

News Release (translation)

Company name: Fukoku Co., Ltd.

Representative: Ikuo Oshiro, President & CEO

Securities code: 5185, TSE Prime

Inquiries: Masahiro Emura, Director &

Executive Officer, Head of Administration Division

Telephone: +81-48-615-4416

## Notice Concerning Changes in Executive Officer and other personnel at Fukoku Co., Ltd. and personnel at Its Subsidiaries

Fukoku Co., Ltd. (the "Company") hereby announces that it has resolved to make the following changes in Executive officer and other personnel at the Company and personnel at its Subsidiaries, at a meeting of the Board of Directors held on April 24, 2025.

## 1. Personnel changes at Subsidiaries

Date of appointment: July 1st, 2025

New Position	Name	Current Position
Chairman and General	Takashi Takayama	Director and Deputy General Manager of
Manager of Shanghai Fukoku		Fukoku (Shanghai) Trading Co., Ltd. (hereinafter
Rubber & Plastics Industry		"Fukoku (Shanghai) Trading") (Concurrently)
(herein after "Shanghai		Director and of Deputy General Manager of
Fukoku")		
		Shanghai Fukoku
Chairman and General	Sadayasu Miyayama	Deputy General Manager of Sales Division of
Manager of Fukoku (Shanghai)		the Company (Concurrently) General Manager of
Trading		the 3rd Sales Department of the Company
	Satoshi Nakai	Director and of General Manager of Fukoku
-		Shanghai. (Concurrently) Chairman and
		General Manager of Shanghai Fukoku

Date of appointment: June 1st, 2025

New Position	Name	Current Position
General Manager of Finance	Mayumi Tsujiguchi	Manager of General Affairs Department,
Department of Fukoku		Administrative Division of the Company
(Shanghai) Trading		7 diministrative Division of the company

## 2. Changes in executive officer and other personnel at the Company

Date of appointment: May 1st, 2025

New Position	Name	Current Position
Executive Officer, General Manager of Sales Division, (Concurrently) General Manager of the 2nd Sales Department, and in charge of Purchasing Department	Yasuyuki Nunomura	Executive Officer, General Manager of Sales Division, (Concurrently) General Manager of Development Sales Office, and in charge of Purchasing Department
Sales Division	Sadayasu Miyayama	Deputy General Manager of Sales Division (Concurrently) General Manager of the 3rd Sales Department
General Manager of the 3rd Sales Department of Sales Division	Jun Hayashi	General Manager of the 2nd Sales Department of Sales Division

<sup>\*</sup>Sadayasu Miyayama will undergo the following transfers before his secondment to China.

- Transferred to Overseas secondment group of Human Resources Department as of June 1st, 2025
- Seconded to Fukoku (Shanghai) Trading as of July 1st, 2025

Date of appointment: July 1st, 2025

New Position	Name	Current Position
President's Office (in charge of Global Promotion) of the Company	Satoshi Nakai	Director and of General Manager of Fukoku (Shanghai) Trading (Concurrently) Chairman and General Manager of Shanghai Fukoku

## Reasons of the changes

As one of the measures to prevent recurrence of the fraud at Shanghai Fukoku that was revealed in November 2024, the following items will be taken to strengthen Shanghai Fukoku's management structure.

- (i) Prohibition of the concurrent appointment of General Manager and Deputy General Manager of Shanghai Fukoku and Fukoku (Shanghai) Trading.
- (ii) Appointment of Takashi Takayama as Chairman and General Manager of Shanghai Fukoku.
- (iii) Appointment of Sadayasu Miyayama as Chairman and General Manager of Fukoku (Shanghai) Trading and as a candidate for future China Area Head.
- (iv) Dispatch of Mayumi Tsujiguchi who has extensive experience in finance and management planning, as Finance General Manager of Fukoku (Shanghai) Trading.

\*Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

(end)