 3,697             | 1.7  |
| June 30, 2025      | 29,092          | (0.9) | 2,018                 | 3.0  | 3,818            | 66.6   | 3,636             | 27.3 |

Note: Core operating profit is calculated as revenue subtracted by cost of sales and selling, general, and administrative expenses.

|                    | Profit attributable to owners of parent |      | Total comprehensive income |        | Basic earnings per share | Diluted earnings per share |
|--------------------|-----------------------------------------|------|----------------------------|--------|--------------------------|----------------------------|
| Three months ended | Millions of yen                         | %    | Millions of yen            | %      | Yen                      | Yen                        |
| June 30, 2026      | 2,749                                   | 3.7  | 4,471                      | 76.2   | 67.55                    | —                          |
| June 30, 2025      | 2,652                                   | 37.2 | 2,538                      | (45.1) | 63.54                    | —                          |

#### (2) Consolidated financial position

|                | Total assets    | Total equity    | Equity attributable to owners of parent | Ratio of equity attributable to owners of parent to total assets |
|----------------|-----------------|-----------------|-----------------------------------------|------------------------------------------------------------------|
| As of          | Millions of yen | Millions of yen | Millions of yen                         | %                                                                |
| June 30, 2026  | 133,607         | 93,723          | 93,462                                  | 70.0                                                             |
| March 31, 2026 | 131,892         | 92,872          | 92,608                                  | 70.2                                                             |

## 2. Cash dividends

|                                                    | Annual dividends per share |                    |                   |                 |        |
|----------------------------------------------------|----------------------------|--------------------|-------------------|-----------------|--------|
|                                                    | First quarter-end          | Second quarter-end | Third quarter-end | Fiscal year-end | Total  |
|                                                    | Yen                        | Yen                | Yen               | Yen             | Yen    |
| Fiscal year ended<br>March 31, 2026                | —                          | 40.00              | —                 | 80.00           | 120.00 |
| Fiscal year ending<br>March 31, 2027               | —                          |                    |                   |                 |        |
| Fiscal year ending<br>March 31, 2027<br>(Forecast) |                            | 50.00              | —                 | 50.00           | 100.00 |

Note: Revisions to the forecast of cash dividends most recently announced: No

## 3. Consolidated financial results forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate changes from the previous corresponding period.)

|           | Revenue         |     | Core Operating profit |     | Operating profit |       | Profit attributable to owners of parent |        | Basic earnings per share |
|-----------|-----------------|-----|-----------------------|-----|------------------|-------|-----------------------------------------|--------|--------------------------|
|           | Millions of yen | %   | Millions of yen       | %   | Millions of yen  | %     | Millions of yen                         | %      | Yen                      |
| Full year | 120,000         | 0.6 | 9,600                 | 0.5 | 11,000           | (8.9) | 8,000                                   | (24.3) | 196.31                   |

Note: Revisions to the forecast of financial results most recently announced: None

**\* Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies and changes in accounting estimates

- (i) Changes in accounting policies required by IFRS: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None

(3) Number of issued shares (ordinary shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

|                      |                   |
|----------------------|-------------------|
| As of June 30, 2026  | 44,213,536 shares |
| As of March 31, 2026 | 44,213,536 shares |

(ii) Number of treasury shares at the end of the period

|                      |                  |
|----------------------|------------------|
| As of June 30, 2026  | 3,580,783 shares |
| As of March 31, 2026 | 3,461,077 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

|                                  |                   |
|----------------------------------|-------------------|
| Three months ended June 30, 2026 | 40,706,954 shares |
| Three months ended June 30, 2025 | 41,744,700 shares |

Note: The Company has introduced an executive compensation BIP trust. Shares of the Company owned by the trust are included in the treasury shares.

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

\* Proper use of earnings forecast, and other special matters

Forward-looking statements contained in this document, including financial results forecast, are based on information currently available to the Company and certain assumptions that the Company believes to be reasonable. The Company makes no assurances as to the actual results and/or other outcomes, which may differ significantly from these forecasts due to various factors. Please refer to page 3, “1. Qualitative information on Financial Results for the Three Months ended June 30, 2026 (4) Explanation of Consolidated Financial Results Forecast” for the suppositions that form the assumptions used for and the use of the financial results forecast.

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# 1. Qualitative Information on Financial Results for the Three Months ended June 30, 2026

## (1) Explanation of Operating Results

|                                                         | Three Months ended<br>June 30, 2025<br>(Millions of yen) | Three Months ended<br>June 30, 2026<br>(Millions of yen) | Change<br>(Millions of yen) | Change in ratio<br>(%) |
|---------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|-----------------------------|------------------------|
| Revenue                                                 | 29,092                                                   | 32,209                                                   | 3,117                       | 10.7                   |
| Automotive Parts                                        | 14,626                                                   | 16,503                                                   | 1,877                       | 12.8                   |
| Industrial Products                                     | 9,495                                                    | 10,278                                                   | 783                         | 8.3                    |
| Advanced Elastomer Products                             | 3,595                                                    | 3,979                                                    | 384                         | 10.7                   |
| Other                                                   | 1,553                                                    | 1,995                                                    | 442                         | 28.5                   |
| Adjustments                                             | (178)                                                    | (548)                                                    | (370)                       | —                      |
| Core operating profit (loss)<br>(Segment profit (loss)) | 2,018                                                    | 2,963                                                    | 944                         | 46.8                   |
| Automotive Parts                                        | 1,178                                                    | 1,568                                                    | 390                         | 33.1                   |
| Industrial Products                                     | 706                                                      | 1,078                                                    | 371                         | 52.6                   |
| Advanced Elastomer Products                             | 78                                                       | 281                                                      | 202                         | 256.7                  |
| Other                                                   | 7                                                        | 145                                                      | 138                         | —                      |
| Adjustments                                             | 47                                                       | (111)                                                    | (158)                       | —                      |
| Operating profit                                        | 3,818                                                    | 3,382                                                    | (435)                       | (11.4)                 |
| Profit before tax                                       | 3,636                                                    | 3,697                                                    | 61                          | 1.7                    |
| Profit attributable to owners of parent                 | 2,652                                                    | 2,749                                                    | 97                          | 3.7                    |

Note: Core operating profit is calculated as revenue subtracted by cost of sales and selling, general, and administrative expenses.

Revenue for the three months ended June 30, 2026 increased by 10.7% to ¥32,209 million compared with the same period of the previous fiscal year, core operating profit increased by 46.8% to ¥2,963 million, operating profit decreased by 11.4% to ¥3,382 million, profit before tax increased by 1.7% to ¥3,697 million, and profit attributable to owners of parent increased by 3.7% to ¥2,749 million.

The operating results for the three months ended June 30, 2026 by business segment were as follows:

### Automotive Parts

In Japan, although automobile production volume increased, export sales decreased. Overseas, sales of products for aftermarket industries increased in the U.S. and Europe. In China, although sales of accessory drive power transmission belts (such as RIBACE™) decreased, sales of variable speed belts for ATVs and UTVs increased. In Asia, sales of variable speed belts for scooters increased as production by motorcycle manufacturers was trending steadily upward.

As a result, revenue in this segment increased by 12.8% to ¥16,503 million and segment profit increased by 33.1% to ¥1,568 million compared with the same period of the previous fiscal year.

### Industrial Products

Regarding industrial power transmission belts, in Japan, sales of power transmission belts for industrial machinery increased. Overseas, sales of power transmission belts for industrial machinery increased in the U.S. and Europe, and sales of power transmission belts for agricultural machinery increased in China. Sales of power transmission belts for agricultural machinery decreased in Asia.

For conveyor belts, in Japan, although sales of heavy-duty conveyor belts decreased, sales of light-duty conveyor belts (such as SUNLINE™) increased.

As a result, revenue increased by 8.3% to ¥10,278 million and segment profit increased by 52.6% to ¥1,078 million.

million compared with the same period of the previous fiscal year.

#### Advanced Elastomer Products

Regarding films products, sales of films for construction materials increased.

For precision parts, although sales of high-performance rollers decreased, sales of precision belts increased.

As a result, revenue increased by 10.7% to ¥3,979 million and segment profit increased by 256.7% to ¥281 million compared with the same period of the previous fiscal year.

#### Other

The Other segment includes the robotics-related devices, electronic products, and medical equipment businesses. Revenue increased by 28.5% to ¥1,995 million and segment profit was ¥145 million, compared with a profit of ¥7 million in the same period of the previous fiscal year.

The above revenue and profit by segment were the amount before the elimination of intersegment transactions.

### (2) Explanation of Financial Position

Total assets as of June 30, 2026 increased by ¥1,715 million to ¥133,607 million compared with the end of the previous fiscal year. The main reason was an increase in trade and other receivables and other financial assets.

Total liabilities increased by ¥865 million to ¥39,884 million compared with the end of the previous fiscal year. The main reason was an increase in other current liabilities.

Total equity increased by ¥850 million to ¥93,723 million compared with the end of the previous fiscal year.

The main reason was an increase in other components of equity while the Company acquired treasury shares.

As a result, the ratio of equity attributable to owners of parent to total assets was 70.0%, compared with 70.2% at the end of the previous fiscal year.

### (3) Explanation of Cash Flows

Cash and cash equivalents as of June 30, 2026 decreased by ¥2,642 million to ¥19,064 million compared with the beginning of the fiscal year. Cash flows and the major factors affecting them were as follows:

#### (Cash flows from operating activities)

Net cash provided by operating activities decreased by ¥2,001 million to ¥3,306 million compared with the same period of the previous fiscal year. The main reason was a decrease in proceeds from operations after adjusting profit before tax for non-cash items.

#### (Cash flows from investing activities)

Net cash used in investing activities increased by ¥1,441 million to ¥1,765 million compared with the same period of the previous fiscal year. The main reason was an increase in expenditures for the acquisition of property, plant and equipment and intangible assets, as well as a decrease in proceeds from withdrawal of time deposits.

#### (Cash flows from financing activities)

Net cash used in financing activities decreased by ¥2,913 million to ¥4,281 million compared with the same period of the previous fiscal year. The main reason was a decrease in repayments of borrowings, despite an increase in dividends paid to owners of parent.

### (4) Explanation of Consolidated Financial Results Forecast

No change from the consolidated financial results forecast for the fiscal year ending March 31, 2027 announced on May 14, 2026.

While uncertainty surrounding the business environment persists due to developments in the Middle East, there is no change to the consolidated financial results forecast for the fiscal year ending March 31, 2027.

## 2. Condensed Quarterly Consolidated Financial Statements and Significant Notes

### (1) Condensed Quarterly Consolidated Statement of Financial Position

(Millions of yen)

|                                               | As of March 31, 2026 | As of June 30, 2026 |
|-----------------------------------------------|----------------------|---------------------|
| Assets                                        |                      |                     |
| Current assets                                |                      |                     |
| Cash and cash equivalents                     | 21,707               | 19,064              |
| Trade and other receivables                   | 23,398               | 25,330              |
| Inventories                                   | 21,086               | 21,338              |
| Income taxes receivable                       | 101                  | 100                 |
| Other financial assets                        | 660                  | 912                 |
| Other current assets                          | 1,378                | 1,301               |
| Total current assets                          | 68,332               | 68,048              |
| Non-current assets                            |                      |                     |
| Property, plant and equipment                 | 32,653               | 32,892              |
| Goodwill                                      | 1,178                | 1,178               |
| Intangible assets                             | 2,562                | 2,517               |
| Investments accounted for using equity method | 12,421               | 12,205              |
| Other financial assets                        | 12,531               | 14,521              |
| Deferred tax assets                           | 1,946                | 1,979               |
| Other non-current assets                      | 265                  | 264                 |
| Total non-current assets                      | 63,559               | 65,559              |
| Total assets                                  | 131,892              | 133,607             |

(Millions of yen)

|                                               | As of March 31, 2026 | As of June 30, 2026 |
|-----------------------------------------------|----------------------|---------------------|
| Liabilities and equity                        |                      |                     |
| Liabilities                                   |                      |                     |
| Current liabilities                           |                      |                     |
| Trade and other payables                      | 18,905               | 19,024              |
| Borrowings                                    | 5,229                | 4,918               |
| Income taxes payable                          | 1,669                | 1,276               |
| Other financial liabilities                   | 1,218                | 1,242               |
| Provisions                                    | 0                    | 0                   |
| Other current liabilities                     | 6,560                | 7,562               |
| Total current liabilities                     | 33,583               | 34,024              |
| Non-current liabilities                       |                      |                     |
| Retirement benefit liability                  | 1,033                | 1,045               |
| Other financial liabilities                   | 1,637                | 1,646               |
| Deferred tax liabilities                      | 2,443                | 2,862               |
| Other non-current liabilities                 | 321                  | 305                 |
| Total non-current liabilities                 | 5,435                | 5,860               |
| Total liabilities                             | 39,019               | 39,884              |
| Equity                                        |                      |                     |
| Share capital                                 | 10,951               | 10,951              |
| Capital surplus                               | 2,946                | 2,914               |
| Retained earnings                             | 66,880               | 66,369              |
| Treasury shares                               | (5,664)              | (5,982)             |
| Other components of equity                    | 17,494               | 19,208              |
| Total equity attributable to owners of parent | 92,608               | 93,462              |
| Non-controlling interests                     | 264                  | 260                 |
| Total equity                                  | 92,872               | 93,723              |
| Liabilities and equity                        | 131,892              | 133,607             |

(2) Condensed Quarterly Consolidated Statements of Income and Comprehensive Income  
(Condensed Quarterly Consolidated Statement of Income)

(Millions of yen)

|                                                                  | Three months ended<br>June 30, 2025 | Three months ended<br>June 30, 2026 |
|------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Revenue                                                          | 29,092                              | 32,209                              |
| Cost of sales                                                    | 20,666                              | 22,119                              |
| Gross profit                                                     | 8,426                               | 10,090                              |
| Selling, general and administrative expenses                     | 6,407                               | 7,127                               |
| Other income                                                     | 1,594                               | 67                                  |
| Other expenses                                                   | 77                                  | 51                                  |
| Share of profit of investments accounted for using equity method | 281                                 | 402                                 |
| Operating profit                                                 | 3,818                               | 3,382                               |
| Finance income                                                   | 223                                 | 390                                 |
| Finance costs                                                    | 405                                 | 75                                  |
| Profit before tax                                                | 3,636                               | 3,697                               |
| Income tax expenses                                              | 973                                 | 943                                 |
| Profit                                                           | 2,662                               | 2,753                               |
| Profit attributable to                                           |                                     |                                     |
| Owners of parent                                                 | 2,652                               | 2,749                               |
| Non-controlling interests                                        | 10                                  | 3                                   |
| Profit                                                           | 2,662                               | 2,753                               |
| Earnings per share                                               |                                     |                                     |
| Basic earnings per share                                         | 63.54                               | 67.55                               |

## (Condensed Quarterly Consolidated Statement of Comprehensive Income)

(Millions of yen)

|                                                                                                                        | Three months ended<br>June 30, 2025 | Three months ended<br>June 30, 2026 |
|------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Profit                                                                                                                 | 2,662                               | 2,753                               |
| Other comprehensive income                                                                                             |                                     |                                     |
| Items that will not be reclassified to profit or loss                                                                  |                                     |                                     |
| Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income | (58)                                | 1,417                               |
| Share of other comprehensive income of investments accounted for using equity method                                   | (0)                                 | 9                                   |
| Total                                                                                                                  | (58)                                | 1,427                               |
| Items that may be reclassified to profit or loss                                                                       |                                     |                                     |
| Exchange differences on translation of foreign operations                                                              | (172)                               | 438                                 |
| Share of other comprehensive income of investments accounted for using equity method                                   | 107                                 | (148)                               |
| Total                                                                                                                  | (65)                                | 290                                 |
| Total other comprehensive income                                                                                       | (124)                               | 1,717                               |
| Comprehensive income                                                                                                   | 2,538                               | 4,471                               |
| Comprehensive income attributable to                                                                                   |                                     |                                     |
| Owners of parent                                                                                                       | 2,542                               | 4,463                               |
| Non-controlling interests                                                                                              | (4)                                 | 7                                   |
| Comprehensive income                                                                                                   | 2,538                               | 4,471                               |

### (3) Condensed Quarterly Consolidated Statement of Changes in Equity

Three months ended June 30, 2025

(Millions of yen)

|                                       | Equity attributable to owners of parent |                 |                   |                 |                             |                                               | Non-controlling interests | Total   |
|---------------------------------------|-----------------------------------------|-----------------|-------------------|-----------------|-----------------------------|-----------------------------------------------|---------------------------|---------|
|                                       | Share capital                           | Capital surplus | Retained earnings | Treasury shares | Other component s of equity | Total equity attributable to owners of parent |                           |         |
| Balance as of April 1, 2025           | 10,951                                  | 2,921           | 59,418            | (3,678)         | 12,519                      | 82,131                                        | 369                       | 82,501  |
| Profit                                |                                         |                 | 2,652             |                 |                             | 2,652                                         | 10                        | 2,662   |
| Other comprehensive income            |                                         |                 |                   |                 | (109)                       | (109)                                         | (14)                      | (124)   |
| Total comprehensive income            | —                                       | —               | 2,652             | —               | (109)                       | 2,542                                         | (4)                       | 2,538   |
| Dividends of surplus                  |                                         |                 | (1,588)           |                 |                             | (1,588)                                       | (137)                     | (1,725) |
| Purchase of treasury shares           |                                         |                 |                   | (289)           |                             | (289)                                         |                           | (289)   |
| Disposal of treasury shares           |                                         | 2               |                   | 15              |                             | 17                                            |                           | 17      |
| Share-based remuneration transactions |                                         | (1)             |                   |                 |                             | (1)                                           |                           | (1)     |
| Total transactions with the owners    | —                                       | 1               | (1,588)           | (274)           | —                           | (1,861)                                       | (137)                     | (1,999) |
| Balance as of June 30, 2025           | 10,951                                  | 2,922           | 60,482            | (3,953)         | 12,409                      | 82,813                                        | 227                       | 83,040  |

Three months ended June 30, 2026

(Millions of yen)

|                                                               | Equity attributable to owners of parent |                 |                   |                 |                             |                                               | Non-controlling interests | Total   |
|---------------------------------------------------------------|-----------------------------------------|-----------------|-------------------|-----------------|-----------------------------|-----------------------------------------------|---------------------------|---------|
|                                                               | Share capital                           | Capital surplus | Retained earnings | Treasury shares | Other component s of equity | Total equity attributable to owners of parent |                           |         |
| Balance as of April 1, 2026                                   | 10,951                                  | 2,946           | 66,880            | (5,664)         | 17,494                      | 92,608                                        | 264                       | 92,872  |
| Profit                                                        |                                         |                 | 2,749             |                 |                             | 2,749                                         | 3                         | 2,753   |
| Other comprehensive income                                    |                                         |                 |                   |                 | 1,713                       | 1,713                                         | 4                         | 1,717   |
| Total comprehensive income                                    | —                                       | —               | 2,749             | —               | 1,713                       | 4,463                                         | 7                         | 4,471   |
| Dividends of surplus                                          |                                         |                 | (3,260)           |                 |                             | (3,260)                                       | (11)                      | (3,271) |
| Purchase of treasury shares                                   |                                         | (0)             |                   | (363)           |                             | (363)                                         |                           | (363)   |
| Disposal of treasury shares                                   |                                         | 7               |                   | 45              |                             | 53                                            |                           | 53      |
| Share-based remuneration transactions                         |                                         | (39)            |                   |                 |                             | (39)                                          |                           | (39)    |
| Transfer from other components of equity to retained earnings |                                         |                 | (0)               |                 | 0                           | —                                             |                           | —       |
| Total transactions with the owners                            | —                                       | (31)            | (3,260)           | (317)           | 0                           | (3,609)                                       | (11)                      | (3,621) |
| Balance as of June 30, 2026                                   | 10,951                                  | 2,914           | 66,369            | (5,982)         | 19,208                      | 93,462                                        | 260                       | 93,723  |

## (4) Condensed Quarterly Statement of Cash Flows

(Millions of yen)

|                                                                            | Three months ended<br>June 30, 2025 | Three months ended<br>June 30, 2026 |
|----------------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Cash flows from operating activities                                       |                                     |                                     |
| Profit before tax                                                          | 3,636                               | 3,697                               |
| Depreciation and amortization                                              | 1,314                               | 1,433                               |
| Interest and dividend income                                               | (208)                               | (262)                               |
| Interest expenses                                                          | 27                                  | 34                                  |
| Foreign exchange loss (gain)                                               | 233                                 | (101)                               |
| Share of loss (profit) of investments accounted<br>for using equity method | (281)                               | (402)                               |
| Loss (gain) on sale and retirement of fixed<br>assets                      | 12                                  | 16                                  |
| Decrease (increase) in inventories                                         | 197                                 | (87)                                |
| Decrease (increase) in trade and other<br>receivables                      | (827)                               | (1,816)                             |
| Increase (decrease) in trade and other payables                            | (78)                                | 532                                 |
| Increase or decrease in retirement benefit asset<br>or liability           | 16                                  | 15                                  |
| Increase (decrease) in provisions                                          | (0)                                 | (0)                                 |
| Increase (decrease) in other current liabilities                           | 1,017                               | 910                                 |
| Increase (decrease) in other non-current<br>liabilities                    | (100)                               | (14)                                |
| Other                                                                      | 231                                 | 217                                 |
| Subtotal                                                                   | 5,191                               | 4,173                               |
| Interest and dividends received                                            | 970                                 | 758                                 |
| Interest paid                                                              | (28)                                | (33)                                |
| Income taxes paid                                                          | (826)                               | (1,592)                             |
| Net cash provided by (used in) operating activities                        | 5,307                               | 3,306                               |
| Cash flows from investing activities                                       |                                     |                                     |
| Payments into time deposits                                                | (498)                               | (771)                               |
| Proceeds from withdrawal of time deposits                                  | 1,335                               | 510                                 |
| Purchase of property, plant and equipment                                  | (1,160)                             | (1,490)                             |
| Proceeds from sale of property, plant and<br>equipment                     | 15                                  | 3                                   |
| Purchase of intangible assets                                              | (51)                                | (98)                                |
| Other                                                                      | 36                                  | 81                                  |
| Net cash provided by (used in) investing activities                        | (323)                               | (1,765)                             |

(Millions of yen)

|                                                                        | Three months ended<br>June 30, 2025 | Three months ended<br>June 30, 2026 |
|------------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Cash flows from financing activities                                   |                                     |                                     |
| Net increase (decrease) in short-term borrowings (within three months) | (4,900)                             | (200)                               |
| Repayments of long-term borrowings                                     | (112)                               | (112)                               |
| Repayments of lease liabilities                                        | (303)                               | (345)                               |
| Purchase of treasury shares                                            | (289)                               | (363)                               |
| Dividends paid to owners of parent                                     | (1,588)                             | (3,260)                             |
| Net cash provided by (used in) financing activities                    | (7,194)                             | (4,281)                             |
| Effect of exchange rate changes on cash and cash equivalents           | (163)                               | 98                                  |
| Net increase (decrease) in cash and cash equivalents                   | (2,374)                             | (2,642)                             |
| Cash and cash equivalents at beginning of period                       | 17,715                              | 21,707                              |
| Cash and cash equivalents at end of period                             | 15,341                              | 19,064                              |

(5) Notes to the Condensed Quarterly Consolidated Financial Statements  
(Going Concern Assumption)  
None

(Segment Information)

(1) Summary of reportable segments

The reportable segments are components of the Company for which separate financial information is available and whose operating results are regularly reviewed by the Board of Directors to allocate resources and assess segment performance.

The Group comprises operating divisions based on products and services, and each operating division develops a comprehensive strategy for respective products and services for domestic and overseas markets and conducts business activities.

Therefore, the Group's business consists of three reportable segments categorized by products and services based on operating division of the parent company: "Automotive Parts Business," "Industrial Products Business," and "Advanced Elastomer Products Business."

The main products by reportable segment are as follows:

| Segment name                         | Main products                                                                                                                                                                                                                                                                                               |
|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Automotive Parts Business            | Automotive power transmission belt products (accessory drive power transmission belts and system goods), power transmission belt products for motorcycles (variable speed belts for scooters), etc.                                                                                                         |
| Industrial Products Business         | Industrial power transmission belt products (Industrial machinery V-belts, synchronous belts, pulleys, etc.), other power transmission products, conveyor belts (heavy-duty conveyor belts, light-duty conveyor belts, synchronous conveyance belts, etc.), conveyor system goods, rice hulling rolls, etc. |
| Advanced Elastomer Products Business | Cleaning blades, high-performance rollers, precision belts, polyurethane functional parts, precision polishing materials, films for construction materials, medical films, decorative display films, industrial films, etc.                                                                                 |

(2) Information on revenue, profit or loss, and other items by reportable segments

Intersegment revenue is based on market prices.

Revenue, profit or loss, and other items by reportable segments are as follows:

Three months ended June 30, 2025

(Millions of yen)

|                                                                  | Reportable segments       |                              |                                      |        | Other | Reconciling items | Consolidated |
|------------------------------------------------------------------|---------------------------|------------------------------|--------------------------------------|--------|-------|-------------------|--------------|
|                                                                  | Automotive Parts Business | Industrial Products Business | Advanced Elastomer Products Business | Total  |       |                   |              |
| Revenue                                                          |                           |                              |                                      |        |       |                   |              |
| Revenue from external customers                                  | 14,626                    | 9,495                        | 3,593                                | 27,715 | 1,376 | —                 | 29,092       |
| Intersegment revenue                                             | —                         | —                            | 1                                    | 1      | 176   | (178)             | —            |
| Total                                                            | 14,626                    | 9,495                        | 3,595                                | 27,717 | 1,553 | (178)             | 29,092       |
| Segment profit (loss)<br>(Core operating profit (loss))          | 1,178                     | 706                          | 78                                   | 1,964  | 7     | 47                | 2,018        |
| Other income                                                     | —                         | —                            | —                                    | —      | —     | —                 | 1,594        |
| Other expenses                                                   | —                         | —                            | —                                    | —      | —     | —                 | 77           |
| Share of profit of investments accounted for using equity method | —                         | —                            | —                                    | —      | —     | —                 | 281          |
| Operating profit                                                 | —                         | —                            | —                                    | —      | —     | —                 | 3,818        |
| Finance income                                                   | —                         | —                            | —                                    | —      | —     | —                 | 223          |
| Finance costs                                                    | —                         | —                            | —                                    | —      | —     | —                 | 405          |
| Profit before tax                                                | —                         | —                            | —                                    | —      | —     | —                 | 3,636        |

Notes:

1. The Other segment comprises businesses not included in any reportable segments. It includes the medical equipment and robotics-related devices businesses.
2. Adjustments of segment profit (loss) of ¥47 million include the elimination of intersegment transactions of ¥9 million and corporate expenses of ¥38 million. Corporate expenses are differences between the estimated allocation of general administrative expenses and research and development expenses to each reportable segment and the actual amount incurred.
3. The Group uses core operating profit, calculated as revenue subtracted by cost of sales and selling, general and administrative expenses, as a key indicator for business management. Segment profit (loss) is based on core operating profit.

Three months ended June 30, 2026

(Millions of yen)

|                                                                  | Reportable segments       |                              |                                      |        | Other | Reconciling items | Consolidated |
|------------------------------------------------------------------|---------------------------|------------------------------|--------------------------------------|--------|-------|-------------------|--------------|
|                                                                  | Automotive Parts Business | Industrial Products Business | Advanced Elastomer Products Business | Total  |       |                   |              |
| Revenue                                                          |                           |                              |                                      |        |       |                   |              |
| Revenue from external customers                                  | 16,503                    | 10,278                       | 3,979                                | 30,762 | 1,447 | —                 | 32,209       |
| Intersegment revenue                                             | —                         | —                            | —                                    | —      | 548   | (548)             | —            |
| Total                                                            | 16,503                    | 10,278                       | 3,979                                | 30,762 | 1,995 | (548)             | 32,209       |
| Segment profit (loss)<br>(Core operating profit (loss))          | 1,568                     | 1,078                        | 281                                  | 2,928  | 145   | (111)             | 2,963        |
| Other income                                                     | —                         | —                            | —                                    | —      | —     | —                 | 67           |
| Other expenses                                                   | —                         | —                            | —                                    | —      | —     | —                 | 51           |
| Share of profit of investments accounted for using equity method | —                         | —                            | —                                    | —      | —     | —                 | 402          |
| Operating profit                                                 | —                         | —                            | —                                    | —      | —     | —                 | 3,382        |
| Finance income                                                   | —                         | —                            | —                                    | —      | —     | —                 | 390          |
| Finance costs                                                    | —                         | —                            | —                                    | —      | —     | —                 | 75           |
| Profit before tax                                                | —                         | —                            | —                                    | —      | —     | —                 | 3,697        |

Notes:

1. The Other segment comprises businesses not included in any reportable segments. It includes the medical equipment and robotics-related devices businesses.
2. Adjustments of segment profit (loss) of ¥(111) million include the elimination of intersegment transactions of ¥(10) million and corporate expenses of ¥(100) million. Corporate expenses are differences between the estimated allocation of general administrative expenses and research and development expenses to each reportable segment and the actual amount incurred.
3. The Group uses core operating profit, calculated as revenue subtracted by cost of sales and selling, general and administrative expenses, as a key indicator for business management. Segment profit (loss) is based on core operating profit.