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February 9, 2026

**Consolidated Financial Results
for the Nine Months Ended December 31, 2025
(Under IFRS)**

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 Listing: Tokyo Stock Exchange
 Securities code: 5195
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 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

**1. Consolidated financial results for the nine months ended December 31, 2025
(from April 1, 2025 to December 31, 2025)**

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Revenue		Core operating profit		Operating profit		Profit before tax	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended								
December 31, 2025	89,191	2.2	7,192	24.4	9,426	57.3	9,887	55.1
December 31, 2024	87,275	8.1	5,779	(1.9)	5,994	(13.3)	6,376	(14.1)

Note: Core operating profit is calculated as revenue subtracted by cost of sales and selling, general, and administrative expenses.

	Profit attributable to owners of parent		Total comprehensive income		Basic earnings per share		Diluted earnings per share	
	Millions of yen	%	Millions of yen	%	Yen		Yen	
Nine months ended								
December 31, 2025	7,156	68.7	11,766	57.4	173.11		—	
December 31, 2024	4,242	(15.0)	7,477	(3.2)	99.75		—	

(2) Consolidated financial position

	Total assets		Total equity		Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets
	Millions of yen		Millions of yen		Millions of yen	%
As of						
December 31, 2025	125,699		88,899		88,643	70.5
March 31, 2025	120,693		82,501		82,131	68.0

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended March 31, 2025	Yen —	Yen 38.00	Yen —	Yen 38.00	Yen 76.00
Fiscal year ending March 31, 2026	—	40.00	—		
Fiscal year ending March 31, 2026 (Forecast)				60.00	100.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes

Fiscal year ending March 31, 2026 (Forecast) breakdown of Year-end dividend

Ordinary dividend: ¥40

Commemorative dividend: ¥20 (Commemorative Dividend for 120th Anniversary of Founding)

3. Consolidated financial results forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate changes from the previous corresponding period.)

	Revenue		Core Operating profit		Operating profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	117,000	1.2	8,200	5.9	10,500	201.7	7,400	394.5	178.07

Note: Revisions to the forecast of financial results most recently announced: None

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(3) Number of issued shares (ordinary shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	44,213,536 shares
As of March 31, 2025	44,213,536 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	3,461,048 shares
As of March 31, 2025	2,410,402 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	41,340,366 shares
Nine months ended December 31, 2024	42,525,000 shares

Note: The Company has introduced an executive compensation BIP trust. Shares of the Company owned by the trust are included in the treasury shares.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

Forward-looking statements contained in this document, including financial results forecasts, are based on information currently available to the Company and certain assumptions that the Company believes to be reasonable. The Company makes no assurances as to the actual results and/or other outcomes, which may differ significantly from these forecasts due to various factors. Please refer to page 3, “1. Qualitative information on Financial Results for the Nine Months ended December 31, 2025 (4) Explanation of Consolidated Financial Results Forecast” for the suppositions that form the assumptions used for and the use of the financial results forecasts.

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1. Qualitative Information on Financial Results for the Nine Months ended December 31, 2025

(1) Explanation of Operating Results

	Nine Months ended December 31, 2024 (Millions of yen)	Nine Months ended December 31, 2025 (Millions of yen)	Change (Millions of yen)	Change in ratio (%)
Revenue	87,275	89,191	1,915	2.2
Automotive Parts	43,962	44,778	816	1.9
Industrial Products	28,655	29,407	752	2.6
Advanced Elastomer Products	10,759	10,786	26	0.2
Other	4,502	4,902	400	8.9
Adjustments	(603)	(684)	(80)	—
Core operating profit (loss) (Segment profit (loss))	5,779	7,192	1,413	24.4
Automotive Parts	3,446	4,073	627	18.2
Industrial Products	1,951	2,510	558	28.6
Advanced Elastomer Products	(51)	246	298	—
Other	240	163	(77)	(32.2)
Adjustments	192	199	6	3.4
Operating profit	5,994	9,426	3,432	57.3
Profit before tax	6,376	9,887	3,511	55.1
Profit attributable to owners of parent	4,242	7,156	2,914	68.7

Note: Core operating profit is calculated as revenue subtracted by cost of sales and selling, general, and administrative expenses.

Revenue for the nine months ended December 31, 2025 increased by 2.2% to ¥89,191 million compared with the same period of the previous fiscal year, core operating profit increased by 24.4% to ¥7,192 million, operating profit increased by 57.3% to ¥9,426 million, profit before tax increased by 55.1% to 9,887 million, and profit attributable to owners of parent increased by 68.7% to ¥7,156 million.

The operating results for the nine months ended December 31, 2025 by business segment were as follows:

Automotive Parts

In Japan, although automobile production volume decreased, sales of accessory drive power transmission belts (such as RIBACE™) increased due to an increase in the number of models adopting to the Company's products. Overseas, sales of products for aftermarket industries decreased in the U.S., although sales of products for aftermarket industries increased in Europe. Sales of variable speed belts for scooters increased as production by motorcycle manufacturers was trending steadily upward in China. Sales of variable speed belts for scooters for aftermarket industries increased in Asia.

As a result, revenue increased by 1.9% to ¥44,778 million compared with the same period of the previous fiscal year. Segment profit increased by 18.2% to ¥4,073 million compared with the same period of the previous fiscal year.

Industrial Products

Regarding industrial power transmission belts, sales of power transmission belts for industrial machinery shifted the same level as the previous year in Japan. Overseas, sales of power transmission belts for industrial machinery increased in the U.S. and Europe, sales of power transmission belts for agricultural machinery increased in China. Sales of power transmission belts for agricultural machinery decreased in Asia.

For conveyor belts, sales of heavy-duty conveyor belts and light-duty conveyor belts (such as SUNLINE™ belt) increased in Japan.

As a result, revenue increased by 2.6% to ¥29,407 million compared with the same period of the previous fiscal year. Segment profit increased by 28.6% to ¥2,510 million compared with the same period of the previous fiscal year.

Advanced Elastomer Products

Regarding films products, sales of decorative display films increased.

For precision parts, sales of precision belts and cleaning blades decreased, although sales of high-performance rollers increased.

As a result, revenue increased by 0.2% to ¥10,786 million compared with the same period of the previous fiscal year. Segment profit was ¥246 million compared with ¥51 million of segment loss for the same period of the previous fiscal year.

Other

Other segment includes the robotics-related devices, electronic products, and medical equipment businesses. Revenue increased by 8.9% to ¥4,902 million and segment profit decreased by 32.2% to ¥163 million compared with the same period of the previous fiscal year.

The above revenue and profit by segment were the amount before the elimination of intersegment transactions.

(2) Explanation of Financial Position

Total assets as of December 31, 2025 increased by ¥5,005 million to ¥125,699 million compared with the end of the previous fiscal year. The main reason was an increase in trade and other receivables, inventories, property, plant and equipment and other financial assets.

Total liabilities decreased by ¥1,392 million to ¥36,799 million compared with the end of the previous fiscal year. The main reason was a decrease in borrowings, which exceeded an increase in trade and other payables and income taxes payable.

Total equity increased by ¥6,398 million to ¥88,899 million compared with the end of the previous fiscal year. The main reason was an increase in retained earnings and other components of equity while the Company acquired treasury shares.

As a result, the ratio of equity attributable to owners of parent to total assets was 70.5%, compared with 68.0% at the end of the previous fiscal year.

(3) Explanation of Cash Flows

Cash and cash equivalents as of December 31, 2025 increased by ¥135 million to ¥17,851 million compared with the beginning of the fiscal year. The summary of cash flows and major factors were as follows:

(Cash flows from operating activities)

Net cash provided by operating activities increased by ¥3,618 million to ¥12,430 million compared with the same period of the previous fiscal year. The main reason was an increase in proceeds from operations after adjusting profit before tax for non-cash items.

(Cash flows from investing activities)

Net cash used in investing activities decreased by ¥1,374 million to ¥2,049 million compared with the same period of the previous fiscal year. The main reasons were proceeds from withdrawals of term deposits exceeded payments into term deposits and an increase in proceeds from sale of equity instruments.

(Cash flows from financing activities)

Net cash used in financing activities increased by ¥4,694 million to ¥10,797 million compared with the same period of the previous fiscal year. The main reason was an increase in repayments of borrowings.

(4) Explanation of Consolidated Financial Results Forecast

No change from the consolidated financial results forecast for the fiscal year ending March 31, 2026, announced on November 7, 2025.

2. Condensed Quarterly Consolidated Financial Statements and Significant Notes

(1) Condensed Quarterly Consolidated Statement of Financial Position

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and cash equivalents	17,715	17,851
Trade and other receivables	22,978	25,007
Inventories	19,530	20,661
Income taxes receivable	380	68
Other financial assets	1,530	690
Other current assets	1,259	1,312
Total current assets	<u>63,396</u>	<u>65,591</u>
Non-current assets		
Property, plant and equipment	30,532	31,502
Goodwill	1,175	1,181
Intangible assets	2,748	2,506
Investments accounted for using equity method	11,590	11,870
Other financial assets	10,318	12,111
Deferred tax assets	647	711
Other non-current assets	283	223
Total non-current assets	<u>57,297</u>	<u>60,107</u>
Total assets	<u>120,693</u>	<u>125,699</u>

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	18,098	19,862
Borrowings	5,350	2,700
Income taxes payable	764	1,327
Other financial liabilities	1,064	1,183
Provisions	1	0
Other current liabilities	6,013	6,299
Total current liabilities	31,292	31,374
Non-current liabilities		
Borrowings	1,787	—
Retirement benefit liability	880	923
Other financial liabilities	1,649	1,705
Deferred tax liabilities	1,895	2,377
Other non-current liabilities	686	417
Total non-current liabilities	6,899	5,424
Total liabilities	38,191	36,799
Equity		
Share capital	10,951	10,951
Capital surplus	2,921	2,911
Retained earnings	59,418	63,471
Treasury shares	(3,678)	(5,664)
Other components of equity	12,519	16,973
Total equity attributable to owners of parent	82,131	88,643
Non-controlling interests	369	256
Total equity	82,501	88,899
Liabilities and equity	120,693	125,699

(2) Condensed Quarterly Consolidated Statements of Income and Comprehensive Income
 (Condensed Quarterly Consolidated Statement of Income)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Revenue	87,275	89,191
Cost of sales	62,851	62,724
Gross profit	<u>24,423</u>	<u>26,466</u>
Selling, general and administrative expenses	18,644	19,273
Other income	478	1,827
Other expenses	1,354	329
Share of profit of investments accounted for using equity method	1,090	735
Operating profit	<u>5,994</u>	<u>9,426</u>
Finance income	604	723
Finance costs	222	262
Profit before tax	<u>6,376</u>	<u>9,887</u>
Income tax expenses	2,097	2,713
Profit	<u>4,279</u>	<u>7,174</u>
Profit attributable to		
Owners of parent	4,242	7,156
Non-controlling interests	36	17
Profit	<u>4,279</u>	<u>7,174</u>
Earnings per share		
Basic earnings per share (Yen)	<u>99.75</u>	<u>173.11</u>

(Condensed Quarterly Consolidated Statement of Comprehensive Income)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Profit	4,279	7,174
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income	765	1,485
Share of other comprehensive income of investments accounted for using equity method	90	(26)
Total	<u>856</u>	<u>1,459</u>
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	1,925	2,536
Share of other comprehensive income of investments accounted for using equity method	416	597
Total	<u>2,342</u>	<u>3,133</u>
Total other comprehensive income	<u>3,198</u>	<u>4,592</u>
Comprehensive income	<u>7,477</u>	<u>11,766</u>
Comprehensive income attributable to		
Owners of parent	7,420	11,743
Non-controlling interests	57	23
Comprehensive income	<u>7,477</u>	<u>11,766</u>

(3) Condensed Quarterly Consolidated Statement of Changes in Equity

Nine months ended December 31, 2024

(Millions of yen)

	Equity attributable to owners of parent						Non-controlling interests	Total
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity	Total equity attributable to owners of parent		
Balance as of April 1, 2024	10,951	2,936	61,039	(1,692)	11,927	85,163	347	85,511
Profit			4,242			4,242	36	4,279
Other comprehensive income					3,178	3,178	20	3,198
Total comprehensive income	—	—	4,242	—	3,178	7,420	57	7,477
Dividends of surplus			(3,240)			(3,240)	(21)	(3,261)
Purchase of treasury shares				(1,601)		(1,601)		(1,601)
Disposal of treasury shares		1		14		15		15
Share-based remuneration transactions		30				30		30
Transfer from other components of equity to retained earnings			97		(97)	—		—
Total transactions with the owners	—	31	(3,143)	(1,586)	(97)	(4,795)	(21)	(4,816)
Balance as of December 31, 2024	10,951	2,968	62,138	(3,278)	15,008	87,788	383	88,172

Nine months ended December 31, 2025

(Millions of yen)

	Equity attributable to owners of parent						Non-controlling interests	Total
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity	Total equity attributable to owners of parent		
Balance as of April 1, 2025	10,951	2,921	59,418	(3,678)	12,519	82,131	369	82,501
Profit			7,156			7,156	17	7,174
Other comprehensive income					4,586	4,586	5	4,592
Total comprehensive income	—	—	7,156	—	4,586	11,743	23	11,766
Dividends of surplus			(3,235)			(3,235)	(137)	(3,372)
Purchase of treasury shares		(43)		(2,000)		(2,044)		(2,044)
Disposal of treasury shares		2		15		17		17
Share-based remuneration transactions		30				30		30
Transfer from other components of equity to retained earnings			132		(132)	—		—
Total transactions with the owners	—	(10)	(3,102)	(1,985)	(132)	(5,231)	(137)	(5,368)
Balance as of December 31, 2025	10,951	2,911	63,471	(5,664)	16,973	88,643	256	88,899

(4) Condensed Quarterly Statement of Cash Flows

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Cash flows from operating activities		
Profit before tax	6,376	9,887
Depreciation and amortization	4,447	4,041
Impairment losses	906	64
Interest and dividend income	(439)	(453)
Interest expenses	64	72
Foreign exchange loss (gain)	(183)	(133)
Share of loss (profit) of investments accounted for using equity method	(1,090)	(735)
Loss (gain) on sale and retirement of fixed assets	1	(18)
Decrease (increase) in inventories	337	(125)
Decrease (increase) in trade and other receivables	(701)	(1,366)
Increase (decrease) in trade and other payables	712	1,691
Increase (decrease) in retirement benefit liability	23	20
Increase (decrease) in provisions	1	(0)
Increase / decrease in other current liabilities	(442)	151
Increase / decrease in other non-current liabilities	(297)	(273)
Other	(122)	297
Subtotal	9,594	13,118
Interest and dividends received	1,983	1,484
Interest paid	(62)	(72)
Income taxes paid	(2,902)	(2,438)
Income taxes refund	199	338
Net cash provided by (used in) operating activities	8,811	12,430
Cash flows from investing activities		
Payments into time deposits	(2,058)	(967)
Proceeds from withdrawal of time deposits	2,126	1,870
Purchase of property, plant and equipment	(3,148)	(3,251)
Proceeds from sale of property, plant and equipment	107	102
Purchase of intangible assets	(237)	(177)
Purchase of investments accounted for using equity method	(198)	—
Proceeds from sale of equity instruments	—	334
Other	(15)	40
Net cash provided by (used in) investing activities	(3,423)	(2,049)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Cash flows from financing activities		
Net increase (decrease) in short-term loans borrowings (within three months)	900	(4,100)
Repayments of long-term borrowings	(1,237)	(337)
Repayments of lease liabilities	(902)	(943)
Purchase of treasury shares	(1,601)	(2,044)
Dividends paid to owners of parent	(3,240)	(3,235)
Dividends paid to non-controlling interests	(21)	(137)
Net cash provided by (used in) financing activities	<u>(6,102)</u>	<u>(10,797)</u>
 Effect of exchange rate changes on cash and cash equivalents	 555	 551
Net increase (decrease) in cash and cash equivalents	(159)	135
Cash and cash equivalents at beginning of period	17,935	17,715
Cash and cash equivalents at end of period	<u>17,776</u>	<u>17,851</u>

(5) Notes to the Condensed Quarterly Consolidated Financial Statements

(Going Concern Assumption)

None

(Segment Information)

(1) Summary of reportable segments

The reportable segments are components of the Company for which separate financial information is available and whose operating results are reviewed by the Board of Directors to allocate resources and assess segment performance.

The Group comprises operating divisions based on products and services, and each operating division develops a comprehensive strategy for respective products and services for domestic and overseas markets and conducts business activities.

Therefore, the Group's business consists of three reportable segments categorized by products and services based on operating division of the parent company: "Automotive Parts Business," "Industrial Products Business," and "Advanced Elastomer Products Business."

The main products by reportable segment are as follows:

Segment name	Main products
Automotive Parts Business	Automotive power transmission belt products (accessory drive power transmission belts and system goods), power transmission belt products for motorcycles (variable speed belts for scooters), etc.
Industrial Products Business	Industrial power transmission belt products (Industrial machinery V-belts, synchronous belts, pulleys, etc.), other power transmission products, conveyor belts (heavy-duty conveyor belts, light-duty conveyor belts, synchronous conveyance belts, etc.), conveyor system goods, rice hulling rolls, etc.
Advanced Elastomer Products Business	Cleaning blades, high-performance rollers, precision belts, polyurethane functional parts, precision polishing materials, films for construction materials, medical films, decorative display films, industrial films, etc.

(2) Information on revenue, profit or loss, and other items by reportable segments

Intersegment revenue is based on market prices.

Revenue, profit or loss, and other items by reportable segments are as follows:

Nine months ended December 31, 2024

(Millions of yen)

	Reportable Segment				Other (Note 1)	Adjustments (Note 2)	Consolidated (Note 3)
	Automotive Parts	Industrial Products	Advanced Elastomer Products	Total			
Revenue							
Revenue from external customers	43,962	28,651	10,759	83,372	3,902	—	87,275
Intersegment revenue	0	4	0	4	599	(603)	—
Total	43,962	28,655	10,759	83,377	4,502	(603)	87,275
Segment profit (loss) (Core operating profit (loss))	3,446	1,951	(51)	5,346	240	192	5,779
Other income	—	—	—	—	—	—	478
Other expenses	—	—	—	—	—	—	1,354
Share of profit of investments accounted for using equity method	—	—	—	—	—	—	1,090
Operating profit	—	—	—	—	—	—	5,994
Finance income	—	—	—	—	—	—	604
Finance costs	—	—	—	—	—	—	222
Profit before tax	—	—	—	—	—	—	6,376

Notes:

1. The Other segment comprises businesses that are not included in any reportable segments. It mainly includes the medical equipment and robotics-related devices businesses.
2. Adjustments of segment profit (loss) of ¥192 million include the elimination of intersegment transactions of ¥29 million and corporate expenses of ¥163 million. Corporate expenses are differences between the estimated allocation of general administrative expenses and research and development expenses to each reportable segment and the actual amount incurred.
3. The Group uses core operating profit, calculated as revenue subtracted by cost of sales and selling, general and administrative expenses, as a key indicator for business management. Segment profit (loss) is based on core operating profit.

Nine months ended December 31, 2025

(Millions of yen)

	Reportable Segment				Other (Note 1)	Adjustments (Note 2)	Consolidated (Note 3)
	Automotive Parts	Industrial Products	Advanced Elastomer Products	Total			
Revenue							
Revenue from external customers	44,778	29,407	10,781	84,967	4,223	—	89,191
Intersegment revenue	—	0	4	5	678	(684)	—
Total	44,778	29,407	10,786	84,972	4,902	(684)	89,191
Segment profit (loss) (Core operating profit (loss))	4,073	2,510	246	6,830	163	199	7,192
Other income	—	—	—	—	—	—	1,827
Other expenses	—	—	—	—	—	—	329
Share of profit of investments accounted for using equity method	—	—	—	—	—	—	735
Operating profit	—	—	—	—	—	—	9,426
Finance income	—	—	—	—	—	—	723
Finance costs	—	—	—	—	—	—	262
Profit before tax	—	—	—	—	—	—	9,887

Notes:

1. The Other segment comprises businesses that are not included in any reportable segments. It mainly includes the medical equipment and robotics-related devices businesses.
2. Adjustments of segment profit (loss) of ¥199 million include the elimination of intersegment transactions of ¥19 million and corporate expenses of ¥179 million. Corporate expenses are differences between the estimated allocation of general administrative expenses and research and development expenses to each reportable segment and the actual amount incurred.
3. The Group uses core operating profit, calculated as revenue subtracted by cost of sales and selling, general and administrative expenses, as a key indicator for business management. Segment profit (loss) is based on core operating profit.