

TOYO TIRES

Financial Results for 2nd Quarter of FY2025

August 8, 2025

Toyo Tire Corporation

80th
ANNIVERSARY

- 1. Financial Results for 2nd Quarter (1st Half) of FY2025**
2. Financial Forecast for FY2025
3. Topics

- Net sales amounted to **283.4 billion yen, a record high*** for the second quarter.
- **Operating income also reached a record high* for the second quarter, at 48.2 billion yen**, driven chiefly by **strong sales of large-diameter tires in North America**.
- **Ordinary income and profit attributable to owners of parent declined year-on-year** due to the recording of foreign exchange losses from the yen's appreciation.
- On a full-year basis, **operating income is forecast at 90.0 billion yen** (up 5.0 billion yen from the previous forecast).
- **Annual dividend per share forecast has been revised upward to 130 yen** (including a 5 yen commemorative dividend for the 80th anniversary) . (Rf. Previous forecast: 125 yen / FY2024 result: 120 yen)

* The highest figure since 2013, when the current accounting period was applied.

Financial Results for 2nd Quarter of FY2025 (Jan-Jun)



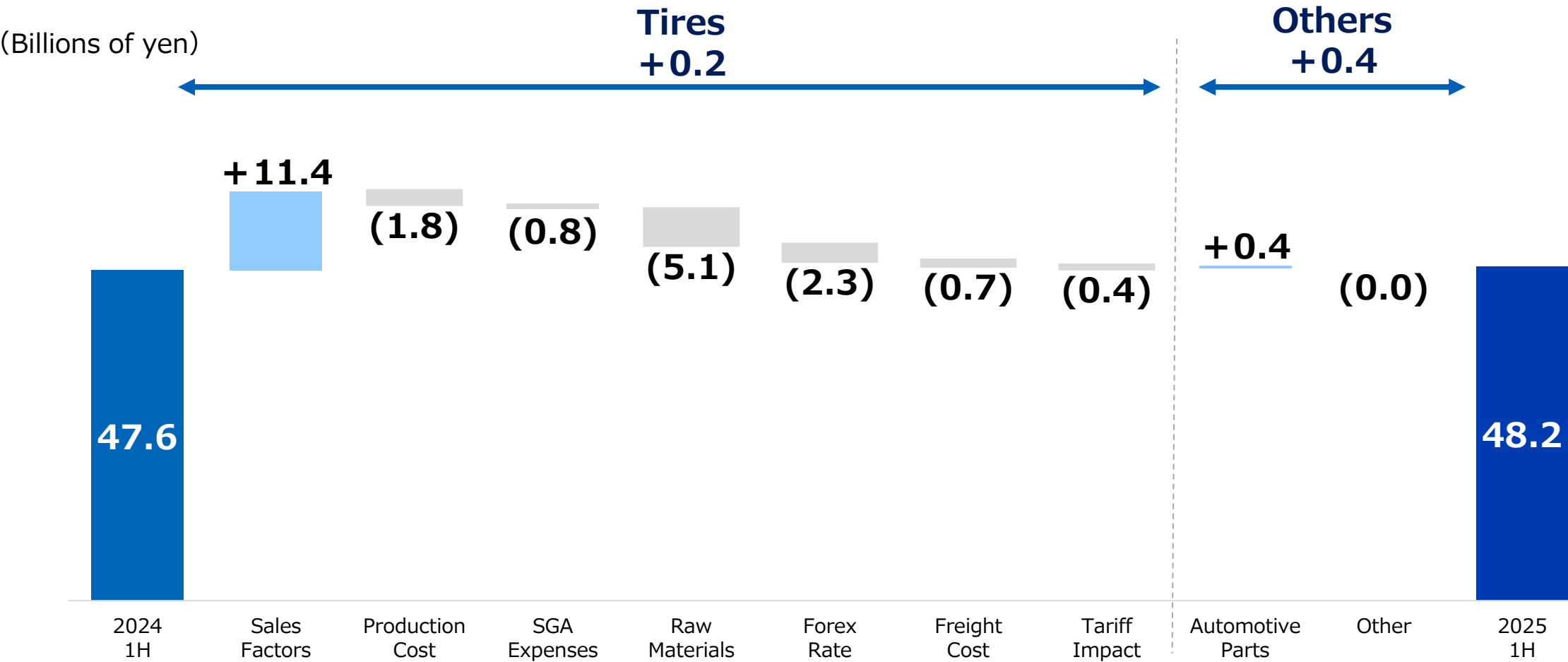
(Millions of yen)	2025 1H Results	2024 1H Results	Change	Change (%)	2025 1H Forecast	Change	2025 Apr-Jun Results	Change (YoY)
Net Sales	283,410	273,501	+9,908	+3.6%	277,000	+6,410	147,899	+1,955
Operating Income	48,176	47,569	+606	+1.3%	38,000	+10,176	25,756	+4,162
Margin	17.0%	17.4%	—	—	13.7%	—	17.4%	—
Ordinary Income	43,730	59,770	(16,039)	(26.8%)	30,000	+13,730	25,474	(2,415)
Profit Attributable to Owners of Parent*	33,330	42,005	(8,674)	(20.6%)	21,000	+12,330	19,825	+878

*Profit attributable to parent company shareholders

Interim Dividends per Share	60 Yen	50 Yen	+10 Yen	—
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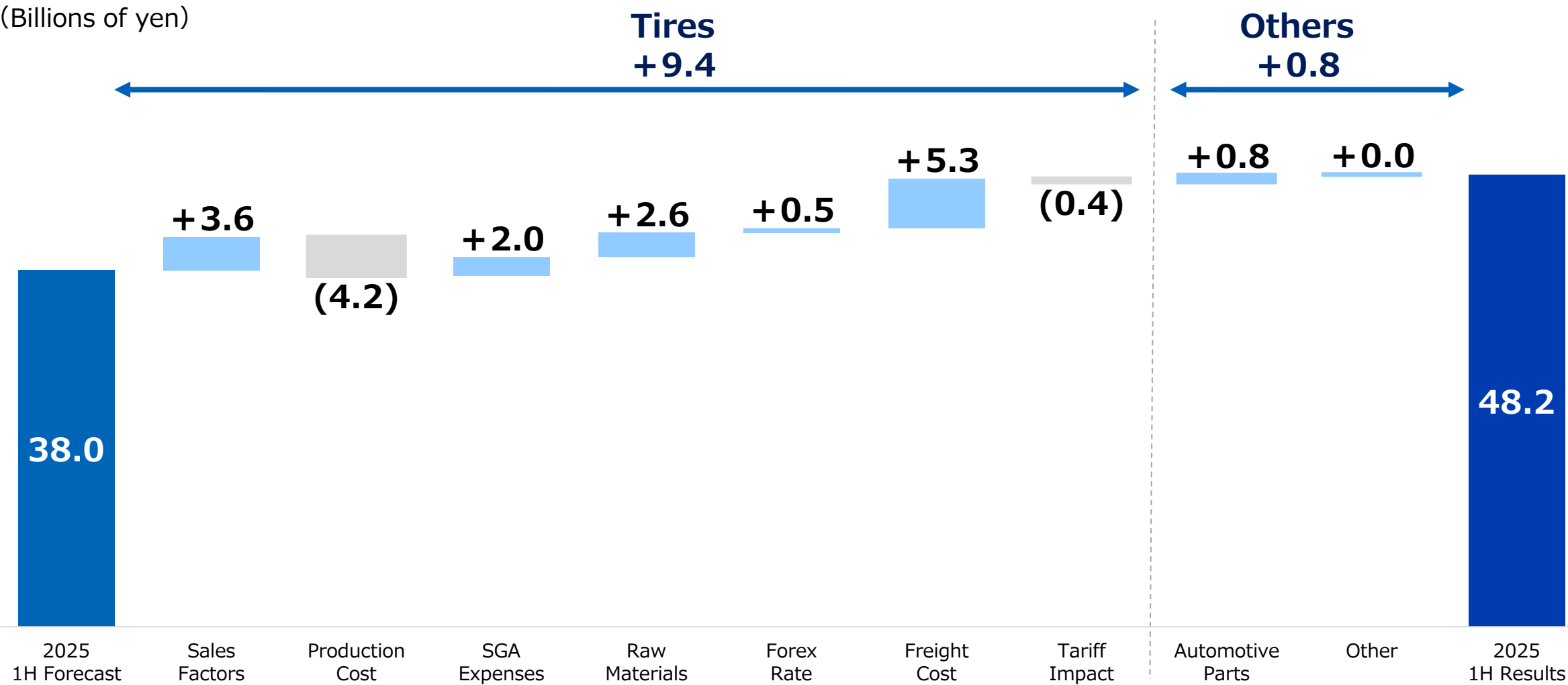
1 USD	149 Yen	150 Yen	(1 Yen)
1 EUR	162 Yen	163 Yen	(1 Yen)

Analysis of Operating Income for 2nd Quarter of FY2025 (Jan-Jun) (vs 2024)



	Sales Factors	Production Cost	SGA Expenses	Raw Materials	Forex Rate	Freight Cost	Tariff Impact	Automotive Parts	Other	Total
Jan-Mar	+2.3	(2.5)	(0.9)	(2.8)	+0.6	(0.5)	–	+0.2	+0.0	(3.6)
Apr-Jun	+9.1	+0.7	+0.0	(2.3)	(2.9)	(0.2)	(0.4)	+0.2	(0.0)	+4.2

Analysis of Operating Income for 2nd Quarter of FY2025 (Jan-Jun) (vs Previous Forecast)



Business Segments for 2nd Quarter of FY2025 (Jan-Jun)

(Millions of yen)

Net Sales	2025 1H Results	2024 1H Results	Change	Change (%)	2025 1H Forecast	Change	2025 Apr-Jun Results	Change (YoY)
Tires	260,409	251,291	+9,117	+3.6%	255,000	+5,409	136,644	+1,919
Automotive Parts	23,001	22,209	+791	+3.6%	22,000	+1,001	11,254	+36
Other	—	0	(0)	—	0	—	—	(0)
Adjustments	—	(0)	+0	—	0	—	—	+0
Total	283,410	273,501	+9,908	+3.6%	277,000	+6,410	147,899	+1,955

*Net sales include intersegment internal net sales or transfers

Operating Income	2025 1H Results	2024 1H Results	Change	Change (%)	2025 1H Forecast	Change	2025 Apr-Jun Results	Change (YoY)
Tires Margin	47,084 18.1%	46,898 18.7%	+185 —	+0.4% —	37,700 14.8%	+9,384 —	25,183 18.4%	+3,939 —
Automotive Parts Margin	1,081 4.7%	660 3.0%	+421 —	+63.8% —	300 1.4%	+781 —	571 5.1%	+226 —
Other	9	10	(0)	(6.4%)	0	+9	1	(3)
Adjustments	—	0	(0)	—	0	—	—	(0)
Total	48,176	47,569	+606	+1.3%	38,000	+10,176	25,756	+4,162

*Segment profit adjustment amounts include intersegment eliminations

Geographic Area Segments for 2nd Quarter of FY2025 (Jan-Jun)

(Millions of yen)

Net Sales

	2025 1H Results	2024 1H Results	Change	Change (%)	2025 1H Forecast	Change	2025 Apr-Jun Results	Change (YoY)
Japan	55,462	51,745	+3,716	+7.2%	61,600	(6,138)	28,483	+1,590
N.America	191,926	185,775	+6,151	+3.3%	182,400	+9,526	100,380	(363)
Other	36,021	35,980	+41	+0.1%	33,000	+3,021	19,035	+728
Eliminations or Adjustments	—	—	—	—	—	—	—	—
Total	283,410	273,501	+9,908	+3.6%	277,700	+6,410	147,899	+1,955

*Net sales do not include intersegment internal net sales or transfers

Operating Income

	2025 1H Results	2024 1H Results	Change	Change (%)	2025 1H Forecast	Change	2025 Apr-Jun Results	Change (YoY)
Japan	29,932	35,607	(5,674)	(15.9%)	26,200	+3,732	15,951	+2,018
N.America	10,337	8,521	+1,816	+21.3%	7,900	+2,437	4,976	+760
Other	8,965	3,457	+5,507	+159.3%	5,800	+3,165	4,835	+3,513
Eliminations or Adjustments	(1,059)	(17)	(1,042)	—	(1,900)	+841	(6)	(2,130)
Total	48,176	47,569	+606	+1.3%	38,000	+10,176	25,756	+4,162

1. Financial Results for 2nd Quarter (1st Half) of FY2025
- 2. Financial Forecast for FY2025**
3. Topics

Financial Forecast for FY2025 (Jan-Dec)

TOYO TIRES

(Millions of yen)	2025 Forecast	2024 Results	Change	Change (%)	2025 Previous Forecast	Change	2025 2H Forecast	Change (YoY)
Net Sales	585,000	565,358	+19,642	+3.5%	585,000	±0	301,589	+9,732
Operating Income	90,000	93,981	(3,981)	(4.2%)	85,000	+5,000	41,823	(4,587)
Margin	15.4%	16.6%	—	—	14.5%	—	13.9%	—
Ordinary Income	78,000	102,117	(24,117)	(23.6%)	75,000	+3,000	34,269	(8,078)
Profit Attributable to Owners of Parent*	56,000	74,810	(18,810)	(25.1%)	50,000	+6,000	22,669	(10,135)

*Profit attributable to parent company shareholders

Annual Dividends per Share	130 Yen	120 Yen	+10 Yen	—	125 Yen	+ 5 Yen
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1 USD	145 Yen	151 Yen	(6 Yen)
1 EUR	162 Yen	164 Yen	(2 Yen)

Mid-Term '21 Plan Key Performance Indicators

Consolidated OP margin

Dividend policy (Dividend payout ratio)

Over **14%**

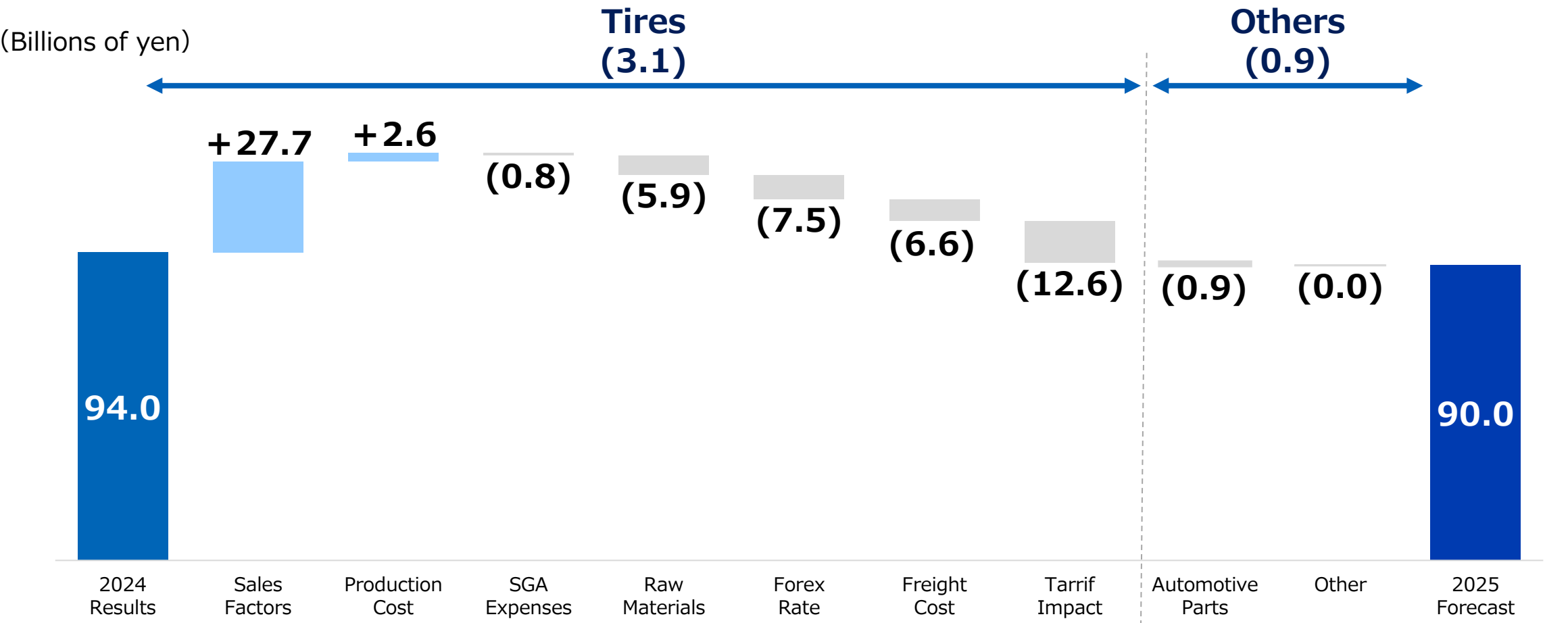
30% or higher

Forex Rate Sensitivity 2025

USD	0.8 Billion Yen/Year
EUR	0.1 Billion Yen/Year

Impact of 1 yen fluctuation on operating income

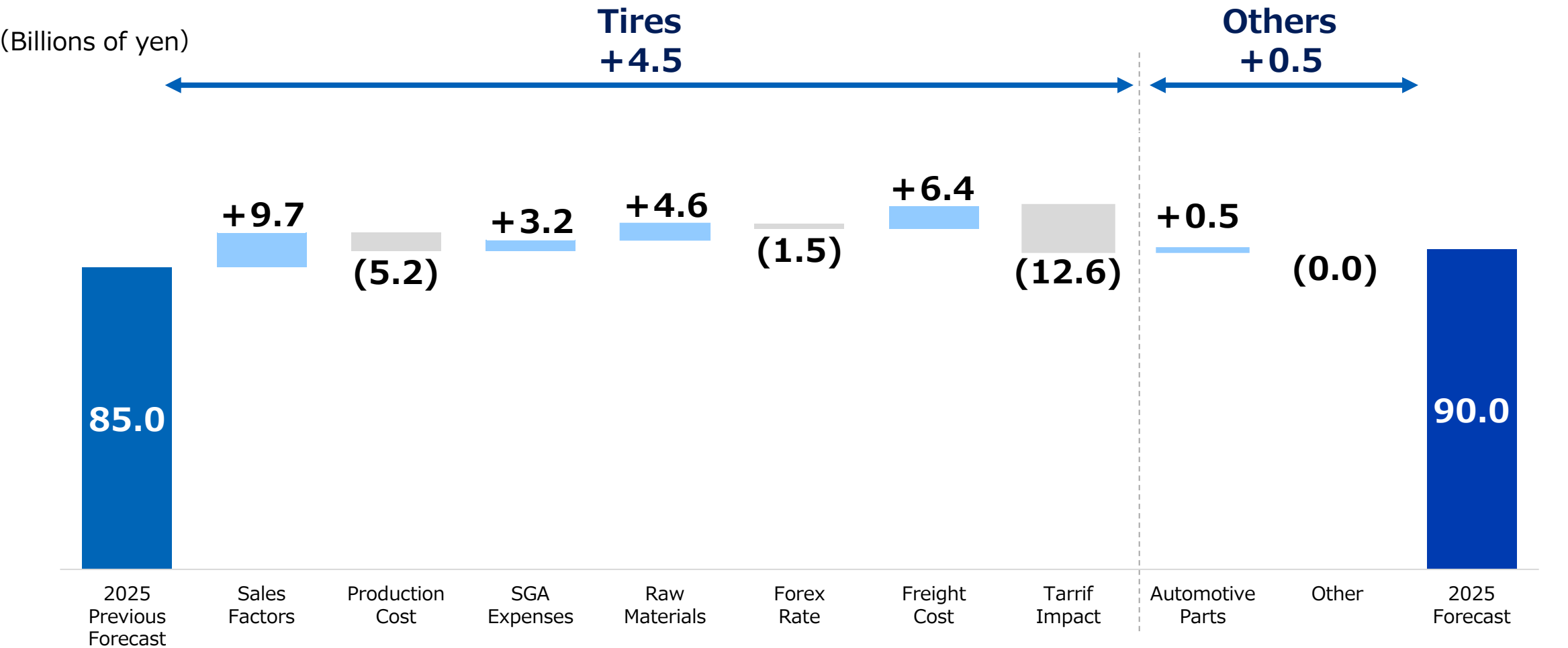
Analysis of Operating Income for FY2025 (Jan-Dec) (vs 2024)



	Sales Factors	Production Cost	SGA Expenses	Raw Materials	Forex Rate	Freight Cost	Tarrif Impact	Automotive Parts	Other	Total
Jan-Jun Results	+11.4	(1.8)	(0.8)	(5.1)	(2.3)	(0.7)	(0.4)	+0.4	(0.0)	+0.6
Jul-Dec Forecast	+16.2	+4.5	+0.0	(0.8)	(5.3)	(5.9)	(12.1)	(1.3)	(0.0)	(4.6)

Analysis of Operating Income for FY2025 (Jan-Dec)
(vs Previous Forecast)

TOYO TIRES



2025 2H Previous Forecast	Sales Factors	Production Cost	SGA Expenses	Raw Materials	Forex Rate	Freight Cost	Tarrif Impact	Automotive Parts	Other	2025 2H Forecast
47.0	+6.0	(1.1)	+1.2	+2.0	(2.0)	+1.1	(12.1)	(0.3)	+0.0	41.8

Business Segments for FY2025 (Jan-Dec)

(Millions of yen)

Net Sales

	2025 Forecast	2024 Results	Change	Change (%)
Tires	539,000	519,832	+19,167	+3.7%
Automotive Parts	46,000	45,526	+473	+1.0%
Other	0	0	(0)	—
Adjustments	0	(0)	+0	—
Total	585,000	565,358	+19,642	+3.5%

2025 Previous Forecast	Change	2025 2H Forecast	Change (YoY)
541,000	(2,000)	278,590	+10,050
44,000	+2,000	22,998	(317)
0	±0	0	(0)
0	±0	0	(0)
585,000	±0	301,589	+9,732

*Net sales include intersegment internal net sales or transfers

Operating Income

	2025 Forecast	2024 Results	Change	Change (%)
Tires	89,000	92,089	(3,089)	(3.4%)
Margin	16.5%	17.7%	—	—
Automotive Parts	1,000	1,880	(880)	(46.8%)
Margin	2.2%	4.1%	—	—
Other	0	10	(10)	—
Adjustments	0	0	(0)	—
Total	90,000	93,981	(3,981)	(4.2%)

2025 Previous Forecast	Change	2025 2H Forecast	Change (YoY)
84,500	+4,500	41,915	(3,275)
15.6%	—	15.0%	—
500	+500	(81)	(1,301)
1.1%	—	(0.4%)	—
0	±0	(9)	(10)
0	±0	0	(0)
85,000	+5,000	41,823	(4,587)

*Segment profit adjustment amounts include intersegment eliminations

Geographic Area Segments for FY2025 (Jan-Dec)

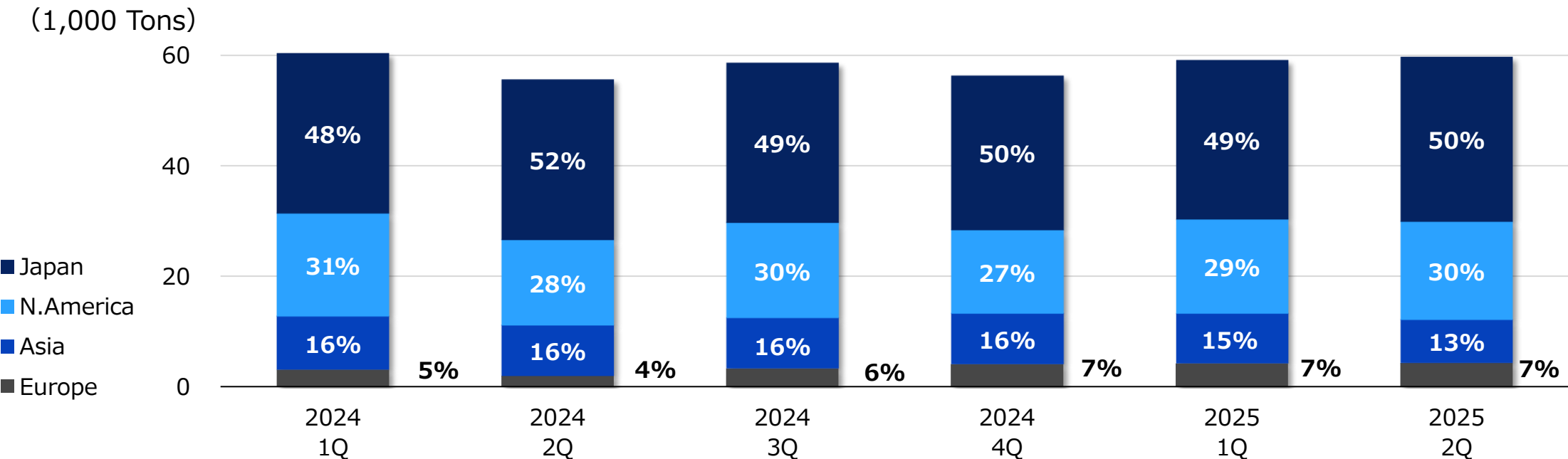
(Millions of yen)

Net Sales	2025 Forecast	2024 Results	Change	Change (%)	2025 Previous Forecast	Change	2025 2H Forecast	Change (YoY)
Japan	127,000	116,911	+10,089	+8.6%	133,400	(6,400)	71,537	+6,372
N.America	390,900	373,099	+17,801	+4.8%	384,900	+6,000	198,973	+11,649
Other	67,100	75,348	(8,248)	(10.9%)	66,700	+400	31,078	(8,289)
Eliminations or Adjustments	—	—	—	—	—	—	—	—
Total	585,000	565,358	+19,642	+3.5%	585,000	±0	301,589	+9,732

*Net sales do not include intersegment internal net sales or transfers

Operating Income	2025 Forecast	2024 Results	Change	Change (%)	2025 Previous Forecast	Change	2025 2H Forecast	Change (YoY)
Japan	61,500	60,462	+1,038	+1.7%	53,600	+7,900	31,567	+6,712
N.America	15,700	21,891	(6,191)	(28.3%)	20,200	(4,500)	5,362	(8,008)
Other	12,400	8,355	+4,045	+48.4%	11,800	+600	3,434	(1,462)
Eliminations or Adjustments	400	3,271	(2,871)	(87.8%)	(600)	+1,000	1,459	(1,829)
Total	90,000	93,981	(3,981)	(4.2%)	85,000	+5,000	41,823	(4,587)

Bar graph values show tire production volume composition ratio by region



	2024					2025			2025 Forecast	2025 Previous Forecast
	1Q	2Q	3Q	4Q	Total	1Q	2Q	1H		
Japan	28.9	29.0	28.9	27.9	114.8	28.8	29.8	58.7	117.6	122.9
N.America	18.7	15.5	17.3	15.2	66.8	17.1	17.8	34.9	72.2	71.6
Asia	9.6	9.1	9.1	9.1	36.9	9.0	7.8	16.8	32.8	35.3
Europe	3.1	2.0	3.3	4.1	12.5	4.2	4.3	8.4	17.2	16.0
Total	60.4	55.6	58.6	56.3	230.9	59.1	59.7	118.8	239.5	245.7
YoY	96%	90%	93%	92%	93%	98%	107%	102%	104%	106%

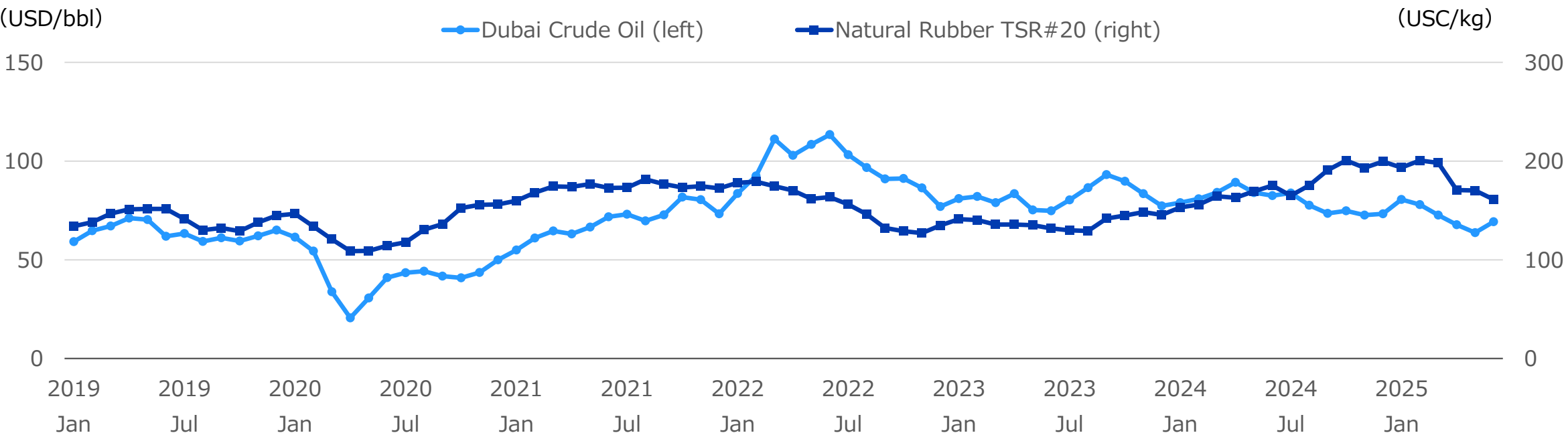
Change in Tire Sales Quantity by Region (YoY)



Year-on-Year when the same period of the previous year = 100

(%)		2024					2025			2025 Forecast	2025 Previous Forecast
		1Q	2Q	3Q	4Q	Total	1Q	2Q	1H		
OE Total		87	97	89	90	91	104	98	101	101	108
RE Japan		77	85	85	88	84	97	107	102	110	115
RE Overseas		88	99	93	101	95	99	98	98	98	102
	N.America	93	100	99	98	98	105	100	102	104	106
	Europe	71	85	69	106	80	67	99	82	71	75
	SE Asia	92	101	98	113	100	103	103	103	105	104
Total		86	97	91	96	92	99	99	99	101	105

Change in Dubai Crude Oil and Natural Rubber TSR #20 Prices (SICOM)



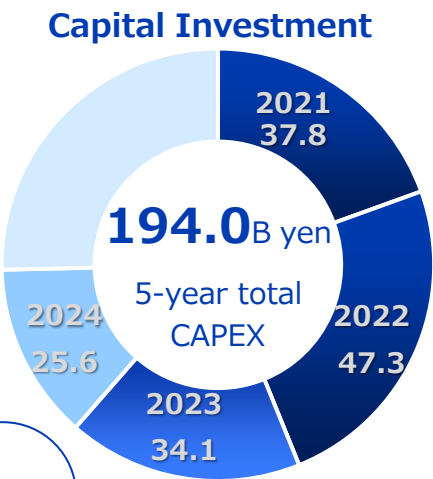
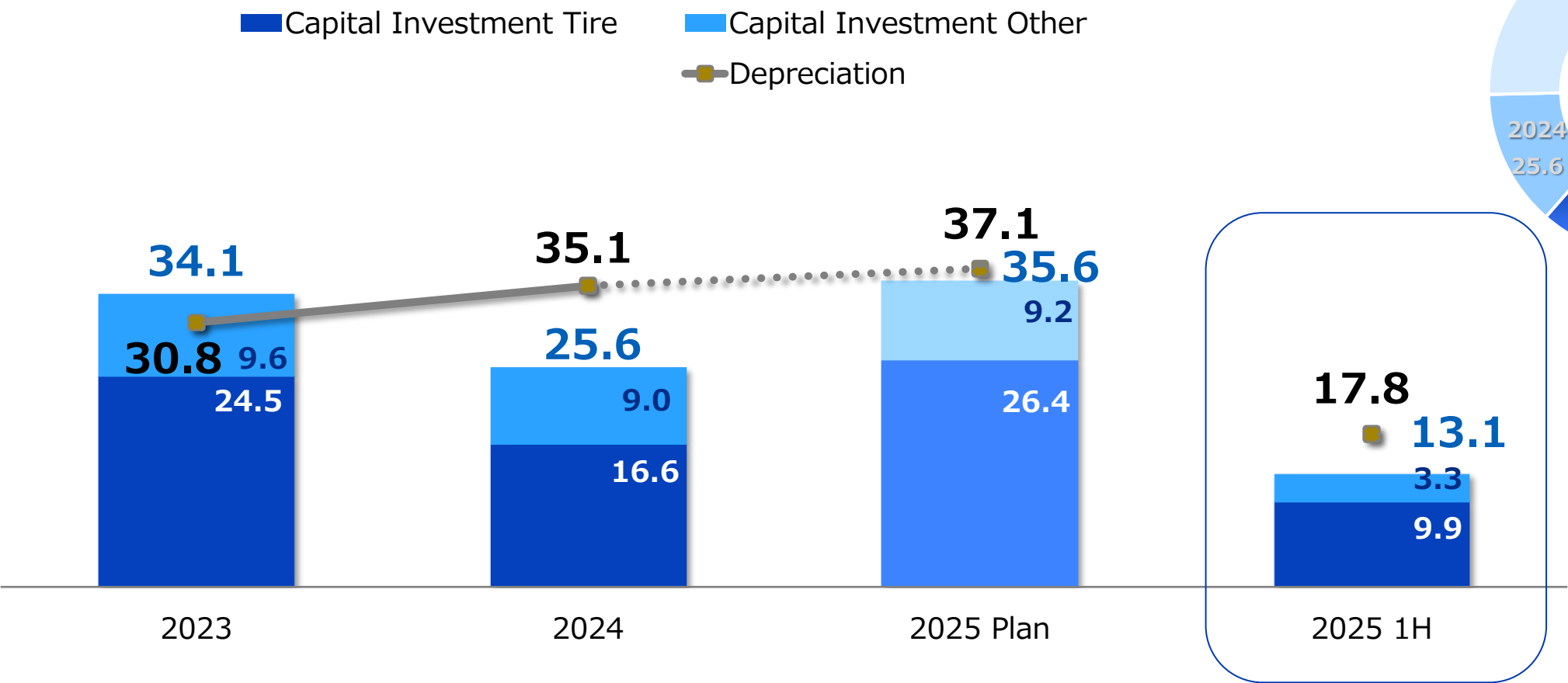
Price Changes & Impact of Raw Materials (Operating Income Basis)

(Billions of yen)	2024					2025			2025 Forecast
	1Q	2Q	3Q	4Q	Total	1Q	2Q	1H	
Natural Rubber	(0.6)	(0.7)	(1.8)	(2.8)	(5.8)	(2.8)	(2.6)	(5.5)	(5.2)
Petroleum Products	+0.8	(0.3)	(2.9)	(1.7)	(4.1)	(0.3)	+0.4	+0.1	+0.5
Other Raw Materials	(0.2)	+0.1	(0.3)	(0.3)	(0.7)	+0.3	(0.1)	+0.2	(1.3)
Total	+0.1	(0.9)	(5.0)	(4.9)	(10.6)	(2.8)	(2.3)	(5.1)	(5.9)

Capital Investment and Depreciation

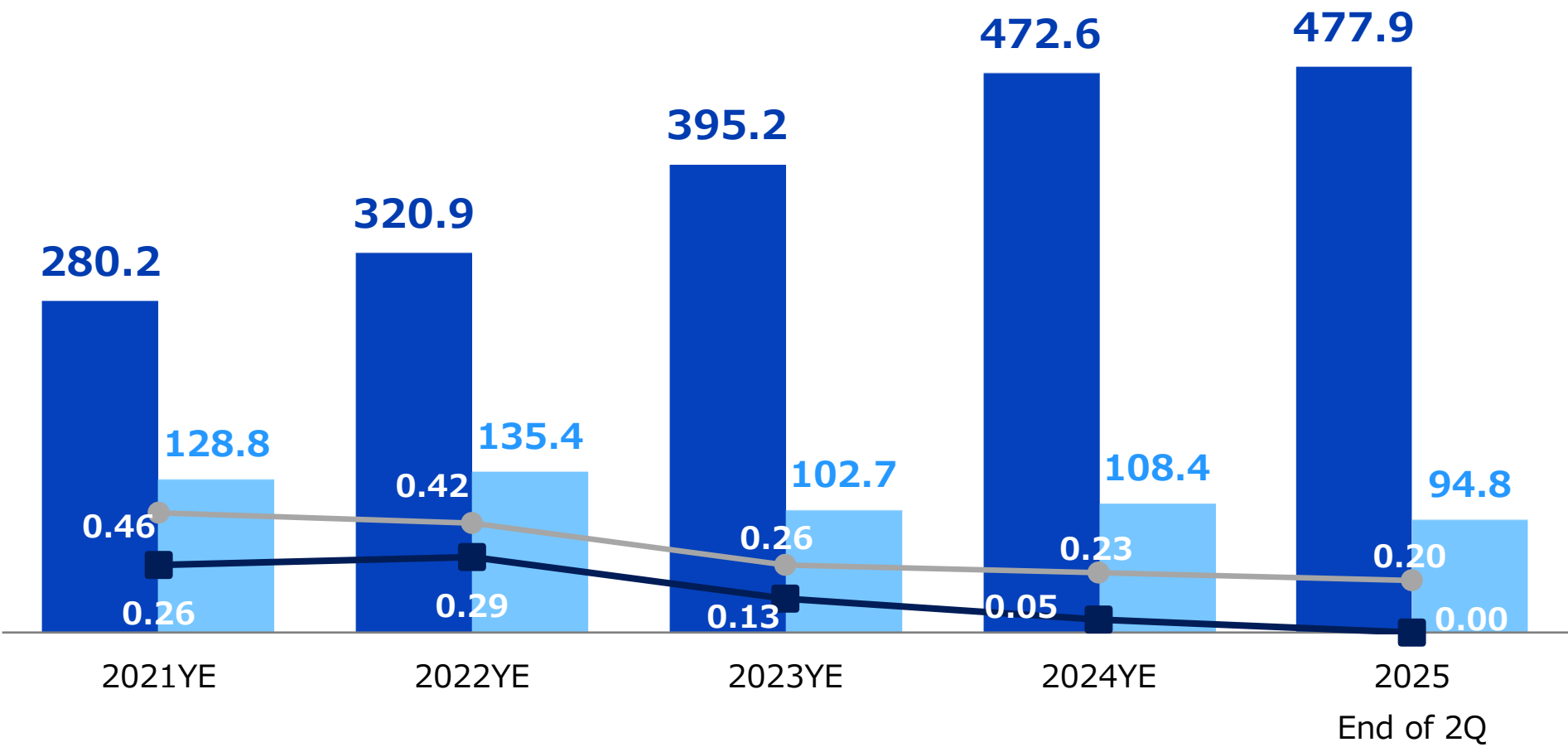
Note) Figures for capital expenditure do not include right-of-use assets, whereas figures for depreciation do.

(Billions of yen)



Changes in Interest-Bearing Debt Balance and Capital Ratio

■ Net Assets (Billions of yen) ■ Interest-Bearing Debt Balance (Billions of yen)
● Debt / Equity Ratio (Ratio) ■ Net Debt / Equity Ratio (Ratio)



Capital Ratio **52.7%** **53.5%** **61.2%** **65.4%** **67.6%**

1. Financial Results for 2nd Quarter (1st Half) of FY2025
2. Financial Forecast for FY2025

3. Topics

By adapting flexibly to the changing operating environment, we aim to further strengthen our presence in the U.S. market by leveraging our local production system.



OPEN COUNTRY R/T PRO

Expand the customer base

- **Actively promote new products** that generate demand

Product strategy

Improve pricing for replacement tires

- **Pass** increased raw material costs onto **selling prices**

Pricing strategy

Improve pricing for OE tires and automotive parts

- Expedite negotiations to pass on cost fluctuations

Countermeasures for tariffs

Optimize the supply system

- Shift production for non-U.S. market from the U.S. plant to other facilities

Countermeasures for tariffs

Supply strategy

Fully utilize local production capacity

- **Ramp up production of** fast-selling **WLTRs**
- Fully leverage existing equipment:
Raise production capacity

Countermeasures for tariffs



U.S. plant

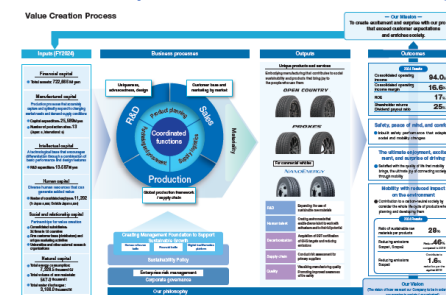
Material issues: Progress on main initiatives

Value Creation	Sustainable mobility in society	Reducing the environmental impact of mobility, ensuring safety and peace of mind	▶	<ul style="list-style-type: none"> [Environment x Ultimate driving enjoyment] Launched OPEN COUNTRY H/T II tires that combine the design features of the OPEN COUNTRY series with more advanced quietness and fuel efficiency functionality. 	 
	Diverse mobility life	Ultimate driving enjoyment		<ul style="list-style-type: none"> [Safety and security x Comfort x Environment] Launched the PROXES LuK II that combines improved wet braking performance and fuel efficiency with the handling stability required to compensate for the sway of mini height wagons, comfort, and wear resistance. 	
Foundation for value creation	Challenging and satisfying jobs for diverse talent	Creating healthy working environments	▶	<ul style="list-style-type: none"> Selected as a White 500 company in the 2025 Outstanding Organizations of KENKO Investment for Health list. Certified as 2025 KENKO Investment for Health Stock for the first time. 	
	Innovating next-generation mobility technology	Airless concept tires	▶	<ul style="list-style-type: none"> Provided electric carts equipped with “noair” tires to help hosts and operators of the 2025 International Exposition move around the venue. 	
Managing risk to protect the value creation process	Pursuing decarbonization in all corporate activities	Reducing GHG emissions	▶	<ul style="list-style-type: none"> Scope 1 & 2 emissions reduced by 46% from 2019 (independently verified FY2024 results) Percentage of electricity from renewable sources used at production sites: 85.5% (on a purchased electricity basis) 	
	Promoting supply chain sustainability	Natural rubber supply chain	▶	<ul style="list-style-type: none"> Traceability (back to the natural rubber harvesting layer): 40% Assessed dependency and impact of natural rubber processing on natural capital. 	
		Efficient logistics promotion	▶	<ul style="list-style-type: none"> Jointly received two awards from industry associations in recognition of our efforts to promote modal shift in tire shipping within Japan, in partnership with logistics providers involved in the transportation of our manufactured tires. 	

Updated report content based on stakeholder dialogue and external assessments		
Introduction	Editorial Notes, Our Philosophy, Growth Trajectory, At a Glance	
Top Message	Assessing progress of Medium-Term '21 Plan and sustainability management, Toward the next medium-term plan	
Medium-Term Business Plan	Medium-Term '21 Plan Progress, Business review, Progress on digital transformation	
Financial Strategy	Financial policies, Investment and financial strategies, Shareholder returns, Strategic shareholdings	
Business Model	Value Creation Process	
	Product Strategy, Technical Strategy, Production and Supply Strategy, Sales Strategy	
	External Environment and Risks & Opportunities, Materiality	
Materiality	Value creation	<ul style="list-style-type: none"> •Toward a society of sustainable mobility •A diverse range of mobility-related lifestyles •Providing value for evolving mobility in a changing society
	Foundation for value creation	Human resource base, Platform technologies
	Risk management	Decarbonization, Supply chain, Quality
Trend	Natural Capital (TNFD* alignment)	
	Human Rights	
Governance	Sound governance, Company-wide risk management system, Compliance	
	Message from the Chairman / Messages from the Outside Directors, List of directors, audit & supervisory board members and corporate officers, Skills Matrix	

● Reorganized outputs and outcomes, detailed our strengths

Demonstrated outcomes using actual detailed KPI results, and explained more details of our strengths to include organizational structures for creating value and Medium-Term '21 Plan implementation strategies, etc.



● Value creation story

Introduced products and services created by leveraging our strengths, and business stories that help achieve set outcomes.



*Improved accessibility to relevant or more detailed information by embedding links in the Integrated Report 2025, enabling readers to jump between different sections within the PDF report and navigate from the report to the sustainability website.

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Open Roads Await



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The forward-looking statements contained in these business outlooks and plans are based on information available at the current time and contain potential risks and uncertainties.

Therefore, please keep in mind that actual results may, due to a variety of factors, differ from those expressed in the forward-looking statements.